



**SOCIAL IMPACT
IN FOCUS**

**CORPORATE
GOVERNANCE
EXCELLENCE**

**SPENDING
TRANSPARENCY**

**NATIONAL
LOTTERY
CURRENCY
OUTCOMES**

**DEVELOPING
A FUTURE-FIT
WORKFORCE**

**DIGITAL
TRANSFORMATION**

• INTEGRITY
• AWARENESS
• FAIRNESS
• VALUE
• FUNDING
• DISTRIBUTION
• EQUALITY



INTEGRATED REPORT 2020

About the National Lotteries Commission (NLC)

The NLC was established in terms of the Lotteries Act (No. 57 of 1997), as amended to regulate the National Lottery, sports pools as well as other lotteries, including society lotteries to raise funds.

The NLC (formerly “National Lotteries Board”) opened its doors in 1999 under the Lotteries Act (No. 57 of 1997).

The Act mandated the Board to:



REGULATE the National Lottery as well as other lotteries, including society lotteries and sports pools



ADVISE the Minister of Trade, Industry and Competition on policy matters relating to the National Lottery, sports pools and other lotteries.



DISTRIBUTE a portion of the revenue from the National Lottery and sports pools to good causes through the National Lottery Distribution Trust Fund (NLDTF).

Report navigation

Six capitals



Financial



Human



Social and relationship



Manufactured



Intellectual



Natural

Material matters



Macro-economic conditions



Interpretation of legislation



Challenges in regulation



Online gaming



COVID-19

Strategic objectives



Strategic objective one
To enhance administration and ensure compliance with applicable legislation and policy prescripts



Strategic objective two
To ensure financial sustainability, control and discipline in line with applicable legislation and policy prescripts



Strategic objective three
Initiatives geared towards ensuring compliance with the Lotteries Act



Strategic objective four
To ensure fair and equitable grant allocations

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CASE STUDY

Developing a future-fit workforce

We seek to attract and retain the best employees to ensure we serve the people of South Africa, carrying out both our regulatory and grant funding mandates.

A critical part of this pursuit includes ensuring our workforce is diverse and representative. We are proud of the race and gender diversity of our staff complement and believe it makes us better able to learn and grow from one another. The organisation currently boasts 57% female representation at the executive level and a 4% staff complement comprising persons with disabilities.

The NLC continues to develop talent from within by inspiring a learning culture – encouraging employees to acquire additional skills, knowledge and competencies. In this regard, the NLC uses a blended approach. This includes on-the-job training, and coaching, especially during periods of transition as employees take up new roles within the organisation, as well as enabling external learning opportunities through study bursaries.

Supporting a growth-minded organisation is particularly relevant in our current context. The way we work today is distinctly different from the world of work just 10 years ago – and the pace of change has only been accelerated by the pandemic and the resultant adaptations all businesses needed to make to accommodate employees working from home.

For the NLC, however, preparation for the digitalised future did not start with the pandemic. Two years ago, we embarked on a Group-wide initiative to facilitate

conversations around 4IR, hosting workshops and performing digital readiness assessments to understand where digital skills gaps lay and how we could best close them given each employees role – and potential future roles – within the organisation. In this way, we sought to enable the development of a competent and skilled workforce, aligned to technological advancements in the industry. Encouragingly, during these conversations with employees, it became apparent that the desire to upskill in this regard was intrinsically driven and has thus continued to gain momentum throughout the organisation.

Given the accelerated pace of change we are experiencing, including the growing functionality of the ERP and technological advancements in the lottery industry, we have embarked on an initiative to reassess the developmental timeframes initially determined and initiate an implementation programme that will fast track the process of closing of any remaining skills gaps across our workforce. To this end, the NLC has adopted a forward-looking skills agenda, one that focuses on infusing a digital mindset in the workforce by making technology and innovation the pinnacle of all training programmes.

(For more information on our digital transformation journey, please see page 43)



About this report

Integrated reporting purpose

The NLC fulfils its mandate through the application of the principles of openness and transparency. We are proud to present our integrated report, which aims to highlight our successes and challenges throughout the 2019/20 financial period. We are working towards meeting all requirements of the **International <IR> Framework** as we progress on our integrated reporting journey.

Reporting scope and boundary

The integrated report is our primary report to stakeholders covering the financial period from 1 April 2019 to 31 March 2020. The report includes the NLC's leadership overviews, organisational overviews, financial performance, strategic performance, outlook and corporate governance overview. We, as regulators of the lotteries industry, do not report on the performance of ITHUBA.

The content covers our material matters that impact on the sustainability of our industry, organisation and our stakeholders, as well as the way the organisation creates value for broader society over the short, medium and long term. Our material matters are identified, evaluated, prioritised and determined in line with the NLC materiality framework.

The materiality framework is reviewed annually and included in the Annual Performance Plan. Material matters are discussed on page 7 and developed after consideration of the ministerial priorities, strategic risk register (see page 35), and our strategy (see page 38), as well as reporting frameworks.

Reporting frameworks

Our integrated report endeavours to be concise. However, we are cognisant of addressing all material stakeholder reporting requirements enshrined in the Lotteries Act, Public Finance Management Act (PFMA) and Treasury Regulations, as well as National Treasury Reporting Standards guidelines, which are published on our website at <http://www.nlcsa.org.za/acts/>.

Our Group annual financial statements (AFS) follow Generally Recognised Accounting Practice (GRAP) standards for AFS. During the period under review, we adopted the King IV Code. The report draws on information from other detailed reports.

We relied on our five-year strategic plan and Annual Performance Plan (published on our website), which reflect the NLC's long-term, mid-term and short-term objectives in line with the National Treasury Framework for Strategic Plans and Annual Performance Plans.

Assurance

The NLC has adopted the combined assurance model, which has been designed to highlight the relevant high-risk areas and the assurance to be provided for the NLC to be appraised of the risk management efforts undertaken to manage the risks to an acceptable level.

Activity	Standard/Code	Assurance Provider
Financial information presented	GRAP	Auditor-General South Africa
Strategic performance	PFMA	Auditor-General South Africa NLC Audit and Risk Division
Operational information	PFMA and Lotteries Act	Auditor-General South Africa
Broad-based black economic empowerment (B-BBEE) information	Black Economic Empowerment (BEE) Act 53 of 2003 and Codes of Good Practice	Siyandisa Verification Solutions (Pty) Ltd

Director approval

The Board acknowledges its responsibility to ensure the integrity of the information contained in the integrated report. The Board Audit and Risk Committee was instrumental in providing guidance on this process and keeping the Board abreast of the reporting progress. The Board is of the opinion that the integrated report is presented in compliance with the Integrated Reporting International <IR> Framework.

To the best of our collective knowledge and belief, the Board confirms that:

- All information and amounts disclosed in the integrated report are consistent with the AFS, which have been audited by the Auditor-General.
- The integrated report is complete, accurate and is free from any omissions.
- The integrated report has been prepared in accordance with the guidelines on the annual report as issued by the National Treasury.
- The AFS (Part E) have been prepared in accordance with the GRAP standards applicable to the NLC.
- The Board was responsible for the preparation of the AFS and for the judgements made in providing this information.
- The Board was responsible for establishing and implementing a system of internal control, which has been designed to provide reasonable assurance as to the integrity and reliability of the performance information, the human resources information and the AFS.
- The external auditors are engaged to express an independent opinion on the AFS. In our opinion, the integrated report fairly reflects the operations, performance information, the human capital information and the financial affairs of the entity for the financial year ended 31 March 2020.

Report versions

For the period under review, the NLC has produced limited print copies of the integrated report. The full integrated report is also available electronically at www.nlcsa.org.za.



Chairperson of the Board
Prof NA Nevhutanda



Commissioner
Ms TCC Mampane

List of abbreviations/acronyms

AA	Accounting Authority
ACT	The Lotteries Act (Act No.57 of 1997) as amended
AFS	Annual Financial Statements
AGSA	Auditor-General South Africa
B-BBEE	Broad-based black economic empowerment
BEE	Black Economic Empowerment
Board	Board of Directors of the NLC
CATHSSETA	Culture, Arts, Tourism, Hospitality, Sports, Sector Education and Training Authority
COMMISSIONER	Commissioner of the NLC
DA	Distributing agency
ECD	Early childhood development
ERP	Enterprise Resource Planning
Exco	Executive Committee
GBV	Gender-based violence
GRAP	Generally Recognised Accounting Practice
HCM	Human capital management
ICT	Information and communication technologies
IPSAS	International Public Sector Accounting Standards
KPA	Key performance areas
KPI	Key performance indicators
MOU	Memorandum of understanding
MTEF	Medium-Term Expenditure Framework
NCCRWP	National Climate Change Response White Paper
NDP	The National Development Plan
NGO	Non-governmental organisation
NLC	National Lotteries Commission established in terms of the Lotteries Amendment Act, including its controlled entities, being National Lotteries Distribution Trust Fund and National Lotteries Participants Trust.
NLDTF	National Lottery Distribution Trust Fund
NLPT	National Lotteries Participants Trust
NPC	Non Profit Company
NPO	Non-Profit Organisation
PFMA	Public Finance Management Act (Act No. 1 of 1999) as amended
PR	Public relations
RFP	Request for proposal
ROI	Return on Investment
SAICA	South African Institute of Chartered Accountants
SCA	Supreme Court of Appeal
SCM	Supply chain management
SDGs	The United Nations' Sustainable Development Goals
SMART	Specific, measurable, achievable, relevant and time-bound
SMMEs	Small, Medium and Micro Enterprises
SOE	State-owned entities
SOP	Standard operating procedures
the dtic	Department of Trade, Industry and Competition

Catalysing social upliftment in line with broader goals

The United Nations' Sustainable Development Goals (SDGs) provide direction and clarity concerning the developmental goals that must be achieved to support sustainable life on earth. The SDGs succeed in providing an integration of the three dimensions of sustainable development, namely economic, social and environmental. They therefore acknowledge that action in one area will affect outcomes in others.

All 17 SDGs are pertinent to the South African context, as reflected in our high levels of poverty, income and gender inequality, differential access to high-quality education and healthcare, poor economic growth rates and low levels of job creation.

South Africa's achievement of the SDGs is ultimately framed and directed by our Constitution. Based on an analysis of SDG interlinkages, the following five SDG targets were identified as those with the most enabling connections for South Africa.

Goal	Indicator	Description
	2.1	By 2030, end hunger and ensure access by all people, in particular the poor and people in vulnerable situations, including infants, to safe, nutritious and sufficient food all year round.
	5.1	End all forms of discrimination against all women and girls everywhere.
	6.6	By 2020, protect and restore water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes.
	7.3	By 2030, double the global rate of improvement in energy efficiency.
	8.1	Sustain per capita economic growth in accordance with national circumstances and, in particular, at least 7% gross domestic product growth per annum in the least developed countries.

The National Development Plan (NDP) and the SDGs

Within our unique South African context, development efforts are driven by the NDP, which aims to ensure that all South Africans obtain a decent standard of living through the elimination of poverty and by addressing high levels of inequality. It defines a desired destination and identifies the role different sectors of society need to play in reaching that goal.

It became evident from South Africa's 2019 country report to the United Nations that the NDP has a 74% convergence with the SDGs, especially with respect to the extent that the NDP prioritises job creation, the elimination of poverty, the reduction of inequality and growing an inclusive economy by 2030.

The NLC's role in supporting the broader ambitions of the SDGs and the NDP

In line with its mandate, vision and mission, the NLC's formulation of programme activities and targets is aligned to the political, social and economic realities of South Africa. In particular, the NLC's role and functions as outlined in the Amended Lotteries Act places an obligation on the organisation to support, both directly and indirectly, the electoral mandate of government. From a strategic perspective, the sight of government priorities provides a significant opportunity for the NLC within the disciplinary context of social development and social upliftment.

The NLC, through its mandate, has also played a role to bring about growth by ensuring that funds are distributed to qualifying beneficiaries. Sectors funded by the NLC contribute to job creation, rural development, infrastructure development, promoting wellness and social cohesion. This aligns to the objectives of the NDP as well as the government's nine-point plan to eliminate poverty and reduce inequality by 2030 while stimulating economic growth.

In this regard, over R30 billion has been distributed to good causes since the NLC's inception. However, the reliance on a single source of funds does not make it possible to address the needs of the entire non-profit organisations (NPO) sector in South Africa.

This is a matter best addressed through our funding for impact model discussed in detail throughout this report.

Our approach to materiality

Matters are considered material if they have the potential to impact our performance significantly and therefore our ability to create value over the short, medium and long-term. Our assessment of materiality involves identifying those matters that affect our regulatory mandate to create a safe and sustainable lotteries industry while protecting participants and maximising revenue to ensure a sustainable fund for good causes.

We pride ourselves on engaging extensively with our stakeholders to identify risk and opportunities. Our material matters arise from a variety of issues, such as interdependence on government policies, local and international market trends, as well as South Africa's socio-economic environment.

Our Board engages with material matters in the development of the strategy and strategic risk review. The Board also provides oversight in ensuring that the NLC proactively addresses identified material matters. Our Executive Management ensures that material matters are managed appropriately and remain relevant.



Macro-economic conditions

With the persistent challenges facing the South African economy, including poverty and low levels of employment, as well as an urgent need for economic growth, we continued to face challenges in meeting the unrealistic demand on the NLDTF.

We continue to look for innovative measures to maximise revenue while encouraging and channelling our valued beneficiaries to explore other forms of funding through the introduction of society lotteries and innovative projects to support the sustainability of their organisations (see page 87 for more information).



Interpretation of legislation

Stakeholder interpretation of section 2A of the Act relating to proactively funded projects remains a challenge. The report under 91 provides a detailed overview and corporate governance framework of our proactive funding model.

The interpretation of section 67 and regulation 8 section 2A became topical during the financial year, leading to the NLC responding to various stakeholders on its interpretation and implementation thereof (see page 190 for more information).



Challenges in regulation

The Lotteries Act requires amendment to ensure that the NLC has full regulatory powers. These include the issuing of penalties for certain regulatory breaches and inspectorate powers to police and enforce the Act on illegal operations.

Administrative penalties are tools used by regulators to enforce compliance with legislation. These penalties should be of a monetary value and be imposed without reliance on a court process for the enforcement thereof.

Powers to appoint inspectors with all required enforcement powers to conduct inspections on illegal lotteries would assist in effective execution of the mandate of policing lotteries.

Challenges identified by the Board in regulating the lotteries industry include conflicting legislation and different regulators for gaming and lotteries, which create ambiguity in regulation and a lack of enforcement powers to effectively regulate lotteries. Betting on the outcomes of the National Lottery games brings undue competition on the National Lottery reducing potential revenue generated to the tickets sales.



Online gaming

The lottery industry remains competitive, with licensed and registered local lotteries finding themselves competing with foreign lotteries due to online platforms. Online gaming is providing more options for consumers; however, it is also threatening the revenue generated by traditional lottery operators. The proliferation of online operators also poses threats to the restrictive legislated environment.

The global lottery industry is coming to grips with the rapid changes resulting from online gaming and the use of technology. Within this context, the NLC is expected to regulate the lotteries and sports pools industry and curb the scourge of illegal lotteries. The NLC is further expected to advise the Minister on the issuing of the licence to conduct the National Lottery and sports pools while ensuring the National Lottery and sports pools are conducted with all due propriety; that the interests of every participant in the National Lottery are adequately protected and that the net proceeds of the National Lottery are as large as possible.



COVID-19

The COVID-19 pandemic has posed unprecedented challenges for the NLC, particularly concerning its impact on revenue for the 2020/21 financial year, as well as the way in which it has grown the depth of need that we seek to meet through our grant funding activities. The manner in which the pandemic has accelerated digital innovation and adoption is also of material importance to the Group.

While many of these and other implications cannot be separated from existing material matters (for example, macro-economic conditions), the broad-reaching impacts of the pandemic have led to the Group elevating the matter to a stand-alone material issue.

For more information on our values-driven response to the pandemic, please see page 8. For the risk implications of COVID-19, please see our risk management report on page 31.

Our approach to materiality (continued)

Values-driven resilience through a crisis

The 2019/20 financial year ended with South Africa under lockdown in terms of the Disaster Management Act Regulations. The lockdown regulations were intended to curb the spread of the COVID-19 pandemic. The NLC offices were closed with staff working from home, resulting in the organisation deploying innovative and agile means of engagement with staff and stakeholders. This resilient response was enabled through our values-driven approach to business, as outlined below:



To be honest, open, accessible and fair in all our dealings, decisions and actions.

The NLC's resilient and robust governance, risk and compliance procedures ensured that all response initiatives were handled with integrity, were accessible and proactively addressed stakeholder needs. The NLC maintained compliance with the Disaster Management Act and its regulations during this time, as the regulations were amended from time-to-time.



To take ownership of our responsibilities, to work effectively, efficiently, with professionalism, and ensuring a positive, sustainable impact on the communities we serve.

The safety and mental state of our staff remained a top priority. Our staff, through a human capital response programme, were supported during this challenging time in order to deliver world-class service to our stakeholders. The NLC's technological architecture ensured business continuity and uninterrupted services to all our stakeholders. Our staff adapted with agility to the new normal as a result of tools of trade and systems already in place before the onset of the pandemic.



To provide a level of service that is of a high quality, is target-based and meets the expectations of all stakeholders.

Despite the challenges presented by the crisis, the NLC was able to achieve record turn-around times in all its activities.



To be sensitive to the needs of the community in order to initiate social upliftment.

The NLC continued to process grant applications and approved payments for projects in the year under review in order to support the sustainability of beneficiaries and assist those organisations in responding to the heightened needs in their communities. Service providers, who contribute to the economy through the creation of jobs, were also not disadvantaged as our finance division maintained optimal payment turn-around times.

Introducing the NLC

Performance overview for 2019/20

100%

of all identified and reported illegal lottery schemes investigated
(2018/19: 100%)

3011

monitoring and evaluation site visits conducted against 2 500 target
(2018/19: 2 847)

91%

of grants disbursed within 60 days prescribed timeframes, exceeding 90% target
(2018/19: 83%)

9 295

jobs created and **333 004** secondary beneficiaries

137

stakeholder engagements conducted against a target of 12 engagements
(2018/19: 10).

99%

of procurement localised against 95% target.
(2018/19: 99%)

Average minimum of **11.35%** equitable distribution to all provinces exceeding 5% target.
(2018/19: 11.11%)

40

organisation-wide compliance and ethics interventions exceeding target of 5
(2018/19: 3)

Average payment turnaround times of 13 days, exceeding 30 days operational target

99%

of applications were adjudicated within 150 days
(2018/19: 98%)

8.42%

return on investments (ROI) of NLDTF funds exceeding 8% target
(2018/19: 8.42%)

What we do and who we serve

The NLC is the sole regulator for lotteries and sports pools in South Africa. The NLC is also the largest grant funder reaching up to 6 218 number of applicants and 2 481 beneficiaries funded countrywide during the period under review.

Constitutional Mandate

The NLC has the sole mandate to regulate and prohibit lotteries and sports pools and to provide for matters connected therewith.

Vision

To be the catalyst for social upliftment.

Mission

To regulate all lotteries and sports pools with integrity and ensure the protection of all participants

 Refer to page 82

To maximise revenue for good causes in a responsible manner .

 Refer to page 82

To distribute funds, equitably and expeditiously.

 Refer to page 50

Legislative mandate


- To ensure that the National Lottery and sports pools are conducted with all due propriety and strictly in accordance with the Constitution, this Act, all other applicable laws and the licence for the National Lottery, together with any agreement pertaining to that licence and that the interests of every participant in the National Lottery are adequately protected.

 Refer to page 77 (reference) to the regulatory compliance infographic)


- Conduct research on worthy causes that may be funded without lodging an application prescribed in terms of the Lotteries Act, upon request by the Minister, Board or on its own initiative in consultation with the Board.

 Refer to page 80 (reference) to the Operations infographic)

- Invite applications for grants from worthy causes in the prescribed manner, upon request by the Minister, Board or on its own initiative in consultation with the Board.

 Refer to page 80 (reference) to the Operations infographic)

- Promoting public knowledge and awareness, developing and implementing educational and informational measures to instruct the public on the lotteries and provisions of the Lotteries Act, as amended, and educating the public by detailing the process, requirements and qualifications relating to the application for grants in terms of this Act.

 Refer to page 81 (reference) to the Operations infographic)

- Manage staff, and its financial, administrative and clerical functions; and exercise any other function as delegated or directed by the Minister or the Board.

 Refer to page 94 to Human Capital section and page 105 Annual Financial Statements

Core Values

We are committed to achieving sustainable growth through the practice of good corporate governance, the provision of excellent service and sound regulatory practice. In fulfilling the mission and delivery of our mandate, we demonstrate:

Integrity:

To be honest, open, accessible and fair in all our dealings, decisions and actions.

Performance excellence:

To take ownership of our responsibilities, to work effectively, efficiently, with professionalism, and to ensure a positive, sustainable impact on the communities we serve.

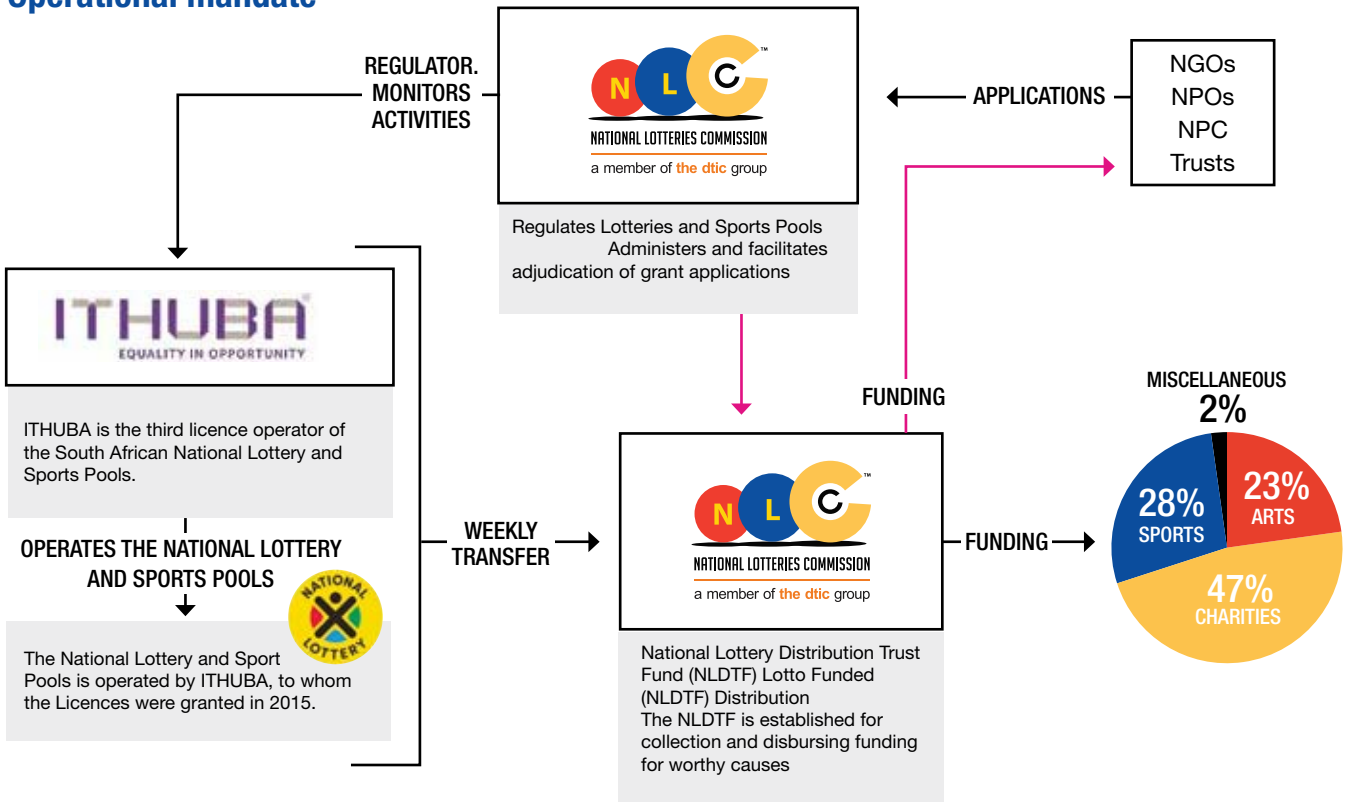
Service excellence:

To provide a level of service that is of a high quality, is target-based and meets the expectations of all stakeholders.

Social consciousness:

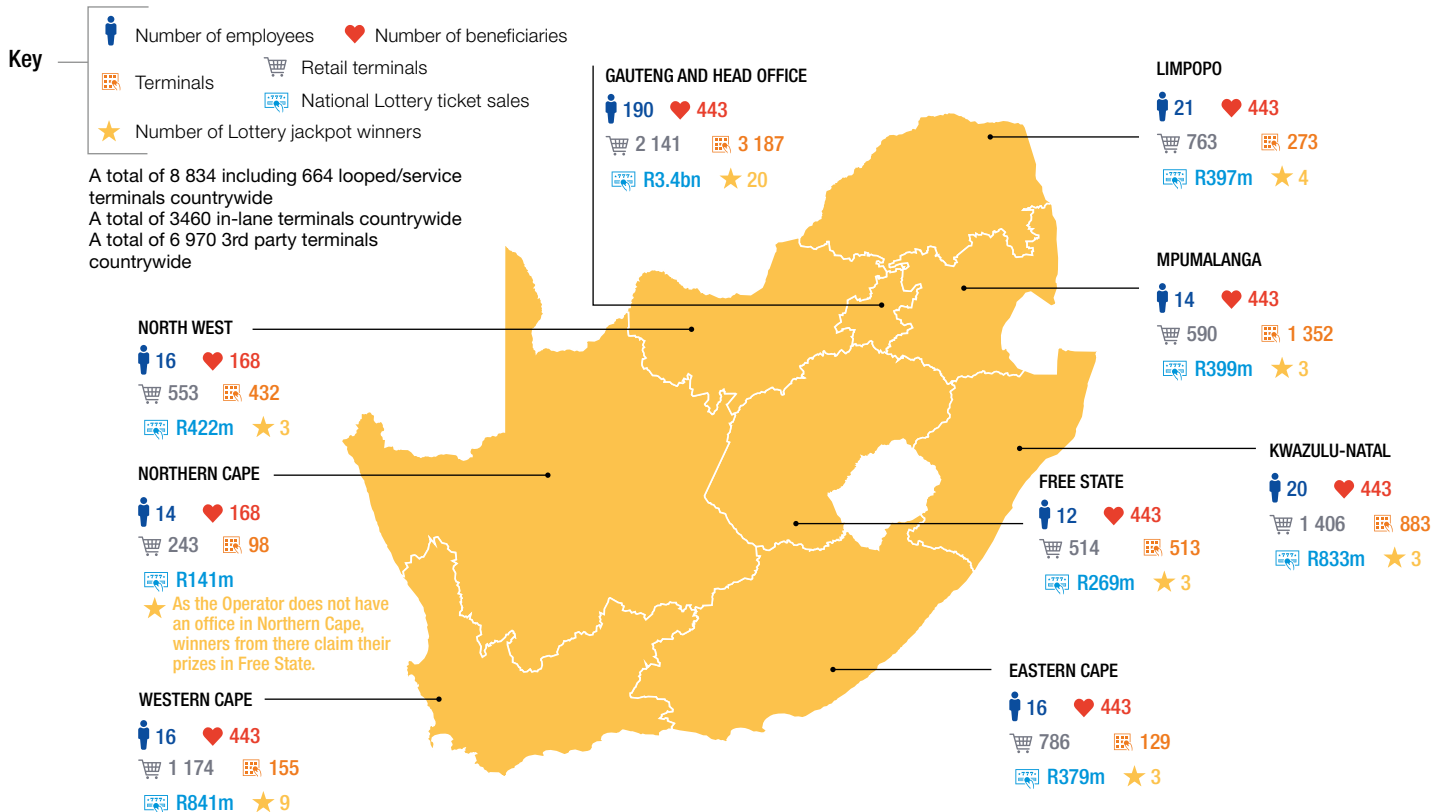
To be sensitive to the needs of the communities in which we operate in order to initiate social upliftment.

Operational mandate



Our geographic footprint

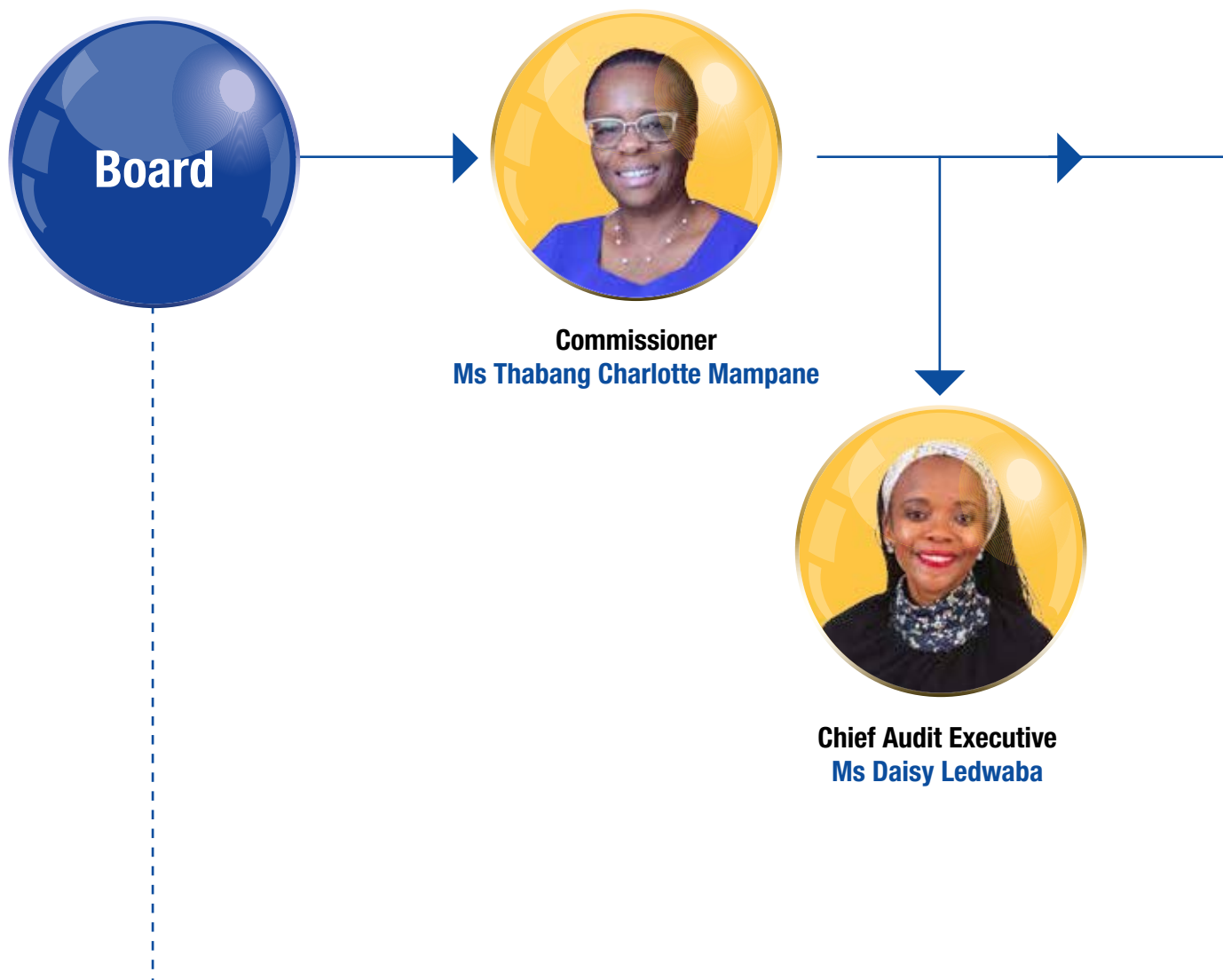
The NLC has a national footprint with nine provincial offices and a total staff complement of 319 employees.



Our organisational structure and Executive Committee

The NLC's Executive Committee (EXCO), led by Commissioner, Thabang Mampane, is required to apply principles of openness and transparency, exercise the functions assigned to it in accordance with the Lotteries Act, as well as other applicable laws and best practice.

The Exco ensures the legislative functions of the NLC are achieved and has a total of 154 years of overall experience in varied industries. This dynamic experience base has assisted the NLC in achieving its legislative function and mandate.



Chief Financial Officer

Ms Xolile Ntuli CA(SA)



Chief Information Officer

Mr Mothibi Ramusi ITCP (SA)



Executive Manager: Regulatory Compliance

Ms Tintswalo Nkuna



Chief Operating Officer

Mr Phillemon Letwaba CA(SA)



Executive Manager: Legal

Mr Tsietsi Maselwa



Company Secretary

Adv N Nene, FCIS



Foreword by the Minister



This Annual Report provides an account of the National Lotteries Commission (NLC) for the past financial year ending March 2020.

The main focus of the Ministry during the period was on implementation of a package of measures to boost investment, increase manufacturing output and localisation, support trade measures to create local jobs and build a capable and ethical state. In respect of building state capacity, the Department stepped up efforts to improve governance and oversight of public entities falling within its mandate.

The NLC is an important agency and its work is intended to serve the poorest and most vulnerable of South Africans. The Report provides details of the activities of the NLC, and its list of beneficiaries in the 2019/20 financial year. The previous report did not contain the beneficiary list and this was subsequently addressed through release of the information by the NLC to Parliament, following a request by both the Ministry and the Portfolio Committee of Parliament. This is in line with ensuring transparency and accountability in the affairs of public entities.

During the pandemic, the NLC has made funds available for the purposes of addressing the impact of COVID-19 on communities and details of these are being made available to the relevant parliamentary oversight committees. As we step up these efforts, there will be additional scope for support from the NLC in this regard.

This past year has seen a number of allegations of corruption and mismanagement of public money, relating to NLC projects. These allegations are contributing to the erosion of public trust in the institution. The Ministry has instituted an independent forensic investigation to address the allegations and contribute to the restoration of public trust in the work of the NLC.

I look forward to the support of the Board and Management in addressing these challenges to enable the NLC to fulfill its statutory mandate

A handwritten signature in black ink, appearing to read 'Ebrahim Patel', with a horizontal line underneath it.

Mr Ebrahim Patel
Minister for Trade and Industry, and Competition



Chairperson's foreword

We remain steadfast in our duty to protect the public through ethical, effective governance

Prof NA Nevhutanda
Chairperson of the Board



2019 marked the beginning of a new decade of operations for the NLC. In the 21 years that our doors have been open, the NLC has touched countless lives. It has also reached several milestones that have provided opportunities for reflection and reinvention – the most notable being the amendment of the Lotteries Act in 2015.

At the time of the Presidential announcement of the national lockdown, the NLC and its processes were geared for the eventuality as will be highlighted throughout the report

Operating in an ever-evolving context

In the five years since, the regulations to the Act have been steadily implemented, and the sector in which the NLC operates has navigated the changes well. We entered this third decade with an invigorated vision and mission, now working toward becoming not only a continental, but also an innovative global leader in regulating safe and sustainable lotteries and sports pools.

The reality of the fourth industrial revolution (4IR) is here, and organisations that do not evolve will lose relevance. In a country where a lack of resources contrasts swift technological advances and adoption, the COVID-19 pandemic has been a reality check, forcing organisations such as ours, which are working for the public good, to take a back to basics approach and revisit how accessible we are to the most vulnerable members of society. For this reason, research will always be a pillar by which the NLC stands to ensure relevance to its stakeholders.

Meeting stakeholder needs

In the period under review, the outcomes of a study on the National Lottery participation and attitudes in South Africa was published. The political, social and economic circumstances of South Africans, and uncertainty on how these environments are affecting the operations of the National Lottery, contributed to the need to explore the participation and attitudes of the general public. The NLC took proactive steps to continually monitor the changing preferences, attitudes, and participation levels of lottery players in order to understand our market better.

Partnerships remain critical to the success of the NLC's work, and we continue to strengthen strategic partnerships through carefully considered MOUs. One such example is the MOU with the National House of Traditional Leaders, where we pledged to capacitate rural communities toward sustainability.

Sustained clean audit opinions for consolidated and separate NLC, NLDTF and NLPT

Scored an overall AA ethics rating

137 stakeholder engagements conducted

Upholding ethical and effective governance

We remain steadfast in our duty to protect the public through effective governance, compliance enforcement, monitoring and evaluation, and the continued fight against fraud and corruption.

The development and implementation of an appropriate corporate governance framework is endorsed by the Board. The Board accepts responsibility for the application of the principles of effective corporate governance, ensuring it is practised consistently throughout the organisation. The Board discharges this role through its charters based on a corporate governance framework, which includes, amongst others, the principles of the Lotteries Act, PFMA, Treasury Regulations and sound governance principles. These are further aligned with and responsive to the organisation's strategic risks which are reviewed on an ongoing basis, but at a minimum, annually.

Pleasingly, during the period under review, the NLC was recognised by the Auditor-General of South Africa at the Clean Audit Awards for achieving such for the NLC (Separate and Consolidated), the National Lotteries Distribution Trust Fund and the National Lotteries Participant's Trust.

The organisation has continued to seek out cost-saving measures and enforce sound internal control mechanisms to achieve 93% performance and clean audit opinions.

Appreciation

These are not the achievements of individuals, but of the collective of NLC officials who work diligently to see the organisation succeed. I wish to thank the Commissioner, Exco and staff for their dedication to the values of this organisation, which impacts lives daily.

During the financial year, the South African government transitioned into the fifth administration, and the Department of Trade, Industry and Competition saw a changing of the guard in Minister Ebrahim Patel. Through the execution of our regulatory and grantmaking mandates, the NLC's strategic outcomes and plans are closely aligned to address the new administrations' focus to boost economic growth, inclusion and to enable meaningful transformation.

Finally, the Board and I extend our gratitude to our shareholder for their consistent support in the face of opportunities and victories as we continue to regulate lotteries and fund for impact.



Prof NA Nevhutanda
Chairperson of the Board

National Lotteries Commission

Commissioner's overview

Catalysing social upliftment remains at the forefront of our collective minds as we pursue the everyday efforts that culminate in large scale change

Mrs TCC Mampane
Commissioner



The past financial year heralded outstanding achievements for the organisation while also presenting unprecedented challenges for our business, stakeholders, and the world at large. The period kicked off with the NLC's 20-year commemoration and ended with the global community on lockdown due to the COVID-19 pandemic. Truly, it is challenging to grasp the full reality of the time we are living in.

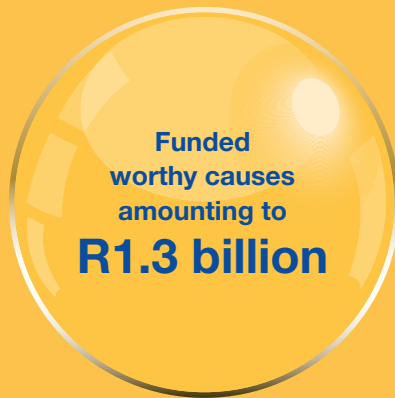
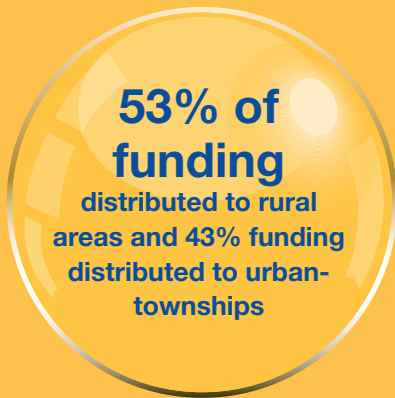
Supporting an enabling environment

The NLC exists to create a sustainable lotteries and sports pools sector, wherein participants will be protected against illegal operators and funds are generated through licensed operators to support the non-profit sector. Since inception, the NLC has licensed three operators, each to run the National Lottery and Sports Pools, with the NLC ensuring, among others, that proceeds from the National Lottery intended for good causes are maximised while safeguarding all lottery participants.

We remain mindful of the advent of 4IR, which has only been accelerated by the pandemic – acknowledging both its benefits and challenges. While the lottery industry remains competitive, local lotteries are finding themselves competing with foreign games due to the growing prevalence of these technological platforms. Online gaming is providing more options for consumers but also threatens the revenue generated by traditional lottery operators.

While the global lottery industry endeavours to come to grips with these rapid changes, the NLC is driving innovation to curb the scourge of illegal lotteries. Where operators are found to be in contravention of the Lotteries Act, we aid them toward compliance.

It goes without saying that the regulatory activities of the NLC are the foundation for the secondary mandate of funding, and our regulatory approach is aimed at creating an enabling environment for existing and prospective lotteries and sport pools operators to grow the sector and maximise revenue generation for good causes.



Funding for impact

In a country plagued by poverty, unemployment and inequality, achieving the vision of the NLC is critical. Catalysing social upliftment remains at the forefront of our collective minds as we pursue the everyday efforts that culminate in large scale change.

During the financial year, the NLC was able to fund worthy causes amounting to R1.3 billion, across the sectors of Charities, Arts and Culture and Sport and Recreation.

Food security and water preservation were areas that featured prominently during the year, including the funding of approximately R60 million to support micro-agricultural projects in six provinces, targeting women in rural areas. This, alongside projects aimed at restoring human dignity to thousands of children through sanitation projects in rural schools, in support of the Department of Basic Education.

Nkwabanzi Primary School in Vryheid, Northern KwaZulu-Natal, previously a mud school, was one such beneficiary of the NLC's proactive funding programme, where funding ensured that brick and mortar infrastructure was erected, inclusive of an administration block, ablution facilities and a borehole. The school building was handed over to the community in July 2019.

Gender-based violence (GBV) is squarely in the national dialogue, as it should be. In the past year, we have funded various organisations that assist victims of GBV, including shelters where vulnerable women and children can find refuge.

Fundraising lotteries have grown in prominence, with more and more NPOs making use of the NLC's support to raise their own funds. Our funding activities also produced 9 295 jobs in the period under review and impacted approximately 333 004 secondary beneficiaries.

In addition, our procurement strategy saw us spend R176 million towards designated groups. This is also an area where we are intentional about supporting businesses

owned by black women, the black youth, and black people with disabilities. Through these endeavours, in addition to funding good causes, we ensure the vibrancy of the economies in which we operate.

The NLC adopts a developmental approach to regulation and funding, and our monitoring and evaluation teams conducted 3 011 site visits this year, not only to ensure the proper use of funds but to support beneficiaries and identify areas for further intervention and growth.

Outlook and appreciation

As the current National Lottery operator's term will end in 2023, we have commenced with planning to ensure a seamless transition to the next operator.

The NLC is mindful that the future beckons, with questions on how technology and integration will impact the regulation of lotteries and how we generate revenue for good causes. Indeed, the impact of the COVID-19 pandemic has hastened the need to adapt to a new world order of sorts.

As we navigate these new realities, our commitment to the goals of the NDP remain, continuing in the pursuit of the mandate to protect lottery players and ensure a fair, transparent and safe environment for lotteries and sports pools to operate.

I wish to extend my gratitude to the staff of the NLC who have worked tirelessly to ensure we achieve our goals. To the Board and Exco, thank you for your fearless leadership in challenging times. And finally, to our shareholder and other stakeholders, thank you for your continued support.

Mrs TCC Mampane
Commissioner

National Lotteries Commission

Operating environment

Lack of economic growth



Unpacking the context

South Africa's economy, ranked as upper-middle income by the World Bank, is currently one of the largest economies on the African continent. Historically, South Africa's economy was mainly built on primary and secondary industries, such as mining and manufacturing, but in recent decades, and in line with global developments, growth has shifted to the tertiary sectors. Industries that presently contribute to the economy include finance, real estate and business services; manufacturing; and wholesale and retail trade.

Of the nine provinces in South Africa, three powerhouses stand out. Gauteng, Kwazulu-Natal and Western Cape collectively contribute a significant portion to the country's value added. Unemployment remains one of the critical challenges faced by South Africa and, in light of the difficulties experienced by many businesses due to COVID-19 and the resultant lockdowns, unemployment is expected to rise significantly.

Responding to our context

PwC's Gaming Outlook 2017-2021 forecasts the National Lottery gross gaming revenue to increase, but growth will be modest, averaging only around 0.7% per year. The NLC does not receive funds from the fiscus, and the dependence on a single source of revenue against rising inflation and an increase in the NPO ask has become a considerable challenge.

The NLC receives, on average, approximately 80% of its funding from the share of ticket sales. While the invigoration of the games has increased gross revenue, it does little to measure up against the growth and demand for funding received from registered NPOs. The NLC is further faced with increased competition from bookmakers and illegal lottery operators. The advent of the COVID-19 pandemic presents further challenges for the NLC, particularly concerning its impact on revenue.

The proposed amendments to the Gaming Bill could positively impact on the NLC. Amendments to the gaming legislation in the country could provide the enforcement powers the NLC to combat illegal lotteries as well as provide opportunities through licensing bookmakers for taking bets on the outcome of the National Lottery. However, the lack of alignment between the Provincial Gaming Legislation and the National Gaming Bill implies that illegal lotteries will remain a threat. Fantasy gaming is also not addressed by the legislated amendments.

4IR and South Africa's response



Unpacking the context

The real economy and the digital economy are not mutually exclusive. The two have become one as technologies blur the lines between the physical, digital, and biological spheres.

The vast and growing potential of 4IR is yet to be fully grasped. The information and communication technologies (ICT) sector and governments have a responsibility to unlock its potential for citizen service delivery, customer experience and innovative solutions to ensure a better life for all.

Furthermore, the increase of mobile and internet use comes with its own threats – namely cybersecurity. Prioritising cybersecurity capabilities is not only crucial for protecting organisations and their customers' data, assets and reputations, but also fundamental to successful digital transformation.

Responding to our context

The NLC's Enterprise Resource Planning (ERP) system aims to unlock the potential of 4IR from both an internal and external perspective. For the NLC, online gaming has changed the landscape as people want to participate in easily accessible games. We can no longer afford to treat online gaming as illegal. The survival of the industry requires an urgent assessment of limitations in the current legislation.

The NLC has set aside necessary investments to enable staff and external stakeholders to participate in and benefit from services through a secure infrastructure. We plan to introduce innovative methods of interaction, for example, through the use of mobile devices to allow stakeholders to take on new roles as enabled and empowered participants. To capitalise on these opportunities, the NLC will ensure that the developed technology roadmap encapsulates principles of flexibility, scalability, cost-effectiveness and risk tolerance in the infrastructure and enterprise environment. It must, however, be noted that introducing new services in a network often presents challenges, among them security. At the NLC, this is addressed through the enacted ICT governance framework.

In light of the changes that the pandemic has brought about in the way we work and interact, the organisation needs to explore innovative and agile methods in the delivery of the National Lottery and Sports Pools.

Poverty and unemployment



Unpacking the context

Stats SA's estimate for the 2019 mid-year population puts the total at 58.7 million people. The rate of growth for the South African population has increased between 2002 and 2019. The estimated overall growth rate increased from approximately 1.0% for the period 2002–2003 to 1.4% for the period 2018–2019.

Unemployment has increased during the past few years. While the official unemployment rate increased from about 23% in 2009 to nearly 30% in 2019, the expanded unemployment rate increased from less than 29% in 2009 to almost 40% in 2019. Not everybody is equally negatively affected by unemployment in South Africa, however. It appears that the youth are specifically hardest hit by unemployment, with 56.4% of economically active youth aged 15 to 24 unemployed while 35.6% of the youth aged 25 to 34 are unemployed. The highest levels of youth unemployment are found among youth with a matric qualification or lower.

For more than two decades, South Africa has sought to address poverty and inequality with a wide range of initiatives, including the use of fiscal policy to support redistributive measures. The social wage – which refers to the government's investment in education, health services, social development, including social assistance to vulnerable households and individuals, as well as contributory social security, public transport, housing, and local amenities as a redistributive measure – has played a notable role in the government's efforts to reduce poverty and inequality. However, high unemployment remains a critical challenge for South Africa as the country struggles to generate sufficient jobs.

Responding to our context

The National Lottery differs from other gaming categories in that it is operated to generate funds for charitable, sports, arts and other worthy causes rather than as an entity focused on maximising returns for shareholders.

The NLC's primary aim when considering funding for impact hinges on the sustainability of the project, with emphasis on the number of jobs created and sustained through its funding.

During the 2019/20 financial year, the organisation created 9 295 jobs through its funding. In terms of the secondary beneficiaries, a total of 333 004 people reported having been served or reached with various services offered by the NLC's beneficiaries during the year under review. These are beneficiaries that have directly benefited from NLC funded programmes or projects.

Responding to our context



Unpacking the context

Research abounds regarding the importance of labour markets and education factors in explaining inequality. A decomposition analysis suggests race, education, and labour market income are the main contributors to the observed high level of inequality. The imbalance of opportunity in education is particularly influential in the transition to tertiary education, where despite a high return, access to higher education remains limited.

The influence of education on inequality raises concerns regarding low-income families that lack easy access to credit markets and incur the relatively high costs of sending a child to college. This serves as a significant barrier to enabling sufficient levels of education to support active participation in the semi-skilled and skilled labour market.

Responding to our context

The NLC's investment in early childhood development (ECD) is a sign of our commitment to provide a solution to the factors contributing to inequality. To holistically intervene, the training and development of educators at ECD centres was also included in funding provided, of which 709 practitioners have since obtained qualifications ranging from NQF 1 to NQF 4.

The climate crisis



Unpacking the context

For the first time in human history, atmospheric carbon dioxide, the gas most responsible for global warming, is at a terrifying 415 parts per million, a record-breaking surge in atmospheric pollution.

Global warming is causing long-lasting changes to our climate system, which threatens irreversible consequences if it is not acted upon. Drastic warming of more than 4 – 6 °C is projected for South Africa over the next few decades, making climate change one of the most critical developmental risks to South Africa.

South Africa's National Climate Change Response White Paper (NCCRWP) and the NDP, present a vision for an effective response to climate change. The NCCRWP and NDP address the immediate and observed threats of climate change to the country's society, economy and environment and provide the basis for tracking South Africa's transition to a climate-resilient society and lower-carbon economy.

Responding to our context

Extensive work has been done to translate the National Climate Change Response Policy into practical action, including the introduction of a Climate Change Act. The Minister of Environmental Affairs also published a draft National Climate Change Adaptation Strategy for public comment during May 2019. This is central in attaining the National Climate Change Response Policy objective of effectively managing the impact of climate change. The establishment of a Presidential Climate Change Commission, which was proposed as part of agreements reached at the 2018 Jobs Summit, have also been confirmed and will become a key platform for facilitating South Africa's 'just transition' to a low-carbon economy. The Department of Environmental Affairs has furthermore released three climate change reports. In line with material impacts of the climate crisis on the most vulnerable in our society, food security and water preservation were areas that featured prominently in the NLC's funding agenda during the year.

Stakeholder engagement and dialogue

The NLC has a range of stakeholders who have influence over the NLC and its operations and/or over whom the NLC has influence. The table below covers the key stakeholders, explains their influence on the NLC or the influence over them, the means of NLC engagement, their legitimate needs, interests and expectations and how the NLC has responded to these.

For more detailed information on our regulatory response to the needs of our stakeholders, please see page 82.

National Lottery licensed operator and other lotteries and Sports Pools		
Influence	Engagement	Needs, interests and expectations
<ul style="list-style-type: none"> • Revenue • Sustainability • Influence public perception • Image and integrity of the Board 	<ul style="list-style-type: none"> • Bi-annual joint Board meetings • Monthly joint operations meetings • Ongoing basis 	<ul style="list-style-type: none"> • Regulatory fairness • Interaction • Predictability • Promptness • Approvals continuity
<p>NLC response: The NLC Board provided oversight in the monitoring of the operator. The Board considered and approved the operator's business and marketing plans, which include the game design. The NLC strengthened relations with enforcement agencies to create an enabling environment for the operator.</p>		

Government, government agencies and regulators		
The NLC is accountable to its shareholder, being the government and has established relationships with other key government stakeholders pursuant to its objectives.		
Influence	Engagement	Needs, interests and expectations
<ul style="list-style-type: none"> • Approvals and timing of: <ul style="list-style-type: none"> – Approvals – Assistance • Appointment of Board/ distributing agencies legislation • Regulatory environment • Remuneration • Sanction • Legislation 	<ul style="list-style-type: none"> • Portfolio Committee engagements • Ministerial engagements • The dti CCRD initiatives • Agreed methods through MOUs • Prescribed reporting to respective Portfolio Committees, the dtic, National Treasury 	<ul style="list-style-type: none"> • Conformance • Governance continuity reporting • Accountability • Governance integrity ethics • Contribution to national priorities
<p>NLC response: The Board and Commission engaged with Parliament every quarter, not only presenting the Commission's quarterly performance but also addressing all matters of concern raised by the Portfolio Committee. There were two engagements with the Minister where policy, licence and reputation matters were discussed.</p>		

NLC applicants and beneficiaries

The NLC is a grantmaker, and a key objective is to ensure equitable distribution of the NLDTF society lotteries operators.

Influence	Engagement	Needs, interests and expectations
<ul style="list-style-type: none"> Public perception Turnaround Risk profile of the Board Geographic spread of funding Quality of grants Social impact Risk Public acknowledgement and declaration of grants received 	<ul style="list-style-type: none"> Indabas and post-Indaba stakeholder engagements, as detailed in the Operations Report Capacity building workshops, as detailed in the Operations Report Walk-in centres 	<ul style="list-style-type: none"> Clarity of criteria Transparency Responsiveness Turnaround Mentorship/guidance Accessibility Interaction accessibility Fairness and consistency Visibility

NLC response: The NLC engaged with applicants through the provincial post-Indaba stakeholder engagements, education and awareness sessions, as well as various media platforms to discuss NLC funding matters, to support society lotteries towards greater sustainability and to support the capacity building of stakeholders.

The public and National Lottery participants

The NLC is required to protect participants and raise public knowledge and awareness regarding the lotteries and provisions of the Lotteries Act through the development and implementation of educational and informational measures.

Influence	Engagement	Needs, interests and expectations
<ul style="list-style-type: none"> Ensuring the integrity of the lottery to sustain interest in the lottery and growth in lottery ticket sales Uplift society through grant funding 	<ul style="list-style-type: none"> NLC website Social media platforms Media coverage National Lottery draw shows 	<ul style="list-style-type: none"> Transparency Integrity Assistance and counselling Visibility Communication Fair chance of realising their aspirations of winning Consistent delivery Information sharing Regulatory fairness Access to the National Lottery

NLC response: The NLC conducts periodic reviews on key elements of the National Lottery value chain.

The National Lottery Participant Trust (NLPT) was established for protection of participants. The NLPT obtained an unqualified audit opinion in the year under review.

The NLC implemented the participant protection strategy.

For more information on the outcomes of the above initiatives, please see page 82.

Stakeholder engagement and dialogue (continued)

NLC employees and organised labour

NLC employees are key drivers of the organisation's continued success.

Influence	Engagement	Needs, interests and expectations
<ul style="list-style-type: none"> • Productivity • Morale • Public perception • Performance effectiveness • Policy 	<ul style="list-style-type: none"> • Quarterly staff meetings • Internal communications • Awareness sessions • Wellness engagements 	<ul style="list-style-type: none"> • Fairness • Respect for worker rights • Equity • Involvement • Best practice human resource management policies/practices • Conducive work environment • Adequate resourcing • Transparency • Ethical behaviour • Framework for engagement • Willingness to work • Structures • Enabling environment for association

NLC response: The NLC participated in the Employer of Choice to benchmark against best practice and global standards. Zithande, the employee wellness programme, continued to show an increase in uptake.

The NLC responds positively to staff development, whilst balancing the interest of the NLC and considering skills capacity required for the sustainability of the organisation.

For more information, please see page 94.

Media and interest groups

The NLC's reputation is a critical element of the performance of the organisation as the custodian of public funds, ensuring the credibility of the National Lottery and player protection.

Influence	Engagement	Needs, interests and expectations
<ul style="list-style-type: none"> • Public perception • Policy • Structure 	<ul style="list-style-type: none"> • Media briefings • Press statements • Information sharing on various media platforms 	<ul style="list-style-type: none"> • Transparency and fairness • Control of excessive participation • Communication involvement enforcement • Regular communication • Access to information • Indaba • Post-Indaba stakeholder engagements • Social media • Responses to enquiries • Publishing of media statements

NLC response: The NLC continues to engage with media through responses to questions posed by outlets.

The NLC proactively engages with various media outlets to educate the public on the NLC's mandate and initiatives .

Illegal lottery operators

Influence	Engagement	Needs, interests and expectations
<ul style="list-style-type: none"> Enforcement 	<ul style="list-style-type: none"> Investigations 	<ul style="list-style-type: none"> Interaction Predictability Promptness Approvals Continuity

NLC response: 100% of all identified and reported lottery schemes investigated

Suppliers

Influence	Engagement	Needs, interests and expectations
<ul style="list-style-type: none"> Risk Effectiveness Turnaround 	<ul style="list-style-type: none"> Implementation of NLC enterprise supplier development programmes Expedited payment turnaround times to alleviate unnecessary cash flow pressures experienced by SMMEs Encourage sub-contracting to emerging black enterprises and SMMEs 	<ul style="list-style-type: none"> Transparency Fairness Consistency Ethical behaviour

NLC response: We invested in localised procurement and empowering disadvantaged groups. Our procurement strategy focuses on preferential procurement as well as enterprise supplier development. The NLC maintained its internal control environment with no irregular or fruitless and wasteful expenditure. We supported our small to medium enterprises by paying invoices within 8 days on average

Auditor-General South Africa

Influence	Engagement	Needs, interests and expectations
<ul style="list-style-type: none"> Governance Compliance Public perception 	<ul style="list-style-type: none"> Rigorous external audit processes 	<ul style="list-style-type: none"> Conformance to legislation/standards Integrity Comprehensiveness and accuracy of information Reporting

NLC response: The NLC engaged robustly with external auditors during the 2019/20 audit in line with the external audit strategy and engagement letters. Site visits to sampled projects were undertaken. The NLC engaged with the Auditor-General at the scheduled Audit Steering Committee meetings.

Accountability at the heart of trust

During the 2019/20 financial period, the NLC successfully distributed funding to 2 481 beneficiaries, 53% of the funding was distributed to rural areas, while 43% of funded beneficiaries were in urban townships and 4% in urban-suburban.

Accountability is the cornerstone of trust, not knowing how public funds are utilised leads to mistrust. The NLC aims to grow and preserve the trust relationship with its stakeholders by conducting business ethically and protecting public funds, received from the National Lottery operator and distributed to NPO for good causes, against fraud and corruption.

Sound/Good Corporate governance is the golden thread that runs through the NLC's operations. Our leadership's drive to preserve a culture of sound corporate governance and the maintenance of healthy internal controls ensure transparent and effective corporate governance in pursuit to become a beacon of corporate governance excellence.

We provide controls to mitigate against potential and perceived corruption through various groundbreaking initiatives to not only drive the ethical message home but to ensure our valued employees and external stakeholders engage in ethical practices.

The NLC takes cognisance of all corporate governance issues emanating from our stakeholders, objectively and critically analysing the matters and proactively managing and implementing required controls to ensure our mandate is delivered effectively and efficiently. Reputational risk has been a critical focus for the NLC in the year under review. Driven by our stakeholder inclusive approach, we pro-actively embarked on a process to investigate claims concerning corruption within the NLC from a media outlet, as well as a political organisation, and whether remedial action was required. We used this opportunity to look inward and apply thorough measurement techniques to ascertain the validity of these aspersions.

To respond proactively to these claims, the NLC applied the following globally accepted techniques of measuring corruption:

Measure 1: Perceptions of corruption

The Board undertook to measure perceptions by commissioning an independent ethics risk assessment, which included a media exposure analysis.

The media exposure analysis offers a comprehensive review and examination of the NLC's media coverage with the aim of establishing the quantity and quality of media coverage afforded to the organisation in the recent past, where these reports could have either enhanced or undermined the organisation's reputation.

The analysis covered print, broadcast and online media. At an overall level, media stories that portrayed the NLC as ethical accounted for 52% of the total media share while media coverage that described the NLC as unethical accounted for 48%.

Key findings revealed that, in general, online media dominates the media coverage, led by GroundUp, followed by Daily Maverick. Print Media is led equally by the Citizen, Johannesburg Edition, the Citizen KZN and the Citizen Country Edition. eNCA, followed by SAfm lead broadcast media reports.

From the media analysis, it became clear that media reports relating to unethical conduct concerned proactively funded projects, which have been investigated. Furthermore, in a bid to ensure the NLC's integrity is not undermined, these projects were reinvestigated at the Board's direction by calling for members of the public to submit any alleged fraud, corruption and misappropriation of funds under a special investigation by an independent audit firm. The outcomes of the special investigations are imminent.

Measure 2: Experience of corruption

We believe that leadership based on ethical foundations results in a culture of ethical and moral behaviour and compliance with laws, rules, codes and standards. During the year, we carried out an independent assessment to monitor adherence to the company's ethical standards. Such audits establish the depth and clarity of leaders' understanding of ethics and, specifically, the extent of ethical practices within the company.

The response rate for the ethics monitor survey was 69.7%, relative to the benchmark average of 65%. This is especially noteworthy given that the survey took place during the lockdown, reflecting a sound level of ethical engagement among employees. The NLC scored an overall AA ethics rating on a scale from D to AAA, where AAA is the best result and D is the worst.

Overall AA rating	This score was obtained based on questions such as the below:	Overall score/10
This is based on a score of 6.78 on the ethical boundary axis and 4.76 on the behaviour axis, indicating that employees (including executives and managers) consider the organisation to be largely ethical, especially in its treatment of stakeholder groups	Employees' commitment to values	9.58
	The extent to which leaders live core ethical values	8.12
	The effectiveness of factors that promote ethical behaviour	8.07
	How the organisation is perceived in terms of fulfilling its social and environmental responsibilities	8.04

The NLC also conducted an analysis of its stakeholder's real level of interaction with corruption. The assessment was conducted through our whistleblowing hotlines, where NLC was able to gauge the public's experience as it relates to corrupt activities over the past three years. It is noteworthy to mention that the NLC experienced a 2% loss on annual revenue to fraud over the past three years, which was significantly less than the ACFE benchmark of 5% loss on annual revenue to fraud.

	Consolidated 3 Years	2017/18	2018/19	2019/20
No. of complaints against total applications processed	0,80%	0,72%	0,79%	0,88%
No. of complaints against total beneficiaries funded	1,10%	0,90%	1,03%	1,38%
Amount related to complaints against total grants paid	2,87%	4,48%	2,67%	0,50%

Consolidated Report for 3 Years	
Nature of complaints – percentage split	
Fraud Scam	52,00%
Misuse of Funds (on investigation it was found that complaints emanate from beneficiaries who are not well-versed with NLC's funding requirements have redirected funding for other items not allocated for funding by NLC and have failed to apply for deviation as per the grant agreement or those who failed to submit progress reports due to lack of resources. On inspection it was found that beneficiaries implemented projects as agreed. The intervention was education and awareness on Corporate Governance)	37,00%
Breach of Confidentiality	1,00%
Collusion(Combo Courts)	2,00%
Corruption	2,00%
Extortion	1,00%
Fraud	3,00%
Unknown	3,00%
Outcomes – percentage split	
Referred to SAPS	52,00%
Referred for Advocacy & Assessment for Recovery	37,00%
No Findings	11,00%
Disciplinary Action	3,00%
Persons Implicated in Complaints	
NPO/Beneficiary	97,00%
NLC Employees	3,00%

Measure 3: Proxy indicators and risks of corruption

The NLC has a zero-tolerance risk appetite for fraud and corruption. All possible cases have been thoroughly assessed and, where required, internally and independently investigated.

In line with this, we continue to focus on clean administration and transparency to enable accountability. The audit of the NLC Group carried out by the Auditor-General of South Africa is one such avenue of accountability. The Auditor-General audits each state entity, providing insight into the way public funds are managed.

Accountability at the heart of trust (continued)

It is against this backdrop that we recognise our heightened responsibility to demonstrate effective, ethical governance practices. Pleasingly, the NLC has over the past five years sustained financially unqualified opinions with no findings on compliance focus areas for the National Lotteries Commission (separate annual financial statements) and National Lottery Distribution Trust Fund (separate annual financial statements) and National Lotteries Participants Trust (separate annual financial statements). Furthermore, the NLC has been recognised by the Auditor-General of South Africa at the Clean Audit Awards for these achievements. The NLC's audit outcomes are detailed on pages 110, 151 and 177

The NLC takes cognisance of measures that could result in corrupt activities in regard to service delivery standards, as a result, the following measures are in place to mitigate risks:

Service recipients have power to hold those charged with the duty of monitoring service providers accountable	<ul style="list-style-type: none"> Whistleblowing hotlines Approach to Public Protector Annual audits by AGSA Internal complaints handling process
Ease with which the performance of service providers can be monitored	<ul style="list-style-type: none"> Decentralised provincial offices sufficiently capacitated Zero backlogs Immediate service of queries , advice and acceptance of compliant applications, as well as lottery-related enquiries
Payment towards Services offered by Organisation	<ul style="list-style-type: none"> All NLC services rendered free of charge, therefore accessible to general public.
Apparent salience to the experimental context of professional norms	<ul style="list-style-type: none"> Grant funding and regulatory professional norms and standards adopted. Throughout the NLC, members form part of respective professional bodies and applicable standards are practiced. NLC employees are remunerated responsibly and competitively, thereby reducing occurrence of employee-led fraud and corruption
Generate the expected levels of technical and financial performance	<ul style="list-style-type: none"> Consistently delivered 100% performance with Annual Performance Plan. Consistent clean audits Monitoring and evaluation National Lottery and Sports Pools monitoring matrices
Strengthened institutional capacity at local, district and national levels	<ul style="list-style-type: none"> Institutional capacity strengthened through decentralisation to provincial offices and robust employee development programme
Efficient and effective model of public service delivery	<ul style="list-style-type: none"> NLC responsive to community needs, ensuring application turnaround times within 150 days Payment turnaround times have improved to within 60 days of signing of grant agreement Payment of service providers within an average of 13 days from invoice

Measure 4: Informality and the limits of corruption

Informal practices like the acceptance of gifts tend to blur the lines between bribery and genuine gifts provided in the ordinary course of business. The NLC ethics office has evolved over the years through its review of the NLC Code of Conduct, which incorporates and provides clear guidelines on the handling of gifts, as well as instituting a technological platform to manage these.

According to these records, employees received minimal gifts, with the practice of accepting gifts not encouraged. Quarterly analysis is conducted, with a trend analysis showing no indication of gifts received that contradict policy.

Measure 5: Integrity – Shifting policy agendas

The NLC has a progressive policy framework that draws from legislation and global corporate governance best practice, as well as directives issued by relevant bodies to ensure proactive adherence. Our policies are intended to empower, educate and foster a values-based implementation of our mandate.

The advances we have made through the use of technological platforms and innovative means of engagement with our stakeholders has inculcated a culture of governance and control, ensuring credibility and integrity in our processes.

Looking ahead

We welcome the continued feedback from our stakeholders, understanding that accountability truly does reside at the heart of trust. We will continue to proactively respond to all concerns raised and to rigorously investigate all allegations. While this cycle of measures gives us a good gauge that ethical and effective leadership have been embedded and that the correct measures are in place to ensure that this sense of ethical responsibility is cascaded throughout the organisation, we also understand that to guard against the corruption we have seen take root in other institutions, we must remain constantly vigilant in observing the principles of corporate governance within our legal framework to ensure we build trust. Ethical and effective leadership will therefore remain a key area of focus in the year ahead.



Accountability at the heart of trust (continued)

	Consolidated 3 Years	2017/18	2018/19	2019/20
No of complaints against total applications processed	0,80%	0,72%	0,79%	0,88%
No of complaints against total beneficiaries funded	1,10%	0,90%	1,03%	1,38%
Amount related to complaints against total disbursed	2,87%	4,48%	2,67%	0,50%

Consolidated Report for 3 Years

Nature of complaints – percentage split

Fraud Scam	52,00%
Misuse of Funds (on investigation its found that complaints emanate from unsophisticated beneficiaries who have redirected funding for other items not allocated for funding by NLC and have failed to apply for deviation as per the grant agreement or those who failed to submit progress reports due to lack of resources. On inspection it was found that the beneficiary implemented as agreed. Intervention was education and awareness on Corporate Governance)	37,00%
Breach of Confidentiality	1,00%
Collusion(Combo Courts)	2,00%
Corruption	2,00%
Extortion	1,00%
Fraud	3,00%
Unknown	3,00%

Outcomes – percentage split

Referred to SAPS	52,00%
Referred for Advocacy & Assessment for Recovery	37,00%
No Findings	11,00%
Disciplinary Action	3,00%

Persons Implicated in Complaints

NPO/Beneficiary	97,00%
NLC Employees	3,00%

Risk management

We are committed to effective risk management through building an empowered and risk-intelligent organisation that consistently meets or exceeds its performance objectives in a sustainable manner. What remains central to our risk management ethos is a mandate-centric and beneficiary-focussed delivery approach that, in its design and realisation, ultimately creates, preserves, and grows shareholder value sustainably.

Overview

Risk management is an integral part of our governance model and daily operations. We not only focus on ensuring that we minimise uncertainty by curtailing the downside effects of risk, we also, where feasible, actively seek to capitalise on the potential upside presented by strategic and operational opportunities that aid in the achievement of our strategic objectives. The view of the organisation on risk is that the NLC should enhance its strategic and operational resilience through formulation, deployment and enablement of effective risk sensing and intuitive risk response, which is integrated through formalised scenario planning. The Board holds an additional perspective that risk, if well studied and understood, may hold opportunities that the organisation can exploit for competitive value creation. As a result, the organisation has deployed a formalised risk opportunity management framework as a sub-set of the enterprise risk management framework. Through this process, the NLC is able to consider strategic change opportunities, operational optimisation requirements and additional areas where collaborative innovation provides a better return on investment than traditional risk mitigation strategies.

We recognise that our work has a direct impact in certain areas on shareholder value, risk and, in some cases, reputation. We therefore deliberately adopt a view that our work should, in material segments, correlate and strike a balance between our mandate and shareholder priorities, in so far as these promote positive performance and sustainability outcomes. Through ongoing shareholder interface through the Board and from an operational perspective through the Executive Management team, we continue to promote a positive and value-building relationship between the organisation and our shareholder. The organisation takes its reputation, that of its shareholder, and the National Lottery seriously and conducts its operations with relevant prudence to ensure that lottery participants are duly protected and that the organisation governs its affairs with a view to ensuring sustainability. We have thus engaged in a structured process of studying the key drivers of reputational risk on a proactive and historical basis and developed formalised reputation preservation and building strategies underpinned by a detailed root-cause analysis.

The risk implications of COVID-19

The organisation is committed to the principle that, although the nature and form of business continuity threats remains unpredictable and vague in form, we should deploy robust and responsive business continuity plans that ensure rapid response

and recovery, despite the form of business disruption suffered. To realise this, the Board has ensured that the organisation's scenario-based business continuity planning is formalised, fully implemented, and functionally tested on an ongoing basis.

At the onset of the COVID-19 pandemic within the borders of South Africa in early 2020, the organisation implemented immediate and formalised protocols to respond to the effects of the pandemic from a health perspective, as well as from performance and sustainability perspectives. Part of these protocols included the formal assessment of COVID-19 risks and development of a risk management response for each identified issue.

During South Africa's COVID-19 lockdown levels 5 and 4, stringent restrictions were imposed and these resulted in adverse impacts on both the NLC and the operator's operations due to lockdown restrictions placed on the sale of lottery tickets through retailers as part of a total basket of offerings considered non-essential during that time. In addition, grant applications – which are dependent on some degree of face to face contact for the 2020/21 call – were also delayed during this period. These restrictions introduced a need for the organisation to implement enhanced strategies, processes and technologies that would ensure continuity of operations and services in the event of business disruption.

Our policy on risk management

The organisation's risk management efforts are directed by an enterprise risk management policy that is approved by the Board after receiving inputs and recommendations from the Audit and Risk Committee and the Executive Management team. This policy provides clear and measurable principles to be achieved by the risk management programme and observed by all officials within the organisation. There is clear ownership of the enterprise risk management policy by the Board and subsequent assurance reporting thereon is a key mechanism that the Board relies on to ensure compliance with the principles embedded therein.

The Board, Commissioner and all staff members, as well as stakeholders who utilise organisational resources and deliver the organisation's programmes, products and services, are expected to observe the requisite prudence and ensure that they manage risk to prevent adverse impact on lottery participants, beneficiaries, the NLC, community lotteries, other stakeholders and the organisation, whether immediately or in the future.

The Executive Management team are accountable and responsible for managing risks within their business units and may delegate specific responsibilities appropriately. In enabling such a process and in response to the policy, the organisation has developed and implemented a formal enterprise risk management framework. The purpose of the framework is to guide and provide a detailed outline of risk management practices and behaviours that are implemented within the organisation in alignment with leading global and national practice standards.

Risk management (continued)

Structure and accountability management

Driven by a risk-aware and risk-responsive culture, the Board has promoted and exercised its oversight function over management of risk within the organisation through the establishment of a sound risk policy, Audit and Risk Committee and effective interaction on risk matters with the Executive Management team. The Board does not play a passive or ceremonial role in the management of risk. Rather, on an ongoing basis, the Board commits sufficient time and effort to the deliberation of risks and the management thereof, both by learning from historical trends and information as well as proactively engaging with the potential risk environment through scenario planning and risk sensing processes.

The Board is accountable for the governance of risk and is assisted by the Audit and Risk Committee, which, operating in terms of its defined terms of reference, reviews and monitors the effectiveness of the risk management processes within the organisation in accordance with The PFMA No. 1 of 1999, corporate governance requirements, and defined organisational policies. The Audit and Risk Committee, through its oversight role, ensures that the risk management process is appropriately resourced and structured, efficient, effective and compliant with the relevant standards. The Audit and Risk Committee exercises oversight over the activities of the organisation's external and internal auditors, as well as the organisation's risk management function. To ensure that the risk management programme is adequately resourced and enabled for effective implementation, the organisation has implemented the following structure:



Strategic combined assurance

From an assurance perspective, the organisation has implemented a strategic combined assurance model to provide holistic integrated assurance on key aspects of governance, risk, and compliance within the organisation. Management and risk owners provide primary assurance through their planning and performance reporting processes, including related risk and control self-assessment processes. Committees and specialist teams within the NLC partner with risk owners to enable effective risk management and to provide an extra layer of assurance that performance and sustainability imperatives will be met. Internal auditors provide the Audit and Risk Committee with assurance that significant business risks are systematically identified, assessed, and managed to acceptable levels in line with the Board's risk appetite. With consolidated reliance being placed upon assurance derived from the Board's oversight, Audit and Risk Committee assurance to the Board and additional assurance from the Executive Management team through the Audit and Risk Committee, the Board is empowered to lead the risk management programme of the organisation and in turn to provide required stakeholder assurance.











Our risk appetite position

We are, on an ongoing basis, faced with risks that are inherent or related to our mandate and line of work. Risk, by its nature, will accompany pursuit of value. The NLC therefore, on an annual

basis, decides through determination of risk appetite, how much the organisation is willing to take (and manage) in pursuing its objectives. This ensures that the organisation is taking an optimal level of risk to meet the requirements of our mandate while minimising uncertainty.

We embrace risk, both as a factor that should be managed to reduce uncertainty, as well as a factor that may result in the creation of value. The realisation that the pursuit of value and risk are intertwined requires us to have some appetite for risk-taking in the pursuance of our mandate and value embedded therein. The relevant risk appetite position of the organisation is formally recorded in an approved risk appetite framework and statement. Risk appetite is based on an expression of the possible or actual effects of risk and an overall policy position as to the level of willingness to take on risks that present such effects on the organisation. Understanding risk appetite achieves the objective of balancing potential gains with the downside effects of risk.

As a separate but related consideration, the organisation also formalises its risk tolerance thresholds which, related to each risk appetite theme, reflect upon the degrees of variance in performance arising as a result of risk and the relative acceptability thereof. Defining and monitoring risk tolerance limits allows for the organisation to bring measurability to the elements within the risk appetite statement. Risk tolerance limits are also established with the intent of promoting prevention and early detection of potential risk appetite breaches.

Risk impact/ theme	Risk appetite statement
 Adverse health and safety	<ul style="list-style-type: none"> Zero tolerance for risks that may result in adverse health and safety events.
 Fraud	<ul style="list-style-type: none"> Zero tolerance for fraudulent activities.
 ICT infrastructure and systems	<ul style="list-style-type: none"> Aggressive risk appetite for risks related to the provision of world-class information technology solutions through digital transformation to support operational resilience and efficiencies.
 Information management and security	<ul style="list-style-type: none"> Zero tolerance for loss of sensitive and confidential information and data. Zero tolerance for breach of privacy and the Protection of Personal Information Act 4 of 2013. Zero tolerance for breach of information security.
 Reputational damage	<ul style="list-style-type: none"> Zero tolerance for incidents that compromise the integrity of the National Lottery. Prudent appetite for events that damage our reputation and erode our brand.
 Regulatory sanction	<ul style="list-style-type: none"> Zero tolerance for non-compliance with relevant laws, regulations, policies, and procedures by the NLC.
 Illegal Lotteries and Sports Pools	<ul style="list-style-type: none"> Prudent appetite for illegal Lotteries and Sports Pools in South Africa.
 Impaired sustainability	<ul style="list-style-type: none"> Prudent appetite for taking risks that impair the NLC's sustainability. Aggressive appetite for risks related to revenue growth to enable the provision of grants for good causes and enhanced sustainability of the organisation. Prudent appetite for controllable risks that may result in widespread and extended business disruption.
 Financial losses	<ul style="list-style-type: none"> Prudent risk appetite for risks that may expose the NLC to financial losses.
 Lottery participants not protected	<ul style="list-style-type: none"> Moderate to aggressive appetite for risks associated with ensuring the protection of National Lottery participants.

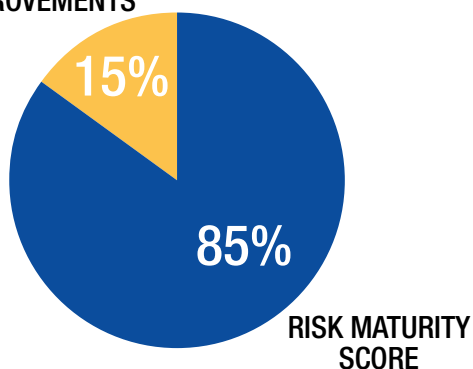
Risk management (continued)

Our risk maturity journey

Our understanding and application of risk management as a strategic response to factors that create uncertainty in the organisation has evolved over time, spanning a period from ambiguous and non-integrated application of risk management protocols to a systemic, integrated and formalised risk management programme. As our understanding of our risk landscape has improved, so has our agility to respond to risk in an efficient and effective manner.

We conduct formal risk maturity assessments on an annual basis to determine areas of strength and opportunities for improvement in our risk management practices. Our most recent risk maturity outcomes in terms of the attribute-based maturity index for risk management demonstrate that our risk management programme is operating at level five out of six possible levels. This level signifies that we have transcended **implementation** stages and are now actively **managing** risk as we pursue the ultimate maturity level wherein we are considered as **optimising** risk and risk management. The results of the risk maturity assessment as well as other considered factors are used to develop a multi-year risk strategy and implementation plan to address routine risk management activities and to resolve noted gaps. Over the next three-year period, we will continue to drive a risk strategy and implementation plan that is powered by the outcomes of the risk maturity assessment. The key areas of improvement over the next three-years will include the following focus areas:

REQUIRED IMPROVEMENTS



Risk improvement plan three-year focus areas:

- A2: Risk management philosophy
- A3: Risk management culture
- A4: Risk appetite
- B2: Risk and strategic planning integration
- B3: Risk appetite and strategy integration
- B4: Risk contingency integration
- C1: Performance indicator integration
- C2: Risk adjusted performance targets
- D2: Sustainability reporting
- D3: Contingency management
- E1: Risk identification and prioritisation
- E2: Risk opportunity management
- F3: Financing of risk mitigation
- G2: Risk process effectiveness reviews
- G3: Incident management

Key strategic risks and responses

Our top strategic risks are diverse and consider issues that may have a direct potential impact on the achievement of strategic objectives, annual performance plans, regulatory mandate, and reputation amongst other aspects. Through our formalised and ongoing risk assessment process we have ensured that strategic risk identification and assessment ceases to be a once-per-year process and becomes adaptive and current in its content. The core strategic risks of the organisation are as below.

Strategic risk statement	Strategic objective	
<p>Inadequate regulatory oversight over lotteries and sports pools</p>	<p>We have formalised regulatory oversight structures and policies that are informed by our founding legislation. This is supported by a continual drive to ensure that the organisation has the requisite skills to enable effective regulatory oversight. As a continual enhancement strategy, we work on an ongoing basis with the Department of Trade, Industry and Competition to enable a responsive and up to date legislative framework that ultimately enhances protection of lottery participants and beneficiaries of the work of the NLC.</p>	
<p>Inadequate compliance by the National Lottery operator</p>	<p>We continue to exercise ongoing and detailed oversight over the activities of the National Lottery operator. Through a technology and business process driven approach we receive ongoing updates either directly from the National Lottery operator or through our own independent review processes. The Independent Verification System (IVS) for independent verification of National Lottery ticket sales is a key control mechanism. We aspire to achieve real-time monitoring capability over the National Lottery operator through technology interface and investment.</p>	
<p>Ineffective enforcement and prohibition action</p>	<p>Our focus on preventing, detecting, and combating illegal lottery operations is not only empowered by legislation but is also further enhanced through collaboration with other regulators, law enforcement agencies and stakeholders in the market and internationally. Through active media monitoring, formal registration criteria and an easy registration process for compliant lotteries, we continue to work hard to prevent illegal lottery activity. Indeed, the one challenge is a lack of awareness as to the nature of illegal lotteries and for that reason we prioritise ongoing awareness campaigns. Our hotline and complaints management process empowers affected individuals or entities to raise their concerns with us anonymously. We further rely upon civil litigation and recovery from illegal lotteries and possible criminal prosecution of illegal lottery operators as additional layers for enforcement.</p>	
<p>Inadequate regulation and focus on sports pools (as part of mandate)</p>	<p>The NLC has developed a comprehensive strategy to focus on the regulation of sports pools. This includes clear targets that are tracked within the Annual Performance Plan of the organisation.</p>	
<p>Ineffective change management</p>	<p>The organisation is working under the guidance of a revised strategic direction that provides clear emphasis on the core focus of the NLC, which is its regulatory mandate. There is also a formal communication management process as well as consequence management. Formalisation of the change management process through development and implementation of a formal change management strategy will bring structure and consistency to the process going forward. We continue to benchmark the local approach to regulation in comparison with international approaches, as well as source broader literacy in the lotteries market as a capability development intervention. We will continue to strive to regulate for impact and will develop tangible models to effectively measure impact from regulatory activities.</p>	
<p>Failure to timely and efficiently appoint a competent national lottery operator</p>	<p>This risk highlights the potential challenge wherein the NLC's administrative processes may be ineffective to ensure timely recommendation to the executive authority for the appointment of a national lottery operator. Through the request for proposal (RFP) management process, the NLC assists the executive authority to reach a conclusion on the National Lottery operator. This in combination with the fact that the NLC works with sufficient lead times supports a considered and balanced RFP process that is informed by a formal RFP strategy. A reserving strategy is in place to protect business continuity and ensure that the NLC is less affected by key business disruptions should these arise.</p>	

Risk management (continued)

Strategic risk statement	Strategic objective	
Critical business continuity disruptions	<p>Formal business continuity planning is in place and this is supported by robust crisis management and emergency planning. Such supporting contingency management practices include a pandemic mitigation strategy, off-site back-up solution, a disaster recovery policy and structured health and safety management in terms of a formalised occupational health and safety policy. There are additional interventions in the form of an employee wellness programme and crisis communications management to deal with the fall out resulting from certain types of business disruptions. Going forward, periodic testing of the business continuity plan will be undertaken to ensure that under practical circumstances, the organisation can rely upon the business continuity plan.</p>	SO1
Lottery and lottery-related gaming proliferation outside of regulation	<p>Through resourcing and executing our enforcement and prohibition functions in terms of legislation, we continue to play a role in curbing illegal lotteries. At a broader scale, there remains a key need to ensure collaborative work between the NLC and other stakeholders within the lotteries and gaming sector, where possible.</p>	SO3
Inefficient ICT infrastructure and systems	<p>A formalised ICT strategy guides the priorities and focus areas of the ICT function of the NLC. This ICT strategy is aligned to and responsive to the organisational strategy. This is further supported by clear ICT policies, which are not only enabled logically but practically through awareness building amongst staff members and subject matter expertise enhancement within the ICT function.</p>	SO2
Cyber security and information security threats	<p>ICT security remains a priority of the organisation and is addressed through a formal ICT security policy and its supporting sub-processes. Routine awareness building is seen to assist in limiting the occurrence of ICT threats because of human actions. Routine network vulnerability assessments subject the NLC's networks to potential attack scenarios and determine areas of strength and those for improvement. An independent review of ICT security is planned, and the results thereof will be considered in determining key improvements to cyber security.</p>	SO2
Failure to promote socio-economic welfare through funding activities	<p>Funding for impact underpins the NLC's ethos and approach to grant funding imperatives. We have formalised our grant funding policies and procedures over the years and continue to exercise close scrutiny over grant funding activities to ensure that the aspirations that inform our funding for impact focus are not lost. Through formalised grant funding calls, we ensure that grant funding is directed at sectors that are aligned with national priorities. Formal approval and disbursement management processes are in place. We will ensure that relevant relationships with stakeholders in the grant funding process are formalised and managed effectively.</p>	SO3
Inadequate human resource capacity and skills to meet mandate and strategic obligations	<p>A formal human capital strategy informs the NLC's human capital management initiatives in support of the organisational strategy. This is supported by an enabling change management strategy at the human capital management level. Through skills mapping, the organisation is able to ensure that the required skillsets to enable the strategy are in place and where this is not the case, through the staff development programme as well as the recruitment and selection process, the required skills can be acquired. Additional wellness interventions are a key risk management measure that works with the health and safety policy. Performance management and related development is a formalised process within the NLC that is designed to drive performance through recognition, incentivisation and consequence management when it comes to individual and team performance. A skills audit is planned for future years.</p>	SO3

Strategic risk statement		Strategic objective
Impaired financial sustainability	The annual and ongoing budget preparation and monitoring processes ensure that the organisation remains in touch with its financial health and implements required financial mitigations, where required, in a timely manner. The organisation implements a reserving strategy to absorb the financial effects of uncertainties and disruptions. This is combined with ongoing cost containment measures and revenue maximisation strategies that are reviewed formally at least annually. Cost containment is supported by awareness sessions with staff members that are designed to build a culture of cost saving whilst ensuring that the organisational mandate is achieved and exceeded.	
Fraud and unethical conduct	Driven by a formal anti-fraud and corruption policy, the organisation enables timely fraud reporting, investigation, resolution and reporting through a range of related standard operating procedures. The organisation performs a periodic review of its fraud risks through a formal fraud risk assessment. We support openness and transparency through a clear set of organisational values, a clearly communicated whistleblowing policy and channels thereof, as well as protecting the rights of whistleblowers in terms of legislation. An ethics policy underpins our approach to ethics and this is overseen by the Human Resources, Ethics and Social Responsibility Committee. Through effective segregation of duties, awareness building and consequence management, we give priority to the management of fraud risks within the organisation, not only as a cause of financial losses but a key cause of reputational risk, as well as a direct cause of loss of value and protection for lottery participants and beneficiaries.	
Emerging Risks	Although the preceding information provides a synopsis of the strategic risks that were initially identified by the organisation, due to our ongoing risk assessment culture, we normally identify additional risks during the year. We do this through a formalised emerging risk identification, assessment, and response process. By implementing an agile and responsive emerging risk management process we can ensure that our risk information, priorities and responses remain relevant in the face of ever-changing circumstances.	

Our strategy

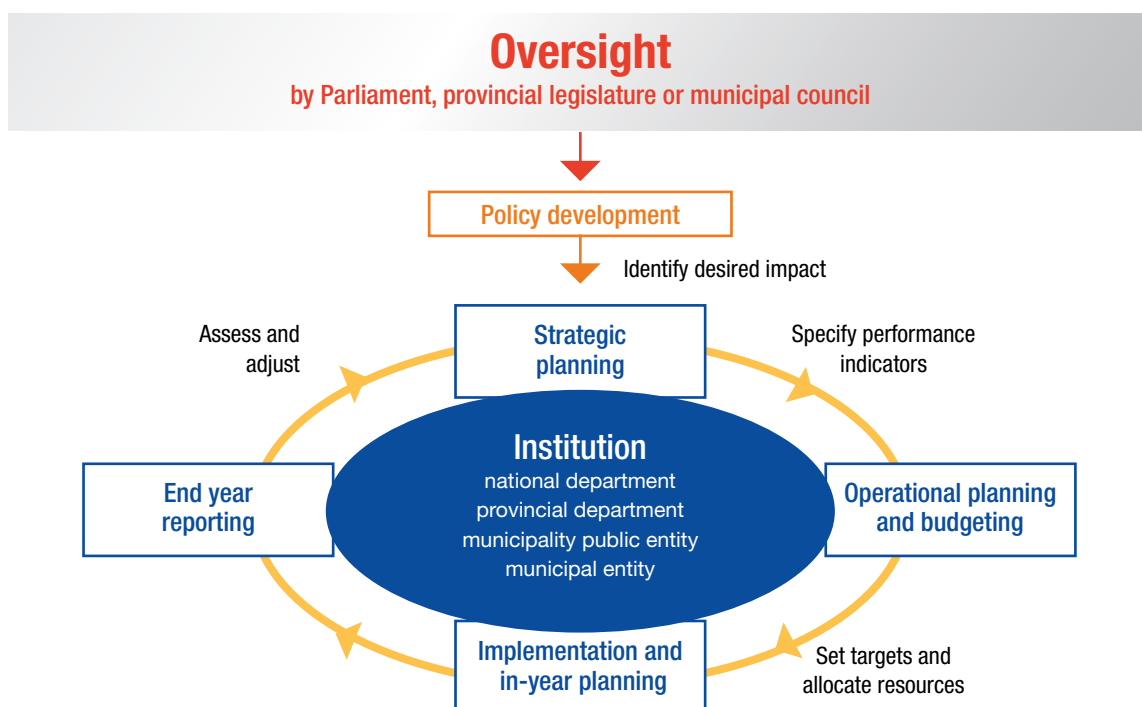
Effective management of performance information requires a clear understanding of different responsibilities, and the structures and systems involved in managing performance information.

The NLC aims to ensure that the needs of its stakeholders are satisfied effectively, efficiently and economically. The development, implementation and maintenance of a performance management policy for the NLC is critical in meeting the above need.

Performance management within the NLC is an integrated management strategy that seeks to:

- Create a shared vision of the purpose, aims and values of the NLC.
- Help stakeholders and employees understand their part in contributing to the achievement of organisational aims and goals, as well as maintaining organisational values.
- Manage and enhance the performance of individual employees and that of the NLC as a whole.

The performance management process comprises planning, budgeting, monitoring and reporting of performance. The diagram below clearly shows the relationship between the processes and also highlights the Executive Authority's accountability for the process to Parliament.



Summary of reporting legislative requirements are tabled below:

Performance management process	NLC
Strategic planning	Treasury Regulations – chapter 30
Budgeting and implementation planning	Treasury Regulations – chapter 30
Implementation	Treasury Regulations – chapter 30
Reporting (in-year and annual reporting)	PFMA, Section 55(2)(a) and Treasury

The NLC's planning aims to undertake the following:

- Achieve a uniform approach to ensure compliance with the PFMA in relation to performance management and reporting.
- Promote open and transparent management of performance information strategy and measurement process.
- Uphold sound corporate governance principles.

Our vision

▶ Catalyst for social upliftment

Our mission

▶ Regulate all lotteries and sports pools with integrity and ensure the protection of all participants

Maximise revenue for good causes in a responsible manner

Distribute funds equitably and expeditiously

NLC values



To be honest, open, accessible and fair in all our dealings, decisions and actions.



To take ownership of our responsibilities, to work effectively, efficiently, with professionalism and ensuring a positive sustainable impact on the communities we serve.



To provide a level of service which is of a high quality, target based and meets the expectations of all stakeholders.



To be sensitive to the needs of the community in order to initiate social upliftment.

Ultimate outcomes

▶ **Competent, capable and relevant lottery industry**

▶ **Compliant and regulated lottery industry receptive to the NLC mandate**

▶ **Fair and equitable distribution of grant funding**

Strategic objectives

SO1 Effective and efficient administration of the NLC

SO2 Financial sustainability, control and discipline in line with applicable legislation

SO3 Initiatives geared towards ensuring compliance with the Lotteries Act

SO4 Fair and equitable grant allocations

Performance indicators, baseline and targets

1. Collaborative partnerships
2. Education and awareness campaigns
3. Integrated enterprise wide architecture
4. Corporate governance
5. NLDTF disbursements
6. Implementation of the investment strategy
7. Localised procurement

1. Combating illegal lotteries
2. Monitoring the performance of the National Lottery Operator against the licence conditions
3. Society lotteries

1. 150 days
2. 5% distribution across all provinces
3. Monitoring and evaluation site visits
4. Impact evaluation study

Business model

Capital inputs



Financial

The revenue derived from maximising revenue through regulation of the National Lottery operator and society lotteries. Revenue includes a share of tickets sales, expired and unclaimed prizes, recognition of lottery licence fees, registration fees from society lotteries fees derived from imposing penalties, sundry income and investment income.



Human

The NLC's skilled workforce who are catalysts for social upliftment and embody the NLC's values.



Intellectual

The NLC's intangible assets that work to enhance the day-to-day operations of the organisation. These include the NL's ERP system, feasibility studies, the grant funding system and development research, as well as the NLC regulatory and grant funding model procedures, processes and governance. The NLC and National Lottery and sports pools logos and brands and reputation are also included.



Manufactured

The NLC's tangible assets that work to facilitate the day-to-day operations of the organisation. This includes the NLC's buildings and technological tools.



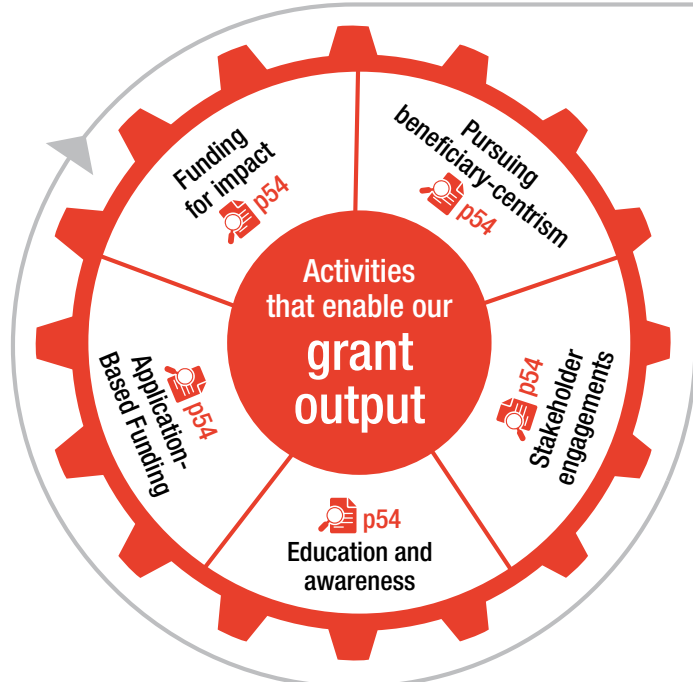
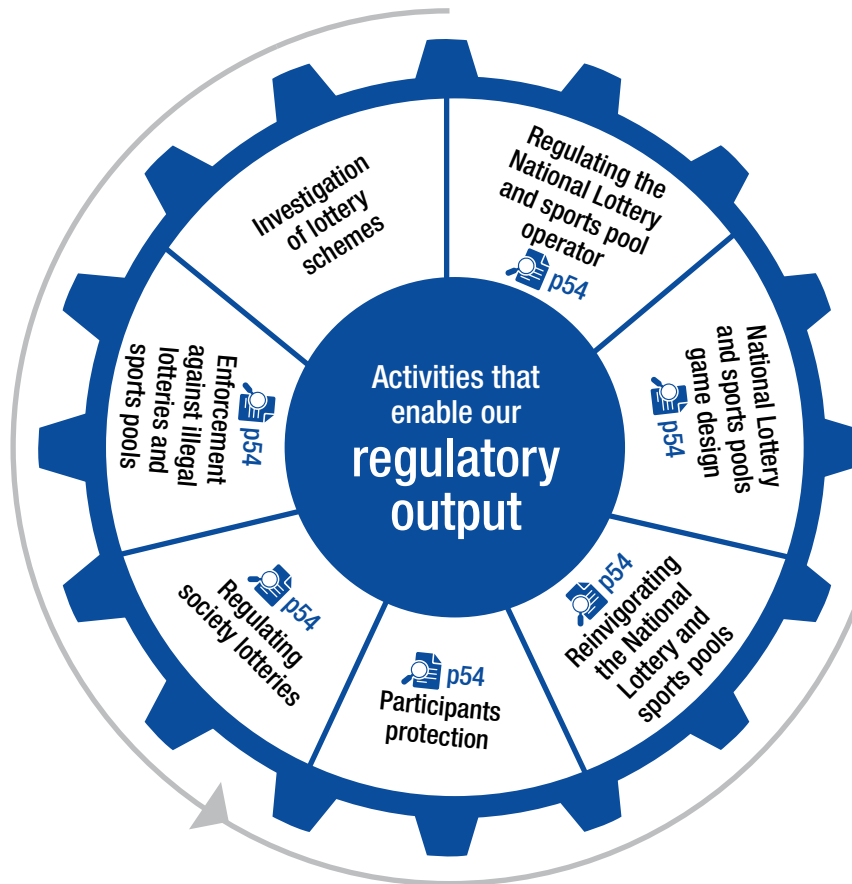
Natural

Natural resources refer to the water, paper, land and other natural resources that are used in the course of our day-to-day business.



Social and relationship

The NLC is a stakeholder-focused entity. Engagements with our internal and external stakeholders have ensured that we maximise revenue for worthy causes and make the NLC fund accessible.



Regulating lotteries and sports pools



The NLC regulates various lotteries, including sports pools and society lotteries.

The NLC monitors and regulates the running of various lottery competitions, including those organised by non-profit organisations to raise funds, and by companies to promote their goods and services.



Grant funding



The NLC also serves as a grant funder, providing registered NPOs with funding to establish projects that improve the lives of everyday South Africans.



Capital outcomes

Financial

- **R1.3 billion** disbursed for good causes
- Weighted average rate of return on investment increased to **8.42%**
- Accelerated disbursements to funded organisations
- Economic growth and development for successful applicants
- Injection of funds into economic circulation

Human

- Low staff turnover at **less than 1%**
- Elimination of backlog
- Improved and efficient administration
- Better regulation
- Strong internal controls

Intellectual

- Development of society lotteries model, resulting in **R52.9 million** funds raised by NPOs
- National Lotto logo, resulting in **R7.1 billion** (including VAT) revenue from ticket sales and **R1.624** generated for funding worthy causes

Manufactured

- Acquisition of two provincial offices
- NLC funded infrastructure projects

Natural

- The NLC invested in environmental projects and boreholes in drought areas, which has resulted in food security and ensure water availability
- Food security and water preservation were areas that featured prominently during the year, including the funding of approximately **R60 million** to support micro-agricultural projects in six provinces

Social and relationship

- **R 962 million** in localised procurement by Ithuba
- R176 million procurement towards designated groups
- 99% of grants adjudicated in 150 days and grants paid out expeditiously, ensuring beneficiaries achieve their objectives and resulting in benefits for beneficiaries
- The number of declined applications reduced as a result of frequent and intensive stakeholder engagements
- Engagements with our internal and external stakeholders have ensured that we maximise revenue for worthy causes and make the NLC fund accessible
- 84% of reviews upheld as a result of consistent adjudication principles and compliance with policies and procedures.
- 19 days payment turnaround times to established businesses
- 8 days payment turnaround times to SMEs
- First tranches paid within 33 days on average to beneficiaries .
- 176 million procurement towards designated groups

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CASE STUDY

Capturing the opportunity of digital transformation

In an environment such as ours – characterised by high levels of complexity – digitalisation presents unparalleled opportunities.

In terms of our regulatory mandate, access to the Independent Verification System (IVS) is one such development that enhances our day-to-day work. The NLC monitors the reliability, security and efficiency of the National Lottery and sports pools central gaming system and network of terminals to ensure that every National Lottery and sports pool ticket bought is appropriately recorded and included in the relevant draw. The system allows the NLC to agree sales figures and prize shares and make certain that the number of winners and prize amounts are accurate after each draw. The system also enables the NLC to confirm that monies due to good causes are correctly determined.

Our pursuit of digitalisation has also allowed for better integration of various facets of our business, overcoming siloed approaches that hinder operational effectiveness. This has formed part of a business re-engineering process that the NLC embarked on in 2015 by commissioning an ERP system to integrate all of its business units to a single and secured platform.

Today, the ERP supports the business end-to-end, tying together a multitude of processes and enabling the flow of data between them. By collecting the organisation's shared transactional data from multiple sources, the system eliminates duplication and provides data integrity with a single source of truth. It offers additional benefits such as improved business oversight from real-time information gleaned from generated reports; lower operational costs through streamlined processes and enhanced collaboration across the organisation. Furthermore, through the use of data mining techniques, we are able to develop predictive models that inform strategic decision-making.

The ERP platform extends to all the nine National Lotteries Commission offices across the country utilising a modern MPLS data network. This network enables seamless transmission of multiple data technology-based services such as email, internet, telephony and video conferencing applications.

The investments made to date on our digitalisation journey can be credited for supporting business continuity during the current crisis by enabling employees to work from home using a secured platform. This is particularly relevant given that a predominantly digital means of conducting business does come with its own threats – namely cybersecurity, which has become a massive global problem. Prioritising cybersecurity capabilities is not only crucial for protecting

our organisation and our stakeholders' data, assets and reputations but also fundamental to our successful digital transformation. It is therefore considered in all initiatives carried out. We continue to enhance cybersecurity management, explore cloud services and architectures and expand interconnectivity with other entities in the government sector.

At time when the President of the Republic of South Africa announced the lockdown period, the investments made to date on our digitalisation journey can be credited for have been ready to support business continuity beyond March 2020.

The NLC has set aside necessary investments to enable staff and external stakeholders to participate in and benefit from services offered from this secured infrastructure and enterprise architecture. In this endeavour, we also continue to pursue the ambition of becoming a paperless organisation.

A paperless environment is one in which the use of paper is eliminated or significantly reduced. This is done by converting documents into a digital format. Through this endeavour, the organisation can reduce costs, make documentation more accessible and information sharing easier while better securing personal information. We recognise that in our South African context, however, this ambition must be tempered with the reality of barriers to internet access and the high cost of data. We therefore see this as a long-term goal.

Likewise, our digital transformation journey is not an end-point, but an ongoing initiative to enable the NLC to meet the needs of all our stakeholders. Our ICT strategy is forward-looking and responsive, and is measured using SMART objectives. To achieve these ambitions, innovation and a culture of continual learning remain critical tools toward success, especially within an era of increasingly advancing business, social, and economic environments.

(For more information on how we are developing a future-fit workforce to support our digital transformation journey, please see the case study on page 3.)

Overview

The NLC commits to ensuring compliance with its legal and statutory obligations in relation to the management of performance information and reporting processes. Significantly, performance management and reporting facilitate the delivery and achievement of the predetermined objectives as approved by the Board and Executive Authority.

Performance information is made available to managers at each stage of the planning, budgeting and reporting cycle to allow them to adopt a results-based approach to managing their indicators.

The performance management process comprises planning, budgeting, monitoring and reporting of performance.

- To improve the effectiveness of service delivery, the NLC continuously seeks to improve:
- The quality and coverage of services (i.e. the proportion of people who benefit from or receive a service).
- The functional and financial accessibility of services.
- Its information about the nature and the extent of the need for services.
- Gathering correct information about the impact (i.e. the change of status that can be attributed to a particular intervention) of services on the lives of people.
- The setting of clear, transparent and measurable indicators and targets against which the performance of the entity can be measured.

Efficiency is the extent to which the NLC produces an output of the desired quality in the desired quantity with the least possible resources. It relates to the quantum of the human, financial and other resources consumed and, where applicable, time taken, to deliver each service, project and programme at the specified quality and in the specified quantity. It has to do with how well resources are used to produce specified outputs.

To improve efficiency, the Board ensures that:

- The strategic plan includes SMART (specific, measurable, achievable, relevant and time-bound) objectives, key performance areas (KPA) and key performance indicators (KPI).
- All employees know and understand these objectives, KPAs and KPIs.
- Standards to measure the achievement of objectives and the use of resources exist.
- Continuous actions to improve efficiency are undertaken.
- Employees are committed and have the skills and other attributes necessary for continuous improvement of performance.

To ensure the effective use of resources, the NLC will improve its information gathering system to provide accurate and complete information to all stakeholders, which will address the needs and priorities of all stakeholders and ensure that those needs are quantified.

Strategic outcome-oriented goals

The strategic goals were achieved through the implementation of the following programmes:

Programme 1

Purpose	To provide leadership and support to the entire organisation, particularly the core business, to support effective service delivery.
Description	<p>Executive Office</p> <ul style="list-style-type: none"> • Corporate strategy development and implementation. • Corporate performance monitoring and reporting. • Governance systems development and implementation. • Internal controls implementation and risk management. • Legal services functions. • Efficiency improvement and systems development. • Human resources management functions. <p>The office of the Executive is constituted by strategic planning and reporting; internal audit; risk management; Company Secretary; legal services and human capital management.</p>
Description	<p>Finance</p> <ul style="list-style-type: none"> • Financial planning and reporting. • Development of financial controls and implementation thereof. • Development of procurement strategy and policies in line with PFMA. • Ensure compliance with statutory requirements from a finance perspective. • Payroll function. • Facilities management. <p>The finance division is constituted by financial and management accounting, supply chain management and facilities.</p>
Description	<p>Information communication technology</p> <ul style="list-style-type: none"> • To provide vision and leadership for the planning, implementation and management of ICT that supports the NLC business. • Direct and manage ICT strategic plans, develop IT policies and a governance framework. • Provide leadership and management of ICT services, network communications, transactional computing processes, information management and security. • Develop and maintain a responsive, reliable, and secure ICT infrastructure. • Maximise the value of technology investments. • Ensure IT system operation adheres to applicable approved policies and governance framework. • Direct development and execution of an enterprise-wide disaster recovery and ICT service continuity plan. <p>The information technology division is constituted by application and development; infrastructure and network, business analysis and the support/solutions delivery departments.</p>

Strategic outcome-oriented goals (continued)

Programme 2

Purpose	To ensure compliance and to regulate the entire lottery industry in line with the mandate
Description	<p>Regulatory compliance</p> <ul style="list-style-type: none"> • Ensuring that mechanisms are instituted to support compliance with applicable laws and regulations as they relate to the lotteries environment. • Monitor, regulate and police society and other lotteries. • Develop and implement the enforcement strategy. • Develop and implement a compliance strategy. • Develop, implement and monitor service standards. • Education and awareness of voluntary compliance. • Participant protection.

The compliance division is constituted by lotteries compliance and the compliance enforcement departments.

Programme 3

Purpose	<ul style="list-style-type: none"> • Provide administrative support to the distributing agencies. • Ensure that the grants are distributed according to the legislated mandate. • Provide strategic enabling support for enhanced organisational positioning, learning and impact.
Description	<p>Operations (grant funding and business development)</p> <ul style="list-style-type: none"> • Develop and implement an integrated grant funding strategy. • Develop and implement grant funding policies. • Develop and implement an effective grant funding model. • Ensure funding is distributed efficiently and effectively to deserving causes in line with the national legislation and NLC policies. • Provincial office support. • Marketing and communications support. • Stakeholder management. • Research and development. • Monitoring and evaluation.

The grant funding and business development programme is constituted by grant funding operational support, the nine provincial offices, marketing and communications, stakeholder relations, research and development and the monitoring and evaluation departments.



Unpacking our performance

Performance information is essential for effective management, including planning, budgeting, implementation, reporting, monitoring and evaluation. The table below outlines the performance indicators and targets that the NLC identified to achieve in the 2019/20 financial year. These performance indicators are aligned across the NLC's annual plans, budgets and in-year reporting.

The NLC achieved 100% performance against its predetermined objectives and targets; therefore no corrective actions were identified.

Strategic Objective	Performance Indicator	Actual achievement 2016/2017	Actual achievement 2017/2018	Actual achievement 2018/2019
SO1 To Enhance Administration Ensure Compliance with Applicable Legislation and Policy Prescripts	1.1 Develop and implement the marketing strategy to position the NLC as a regulator	50% of the PR Campaign implemented	100% of the PR Campaign implemented	Collaborative partnerships with 4 key national departments
	1.2 Number of stakeholder engagements across the provinces	6 Stakeholder engagements	Eight stakeholder engagements	10 stakeholder engagements
	1.3 Develop and integrate the regulatory functions on the ERP	Phase II of the ERP developed	Integration of E-System with identified SOE's and national departments	Development of the Online Portal
	1.4 Number of organisation-wide compliance and ethics interventions		1 organisational intervention per quarter	3 organisational interventions per quarter
SO2 To Ensure Financial Sustainability, Control and Discipline in line with Applicable Legislation and Policy Prescripts	2.1 Percentage disbursement of grants as per GNR644, 6(c)(iv)	67% of grants disbursed	66% of grants disbursed	83% of grants disbursed
	2.2 Percentage Return on Investments (ROI) of NLDTF funds	8.15% ROI	8.40% ROI	8.42% ROI
	2.3 Average Percentage of localised procurement		99% of procurement was localised	99% of procurement was localised

Planned target 2019/2020	Actual achievement 2019/2020	Deviation from planned target to actual achievement for 2019/2020	Comment on Deviations
Development and implementation of the marketing strategy to position the NLC as a regulator for Board approval	Achieved The positioning strategy and the formative evaluation report were tabled to the Board and approved		
12 stakeholder engagements across the provinces	Achieved 137 stakeholder engagements were conducted across the provinces Q1: 27 Q2: 76 Q3: 20 Q4: 14		<i>The overachievement of the target is attributed to the NLC's dual mandate and the focus on regulatory information as well as the demand for grant funding information.</i>
Development and integration of the regulatory functions on the ERP	Achieved Regulatory functions were automated on the ERP		
5 organisational interventions per quarter	Achieved A total of 40 interventions were rolled out as follows: Q1: 14 Q2: 10 Q3: 8 Q4: 8		<i>The overachievement is as a result of increased awareness around ethics and organisational compliance</i>
At least 90% of grants be paid in line with the regulated 60-day timeframe	Achieved 91% of grants disbursed		<i>Additional resources assigned</i>
An annual minimum of 8% ROI on NLDTF funds	Achieved 8.42% ROI		<i>Implementation of the investment strategy</i>
Average percentage of 95% localised procurement to the provinces	Achieved 99% of procurement localised		<i>Empowerment of local suppliers</i>

Unpacking our performance (continued)

Strategic Objective	Performance Indicator	Actual achievement 2016/2017	Actual achievement 2017/2018	Actual achievement 2018/2019
SO3 To Implement Relevant Initiatives Geared towards Ensuring Compliance with the Act	3.1 Percentage of investigations on reported and identified lottery schemes	78% of identified and reported illegal lotteries investigated	96% of identified and reported illegal lotteries investigated	100% of identified and reported illegal lotteries investigated
	3.2 Implement and monitor 3rd National Lottery licence monitoring matrix/ scorecard	Compliance by the operator with licence conditions implemented	Compliance by the operator with licence conditions implemented	Compliance by the operator with licence conditions implemented
	3.3 Number of participant protection programmes per province	–	–	–
SO4 To Ensure Fair and Equitable Grant Allocations	4.1 Percentage of applications adjudicated within 150 days	83% of applications were adjudicated within the legislated 150 days	81% of applications were adjudicated within the legislated 150 days	98% of applications were adjudicated within the legislated 150 days
	4.2 Percentage allocation of grant funding to provinces	EC – 10% FS – 7% GP – 32% KZN – 9% LP – 9% MP – 10% NW – 6% NC – 6% WC – 11%	EC – 11 % FS – 8% GP – 30% KZN – 12% LP – 10% MP – 8% NC – 6% NW – 8% WC – 8%	EC – 10.6% FS – 8.0% GP – 22.0% KZN – 10.1% LP – 16.8% MP – 8.7% NW – 8.9% NC – 7.1% WC – 7.8%
	4.3 Number of Monitoring and evaluation site visits conducted	1 814 monitoring and evaluation site visits	2 333 monitoring and evaluation site visits	2 847 monitoring and evaluation site visits
	4.4 Provincial infrastructure impact evaluation study		The Impact evaluation study was conducted in 5 provinces	The Impact evaluation study was conducted in 4 provinces
	4.5 Review of the grant funding model	100% of the grant funding model implemented		

Strategy to overcome areas of under performance

Not applicable

Changes to planned targets

There were no changes to planned targets.

Planned target 2019/2020	Actual achievement 2019/2020	Deviation from planned target to actual achievement for 2019/2020	Comment on Deviations
Conduct investigations on 100% of all identified and reported lottery schemes	Achieved 100% of identified illegal lotteries were investigated		
Implement and monitor compliance with the licence conditions	Achieved Licence monitoring matrix was implemented to monitor the operator's compliance with the Act and licence		
Implement one participant protection programme per province	Achieved Participant protection programmes were implemented in all provinces		
100% of applications adjudicated within 150 days	Not achieved 99% of applications were adjudicated within 150 days		<i>The non-attainment of target by 1% is a result of voluminous applications received, which outstripped initial forecast.</i>
A minimum of 5% grant funding allocated to each province	Achieved EC – 9.0% FS – 8.4% GP – 26.3% KZN – 10.4% LP – 12.4% MP – 8.9% NW – 9.4% NC – 7.5% WC – 9.9%		
Conduct 2 500 monitoring and evaluation site visits	Achieved 3011 site visits conducted		<i>The over achievement is as a result of an increased number of site visits, both pre- and post-funding.</i>
Conduct an impact evaluation study on infrastructure projects in all provinces for Board approval	Achieved The report was tabled and approved by the Board		
Assess the efficacy of the Grant Funding Model for Board Approval	Achieved The report was tabled and approved by the Board		

Unpacking our performance (continued)

Changes to planned targets

There were no changes to the planned targets.

Linking performance with budgets

Strategic objective one: To enhance administration and ensure compliance with applicable legislation and policy prescripts

Programme/activity/objective	2018/2019			2019/2020		
	Budget R'000	Actual Expenditure R'000	(Over)/Under Expenditure R'000	Budget R'000	Actual Expenditure R'000	(Over)/Under Expenditure R'000
Position NLC as a Regulator	–	–	–	59 121	54 360	4 761
Education and Awareness	4 585	4 573	12	6 085	5 888	197
ERP(Integrated Enterprise Wide Architecture Platform)	21 506	21 506	–	7 273	7 273	–
Governance, Organisational Compliance and Ethics	2 208	1 738	470	2 090	2 084	6
NLDTF Disbursements	1 557 165	1 557 165	–	1 284 412	1 283 412	–
Localised Procurement	16 235	16 169	66	13 692	12 274	1 418
Illegal Lotteries	2 035	1 500	535	1 447	692	755
3rd Lottery Licence	–	–	–	219	197	21
Participants Protection Section 2(A)(b)	–	–	–	146	132	14
Lotteries Act-5% per province (GNR182)	1 311 277	1 311 277	–	1 344 712	1 346 939	2 227
Grant Funding Model	–	–	–	1 000	1 156	(156)

Position NLC as a regulator and education and awareness: The NLC achieved these targets through the initiatives towards NLC turning 20 years Celebration and the additional NLC Scam Alert campaign and Media briefing conferences which increased the number of activities, multiplied number of audiences who accessed regulator mandate of the NLC compared to previous years.

The expenditure allowed the NLC to reach the targeted audience by having a diversified marketing and communications plan that positioned NLC as a regulator internally and externally by pro-actively sharing information, continuous media monitoring via the 20 years of NLC Campaign, Billboards, TV, radio, Print & Social media etc. Having the budget also allowed the NLC the opportunity to coordinate education and awareness sessions throughout the 9 provinces and also host roadshows throughout the provinces. Some activities were rescheduled due to the lockdown hence there was an under expenditure.

ERP (Integrated Enterprise Wide Architecture Platform): The expenditure has assisted with the integration of the regulatory function within the ERP

NLDTF Disbursements: This expenditure has assisted the NLC to pay beneficiaries within the regulated timeframes.

Illegal Lotteries: The expenditure assisted in meeting the regulatory compliance & enforcement activities such as attending court proceedings for illegal lottery cases, inspections of society lotteries, conducting Compliance Seminars and Player protection seminars

3rd Lottery Licence: The expenditure was used to travel for inspections and reviews on the National Lottery Operations throughout all the 9 Provinces

Participants Protection Section 2(A)(b): The expenditure was used for travel to conduct awareness training to National Lottery participants throughout all the 9 Provinces

Lotteries Act-5% per province (GNR182): This expenditure has assisted the NLC to ensure the requirements of the Act are met.

Grant Funding Model: The NLC commissioned two studies instead of one originally planned study. A stakeholder survey was conducted, as well as a comparative study. Despite this, we were able to complete both studies with a slight budget deficit.

Revenue collection

Sources of revenue	2018/2019			2019/2020		
	Estimate R'000	Actual Amount Collected R'000	Over/(Under) Collection R'000	Estimate R'000	Actual Amount Collected R'000	Over/(Under) Collection R'000
Share of ticket sales	1 487 581	1 626 291	138 710	1 610 000	1 632 334	22 334
Interest Received	126 127	141 579	15 452	125 626	147 785	22 159
Societies & Other Lotteries	60	94	34	84	70	(14)
Revenue from Participants Trust	170 072	200 278	30 206	170 072	192 798	22 726
Withdrawals	30 000	48 875	18 875	20 000	20 143	143
Sundry Income	1 000	11 870	10 870	1 000	5 289	4 289
License Signing Fees	2 500	2 500	–	2 500	2 500	–
Total	1 817 340	2 031 487	214 147	1 929 282	2 000 919	71 637

There was an over-performance in share of ticket sales as a result of over-performance by Powerball, Powerball Plus and Lotto Plus during the financial year under review. The overall performance of Powerball was better than Forecast as a result of major jackpots the game enjoyed. Investment income over-performed by 17% as a result of interest income from current and call accounts which earned more interest due to higher cash balances in the accounts.

Capital investment

Infrastructure projects	2018/2019			2019/2020		
	Budget R'000	Actual Expenditure R'000	(Over)/Under Expenditure R'000	Budget R'000	Actual Expenditure R'000	(Over)/Under Expenditure R'000
Office Accommodation	43 500	30 198	13 302	25 715	25 002	713

NLC completed the building of offices in Eastern Cape, Mpumalanga and Northern Cape during the year under review. Construction of the Provincial Office in KwaZulu-Natal was at 70% completion at year end and the process to commence with the building project had commenced in Western Cape. The KZN office was also expected to be completed during the year under review but due to delays in approval of the roof structure by the Heritage Council construction was delayed.

The NLC has had additions amounting to R28.9 million for Property Plant and Equipment (PPE) and total of R2.5 million for Intangible assets. Total PPE carrying amount at year was R83.9 million and intangible assets carrying amount was R117.1million.

The NLC has internal controls in place to ensure that the assets register is accurate and complete.

Controls include quarterly assets verifications, reconciliation between the asset register and the general ledger, assets movement forms and unique identification for all the assets. The NLC considers its assets to be in good condition.

Outlook

The NLC has realised the impact and the looming changes as a result of 4IR. On the whole, governments will increasingly face pressure to change their current approach to public engagement and policymaking, as their central role of conducting policy diminishes, owing to new sources of competition and the redistribution and decentralisation of power that new technologies make possible.

Given 4IR's rapid pace of change and broad impacts, legislators and regulators are challenged to adapt at an unprecedented rate. The primary question regards how regulators and legislators can preserve the interest of the consumers and the public at large while continuing to support innovation and technological development. The consensus is that entities need to embrace agile governance, just as the private sector has increasingly adopted agile responses to software development.

For the NLC, the impact of the COVID-19 pandemic has hastened the need to adapt and respond to fast-paced technological change while meeting our stakeholders'

broader socio-economic needs. Online gaming remains a widening option for consumers, also threatening the revenue generated by traditional lottery operators. The NLC will look at innovative and agile solutions to creating a safer lotteries and sports pools industry.

As a regulator, the NLC continues to face challenges in the lotteries and sports pools industry that include conflicting legislation and different regulators for gambling, lotteries and sports pools, which creates ambiguity in regulation and a lack of enforcement powers to regulate lotteries effectively.

During the year under review, the NLC proactively reached out to provincial gambling boards to resolve conflict in interpreting legislation for provincial gambling boards and the NLC. Engagements with seven of the eight provincial gambling boards were positive, and the need for collaboration was accepted. The NLC Board and seven provincial gambling boards reached consensus on the following areas of collaboration:

Area of collaboration	Outcome
Curbing illegal lotteries and gambling	Conduct investigations to close down these illegal activities.
Education and awareness on our respective mandates	Joint implementation of participant protection, responsible play and responsible gambling initiatives in all provinces.
Online gambling	Policy engagement on the regulatory approach.
Licensing of lotteries and gambling	Due diligence to assess compliance with both lotteries and gambling legislation.
Alternative dispute resolution mechanisms	Used to reduce reliance on approaching courts for resolution of disputes.
Gambling Regulators Africa Forum	To be completed through the Commission's Chairperson and Commissioner, joining the Chairperson's and CEO's forum for the national and provincial gambling boards.
Legislative drafting	Engagement on proposed legislative amendments at the drafting stage.
Research	Collaboration and sharing information on research findings to improve regulatory effort.
Protection of revenue	Identify threats to revenue generation from regulated activities and propose solutions.
Enforcement of lotteries and gambling legislations	Implement initiatives to effectively regulate lotteries and gambling and protect the public and licensed operators.
Information sharing	Sharing information on complaints relating to lotteries and gambling.

Progress on implementing these initiatives would be reported to the respective boards quarterly, and a MOU entered into with the respective provincial gambling boards. The NLC finalised and duly submitted to the Minister of the dtic its legislative review process intended to guide policymakers in ensuring that the NLC in terms of section 10 (f) of the Act, wherein the Board is required to advise the Minister on policy and legislative matters relating to the National Lottery and other lotteries. The review of the Act presented an opportunity to examine the relevance of the legislation and to assess whether the Act appropriately addresses all stakeholder needs, as well as the occasion to determine how it is applied in practice.

While the exercise entailed the general amendment of the Act, the following topics were identified to be critical:

- The functions of the NLC *vis-à-vis* the composition of its Board.
- Review of the Confidentiality and Restraint of Trade, as well as Conflict and Declaration of Interest provisions.

- The legal status, control and management of DAs.
- The legal basis of the proactive funding provisions.
- Authority to grant a licence to operate the National Lottery in terms of section 13 of the Lotteries Act.
- Powers of the Board (or lack thereof) to prohibit, withdraw or reduce specific grants.
- Powers of the Board to impose the requirements and conditions of the National Lottery licence.
- Powers and functions granted to the Board in the Lotteries Act weighed against the powers and functions of the Minister.
- Contents of the licence conditions with reference to the Lotteries Act and whether the current licence agreement is compliant with the Lotteries Act.
- Allocations made in terms of the NLDTF.
- Enforcement powers of the NLC with reference to unlawful lotteries and sports pools.

The current National Lottery and sports pools operator's term will end in 2023. The NLC must commence with planning timeously to ensure a seamless transition to the next operator by making a recommendation to the Minister on awarding the fourth licence. During the 2020/21 financial year, the focus will be on concluding engagements to inform our fourth National Lottery and sports pools licencing strategy; completing analysis of the legislative implications to inform the strategy; developing the strategy based on these inputs; and, finally, tabling the strategy for Board approval in the final quarter of the year.

The NLC will continue to drive National Lottery and sports pools participant protection through the implementation of the approved participant protection strategy.

In terms of the NLC's grant funding mandate, we will continue to provide education and awareness, but more importantly structured capacity building aimed at enhancing corporate governance understanding in the leadership and management of the organisations we fund. The capacity buildings are intended to capacitate beneficiaries to reduce conflicts within organisations that ultimately compromise projects funded and that impact on the NLC's reputation and integrity.

Corporate governance

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CASE STUDY

Maintaining our social licence to operate through spending transparency

With more than 20 years of regulating of the lotteries and sports pools industry, the NLC continues to be a catalyst in changing the lives of millions of South Africans and an economic contributor in various sectors of our economy.

We recognise, however, that the accountability and responsibility of all businesses are frequently subject to question. In our South African context, the loss of trust in both public and private organisations is stark. The manifest failures of corporate governance and business ethics in this arena has only increased the need for transparency and accountability.

In line with relevant regulation and our constitutional directive, we strive to ensure that our procurement strategy supports a system that is fair, equitable, transparent, competitive and cost-effective. Our journey towards zero irregular, fruitless and wasteful expenditure is critical in achieving this aim. For the NLC, this begins with a stakeholder inclusive approach and proper planning – seeking to deeply understand the needs of the end-user of goods and services before advertising to suppliers, enabling a transparent and informed process. Furthermore, we ensure that fit-for-purpose governance structures are in place, such as our Bid Committees, which offers evaluation and adjudication in the process, playing an oversight role to ensure that our processes are compliant and transparent in line with relevant legislation and supply chain management prescripts.

While a do-no-harm approach is a critical part of our procurement initiatives to maintain our social licence to operate, ensuring our actions support maximum positive impact is also vital in supporting our broader aim of being a catalyst for social upliftment.

Given the key role that small businesses and preferential procurement play in stimulating economic activity, as

well as creating employment and advancing broad-based empowerment, the NLC continues to support its suppliers through expedited payment turnaround times. We not only fulfil the regulatory requirements of the PFMA by paying suppliers within 30 days, we have taken this further by developing an internal payment policy that prioritises payment to SMMEs within 14 days. This policy takes into account the cash flow issues that most small businesses face, and the effort is undertaken to support their ongoing sustainability as critical contributors to South Africa's economic growth.

This endeavour is also supported by our procurement automation process, which began in 2015. Automating our procurement processes has enabled greater efficiency and transparency across the Group. To advance the automation process, we performed a needs analysis and shared the findings with our ICT team to develop an implementation strategy in the year ahead.

Furthermore, we support our suppliers through enterprise supplier development program. In this financial year, we sought to increase our impact by initiating a strategy to tailor-make support through engagement and targeted initiatives, recognising the impact that thriving small businesses can make in communities. We began this focused intervention in the smaller provinces as the NLC recognizes that suppliers in the relatively smaller provinces may not have equal opportunities to participate in the economy, thereby stimulating economic activity in such provinces and ensuring equitable participation in the economy across the country.

On average, the NLC paid established suppliers in 19 days and small to medium enterprises in 9 days

Zero irregular, fruitless and wasteful expenditure over the past 4 years

R176 million spend toward business owned by black people', black women, black youth and black persons with disabilities

Board profiles



Prof NA Nevhutanda (67)

Chairperson and Independent Non-executive Member

*BA, HEd, BEd, MEd, DEd, BMus(Hon), MMus, DMus, Dip Management, MBA Course work MANCOSA 2004
Professor of Environmental Sciences*

Re-appointed: 1 August 2017

Experience

Prof Nevhutanda is a seasoned director, having led numerous structures in the public sector. Prof Nevhutanda is endowed with leadership qualities that enable him to understand strategy formulation and direction. He has served as a leader in various academic fields including colleges of education and universities.



Ms DLT Dondur (53) CA(SA)

Chartered Director Independent Non-executive

BAccounting, Bcompt (Hons), CTA, BAdmin (Hons), MBA, International Executive Development Programme, Gaming Executive Development Programme, Certificate in Labour Relations, Advanced Programme in Human Resources

Appointed: 1 April 2017

Experience

Ms Dondur has extensive corporate experience, governance and compliance skills as well as comprehensive understanding of accounting standards and financial reporting. As an independent non-executive member of numerous boards and as the Audit and Risk Committee Chairperson she continues to give strategic guidance and direction on the practical application of various disciplines applicable to boards.



Dr M Madzivhandila (57)

Independent Non-executive

PHD in Development Studies, MA Development Studies, BA Psychology (Hons), University Education Diploma

Appointed: 1 April 2017

Experience

Dr Madzivhandila has held various board memberships in development agencies. He is a strategist with hands on experience in community development and stakeholder relations. His strength lies in change and diversity management.



Prof YN Gordhan (69) CA(SA)

Independent Non-executive

Bachelor of Commerce, Honours in Accounting, Master of Science (Bus. Admin)

Appointed: 1 April 2017

Experience

Prof Gordhan has been a non-executive director since 2006 at various public entities in the RSA. In his directorship career he has held various positions including chairing of boards and audit committees.

Key to committee membership

- Board Committee Membership
- Board Review Committee
- Board Nominations Committee
- Board Regulatory Compliance and Legal Committee
- Board Human Capital, Social and Ethics Committee
- Board Distributing and DA Committee
- Board Audit and Risk Committee



Adv WE Huma (59)

Independent Non-executive

BProc, Bachelor of Laws, Master of Laws, Graduate Diploma in Company Direction (Corporate Governance), Financial Management (Finance for Non-Financial Managers), Various Certificates of Attendance in Human Capital and Performance Management

Appointed: 1 April 2017

Experience

Adv. Huma has held various executive and non-executive director positions since 1984. He has chaired various committees including audit committees in public entities since 2001. Adv Huma has extensive experience, knowledge and understanding of Corporate Governance, Compliance, Project, Financial and Risk Management as well as Business Administration and Law.



Ms A Brown (45)

Independent Non-executive

Bachelor of Primary Education, MSc in Development Planning, Executive Development Programme, Diploma – Practical Project Management

Appointed: 1 April 2017

Experience

Ms Brown has been a public servant for 15 years, a majority of which she held senior management positions in monitoring and evaluation. She worked for the South African Human Rights Commission and proceeded to the following departments, namely Land Affairs, National Prosecuting Authority, Corporate Governance and Traditional Affairs, KZN Corporate Governance and Traditional Affairs, Mineral Resources and currently at the dti. She sits on the NLC Board as the Minister’s Representative. Ms Brown is a member of the Institute of Directors South Africa (IoDSA).



Adv N Nene (39) FCIS

Company Secretary

LLB, BCom (Marketing), FCIS, Certified Ethics Officer, International Executive Development Programme

Experience

Ms Nene has experience in various private and public entities. She is an admitted advocate in the high court of South Africa and a Fellow Chartered Company Secretary.

NLC corporate governance framework

The NLC's corporate governance framework embodies the Lotteries Act 57 of 1997 as amended, the PFMA, principles contained in the Companies Act and KING IV code, as well as best practice processes and systems that enable the Commission to meet corporate governance expectations, as well as provide direction and control while supporting accountability.

The Minister of Trade and Industry, in his capacity as the Executive Authority of the NLC, exercises oversight in accordance with provisions of the PFMA. The NLC complied with all reporting requirements of the PFMA and Treasury Regulations Compliance Schedule through the submission of quarterly reports, management accounts, income and expenditure statements with projections, the AFS, budget of estimated revenue and expenditure, strategic and annual performance plans, a fraud prevention plan and a risk management plan within the stipulated periods as indicated under the PFMA and Treasury Regulations Compliance Schedule.

Parliament, through the Portfolio Committee on Trade and Industry (Portfolio Committee), exercises oversight of the service delivery performance and commitments made in terms of the NLC's strategy and annual performance plan. As part of stakeholder management, the NLC engaged with the Minister and the Portfolio Committee.

Engagement with the Minister	No engagement between the Minister and the NLC Board during the financial year
Engagement with the Portfolio Committee	<ul style="list-style-type: none"> • 30 October 2019 Dti Portfolio Committee on Trade, Industry and Competition • 1 November 2019 – Sports and Recreation Portfolio Committee • 20 November 2019 Dti Portfolio Committee on Trade, Industry and Competition • 26 November 2019 Dti Portfolio Committee on Trade, Industry and Competition • 5 December 2019 Dti Portfolio Committee on Trade, Industry and Competition

The Board charter was reviewed in March 2020 with an effective date of 1 April 2020. The Board charter guides the Board with respect to their functions, powers and responsibilities. Over and above the responsibility for setting the strategic direction of the NLC, finance and performance objectives, the Board has applied the principles of openness and transparency in fulfilling its statutory duties to:

- Advise the Minister on the issuing of the licence to conduct the National Lottery.
- Advise the Minister on the efficacy of legislation pertaining to lotteries and ancillary matters.

- Ensure that the National Lottery and sports pools are conducted with all due propriety.
- Advise the Minister on establishing and implementing social responsibility programmes in respect of lotteries.
- Ensure that the interests of every participant in the National Lottery are adequately protected.
- Administer and invest the money paid to the NLDTF in accordance with the Lotteries Act.
- Ensure that net proceeds of the National Lottery are as large as possible.
- Perform such additional duties in respect of lotteries as the Minister may assign to the Board.
- Administer the NLDTF and hold it in trust.
- Monitor, regulate and police lotteries incidental to exempt entertainment, private lotteries and society lotteries.
- Make such arrangements as may be specified in the licence for the protection of prize monies and sums for distribution.
- Advise the Minister on any matter relating to the National Lottery and other lotteries or any other topic on which the Minister requires the advice of the Board.
- Advise the Minister on percentages of money to be allocated.

Board appointments

All Non-executive Board members are appointed by the Minister of Trade and Industry, in accordance with section 3 of the Lotteries Act as amended. The Minister appoints a Chairperson, who shall be a person with relevant knowledge or experience with regard to matters connected with the functions of the Board. Furthermore, one member designated by the Minister and not more than five members who have proven business acumen or applicable knowledge or experience with regard to matters connected with the functions of the Board, and of whom at least one should be a legal practitioner admitted to practice in the Republic and at least one a chartered accountant in the Republic. The Lotteries Act further stipulates that at least four members shall be persons who are not in the service of any sphere of government. The Board currently has one vacant position.

The Commissioner is an ex-officio member of the Board and is a member of the Institute of Directors South Africa (IODSA) and does not have other professional commitments. The organisational succession plan was approved during the year under review.

Independence

All Non-executive Board members are considered to be independent as they have no material interest in the NLC, the National Lottery operator, beneficiaries or suppliers. Members are required to complete an annual disclosure of interest and required to disclose interest at every meeting to ensure that circumstances that may give rise to a conflict of interest are managed and monitored effectively.

There were no conflicts of interest identified during the reporting period.

Board induction and continuous development

Board induction sessions were convened during the year to ensure that all Board members are appraised on the functions of the Board and operations of the NLC. The Board established continuous development programmes that would enhance the skill of the collective Board and assist the Board in its strategic focus and that of the NLC.

The Board is satisfied that the arrangements in place for accessing professional corporate governance services are effective as members are subscribed to the Corporate Governance Body of Knowledge® and are full members of the IODSA, the South African Institute of Chartered Accountants (SAICA), Law Society of South Africa and The Public-Sector Committee Forum.

Governance structure

The Board reviewed its approach and arrangements for delegation to promote independent judgement and assist with the balance of power and the effective discharge of duties without abdicating its accountability. Delegation arrangements were in accordance with the Lotteries Act, as amended, which stipulates that the Board may appoint committees to assist it in efficiently and effectively performing its functions and exercising its powers. Committees consist of such members of the Board as the Board may designate, with the Board appointing the Chairperson of every committee. Every committee performs its functions in accordance with the provisions of this Act and such directives of the Board that are not in conflict with such requirements. Any delegated function so performed shall be deemed to have been performed by the Board.

As such, the Board comprised six committees, which included two statutory committees and five standing committees as depicted below:



Board evaluation and effectiveness

The independent Board and Board Committee effectiveness for the year under review is underway. The outcomes and recommendations from the review will be considered for implementation by the Board.

Company Secretary

The Board reviewed and were satisfied that the skills, competence and experience of the Company Secretary adequately support the performance of the required duties of the Board and that the office of the Company Secretary is empowered, with the position carrying the necessary authority. The Company Secretary is not a member of the Board and has unfettered access to the Board while maintaining an arms-length relationship with the Board and its members.

NLC corporate governance framework (continued)

The NLC Board comprises six members, including the Chairperson. In terms of the Board charter, the Board must meet at least four times a year. During the financial year ended 31 March 2020, the Board met on 26 occasions. The table below shows the attendance at these meetings:

Board member	Role	Quarterly meetings	Special meetings and workshops
Prof NA Nevhutanda	Chairperson	4/4	22/22
Ms A Brown	Member	4/4	17/22
Ms DLT Dondur	Member	4/4	21/22
Prof YN Gordhan	Member	4/4	22/22
Adv WE Huma	Member	4/4	18/22
Dr MA Madzivhandila	Member	4/4	17/22

- Special Board meeting and workshops include:
- Special Board Meeting (AFS approval, National Lottery matters and urgent reports)
- NLC and ITHUBA RF(Pty) Ltd joint Board meetings
- Board strategy sessions
- Board risk workshop

Review Committee

The Review Committee is established in terms of Section 26H of the Lotteries Act. The Committee is chaired by the Chairperson of the NLC Board and reviews decisions of the DA concerning applications for grants, only on application by an aggrieved applicant in the manner prescribed: Provided that such review shall be adjudicated by a Board Committee set up for such purpose without delay.

If the Board overrules the decision of the DA, the Board may either order the DA to re-evaluate the application, taking into consideration matters raised by the Board or set aside the decision of the DA and substitute it with an order the Board deems appropriate.

During the year under review, the Board Review Committee considered a total of 157 review applications.

Total number of applications for 2019/20 financial year	6 218
Total number of applications for review for 2019/20 financial year	157
Total applications for review processed against total application adjudicated	2%
Percentage of review application reviewing and successfully adjudicated	16%
Percentage of review application upheld	84%

The number of review applications upheld demonstrates consistency and fairness in the application of regulations relating to applications for grants, related policies and guidelines by the DAs.

The Board Review Committee comprises six members, including the Chairperson. During the financial year ended 31 March 2020, the Board Review Committee convened on six occasions. The table below shows the attendance at these meetings:

Committee member	Role	Meetings
Prof NA Nevhutanda	Chairperson	5/6
Ms A Brown	Member	6/6
Ms DLT Dondur	Member	6/6
Prof YN Gordhan	Member	5/6
Adv WE Huma	Member	4/6
Dr MA Madzivhandila	Member	6/6

Board and DA Committee

The Lotteries Act, as amended, stipulates that Chairpersons of the DAs are ex-officio members of the Board with no voting rights and may only attend meetings of the Board per invitation or if matters relating to the adjudication of applications for grants or distribution of grants are to be discussed.

In view of provisions stipulated in section 3(1)(d) of the Lotteries Act and the nature of matters for discussions, the Board and DA Committee was constituted to deal with DA matters relating to the adjudication of applications for grants and the operations of the DAs as matters relating to the grant funding mandate of the NLC.

The Committee considered the funding priority areas for the ensuing year. It provided oversight of activities of the operations division, particularly the number of grant applications received, performance against legislated timeframes, monitoring and evaluation methodology and outcomes and funding implemented under section 2A of the Lotteries Act (please see page 89 for more information).

The Committee comprises four members and the Chairpersons of the DA. In terms of Board and DA Charter, the Committee must meet at least four times a year. During the financial year ended 31 March 2020, the Committee convened on seven occasions. The table below shows the attendance at these meetings:

Committee members	Role	Meetings	Special meetings and workshops
Adv WE Huma	Chairperson	6/6	1/1
Ms A Brown	Member	5/6	1/1
Prof YN Gordhan	Member	5/6	1/1
Prof NA Nevhutanda	Member	3/6	0/1
Dr MA Madzivhandila	Board member (By invitation)	0/4	1/1
Ms M Letoaba	Ex-officio member: Chairperson – ACNHDA	3/6	1/1
Mr T Ramagoma	Ex-officio member: Deputy Chairperson – ACNHDA	5/6	1/1
Ms NP Loyilane	Ex-officio member: Chairperson – CDA	4/6	1/1
Mr E Ncula	Ex-officio member: Chairperson – SRDA	5/6	1/1
Dr J Adams	Ex-officio member: Deputy Chairperson – SRDA	2/6	1/1
Mr J Du Preez	Ex-officio member – CDA	1/6	0/1
Ms C Mofet-Mubu	Ex-officio member – CDA	5/6	1/1

During their engagements, the Committee reviewed its charter and policy framework. The Committee’s oversight over the operations division and DAs ensured NLC’s strategic objectives and related outcomes were achieved (please see page 44 for more details). The Committee continues to ensure the efficient and effective performance of the NLC through the operations division, as well as ensure the fair and equitable distribution of funds through independent and objective adjudication.

The Committee noted negative media reports as a result of the identified risk of conflicting beneficiaries, as well as misunderstandings surrounding the proactive funding model. The NLC’s funding model ensures that the NLC attains its mandate of equitable distribution and also addresses identified priorities in our communities (please see page 89 and 190 for more details).

The Committee was satisfied that it had performed all the functions required by its mandate and approved work plan.

Regulatory Compliance and Legal Committee

The Regulatory Compliance and Legal Committee is charged with the duty to ensure that the Board advises the Minister on issuing licences to conduct the National Lottery and sports pools, as well as ensure that the National Lottery and sports pools are conducted with all due propriety and strictly in accordance with the Constitution, the Lotteries Act, all other applicable law and the licences for the National Lottery, together with any agreement pertaining to those licences. The Committee is also expected to provide assurance to the Board that the NLC is fulfilling its primary regulatory mandate, that is to ensure that the interests of every participant in the National Lottery and sports pools are adequately protected.

The Committee considered applications for the National Lottery and sports pools game design, ensuring that all proposed games were supported by research with emphasis placed on the protection of participants against under-age excessive play. All legal risks were monitored, and the Committee was encouraged by the reduced litigation register, which demonstrates a conciliatory approach adopted by the NLC to the resolution of legal disputes that arise in the course of the NLC’s business.

Compliance with laws and regulations

The Board recognises the role that compliance with applicable regulatory requirements plays in the governance and sustainability of the Commission and undertakes to subscribe to fundamental principles to ensure compliance with relevant legislation. In discharging its duties of ensuring that the Commission complies with legislation, the Board has committed that the Commission shall conduct its business in accordance with applicable regulatory requirements and ensure that appropriate policies and frameworks are committed to, promoting a culture of compliance within the NLC. The Board Regulatory Compliance and Legal Committee is charged with a duty to ensure organisational compliance is maintained at an acceptable level and ensure that all instances of non-compliance are adequately followed up and resolved with sound and practical business recommendations.

Organisational compliance monitoring was conducted, whereby Act owners (divisional liaisons where the Act is applicable) provided controls and processes with which the NLC ensures compliance with the requirements of relevant Acts. These controls and procedures were assessed for correctness and validity through corroboration of supporting documents such as reports, policies, matrices, etc., and through enquiry with the relevant Act owners.

NLC corporate governance framework (continued)

Continuous monitoring of organisational compliance takes place every quarter and as determined by the compliance office to ensure that the NLC maintains acceptable levels of compliance with these critical pieces of legislation.

Policies developed internally were also subjected to alignment by oversight committees, including the Board, to ensure that they do not conflict with laws and regulations relevant to the NLC. Organisational processes and operations were carried out in such a way as to ensure compliance with applicable legislation in the areas of grant funding, lotteries compliance and enforcement, human resources management, financial management, as well as information and communication technology.

There were no material or repeat regulatory penalties, sanctions or fines for non-compliance with statutory obligations, and there were no environmental regulator inspections conducted during the period.

The Committee was satisfied that the NLC has complied with primary legislation governing the public entity, which are the Lotteries Act, as amended, and the PFMA. Other applicable laws and regulations were complied with during the year under review.

The Committee comprises six members. In terms of the Board Regulatory Compliance and Legal charter, the Committee must meet at least four times a year. During the financial year ended 31 March 2020, the Committee convened on six occasions. The table below shows the attendance at these meetings:

Committee member	Role	Meetings	Special meetings and workshops
Prof NA Nevhutanda	Chairperson	5/5	1/1
Ms A Brown	Member	5/5	0/1
Ms DLT Dondur	Member	5/5	1/1
Prof YN Gordhan	Member	5/5	1/1
Dr MA Madzivhandila	Member	4/5	1/1
Ms TS Kekana	Member	5/5	1/1
*Adv WE Huma	Member	5/5	0/1

Human Capital, Social and Ethics Committee

The Human Capital, Social and Ethics Committee is constituted to ensure that the NLC has a clearly articulated recruitment and remuneration philosophy. The Committee ensures that the design and implementation of remuneration structures are market-related, consistent, fair, legally compliant and equitable and that the Board fulfills functions relating to its social and ethical environment, transformation objectives and employment equity, as contemplated in relevant legislation and best practice (please see page 94 for more details).

The Human Capital, Social and Ethics Committee comprises four members, including the Chairperson. In terms of the Committee charter, the Committee must meet at least four a year. During the financial year ended 31 March 2020, the Committee convened on six occasions. The table below shows the attendance at these meetings:

Board member	Role	Quarterly	Special meetings and workshops
Dr MA Madzivhandila	Chairperson	6/6	0
Ms DLT Dondur	Member	6/6	0
Prof YN Gordhan	Member	6/6	0
Adv WE Huma	Member	4/6	0

Board Human Capital, Social and Ethics Committee meetings include quarterly meetings and a Committee policy review session

Remuneration report

The strategy is built on establishing demanding key performance measures, including financial and non-financial measures, to drive a high-performance culture throughout the business. The strategic plan seeks to position the NLC as an employer of choice. To attract and retain high-calibre employees and deliver on its mandate, the NLC offers employees a diverse, challenging and rewarding professional experience by means of competitive conditions of employment, as well as opportunities to achieve career goals and develop their full potential.

The strategy intends to:

- Provide market competitive levels of remuneration to the NLC staff and executives having regard to the level of work and the impact the NLC employees can potentially have on the performance of the organisation.
- Attract, motivate, reward and retain executives capable of delivering the business plan and substantially growing the organisation.
- Align performance incentives for both executives and staff with stakeholder interests.

Overview of the remuneration policy

The NLC is a home for those employees who find fulfilment in contributing towards the socio-economic development of South Africa's people through poverty alleviation. The NLC will recognise employees that excel in this environment through a holistic and competitive total reward offering, attractive benefits as well as career development opportunities.

Reward philosophy

A reward philosophy consists of a set of beliefs that underpin the reward strategy of the organisation, govern reward policy and provide the foundation for the guiding principles, which determine how the reward processes operate. While the reward strategy and programmes can change, the philosophy, like any organisational value system, is more enduring in nature.

Reward principles

The core reward principles are permanent and play a crucial role in guiding reward decisions, policies, processes and practices.

L5 Internal equity

The NLC endeavours to reward its people according to their role, contribution and worth as required by the Labour Relations Amendment Act, 2014 (Act No 6 of 2014) aligned with the principle of equal pay for equal work.

L5 External competitiveness

The NLC will continuously benchmark with the market to strategically position itself to ensure competitive total guaranteed packages for employees within the parameters of affordability. Where the organisation attracts their skills from and where it can potentially lose its skills to, can be used as an indication of the labour market against which it can benchmark its salaries.

The NLC's relative market position will always ensure that it is possible to retain and attract the core competencies required for organisational strategy achievement. To this extent, the organisation's pay scales are aligned to the market **median/50th percentile** benchmarked against the National All Industries sector for Executive, Management and staff.

Annual remuneration adjustments

Consumer price index, labour market trends, market movements and affordability will be considered to determine the overall salary increase percentage for the organisation. The distribution of the increases will, however, be based on the proficiency, value and performance of the individual, as determined by their contribution.

Reward for performance

The NLC endeavours to communicate and translate strategic objectives into earning opportunities for each employee or group of employees (teams) through the implementation of reward schemes, i.e. incentives and recognition schemes. This supports linking reward to contracted outputs and results, in line with the business's strategy.

The NLC believes that its remuneration policy plays a vital role in realising business strategy and therefore should be competitive in the markets in which it operates.

Elements of remuneration for Executive Management

The NLC operates on a total cost-to-company (CTC) philosophy whereby cash remuneration, benefits (including a provident retirement fund, medical aid and other insured benefits) form part of employees' fixed total CTC remuneration. Senior Management and Executive Directors also participate in short-term incentives in the form of a performance bonus plan.

The different components of remuneration, their objectives, the policy that governs it and their link to the business strategy are stated in the remuneration strategy.

NLC corporate governance framework (continued)

Total guaranteed package approach

The total value of reward is expressed as the full benefit to the individual as well as a cost to the NLC. All elements of the remuneration package are added up, and the total constitutes the total package. In this way, the individual can comprehend the total benefit received from the organisation. Furthermore, this approach supports a comprehensive picture for the organisation from a cost perspective. It is the only genuinely equitable way of managing reward, with apples being compared with apples, and performance impacting on the total package rather than parts thereof, for example, the employee's salary.

Element	Types	Components	Objectives
<ul style="list-style-type: none"> Fixed pay (guaranteed) 	<ul style="list-style-type: none"> Fixed Structured on CTC basis Benchmarked bi-annually against independent market data 	<ul style="list-style-type: none"> Basic salary, retirement and medical aid benefits 	<ul style="list-style-type: none"> Reflects scope and depth of role, experience required and level of responsibility

Board responsibility

The Board carries ultimate responsibility for the remuneration policy. The Remuneration Committee operates in terms of a Board-approved mandate. The Board approves all remuneration-related matters, including new and amended salary structures and short-term incentive schemes and their design.

Role of benchmarking

To ensure that the NLC reward programme remains competitive in the markets in which it operates, all elements of remuneration are subject to regular reviews against relevant market and peer data. Reviews are performed when required to benchmark the NLC's remuneration against the national South African market.

The policy aims at positioning the NLC as a preferred employer within the regulatory services. To retain flexibility and ensure fairness when directing human capital to those areas of the Group requiring focused attention, subjective performance assessments are necessary when evaluating employee contributions.

The Human Capital, Social and Ethics Committee evaluates and monitors the remuneration philosophy and practices to ensure consistency with governance principles and corporate strategy. The human capital division implements the NLC Board-approved remuneration policies to ensure:

- Salary structures and policies, cash as well as short-term incentives (STI), motivate superior performance and are linked to realistic performance objectives that support sustainable long-term business objectives.
- Stakeholders can make an informed assessment of reward practices and governance processes.
- Compliance with all applicable laws and regulatory codes.

Performance bonus

The Board has reviewed and approved the performance management policy, which details the elements of the NLC's performance bonuses. Bonus payments are based on the combined value of the employee's individual performance score and achievements of the NLC as an organisation against its own targets.

Permanent employees qualify, along with employees on a fixed-term contract (five-year contract) in the employ of the NLC for the financial year for at least four months who remained on the same level for the period.

Ethics management

At the NLC, we aim to grow and preserve relationships of trust with our stakeholders by conducting our business ethically and protecting the public funds (received from the operator and distributed to NPOs for good causes) against fraud and corruption. We believe that leadership based on ethical foundations results in a culture of ethical and moral behaviour and compliance with laws, rules, codes and standards. The Board exercised its responsibility to establish and maintain a culture of honesty, transparency, fairness, responsibility and accountability to position the NLC as regulator and funder of choice. Our internal stakeholders are guided by policies that facilitate ethical decision making during the ordinary course of business. The offering of favours to gain unfair commercial advantages is strictly prohibited.

The composition of the Human Capital, Social and Ethics Committee is included in page 64 of the same report. The Committee meets quarterly and during the current financial year met as outlined in page 64 of the same report.

During the current financial year, the Committee focused on and monitored NLC's activities with respect to several matters including workplace, employee wellness, environment, preferential procurement and B-BBEE.

The NLC employees are guided by the ethics and conduct policy and gift and donations policy (code). An abridged version of this is included in all supplier's contract, grant agreements and the National Lottery operator licence. These stakeholders are expected to abide by the same level of ethics. The NLC code is available on the NLC intranet for all employees to access.

The ethics office rolled out quarterly organisational ethics interventions and subsequently considered findings or outcomes of these initiatives. The code was reviewed and approved by the Board during March 2019. In the coming financial year, the NLC will continue implementing its ethics strategy, which will be aligned with the NLC sustainable business strategy. The NLC did not incur any fines during the year.

All divisions and business units attended organisation-wide interventions, and interventions utilised the themes indicated below.

In the case that a DA member being an employee or serving on the Board or equivalent governing body of an applicant for NLDTF, the application from that applicant will be referred to another DA for adjudication. The table of interests declared by the respective DA members is indicated on page 150 of the report.

In the period under review, all Board members and employees lodged their disclosures of interest, and no material conflicts of interest were identified.

Gift declarations

In terms of the donations policy, employees are required to electronically disclose all gifts received from suppliers, from any person who received a grant or intends to apply or has applied in terms of section 13, for a licence to conduct the National Lottery. The ethics office recorded a total of **73 gifts** during the period, broken down as follows:

Category	Total donated	Percentage
Beneficiaries	R18 063.99	37
Service Provider	R11 362.18	24
Operator	R18 775.00	39
TOTAL	R48 201.17	100

The ethics office reviewed its operational risk register quarterly to ensure that the internal controls in place are adequate to mitigate inherent ethical risk. The ethics office further initiated a comprehensive Ethics Risk Assessment (ERA), which was conducted by an independent service provider and comprised of five elements, namely:

- A qualitative assessment
- A document analysis
- A policy document analysis
- A quantitative assessment
- A media exposure analysis

The objectives of the assessment were to quantify the NLC's internal ethical status based on employees' experiences, views and perceptions and to gauge the perceptions of stakeholders

regarding the NLC's ethics reputation via its media exposure reputation. This information will provide the basis for a revision of the ethics strategy for 2020-2025.

Findings of the ERA

Qualitative assessment

This assessment was conducted via one-on-one interviews with internal and external stakeholders (where external stakeholders was a noteworthy inclusion). The interviews aimed to surface the critical ethical issues, encompassing ethical strengths, challenges and risks specific to the NLC and its operating environment. These issues were used to customise the NLC's quantitative assessment to ensure that all key ethical issues were assessed. The qualitative evaluation was successful in that it surfaced 16 customised questions for inclusion in the quantitative assessment.

Document analysis

A document analysis was conducted using the meeting agendas of the Board, Exco, Manco and other management meetings, as well as the findings of recent investigations and disciplinary hearings. This served to establish the extent of leaders' ethical focus and to review the degree of current ethical breaches, both of which were aimed at surfacing organisation-specific ethical issues to customise the NLC's quantitative assessment further.

Policy document analysis

A comprehensive review was conducted on 13 ethics and ethics-related policies relative to ethics best practice. Overall, the policies were found to be sound. Some amendments were recommended, but most policies only required minor edits or changes. The finding is therefore that the NLC's ethics-related policies fulfill their role of providing clarity regarding what conduct is deemed unacceptable and is not permitted within the NLC workplace.

1. Fraud Response Plan (Annexure A)
2. Whistleblowing Policy 2020-21
3. Fraud Risk Policy 2020-21
4. Organisational Compliance Policy Final 2020-21
5. Information Classification and Handling Policy 2020
6. Disciplinary Policy 202 Final 2020-21
7. Ethics and Conduct Policy
8. Health, Safety, Environment and Quality Policy Final 2020-21
9. Sexual Harassment Policy Final 2020-21
10. Conflict of Interest Framework Final 202-21
11. Grant Funding Final 2020-21
12. Irregular, Fruitless & Wasteful Expenditure Policy Final 2020-21
13. Enterprise Risk Management Policy Final 2020-21

Quantitative assessment

An independent service provider conducted a quantitative ethics assessment among 320 internal stakeholders (including

NLC corporate governance framework (continued)

executives, managers and employees) using the Ethics Monitor – a confidential, web-based, mobi-friendly survey. In pursuit of producing detailed, meaningful results, the survey was customised according to the NLC’s critical ethical issues in the form of tailored survey questions regarding the NLC’s values, stakeholders and structure, including branches, departments and work levels.

The response rate for the Ethics Monitor survey relative to a benchmark average of 65% was 69.7%. This is especially noteworthy given that the survey took place during the lockdown, reflecting a sound level of ethical engagement among employees. The NLC scored an overall AA ethics rating on a scale from D to AAA, where AAA is the best result and D is the worst. The assessment of ethical performance and ethical behaviour was based on:

- Behaviour, ranging from very ethical to extremely unethical.
- Ethical boundary, which measures the degree of ethical inclusiveness or exclusiveness relative to internal and external stakeholders and the triple bottom line or corporate citizenship, thus echoing the King IV concept of stakeholder inclusivity.

The NLC’s AA rating is based on a score of 6.78 on the ethical boundary axis and 4.76 on the behaviour axis, reflecting strong stakeholder inclusion and sound ethical behaviour.

Key results are included below. However, in all cases, there were variances, especially at branch level, which warrants attention.

Findings

- There is good confidence in leadership, especially the extent to which they are seen to live the organisation’s values.
- Values are taken into account in the organisation.
- The factors that should promote ethics are effective, notably internal ethics awareness initiatives and organisational values.
- The factors that should minimise unethical conduct are effective.
- The extent of specific incidences of unethical conduct is satisfactory. However, several factors warrant further attention.
- The organisation’s commitment to service delivery is very good.
- The extent to which employees feel valued is good.
- The extent to which ethical values apply to stakeholders is good.
- The NLC is considered a sound corporate citizen (as contained in King IV), with a strong commitment to society and the environment.

Media exposure analysis

This is a noteworthy addition to the standard elements of an ERA, adding an external perspective to the internal views derived from the qualitative and quantitative assessments. This entailed a comprehensive review and analysis of the NLC’s

media coverage for the period 1 January 2019 to 31 January 2020 to establish the quantity and quality of media coverage – encompassing print, broadcast and online media, to assess whether these reports enhanced or undermined the NLC’s ethics reputation.

At an overall level, media stories that portrayed the NLC as ethical accounted for 52% of the total media share, while media coverage that portrayed the NLC as unethical accounted for 48% of the total media share.

In terms of the critical ethical trends/issues that emerged from the analysis, unethical coverage dominated in areas such as fraud, corruption and bribery; scandals; and investigations, while ethical coverage dominated in the area of sponsorships. Key findings included the fact that most coverage was dominated by one publication and driven by one journalist from the same online media outlet.

Other services provided by the ethics office included support in the form of evidence and interpretation of three NLC cases where employees contravened NLC policies. The ethics office was satisfied with the level of compliance with the ethics and conduct policy and gift and donations policy.

The NLC whistleblowing policy outlines the procedure for reporting suspected instances of corruption and ensures that employees are not victimised for coming forward. The NLC also subscribes to a KPMG managed hotline for anonymous tip-offs. The CAE report provides further details in this regard.

Employees have the freedom to belong to recognised bargaining councils, in accordance with the Labour Relations Act of South Africa. Human rights at the NLC are dealt with in line with its internal policies and relevant legislation.

Information pertaining to the NLC’s standing in terms of B-BBEE, transformation and skills development is published on our website.

Health, safety and environmental issues

The NLC places the utmost importance on the health and safety of its employees and the public. The Committee was satisfied with the assurance of the compliance division and internal audit that the Commission complied with all the applicable health, safety and environmental laws and regulations. A building condition survey, which included fire rationale and detection, electrical networks reticulation, ceiling condition, internal and external air quality testing, air-conditioning/HVAC condition and hydrocarbon testing, as well as water quality sampling was undertaken to evaluate the compliance of NLC head office.

To comply with the provisions of the Occupational Health and Safety (OHS) Act to provide for the health and safety of personnel, visitors, consultants and contractors, the NLC has an approved OHS policy and OHS implementation plan. An OHS Committee was appointed in line with the Act to monitor and foster compliance on health and safety issues and recommend appropriate steps to be taken to address risks and threats. Adherence to the Act has been monitored through a compliance register and risk register, which are presented to the Board periodically.

Energy-saving, light switching systems were successfully installed. The Board approved the acquisition of provincial office accommodation, and the Committee is looking forward to the green initiatives that will emanate from these acquisitions. During the period under review, there were no fatalities and 8 minor injuries were recorded. The NLC has appointed Safety, Health and Environment (SHE) representatives, of which 100% attended SHE representative functions training.

Social responsibility

The NLC’s core objectives speak to the promotion of social upliftment. Social responsibility is therefore an inherent part of the NLC’s daily activities. Furthermore, in support of being catalysts for social upliftment, employees voluntarily donated and participated in several initiatives driven by the office of the Commissioner.

Nominations Committee

The Nominations Committee was established to ensure that the Board comprises the appropriate balance of knowledge, skills, experience, diversity and independence for it to discharge its governance role and responsibility objectively and independently.

The Committee developed the Board’s code of conduct as well as code of ethics policies to enhance ethical leadership within the organisation. An independent Board skills review was commissioned, and the process of enhancement of the Board’s skills and capacity initiated.

The Nominations Committee comprises six members, including the Chairperson. In terms of Committee charter, the Committee must meet at least twice a year. During the financial year ended 31 March 2020, the Committee convened on four occasions. The table below shows the attendance at these meetings.

Committee member	Role	Quarterly meetings	Special meetings and workshops
Prof NA Nevhutanda	Chairperson	4/4	0
Ms A Brown	Member	3/4	0
Ms DLT Dondur	Member	4/4	0
Prof YN Gordhan	Member	4/4	0
Adv WE Huma	Member	4/4	0
Dr MA Madzivhandila	Member	4/4	0

Board Nominations Committee meetings include quarterly meetings and a Committee policy review session.

Audit And Risk Committee Report

The Audit and Risk Committee herewith presents its report for the financial year ended 31 March 2020, as required by section 77 of the PFMA, 1999 (Act No. 1 of 1999, as amended by Act No. 29 of 1999) read with Treasury Regulation 27.1.10.

Members and attendance

The Committee was established in accordance with sections 51(1)(a)(ii) and 77 of the PFMA. The Committee charter requires that the Committee comprises a minimum of three members, the majority of whom should be from outside the public service or the majority of whom should be Non-executive members. However, Committee members need not all be members of the NLC Board. Members qualifications are detailed on page 70.

NLC corporate governance framework (continued)

The Committee comprises four members, including the Chairperson, Ms Doris Dondur. In terms of section 77(b) of the PFMA, the Committee must meet at least twice a year. The Committee charter makes provision for a minimum of four meetings per year. During the financial year ended 31 March 2020, the Committee met on 17 occasions. The table below shows the attendance at these meetings:

Committee member	Role	Date of appointment Qualifications	Quarterly meetings	Workshops and special meetings
Ms DLT Dondur	Chairperson	See page 58	9/9	8/8
Prof YN Gordhan	Member	See page 58	9/9	7/8
Adv WE Huma	Member	See page 59	9/9	7/8
Dr MA Madzivhandila	Member	See page 58	9/9	8/8
Ms K Singh	Representative from the dtic	B.Comt (Hons), CTA (Certificate of theory in Accounting), CIA (Certified Internal Auditor – through IIA Global), Post-graduate Diploma in Executive Development Appointment date : 17 December 2019	0/8	0/8
Mr D Kekana	Representative from the dtic	Bcom degree Certified Information Systems auditor (CISA) Certified Ethical Hacker (CEH) Computer Hacking Forensics Investigator (CHFI) Appointment date: January 2019	4/8	1/8
Prof NA Nevhutanda	Board Member (By invitation)	See page 58	0/8	4/8
Ms A Brown	Board Member (By invitation)	See page 59	0/8	3/8
Adv T Nevondwe	NLPT Chairperson (By invitation)	See page 86	0/8	1/8
Nedbank Trust Administrators	Trust Administrators (By invitation)	See page 86	0/8	1/8

Special Board meeting and workshops include:

- Special Meeting (AFS approval, National Lottery Participant Trust workshop)
- Board policy review session
- Investigation reports
- Mainly 2019/20 external audit matters

The members of the Committee held meetings with the Board, Senior Management, internal audit function and the external auditors, collectively and individually, on matters related to governance, internal control and risk throughout the reporting period. The Committee Chairperson also participated in the annual Committee Chairpersons' Forum with the Minister of Trade and Industry to report on governance, internal control, risk, performance and financial information, as well as other relevant matters concerning the Commission.

Committee's responsibility

The Committee has complied with its responsibilities arising from the PFMA and reports that it operated in terms of the Committee charter, read in conjunction with the internal audit charter.

Effectiveness of internal control

The Committee acknowledges management's efforts to strengthen internal controls in the Commission. The Committee is satisfied with the current technical support, monitoring and evaluation by the internal audit function.

The Committee is comfortable that matters reported by the external auditors and the internal audit function in prior years have been fully and satisfactorily addressed. Management has provided assurance that effective corrective action has been implemented and that the Committee will monitor these going forward.

Vacancies will be filled prudently with suitably qualified, skilled and experienced personnel and have not impaired the effective functioning of the system of internal control.

The NLC has adopted anti-corruption measures to curb potential fraud and corruption. The Committee is satisfied with the prevention of fraud. The fraud risks have been tabled to the Committee at each quarterly meeting of the Committee.

Due to the strategic importance of, and investment in, the modernisation of ICT, the Committee has monitored the risk register, and progress reports on the respective action plans during the year under review. The Committee is comfortable that ICT risks are being addressed or mitigated in implementing the new systems.

The quality of monthly and quarterly reports submitted in terms of the PFMA

The Committee is satisfied with the content and quality of quarterly reports prepared and issued during the year under review in compliance with the statutory framework.

The Committee has reviewed and commented on the NLC's AFS and report on performance information and their timely submission to the external auditors by 31 July 2020.

The Committee has reviewed the reports issued to National Treasury and is comfortable that the Commission is meeting its obligations and have recognised revenue to the extent that conditions have been met.

The Committee is comfortable that the Minister of Trade and Industry is exercising oversight responsibilities in terms of PFMA and ensuring that the funds are utilised for the purpose as described in the PFMA, Lotteries Act and Annual Performance Plan.

Internal audit function

The Committee is obliged, in terms of the PFMA, to ensure that the entity has a system of internal audit under the control and direction of the Committee. The Committee is satisfied that the internal audit function has adequately discharged its roles and responsibilities during the year under review.

The capacity of the internal audit function has been enhanced through the investment in an electronic system. The Committee expects these initiatives to contribute to the internal audit function becoming more efficient, more responsive to challenges and better able to provide audit reports of a high quality to management and the Committee on a timely basis. The Committee supports the direction that the internal audit function is adopting in providing the necessary skills and agility required for the function to respond quickly and effectively to the demands for internal audit across the Commission's different locations. The internal audit capacity was enhanced through co-sourcing parts of the internal audit function. The recent appointment of an IT Audit Specialist is a welcome development considering the need for expertise in the auditing of automated systems and the development and maintenance of a system of continuous auditing.

The Committee is satisfied that the internal audit function is operating effectively and that it has addressed the risks pertinent to the Commission

The Committee is satisfied that the internal audit function maintains an effective internal quality assurance and

NLC corporate governance framework (continued)

programme that covers all aspects of the internal audit activity. Internal audit underwent an external quality assessment review during 2019/20 FY, and the report was issued during August 2019. All identified areas of partial conformance have been rectified as at year-end.

Risk management function

The Committee is responsible for the oversight of the risk management function. The Committee is satisfied that the risk function has delivered on its mandate. The Committee has reviewed the risk register and the quarterly reports and is generally satisfied with the maturity of the risk management process.

Evaluation of the finance function

Overall, the Committee is satisfied with the Commission's finance function during the year under review.

Performance management

The Committee's responsibilities include the review of performance management. The Committee has, in terms of the performance of the Commission, performed the following functions:

- Reviewed and commented on compliance with statutory requirements and performance management best practices and standards.
- Reviewed and commented on the alignment of the annual performance plan, budget, strategic plan, corporate plan and performance agreements.
- Reviewed and commented on the relevance of indicators to ensure that they are measurable and relate to services performed by the department public entity.
- Reviewed reported instances of non-compliance with legislation.
- Reviewed compliance with reporting requirements.
- Reviewed the quarterly performance reports submitted by management.
- Reviewed and commented on the Commission's performance management system and made recommendations for its improvement.

The Committee is satisfied that the performance report has been prepared in terms of the PFMA, the Treasury Regulations and any other related regulatory requirements for reporting performance.

Evaluation of the AFS

The Committee's review of the AFS focused on the following:

- Significant financial reporting judgements and estimates contained in the AFS.
- Clarity and completeness of disclosures and whether disclosures made have been appropriately set in context.
- Quality and acceptability of, and any changes in, accounting policies and practices.
- Compliance with accounting standards and legal requirements.

- Significant adjustments and/or unadjusted differences resulting from the audit.
- Reflection of unusual circumstances or events and management's explanation for the accounting treatment adopted.
- Reasons for major year-on-year fluctuations.
- Asset valuations and revaluations.
- Calculation and levels of general and specific provisions.
- Write-offs and reserve transfers.
- The basis for the going concern assumption, including any financial sustainability risks and issues.

The Committee is comfortable that the AFS have been prepared in terms of GRAP and the PFMA.

External auditor's report

The Committee concurs with and accepts the conclusion and audit opinion of the external auditors on the AFS.

The Committee is of the view that the audited financial statements be accepted and read together with the report of the external auditors. The Committee confirms that it has been actively involved throughout the audit process and has been thoroughly appraised of the issues giving rise to the audit opinion. The Committee concurs with the findings on the reported performance information and compliance with legislation.

The external audit function, performed by the Auditor-General South Africa, is independent of the entity. The Committee has met with the external auditors to ensure that there are no unresolved issues and acknowledges the diligence and cooperation of the external audit team.

On behalf of the Audit and Risk Committee:



Ms D Dondur
Audit and Risk Committee Chairperson

3 December 2020



Operational excellence

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CASE STUDY – FUNDING FOR IMPACT

Funding for
educational
initiatives over
R110 million

53%
of funding distributed to rural areas
while 43% of funded beneficiaries
were in urban townships and 4% in
urban-suburban.

Funding provided
for environmental
programmes over
R28 million

An estimated
R20 million
towards victim empowerment

Beyond our responsibility to the people of South Africa as the only National Lottery and sports pools and other lotteries regulator, the NLC also fulfils the vital role of grant funder, providing registered NPOs with funding to establish projects that improve the lives of everyday South Africans.

Over the years, the NLC has transformed the demographic of its grant recipients and the manner in which it delivers its grant funding mandate. We decentralised from operating at head-office level to having nine provincial offices. Furthermore, we have ensured our processes are easily accessible through the successful implementation of the open call system, which allows applicants and beneficiaries from all walks of life to access our services.

Our funding aspirations for equitable distribution have fast become reality through our minimum 5% distribution to all provinces. We have been deliberate in focusing our funding on rural-based organisations to address and alleviate glaring socio-economic inequalities.

Our grant funding focuses mainly on matters that support growth and change within impoverished communities. The model is designed for impact – seeking to play a pertinent role in changing people's lives for the better.

During the year, areas of focus included:

Supporting educational excellence for all

Education is a critical component of the legacy of the NLC – we have worked tirelessly over the last 20 years to ensure that no child is left behind. It is a crucial focus in the charities sector, where education is funded to improve the quality of life of communities, to assist disadvantaged or excluded groups, and to provide facilities and services for the underprivileged. Over the years, we have directed funding towards building and improving education facilities and infrastructure around the country to make sure that learning takes place in environments that are conducive, thereby supporting the aims of the National Development Plan.

The NLC is further committed to undoing the legacy of inequality and poverty, instead building one of hope and excellence in our communities, thus building a South Africa where a child's family circumstances do not determine their destiny.

"The children of any nation are its future. A country, a movement, a person that does not value its youth and children does not deserve its future."

— Oliver Reginald Tambo

During the year, various projects were supported to stimulate educational excellence and the provision of clean, safe learning environments for learners across the country.

A focus on gender-based violence (GBV)

According to the Centre for the Study of Violence and Reconciliation, one in four South African women will experience violence by men and are five times more likely to be killed. Recognising this shadow pandemic, in the past year, we have funded various organisations that assist victims of GBV, including shelters where vulnerable women and children can find refuge.

"Funding from the NLC has brought much-needed relief to battered women in our area. We don't know where to begin to thank the NLC for funding our organisation. As we say here in the Free State: Ske la kgathala nele thuse babang [continue helping others as well]."

— Josephine Chibi, Meloding Victim Empowerment Centre

Responding to environmental considerations

For southern Africa, the impacts of climate change are real as prolonged droughts result in significant water and food shortages. In fact, drastic warming of more than 4-6 °C is projected for South Africa over the next few decades, making climate change one of the most critical developmental risks to our country.

We undertook projects to assist those suffering as a result of water scarcity. Our drought relief project saw 200 boreholes drilled in five provinces for those most severely impacted by drought.

Managing the impacts of climate change will be critical in the years to come but addressing the causes of climate change, along with other interlinked environmental issues, such as biodiversity loss and environmental degradation, are critical areas of focus for the NLC. In line with this, during the year, funds were donated to various organisations to facilitate sustainable farming to support the provision of food, ethically and responsibly. Recycling projects were another priority area with funding donated to organisations who focus on creating environmental awareness and facilitating recycling projects.

Waste management, water harvesting, removal of alien plants and river restoration and cleaning were identified as further areas of priority. Additionally, highlighting our focus on environmental matters, we also used green building considerations when undertaking the acquisition of our new provincial office accommodation.

Operations at a glance

Regulatory compliance is the cornerstone of the NLC, with the primary mandate of the organisation being that of a regulator. The division is charged with the responsibility of protecting the public against prohibited lotteries through identifying, investigating and closing down activities, as well as implementing the participant protection strategy.

The division continues to ensure that the regulator is central to shaping policy direction through engagement with stakeholders and policymakers and ensuring that lotteries and sports pools are conducted with due propriety, that lottery participants are protected, and lotteries provide contributions to good causes.

Operations division			
Monitoring and evaluation	Marketing and communications	Research and development (R&D)	Provincial offices
Measures the impact of funding.	<p>Rooted in the vision – to be a catalyst for social upliftment and includes strategies and activities within the area of stakeholder relations.</p> <p>Marketing and communications are geared at catalysing action to fulfil the dual mandate of the NLC.</p>	Based overseas, the R&D unit co-ordinates the research activities of the NLC. The team develops an annual research agenda and conducts relevant research to support evidence-based decision-making with a primary focus on the two core mandates of the NLC of regulation and grant funding.	<p>The NLC provincial offices are aimed at improving accessibility to the NLC’s service offering.</p> <p>Provincial offices are capacitated to carry out the NLC’s mandates of regulatory compliance and grant funding.</p>
<i>Outcomes detailed on page 80 (Operations Section: Operations) of the report</i>	<i>Outcomes detailed on page 80 (Operations Section: Operations) of the report</i>	<i>Outcomes detailed on page 80 (Operations Section: Operations) of the report</i>	<i>Outcomes detailed on page 80 (Operations Section: Operations) of the report</i>

Information, communications and technology division

ICT continues to be an enabler of conducting business more efficiently. The implementation of an integrated ERP yielded favourable results in enhancing the operational capacity of the entire organisation. The ERP platform is characterised by five core modules that collectively lay the foundation to enable the organisation to conduct a variety of transactions.

The ERP platform is available to all NLC employees across the country by means of a modern Multiprotocol Label Switching (MPLS) data network. This network enables seamless transmission of multiple data technology-based services such as email, internet, telephonic and video conferencing applications. The ICT governance framework serves as a guideline in realising the upkeep and optimal operation of the ICT environment in terms of the solutions implemented. ICT continues to put in place the relevant service level agreements (SLAs), MOUs and standard operating procedures (SOPs). ICT continues to enhance cybersecurity management, explore cloud services and architectures, as well as expand interconnectivity with other entities in the government sector.

Human capital division

The human capital division represents the heartbeat of the organisation, in that it ensures the organisation gains knowledge, talents, skills, abilities, experience and intellectual capital through NLC’s most valued asset, its employees.

Organisational growth has resulted in the NLC increasing its workforce to support regulatory and operational requirements. This growth has also enabled staff professional development as internal employees have been promoted to support organisational growth.

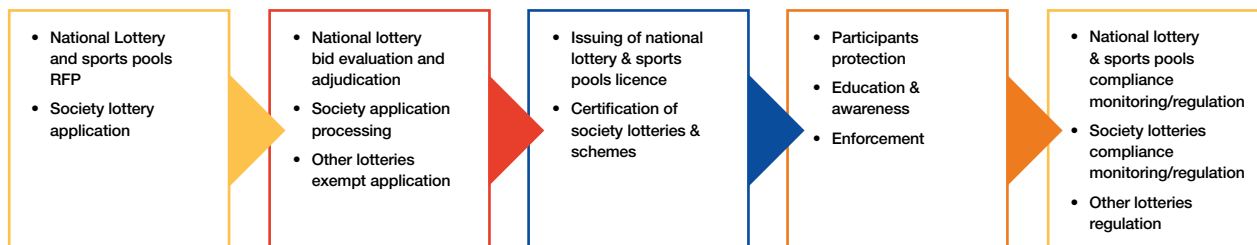
Outcomes detailed on page 94 (Human Capital) of the report

Legal services and forensic division

The strategic objective of the legal services division is to render legal support and advisory services to the NLC in executing its functions as detailed in legislation. The legal division supports strategic objective one of the Annual Performance Plan. The role of the legal services division has been integrated with that of the forensic unit, and as such, it has transformed into the legal services and forensic division. Such a role encapsulates the appreciation of pressure points, strategy, objectives of the Commission and the need to communicate these risks and legal issues effectively. Besides the rendering of general legal services, the division continues to ensure legislative awareness on the implementation of the Amended Lotteries Act (Act 32 of 2013); otherwise referred to as the Lotteries Act 57 of 1997 (as amended), including its regulations.

Regulatory value chain

The NLC's regulatory compliance value chain is based on core regulatory activities of well-functioning lotteries and sports pools regulator.



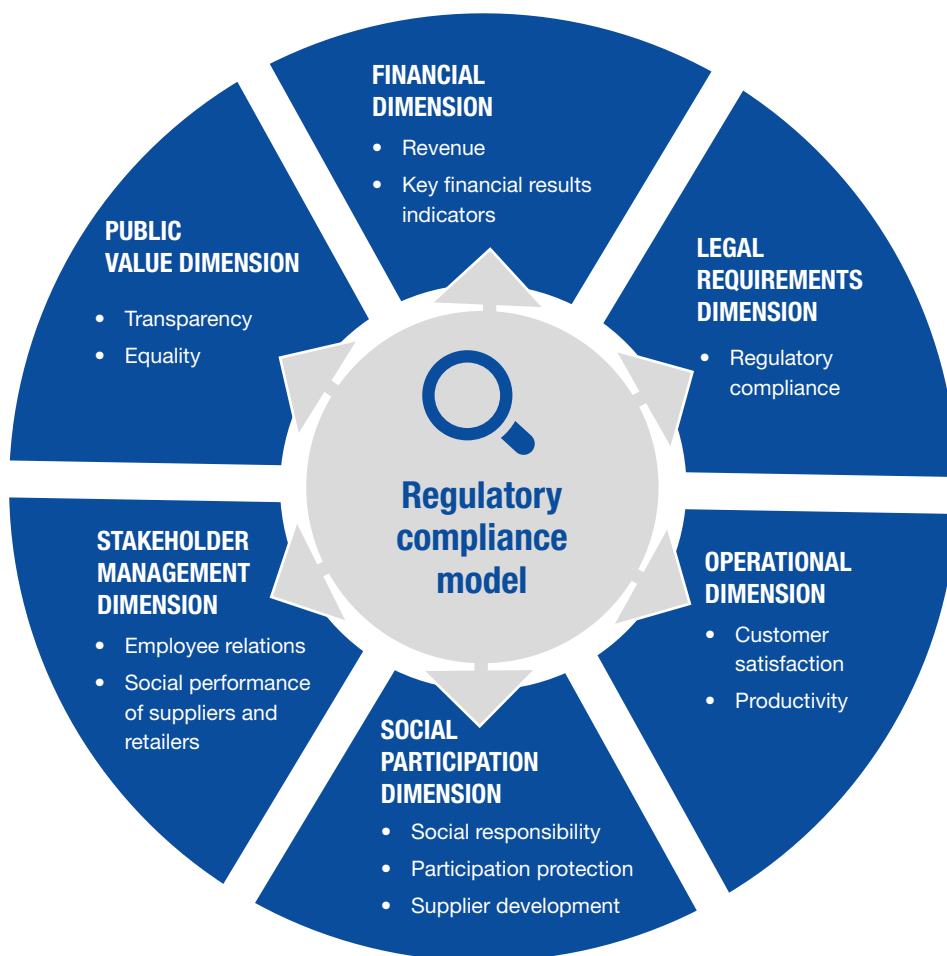
Our regulatory activities

The NLC's mandate to regulate all lotteries and sports pools with integrity and ensure the protection of all participants is realised through the activities of the regulatory compliance division. The NLC's regulatory mandate continues to be one of the organisation's main priority areas, focusing on regulating and monitoring compliance and performance of the operator with the Amended Lotteries Act and Licence Agreement. The NLC ensures optimum and balanced regulation of lottery operators through the regulatory compliance model depicted below.

In accordance with the Board's directive to ensure that the NLC is positioned and recognised as a regulator, the following must be implemented:

- Develop a strategy that will influence the direction of the legislation by advising the Minister.
- Align the structure to the Regulatory mandate of the NLC.
- Introduce programmes that give effect to section 2B that stipulates that the Commission must ensure the interests of participants in the National Lottery are adequately protected.
- Explore and recommend to the Minister innovative ways to combat illegal lotteries, including licensing certain illegal lotteries, i.e. Fafi and online activities.
- Explore opportunities in private lotteries as contemplated in the Lotteries Act.

Operations at a glance (continued)



Regulating the National Lottery and Sports Pools operator

The National Lottery comprises of various games of chance. The main objective of our regulatory work is to ensure that the integrity and reputation of the National Lottery and Sports Pools is maintained. The protection of lottery participants further remains top of our agenda to ensure agreements by Ithuba adherence to the Act and licence agreement by.

Source: Dr Lea Meyer, 2013

The NLC's legislative mandate outlined in the Act to ensure that:	Outcome
<ul style="list-style-type: none"> - The National Lottery and Sports Pools are conducted with all due propriety and strictly in accordance with the Constitution, the Act, all other applicable laws, as well as the licence for the National Lottery. 	<ul style="list-style-type: none"> - 86% compliance with requirements of licences and the Act monitored throughout the financial period. - Operator achieved B-BBEE level 3
<ul style="list-style-type: none"> - Interests of every participant in the National Lottery are adequately protected. 	<ul style="list-style-type: none"> - Winners' reviews conducted monthly. - 380 retailer inspections. - Daily IVS monitoring. - Weekly National Lottery Participants Trust monitoring. - Seven games approval in a responsible manner and with considerations of avoiding excessive play.
<ul style="list-style-type: none"> - Net proceeds of the National Lottery are as large as possible. 	<ul style="list-style-type: none"> - Attractive game design. - R1.63 billion in contributions to NLDTF.

National Lottery and sports pools game design

The NLC further ensures that measures are in place to mitigate the negative social impact of gaming in the design and development of any National Lottery and sports pools game, with particular emphasis on preventing underage play, curbing excessive play and not over-stimulating the lottery industry.

Outcome

- Refreshed game design.
- Launched six new EAZiWIN online games.
- Adoption of the DAILY LOTTO game.
- Launched SPORTSTAKE 8.

Reinvigorating of the National Lottery and Sports Pools

Apart from generating revenue for good causes, the operator has focused on the reinvigoration of the National Lottery and Sports Pools by regularly communicating on various media channels. In addition to raising funds for good causes and paying prizes to lottery winners, the operator is required to pay commission to retailers who sell lottery tickets and payout prizes.

Outcome

Participant protection

We continue to create lottery participant awareness regarding game rules and the claim period for prizes to ensure that winners claim their prizes promptly. We also assist participants with lost or stolen tickets using the verification processes of the operator, as well as reporting such theft to the relevant law enforcement agencies. Based on the Board's directive to give impetus to player protection, the following activities are continually reinforced:

- Ensuring that the operator pays prizes promptly by conducting regular reviews of payments to prize winners.
- Protecting players against possible fraud by checking that the operator implements appropriate security measures to verify the identity of winners who claim prizes.
- Conducting reviews to ensure that the operator protects the anonymity of winners, in line with the licence requirements.

- Approving and monitoring descriptions and procedures for critical processes.
- Ensuring that clear information is available to players, including information on games available, how to play and how to claim prizes.
- Handling complaints from players should they be unhappy with the service they have received from either a retailer or the operator, after having exhausted the operator's complaints handling procedures.
- Making certain that there are controls in place to protect players against excessive play.
- Ensuring that there are controls in place to protect against underage play.

Regulating society lotteries

With the introduction of the Lotteries Act in 1997, the Fund-Raising Act was repealed and introduced a new method for NPOs to raise funds through conducting society lotteries (which must be authorised by the NLC), private lotteries and lotteries incidental to exempt entertainment.

Regulatory compliance assesses applications for societies and lottery schemes. As part of our campaign to promote the sustainability of NPOs, we encourage civil society organisations to register society lotteries for the purpose of fundraising to support their various community-based initiatives. Through our education and awareness initiatives, we have noted an increase in organisations registering as societies. The Act allows an NPO to operate up to six schemes in a year, raising a maximum of R2 million per scheme.

Regulating betting on the outcome of the National Lottery

Betting on the outcome of the National Lottery was allowed as a form of bookmaking for betting operators registered with respective provincial gambling boards. This is a significant concern both for the operator and the regulator as it is seen to be in direct competition with the National Lottery. At face value, prize payouts from these games offered by bookmakers are far greater than those won when playing the National Lottery.

Operations at a glance (continued)

The proposed National Gaming Amendment Bill 2017 amends the definition of permissible “Bets and wagers” in Section 44. It expressly excludes bets on the National Lottery, foreign lottery, lottery results and sports pools. It further goes on to explicitly confirm the NLC’s regulatory responsibility for both numbers betting and sports pools. Going forward, bets on the outcome of the National Lottery and other lotteries will be the jurisdiction of the NLC and these provisions need to be captured in the Lotteries Act.

Enforcement against illegal lotteries and sports pools

There is consensus that business innovation is always advancing at lightning speed, and regulation is often-times playing catch-up. It emerged that regulation was not seen as the complete solution to deal with illegal lotteries, and alternative approaches to restrict illegal lotteries had to be identified through conducting research. The comprehensive “*Impact of Illegal Lotteries*” (2016) study documented the proliferation of illegal lotteries in the country. It included an analysis of totalisators offering sports pools, Fafi, bookmakers offering fixed odds bets on the outcome of a lottery, some promotional competitions, bets placed on international lotteries and lottery scams. According to the study, the amount typically lost to the economy equates to R6 billion per annum.

Historically, the NLC took punitive action against the operators of these illegal lottery schemes. However, the organisation has considered the possibility of legalising and licensing some additional lottery schemes. In this way, to adapt the famous US anti-prohibition saying to our current purpose, we hope to bring popular but illegal games “out of the underground and into the sunlight” where they can be appropriately monitored and regulated. Through this endeavour, the reputation and integrity of the National Lottery can best be protected, while revenues for the National Lottery and good causes are maximised. This subsequently led to the “*Feasibility Study on the Regulation of Illegal Lotteries*”. In essence, the study gives rise to several recommendations, including amending the current legislation; addressing blurred lines of regulatory responsibility and jurisdiction between the lotteries and gaming legislation; and the consideration of new regulatory approaches.

Investigations of Lottery Schemes

Promotional competitions which are regulated under the Consumer Protection Act, taking the form of lotteries, have been the subject of investigations. Operators of these activities who are found to be in contravention of the Lotteries Act are issued warning letters, letters of demand, and mostly signed undertakings to cease with their operations and properly register their lotteries, where applicable.

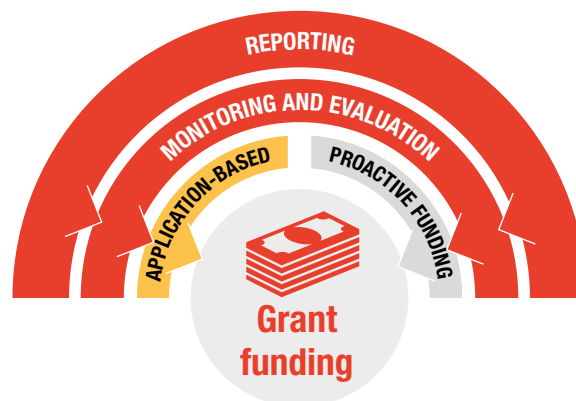
Promotional competitions are challenging to regulate, as they are both a form of lottery and a tool to promote business. Section 36 of the Consumer Protection Act defines promotional competitions as “any competition, game, scheme, arrangement, system, plan or device for distributing prizes by lot or chance”. This definition applies regardless of whether participants need to demonstrate any skill or ability to win a prize. Due to the element of chance, promotional competitions are often categorised as lotteries or gambling.

The massive expansion in social media in South Africa has made promotional competitions an increasingly popular way for businesses to interact with potential customers. Promotional competitions may not charge a consideration or subscription as a condition of entry. As such, they are not supposed to compete with the National Lottery and are not intended to be money-making schemes in their own right. The Impact of Illegal Lotteries study confirmed that this does not always occur and that many promotional competitions “either charge too high an entry fee, sell more than the allowed number of tickets or have a prize where the value exceeds a prescribed limit as a result, these promotional competitions are being run more for commercial gain than for promotional purposes” (NLC 2016: 38). It is clear that promotional competitions are abused, and that many illegal schemes are offered under the guise of promotional competitions. Some form of regulation is needed to protect consumers from this abuse.

The Lotteries Amendment Act, 2013 removed the definition of a promotional competition from the Lotteries Act, although the term is still used in sections 1, 56, and 57 of the Lotteries Act. This means that promotional competitions that meet the conditions of a lottery cannot be authorised in terms of the Act. The argument in favour of the NLC regulating promotional competitions directly is that the NLC has a better understanding of the workings of lottery schemes and is therefore better placed to regulate this particular game of chance and to protect the consumer. From this perspective, the Lotteries Act should be amended to make provision for both the authorisation and the regulation of promotional competitions.

Grant funding model

The grant funding department is responsible for ensuring that grants are administered efficiently and economically. The grant funding model is designed to promote and support the NLC’s strategic mandate by responding to socio-economic problems and leveraging opportunities through strategic funding. The fundamental principle of the NLC’s funding model is to utilise NLC capitals to create opportunities for communities to realise their potential. The funding model is driven by an overall objective to fund for impact to maximise return on limited resources.



The outcomes of the NLC’s grant funding model are detailed under page 90 (Operations Section: Operations) of the report

Our grant funding activities

The funding of grants to good causes is the second mandate of the NLC.

Funding for impact

For some time, the revenue received from the operator has been stagnant while the number of NPOs has grown considerably since 2010. The NLC therefore finds itself in a place where it is required to do more with less, as demand for funding outstrips what is available. In response, we have revised the underpinning philosophy of our funding model to be based on funding for impact. This calls for a more systematic and deliberate approach to grantmaking that enables the NLC to fund more effectively. It is the provision of funding to targeted projects and programmes that are catalytic in nature that lead to measurable, positive social change and community upliftment.

Pursuing beneficiary-centrism

Apart from developing a better understanding of local needs, the NLC is committed to the optimisation of beneficiary support. To achieve impact in funding organisational capabilities such as a programmatic approach, as well as results-based management are being developed. A programme approach recognises that development takes place through interconnected actions within a specified geographical location. It further recognises that there may be multiple needs that are often better addressed by multiple actors.

Development is not a linear occurrence but a cross-pollination of multivariate factors coalescing to produce the desired change. A programme approach is better positioned to impact various socio-economic and political factors, which produce a “defective” social system in a specific environment. Adopting a programming approach goes some way in unearthing the underlying factors that enable the social conditions that grant funding aims to address.

The conceptual relationship between funding for impact and beneficiary-centrism is a causal one. Beneficiary-centrism is one of the critical interventions, that, if undertaken successfully, will enable more impactful funding in the context of the NLC. Beneficiary-centrism is therefore one of the strategic and operational capabilities that should be developed by the NLC to achieve impact in funding. The NLC’s vision is to be a catalyst for social upliftment with a brand promise of changing lives. The broad societal impact that we aim to achieve extends beyond financially sustaining the organisations that we fund to changing the lives of the beneficiaries that benefit from our funding, as well as the communities in which they live.

Proactive funding

One of the strategies introduced to address the shortcomings in priority areas, in general, is the introduction of the funding model, which aims to respond to social problems and opportunities through a strategic and evidence-based mixed funding model. The amended legislation made provision for proactive funding (research-based funding), which can emanate from three sources, namely the Minister, the Board or the Commission. The NLC has already successfully implemented several proactive funding projects.

Education and awareness

Education and awareness constitute a critical component in NLC’s strategy to empower beneficiaries holistically. The primary aim of the programme is to develop informational measures to educate the public about lotteries and provisions of the Lotteries Amendment Act No 32 of 2013 and to explain the process, requirements and qualifications for grants.

Stakeholder engagements

The National Stakeholder Engagement Indaba is a flagship project of the organisation. The inaugural Indaba took place in 2011 followed by events in 2013, 2014, 2015 and 2017. The overall objectives of the National Indaba have always been to reiterate the NLC’s commitment to work closely with the beneficiaries and various other key stakeholders, including the following:

- Understand stakeholder realities and challenges to enable the NLC to improve the service delivery of its mandate.
- Educate the NLC’s stakeholders regarding its regulatory mandate and for funding good causes aligned to government’s priorities of poverty alleviation and job creation.
- Encourage and ensure beneficiaries’ sustainability by facilitating effective corporate governance, as well as the development and implementation of norms and standards for funding for the NLC’s beneficiaries.
- Ensure beneficiaries uphold effective risk management and fraud prevention.
- Continue to recognise beneficiaries complying with corporate governance through beneficiary awards.

Regulatory compliance outcomes

The regulatory compliance division increased its efforts in protecting the public against illegal lotteries through identifying, investigating and closing down some of these activities, as well as through the adoption of the player protection strategy. The division continues to ensure that the regulator is central to shaping policy direction through engagement with stakeholders and policymakers.

Regulatory response to the legitimate needs of stakeholders

Key stakeholders of the NLC's regulatory function include lottery participants, lottery operators and other gaming regulators. The NLC strives to provide an enabling environment for licensed operators to conduct their affairs without a heavy regulatory burden to comply with. To this end, the NLC regularly engages with the National Lottery operator to ensure that regulatory requirements are streamlined and that National Lottery operations are conducted efficiently, while regulatory compliance is maintained.

As part of implementing one of the 2017 Indaba resolutions to increase the uptake of society lotteries as a means of fundraising for NPOs, a model for conducting society lotteries was created to assist NPOs. Compliance seminars are also held with organisations to create awareness on the requirements of the Lotteries Act.

The Board approved the participants' protection strategy, which aims to ensure the achievement of the NLC's legislated mandate to protect the interests of lottery participants. The strategy is implemented through workshops conducted across the country. Objectives of the strategy include:

- Identifying best practice in respect of participants protection in the lotteries sector.
- Enabling NLC to make responsible play an integral part of its regulatory mandate and in so doing, minimise harm to society.
- Stating clear rules for the National Lottery operator, society and other lottery operators relating to their operations to:
- Ensure that interests of players and vulnerable groups are protected.
 - Ensure that the Act and its regulations, together with requirements of the licence, are strictly adhered to.
 - Provide the public with accurate information to enable informed choices to be made about the National Lottery, society and other lotteries.
 - Promoting a positive reputation of the National Lottery, society and other lotteries, that accurately reflect their integrity as regulated lotteries and scheme operators.

Licensing objectives, monitoring statistics inspections, game design and statistics on games

Objectives of licensing of the National Lottery are contained in the Lotteries Act, being:

- Ensure the integrity of the National Lottery.
- Ensure participant protection.
- Maximise revenue for good causes.
- Ensure implementation of social responsibility programmes, which include B-BBEE procurement, localisation and supplier development.

These objectives inform how we monitor operator compliance with the licence and legal requirements. Over the years, the following outcomes have been monitored with regard to the National Lottery operators through various inspections, reviews and verifications to ensure optimum compliance and continuous attainment of the above objectives:

Central tenets of the third National Lottery licence and licence to conduct sports pools	Outcomes
<p>Control environment</p> <p>Ensuring that the licensee has a strong and effective internal control framework and adheres to high standards of corporate governance while demonstrating reputable conduct.</p>	<p>Regulatory Compliance conducted relevant reviews to ensure corporate governance standards were upheld. The regulator was satisfied with the internal control environment as evidenced by an unqualified audit opinion for the period ended 31 March 2020.</p>
<p>Lottery system</p> <p>Ensuring that the computer-based systems necessary for the operation of the National Lottery are robust, reliable and secure, and ensure confidentiality, integrity and availability.</p>	<p>Regulatory Compliance reviewed the systems necessary for the operation of the National Lottery and was satisfied that controls in place are in line with Licence requirements. Regulatory Compliance personnel are present at every system testing and when draws are conducted.</p>
<p>Game operation</p> <p>Ensuring that all games conform with the conditions described in the licence, provide all players with an equal chance of winning and are in good taste so as to not adversely impact upon the public perception of the National Lottery.</p>	<p>The Board reviewed the Game Design and approved the launch or in some instances enhancement of existing games. The Board was satisfied that there was no overstimulation of the market and that National Lottery games were fair and safe.</p>

Central tenets of the third National Lottery licence and licence to conduct sports pools **Outcomes**

Prize validation and payment

Ensuring that validation and payment of prizes take place in a quick, secure and efficient manner without unduly inconveniencing players.

Participant protection

There must be comprehensive and readily available information about all aspects of the National Lottery, particularly playing arrangements and guides for players.

Retailing

Ensuring that a network of lottery outlets and secure alternate channels exist nationally, which are readily recognised by players as outlets in which National Lottery games can be purchased and where players can be served by well-trained staff who are knowledgeable about all relevant aspects of the operation of the lottery and comply with the associated codes of practice.

Marketing

Ensuring that the National Lottery offers fun and excitement to the South African public, providing players with an opportunity to win a range of prizes while at the same time benefiting good causes. That the National Lottery and its constituent games are appropriately and adequately publicised in both advertising and PR activities.

Revenue collection and banking

Ensuring that there are safeguards for the funds required to meet obligations to prize winners, with an efficient payments system, together with the assurance that revenue is accounted for in full and that the correct amounts are paid to the NLDTF.

Security

Ensuring that all lottery systems, processes, games, materials and premises are secure, and are resilient to all potential threats.

Social responsibility and economic empowerment, localisation and supplier development

Ensuring that comprehensive and all-inclusive social responsibility, economic empowerment, localisation and supplier development programmes that comply with all relevant legislation are developed, implemented and maintained throughout the licence term.

Winner's reviews were conducted during the period under review. Regulatory Compliance was satisfied that payment of prizes was done in line with Licence procedures after validation of tickets.

General protection of participants in place. Protection of winners, participants' funds, prevention of underage play and implementation of complaints system were found to be adequate during reviews undertaken.

- The NLC has also handled complaints raised in connection with the National Lottery and sports pools. Complaints are reported to the NLC as escalation after exhausting the Operator's complaints handling processes. However, the NLC accepts all complaints and forwards to the Operator all those that require to be preliminary handled by them. A follow-up is conducted to ensure that all complaints are adequately handled by the Operator in line with requirements of the Licences.

Retailer reviews found that accessibility of retailer terminals, including in-lane tills, on-line platforms and hand-held devices were adequate.

Regulatory compliance was satisfied that the marketing spend was in line with Licence requirements and that the dynamic marketing campaigns were successfully rolled out. Marketing activities were moderate and aimed at all income groups.

Regulatory Compliance was satisfied that adequate banking accounts were maintained and accurate records keeping of financial transactions relating to the sale of National Lottery tickets and payment of prizes won were maintained.

Security reviews were conducted and security measures taken as well as vetting requirements found to be adequately fulfilled.

The Licence to operate the National Lottery stipulates that the Operator shall initiate and support opportunities for social and economic empowerment, affirmative action, employment equity and representation, training and skills development, promotion of small businesses and job creation, advancement of women in business, as well as winners counselling and financial advice.

- The Operator is also required to show commitment to and comply with all B-BBEE legislation and undertake to localise its procurement of goods and services to the extent that it is reasonably possible, without having a detrimental effect on the running of the National Lottery and sports pools. The Operator has submitted the required progress reports on the above initiatives and the NLC has verified the information reported.
- Implementation of Social Responsibility programs which include B-BBEE Procurement, Localisation and Supplier Development remains key areas, which has shown improvement from inception of the licence.

Regulatory compliance outcomes (continued)

How the division is repositioning as a regulator

Significant efforts have been made in repositioning the NLC as a regulator. These include the following short-term interventions, which have already been implemented, and long-term strategic objectives that will be incorporated in our five-year strategic plan:

- Enhancing regulatory education and awareness through provincial workshops targeted at the general public and lottery participants in particular throughout the republic to achieve better participant protection and prevent underage and excessive play/problem gaming. We are also retraining and capacitating our employees regarding regulation and growing awareness on the mandate of the NLC, ensuring that they become better ambassadors of the NLC.
- Provincialising or decentralisation of certain regulatory functions to provinces. This includes education and awareness, complaints handling and general regulatory advice, as well as certain monitoring inspections.
- Creating general media awareness of participant protection and the NLC's regulatory role through media releases, information dissemination on website, flyers/brochures, and on operator POS.
- Developing formal long-term strategic objectives to achieve these aims and implementing once approved.

National Lottery and sports pools regulation

Central to the mandate of the NLC is the regulation of the National Lottery and sports pools. Licences to operate the National Lottery and sports pools were awarded to ITHUBA in 2015, in terms of the Lotteries Act No. 57 of 1997, as amended.

As part of the ongoing regulatory work and delivering on the Annual Performance Plan target for the period under review, the following was conducted in regulating and ensuring the operator's compliance with, and performance against the Licence Agreement and the Act:

Ensuring that all persons that run or are associated with running the National Lottery and sports pools are fit and proper

All directors and staff of the operator, together with retailers who sell National Lottery and sports pools tickets, are vetted. The NLC also ensures that key contractors that conduct business with the operator are also vetted to ensure that the integrity of the National Lottery and sports pools are maintained, and players are protected.

Regulatory approvals and ministerial advice

The NLC receives proposals from the operator for new games or changes to existing games, the introduction of alternate channels of play and amendments to game rules and prize payout structures. These proposals are assessed and approved by the Board as required in the Act and the licences.

The operator submitted various proposals during the year under review, and the necessary approvals were granted once compliance with the Act and licences was verified. Before recommending approval on any proposals, the NLC considers the following issues:

- Player protection.
- Projected returns to good causes.
- Protecting player funds.
- Legality.
- Impact on the National Lottery and sports pools brand and intellectual property.
- Rationale for the design of the game.
- Marketing plan and market research analysis in respect of the game.
- Analysis of competing products, such as promotional competitions, society lotteries and other games of chance.

Protecting National Lottery and sports pools players

Protecting players is central to our regulatory mandate. The following are some of the critical activities we perform to protect players:

- Ensuring that the operator pays prizes promptly by conducting regular reviews of payments to prize winners.
- Protecting players against possible fraud by checking that the operator implements appropriate security measures to verify the identity of winners who claim prizes.
- Conducting reviews to ensure that the operator protects the anonymity of winners, in line with licence requirements.
- Approving and monitoring descriptions and procedures for key processes (e.g. draws and prize payments).
- Ensuring that clear information is available to players, including information on games available, how to play and how to claim prizes.
- Handling complaints from players should they be unhappy with the service they have received from either a retailer or the operator, after having exhausted the operator's complaints handling procedures.
- Ensuring that there are controls in place to protect players against excessive play.
- Ensuring that there are controls in place to protect against underage play.

Ensuring that National Lottery and sports pools draws are fair

Through inspections, reviews, certification and testing:

- We have ensured that all draws are fair, number selection is random, and results are accurately recorded.
- Approved procedures that govern the way in which the National Lottery draws are carried out are implemented accordingly.
- Every draw is overseen by independent auditors who also provide assurance that the draw is carried out correctly in line with approved procedures.
- The operator is required to carry out periodic tests and re-accreditation of draw equipment/systems to ensure the randomness of draw results.
- The recently adopted random number generator is independently tested and accredited for randomness and independence.

Monitoring of payments to the NLDTF

We have ensured that the proportion of National Lottery ticket sales that goes to good causes, as well as any other prescribed payments, are transferred from the operator to the NLDTF in accordance with timelines specified in the licence.

For the period under review, we verified that the operator's payments are complete and accurate.

Monitoring operator computer gaming systems through IVS

The NLC monitors the reliability, security and efficiency of the National Lottery and sports pools central gaming system and network of terminals to ensure that every National Lottery and sports pools ticket bought is appropriately recorded and included in the relevant draw.

The system allows the NLC to agree sales figures and prize shares and make certain that the number of winners and prize amounts are accurate after each draw. The system also enables the NLC to confirm that monies due to good causes are correctly determined.

Monitoring of protection and payment of prize winners

During the period under review, the following was monitored and verified:

- That the right prize allocation was made and paid across all games.
- That the operator transferred prize money won, but not yet claimed, into the National Lotteries Participants Trust Fund (NLPT) to keep it secure for future prize claims.
- That unclaimed and expired prizes were transferred to the NLDTF. These are prizes that have not been claimed within 365 days after the draw date.

The NLPT

One of the critical regulatory tools for ensuring the protection of participants is the NLPT. The NLPT is established in terms of the Trust Property Control Act 57 of 1998 and was founded by ITHUBA Holdings (RF) (Pty) Ltd in accordance with the third licence to operate the National Lottery. The licence is a regulatory instrument provided for, under the Lotteries Act, to enable the NLC to fulfil its regulatory mandate of monitoring ITHUBA's operations and ITHUBA's obligations to procure a trust for the purposes of protecting prize monies payable to National Lottery and sports pools participants who have 365 days to claim their prizes, together with money for tickets bought in advance for multiple draws. The duty of procuring the trust is a key element of the regulatory function of the NLC as set out in section 10(1)(j) of the Lotteries Act.

The NLC Board, in its capacity as regulator, exercises oversight in accordance with provisions of the Lotteries Act, licence and principles contained in the King IV Code. The NLPT complied with all reporting requirements through the submission of quarterly reports, management accounts, income and expenditure statements, as well as annual financial statements within the stipulated periods as indicated by the Board of the NLC.

Appointment of trustees

The Board of Trustees comprises of two nominee trustees, who are representatives of the NLC and ITHUBA respectively, and three independent trustees. The NLC, with consent from ITHUBA, appoints a maximum of three independent trustees. Trustees hold office for three years and are eligible for re-appointment at the expiry of this period.

Independence

All independent and nominee trustees are deemed to be independent, having adhered to King IV Code principles of independence and criteria for connected persons as defined in the Income Tax Act. The majority of the trustees are independent as they have no material interest in the NLC, interest in the National Lottery operator, beneficiaries or suppliers. Trustees of the NLPT have fiduciary duties to the trust and its beneficiaries. The primary beneficiaries of the NLPT are participants in the lottery who are yet to secure their prize money, the NLDTF as a secondary beneficiary of interest on the funds that are paid to the NLPT, as well as unclaimed and expired prize money.

Trustees are required to complete an annual disclosure of interest. They are required to disclose interest at every meeting to ensure that circumstances that may give rise to a conflict of interest are managed and monitored effectively.

There were no conflicts of interest identified during the reporting period.

Regulatory compliance outcomes (continued)

Trust administrator

The trust administrator is appointed to service the trust for the duration of the third licence to operate the National Lottery. The trust administrator is accountable to the NLPT Board of Trustees for the performance of all financial, administrative, secretariat and clerical functions, as well as any duties that may be delegated by the Board of Trustees.

Members and attendance

The Board of Trustees comprises five members, including the chair, Adv. Nevondwe. The Deed of Trust makes provision for a minimum of four meetings per year. During the financial year ended 31 March 2020, the Board of Trustees met on four occasions.

The table below shows the attendance of these meetings.

Committee Member	Role	Qualifications	Date of Appointment	Quarterly Meetings	Special Meetings & Workshops
Adv. LT Nevondwe	Chairperson	Chairperson LLB (University of Venda) LLM (University of Venda) LLD (University of Limpopo)	1 April 2016	5/5	6/6
Mr PR Letwaba, CA(SA)	Member – NLC Representative	BCom Accounting CTA	28 May 2015	2/5	3/6
Adv BE Mabuza	Member – ITHUBA Representative	BProc (NWU); LLB (Wits) LLB (Georgetown University)	22 July 2015	5/5	2/6
Ms MT Ramuedzisi CA(SA)	Member	BBusSc (UCT); HDipAcc (Wits); MCom (Computer Auditing) (UJ); RA	1 April 2016	4/5	6/6
Mr A Mahlalutye	Member	BSc Quantity Surveying (UCT); Masters in Business Leadership (UNISA); and Masters in Financial Management (University of London)	1 February 2018	4/5	3/6

Special Board meetings and workshops include special meetings (AFS Approval, National Lottery Participant Trust Workshops, Policy Review Sessions).

The NLPT Chairperson appeared before the NLC Board Audit and Risk Committee to report on the performance and financial information and other relevant matters concerning the trust.

Protection of the National Lottery and sports pools brand and their integrity

We have monitored the National Lottery and sports pools website and other media to ensure the integrity of the National Lottery and sports pools information displayed therein. We also verified that trademarks, copyright, National Lottery and sports pools logos correctly appear on all National Lottery and sports pools materials displayed or made available to the public. This is to ensure that players are able to tell the difference between the National Lottery, sports pools and other gaming products available in the market.

Retailer inspections were regularly conducted to ensure that retailers comply with regulatory requirements, which include, amongst others, that:

- Retailers do not sell National Lottery tickets to persons under the age of 18.
- All National Lottery and sports pools retailers know and enforce controls to prevent excessive play.

Physical security inspections and system security reviews and tests were performed to ensure reliability, security and availability of all National Lottery and sports pools systems and products.

Monitoring the implementation of social responsibility programmes, B-BBEE, supplier development initiatives, localisation and economic empowerment requirements

The Act and licence agreement stipulates that the operator shall initiate and support opportunities for social and economic empowerment, affirmative action, employment equity and representation, training and skills development, promotion of small businesses and job creation, the advancement of women in business, as well as winners counselling and financial advice.

The operator is also required to show commitment to and comply with all B-BBEE legislation and undertake to localise its procurement of goods and services to the extent that it is reasonably possible, without having a detrimental effect on the running of the National Lottery and sports pools.

The operator has submitted the required progress reports on the above initiatives, and the NLC has verified the information reported.

Complaints about the National Lottery and sports pools

The NLC has also handled complaints raised in connection with the National Lottery and sports pools. Complaints are reported to the NLC as a means of escalation after exhausting the operator's complaints handling processes. However, the NLC accepts all complaints and forwards to the operator all those that require their preliminary handling. A follow-up is conducted to ensure that all complaints are adequately handled by the operator in line with the licences.

Lotteries compliance and enforcement

Society lotteries

The Act permits NPOs to raise funds through lotteries. Interested NPOs are required to register with the NLC. Through our education and awareness initiatives on this opportunity, we have noted an increase in organisations registering as societies. On registration as a society, a society is eligible to submit a lottery scheme to the NLC for registration. The Act allows an NPO to operate up to six schemes in a year, raising a maximum of R2 million per scheme.

The Act authorises the NLC to conduct inspections to ensure that society lottery activities are undertaken in line with the Act. The summary of society lotteries related activities conducted during the year is indicated below:

Society lotteries	Statistics
Number of Societies registered	14
Number of schemes registered	69
Number of exemptions granted	5
Number of compliance inspections conducted	43
Number of compliance seminars held	39

The summary of revenue generated by the 69 schemes is reflected below:

Month	Actual funds raised 2019 – 20 (R)	Actual funds raised 2018 – 19 (R)
April	738 950.00	29 287 855.00
May	403 363.00	1 266 509.57
June	607 785.00	1 256 230.00
July	1 523 000.00	163 500.00
August	1 248 000.00	941 425.00
September	874 260.00	1 502 354.00
October	2 127 235.00	8 007 225.00
November	–	789 150.00
December	1 702 097.00	–
January	2 127 235.00	7 206 075.00
February	37 517 175.00	1 475 448.55
March	4 040 786.00	851 600.00
Total	52 909 896.00	52 747 372.12

Our focus for the new financial year will be to continue creating awareness on society lotteries and assisting NPOs who wish to run such schemes in complying with the Act.

Regulatory compliance outcomes (continued)

Lottery schemes

As part of our enforcement mandate, we identified and were informed of various schemes that were advertised requiring public participation. It is only through detailed legal analysis that we were able to ascertain whether or not such schemes were lotteries, and, if so, whether they were permissible in terms of the Act or were conducted without prior approval of the Board, which would render them illegal.

Society lotteries that were non-compliant with the Act were identified. These were mainly run by profit-making companies with the assertion made that some of the proceeds from such schemes would benefit NPOs. We were successful in having such schemes declared illegal as they were contrary to the Act. These schemes were subsequently discontinued.

Competitions that were run as promotional competitions, but not in compliance with requirements of the Consumer Protection Act, were also identified as a form of illegal lotteries. Three major companies operating in South Africa had such competitions declared as illegal lotteries and the companies were instructed to discontinue competitions. These are considered to be key achievements for the NLC for the year under review, in delivering on our mandate of monitoring, regulating and enforcing on lotteries. Below is a table summarising the number of investigations conducted for the year:

Illegal lotteries	Statistics
Number of cases investigated	335
Number of cases closed	331

Operations divisional outcomes

During the year under review, the operations division served as an enabler for the running of the organisations' operations with the ultimate goal of ensuring that set organisational objectives are accomplished efficiently and economically.

The operations division is headed by the Chief Operations Officer and comprises all nine provincial offices; grant funding; stakeholder relations, marketing and communications; and business development. The operations division is a cornerstone of the organisation that serves as a strategic enabler for the effective running of the organisations' operations.

Research and development

The NLC Board resolved, at its meeting of 09 March 2017, that an R&D unit should be established as required by the Lotteries Amendment Act to "conduct research on appropriately deserving worthy causes that may be funded or recipients that may be funded without lodging an application"¹. Additionally, the Board of the NLC may "determine or direct or order the performance of research intended to enhance the optimum functioning of the Board and the distribution of grants"².

The R&D unit was created within the operations division of the NLC and is charged with overseeing and coordinating the research activities of the NLC, including the commissioning of research projects. The unit develops an annual research agenda and conducts relevant research to support evidence-based decision-making with a primary focus on the two core mandates of the organisation, namely regulation and grant funding.

Grant funding

The grant funding department is responsible for ensuring that grants are administered efficiently and economically. Like many international development agencies, public sector organisations, and grantmaking organisations across the globe, the NLC currently finds itself in a place where it is required to do more with less as demand for funding outstrips what is available. In the context of the NLC, the organisation has noted a decline in revenue from the National Lottery operator. This required a much more systematic and considered approach to grantmaking. Furthermore, the role of the NLC as a player in the development space continuously seeks to measure and improve its performance, asking the questions: Are we making the right investments? And if so, how will we know?

In answering these questions, the NLC revised the philosophy underpinning its funding model. This revised philosophy and the strategic positioning of the organisation was based on the core concept of funding for impact. This marked a strategic shift in the NLC's positioning in the development sector. It moved the NLC from merely focusing on the distribution of funds to being more broadly and deeply involved and engaged in managing and understanding the impact that its funding has on funded communities and grant holders. It repositioned the NLC to become more purposeful in ensuring that it is indeed a catalyst for social upliftment, changing lives for the better and contributing to the development of the most impoverished and most marginalised communities. The NLC also enhanced the experience of beneficiaries by improving the operational efficiency of the NLC, making it easier and less burdensome to access grants. Beneficiary-centricity was not limited only to the operational indicators of the beneficiary experience but also extended to the respect and humanity with which the NLC engaged applicants, grant holding organisations and communities at large.

¹ Act 32 of 2013, Article 10. (e) (4)

² Ibid. Section 26F (b)

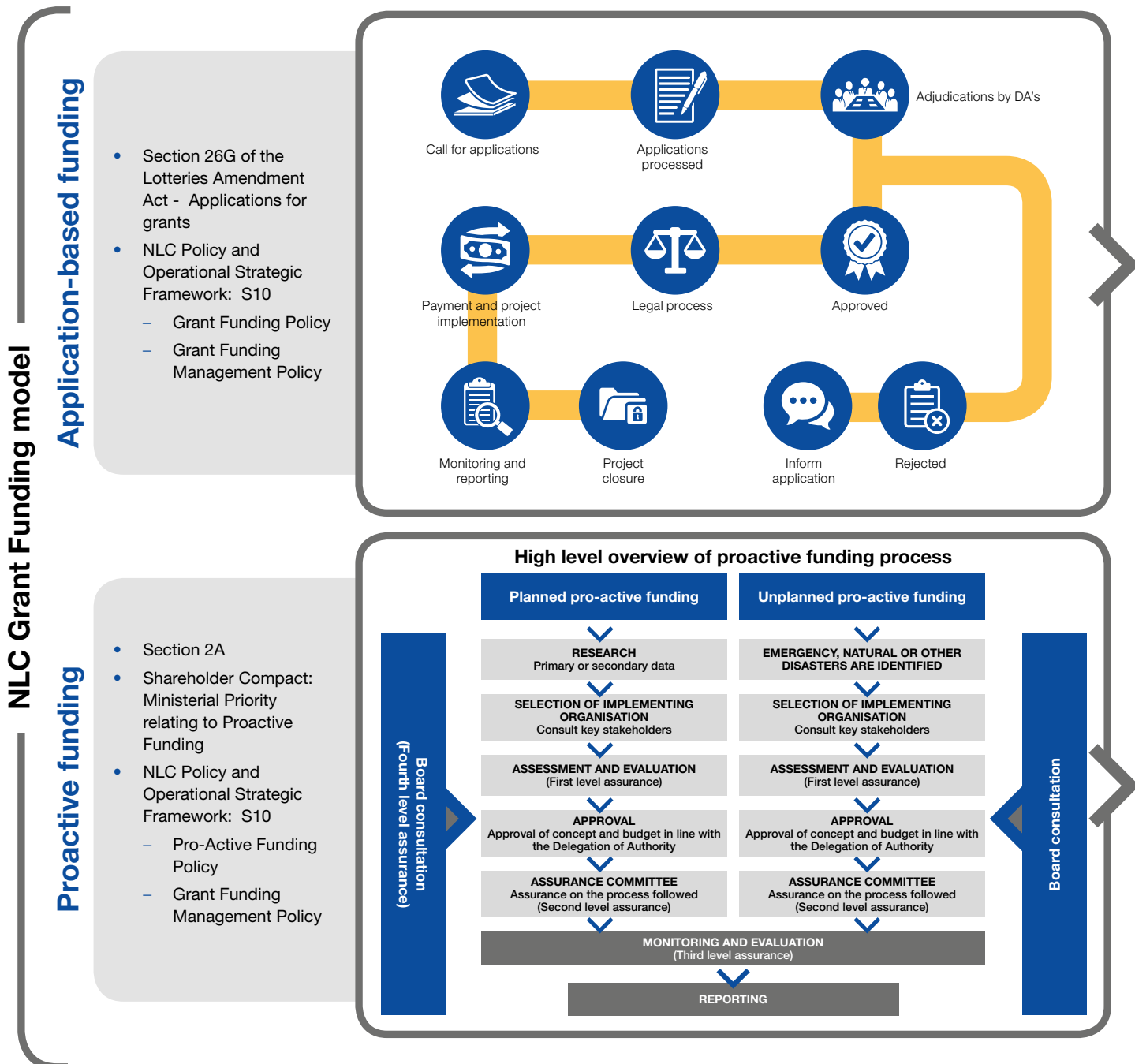
Operations divisional outcomes (continued)

Grant funding

During the 2019/20 financial year, we continued to enhance the experience of applicants and beneficiaries by improving the operational efficiencies throughout the grant funding with the aim of making it easier and less burdensome to access grants. Beneficiary centricity was not limited only to the operational indicators of the beneficiary experience, but also extended to the respect and humanity with which the NLC engaged applicants, grant holding organisations and communities at large.

Legal framework

Process maps



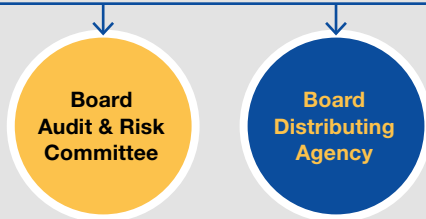
Corporate governance framework

Outcomes

Whilst Application-based and Proactive Funding Processes maps have evolved since inception of the NLC and implementation of changes brought about by the Lotteries Amendment Act, 32 of 2013, the NLC's Corporate Governance framework has remained consistent.

The NLC Board reviews its arrangements for delegation annually in order to promote judgement and assist with balance of power and the effective discharge of duties without abdicating its accountability. The committees in which in-depth analysis of Proactive Funding activities are dealt with are the Board and Distributing Agency Committee and Board Audit & Risk Committee.

NLC Mandate: Grant funding



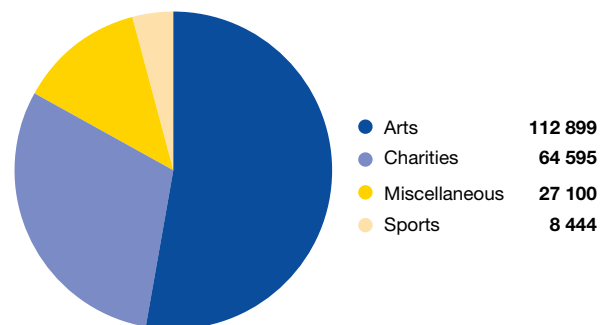
The Oversight responsibility for NLC's grant funding model goes through rigorous quarterly corporate governance processes wherein:

1. EXCO recommends to the respective Board Committee the total budget for the financial year and in terms of the Proactive Funding Model, consultative presentation on research based programmes to be proactively funded.
2. Board and Distributing Agency Committee consider and deliberate on all matters relating to grant funding (including Proactive Funding which is 10% of the total NLDTF funds allocation). The presentation includes status and stage of completion and progress for funded projects, monitoring and evaluation conducted.
3. The Board Audit & Risk Committee deals with the budget allocation for Grant Funding including Proactive Funding, and cases of misconduct relating to NLDTF.
4. The Board considers and approves NLDTF budgets, and Quarterly Performance reports from the respective Committees which contains a detailed report on all operational and governance aspects of the organisation including Proactive Funding.
5. The Board approved quarterly performance reports are submitted to the Minister and Portfolio Committee in line with the PFMA compliance calendar and shareholder compact.

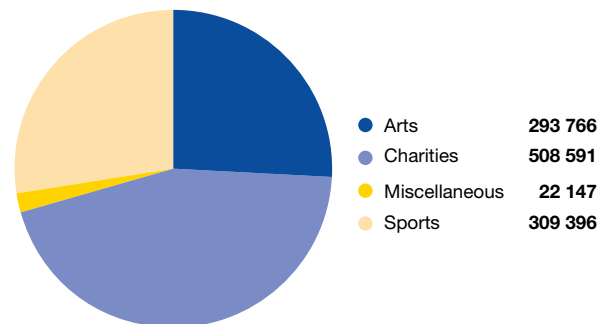
The Board, which is mandated in terms of the Lotteries Act, to approve, determine, oversee or revise the Commission's operational strategic framework or policies, corporate governance framework policies, human resources policies and approve the appointment of senior executive employees of the Commission is satisfied, that there are sufficient controls and continues to assess internal processes and governance framework of the organisation.

During the financial year, the AGSA not only audited project files but visited all sampled proactive projects for verification. There were no findings in relation to this verification process.

PROACTIVE FUNDING 2019/20 (R'000)



APPLICATION BASED SECTOR ALLOCATIONS (R'000)



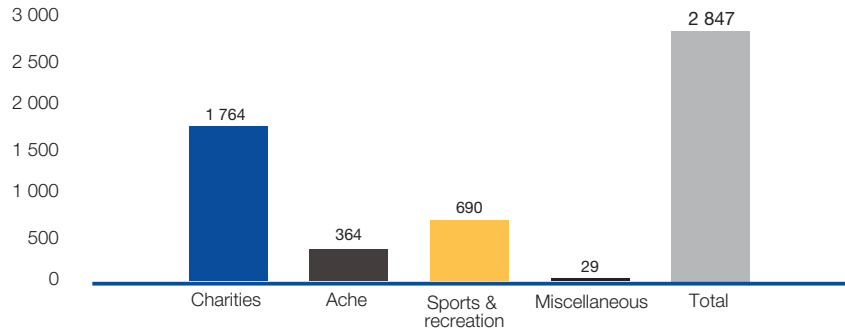
Monitoring and evaluation

Operations divisional outcomes (continued)

Monitoring and evaluation

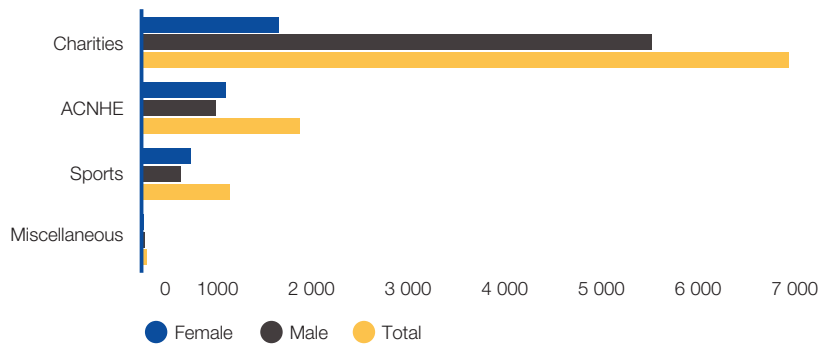
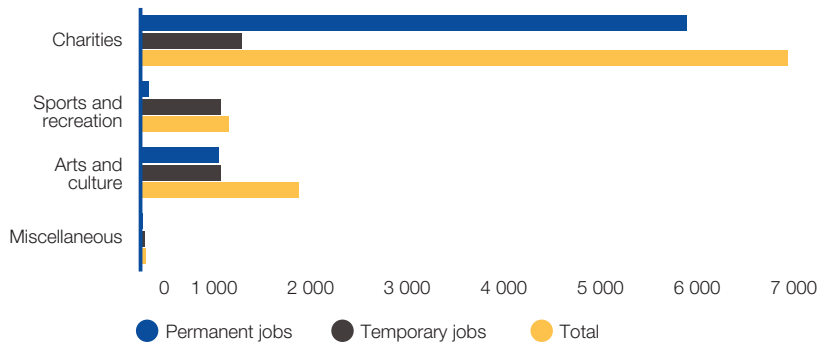
The monitoring and evaluation unit was established in 2014 as one of the functions under the regulatory compliance division. The primary purpose of the unit is to measure the impact of funding. Over the past five years, the unit has conducted two impact evaluation studies, two data quality assessments and has collected a significant volume of impact monitoring statistics. Since its inception, the unit has conducted over 8 000 monitoring site visits, during which data collection included information on job creation, skills development and secondary beneficiaries reached by primary beneficiaries as they implement various projects and programmes. Over and above, while onsite, the officials also capacitated the beneficiaries to report as per NLC templates, to understand the grant agreement and ensure accurate record-keeping, as well as and any other areas as per identified gaps.

THE SITE VISITS CONDUCTED PER FINANCIAL YEAR PER SECTOR



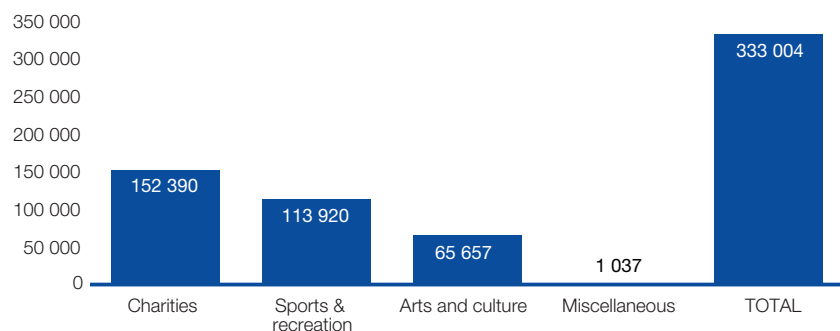
JOB S CREATED/RETAINED

2019/20



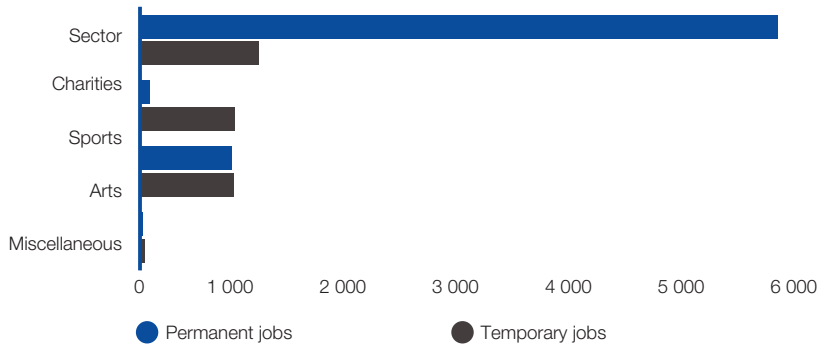
TOTAL NO. OF SECONDARY BENEFICIARIES

2019/20

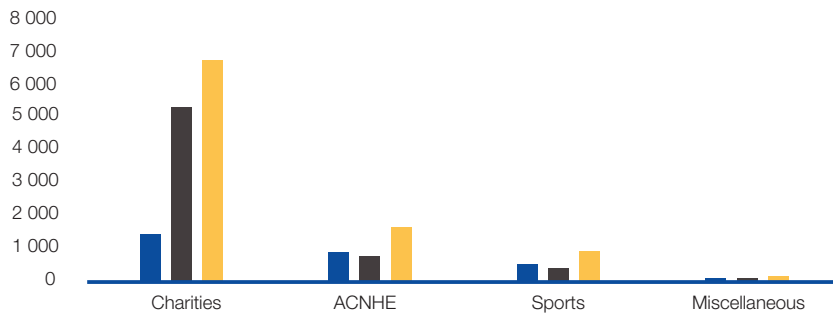


The table below shows the distribution of job creation amongst the four sectors during the financial year under review. More jobs were created under the Charities sector, followed by ACHE, then Sports and Recreation and lastly Miscellaneous.

THE NUMBER OF JOBS THAT WERE CREATED DURING THE YEAR UNDER REVIEW PER JOB TYPE

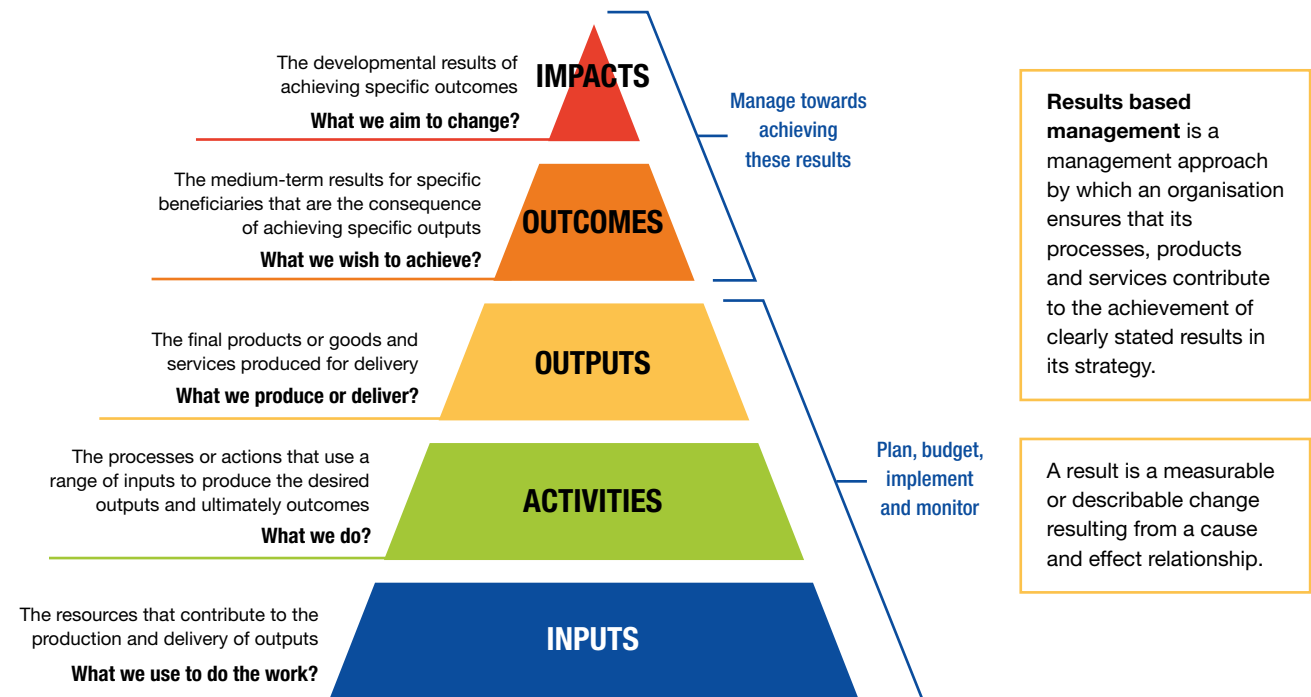


THE NUMBER OF PEOPLE WHO BENEFITTED FROM SKILLS DEVELOPMENT PROGRAMMES THAT WERE FUNDED IN 2019/20.



Human capital

The human capital management function (HCM) has positioned itself as a strategic partner that creates value by supporting employees in establishing conducive working environments. The HCM operational strategy is aligned to the organisational strategy. We therefore see ourselves as a critical enabler of the NLC ultimate outcomes and as custodians of a competent, capable and relevant public entity. HCM resides firmly within the strategic objectives of the organisation and subscribes to the requirements thereof. HCM promotes cascading of performance at all levels, as shown in the below diagram.



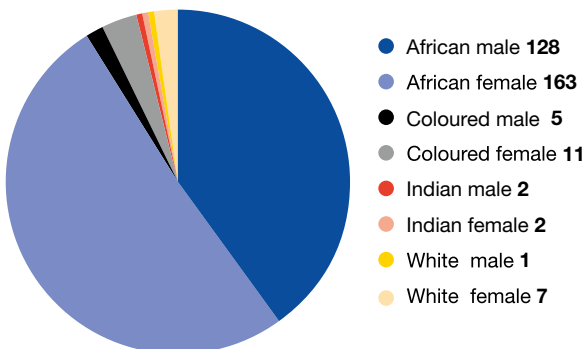
Human resources oversight statistics

The public entity must provide the following key information on human resources. All the financial amounts must agree to the amounts disclosed in the AFS. Where considered appropriate provide reasons for variances.

Employment workforce

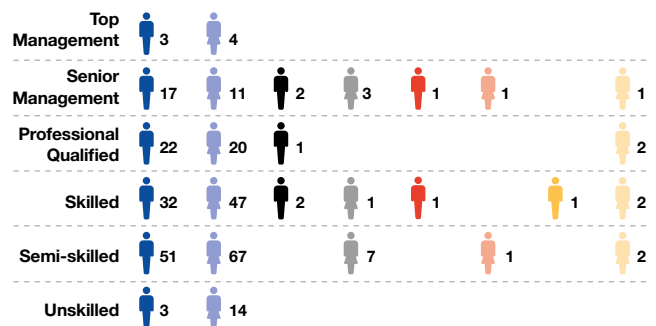
EMPLOYMENT WORKFORCE BY RACE AND GENDER

(Number of employees includes interns and fixed-term contracts)



EMPLOYMENT WORKFORCE BY SKILL

(Number of employees)

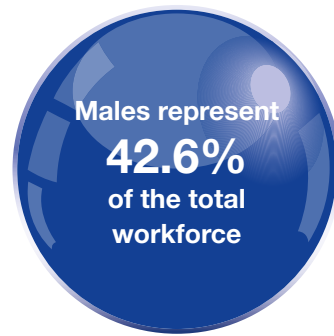
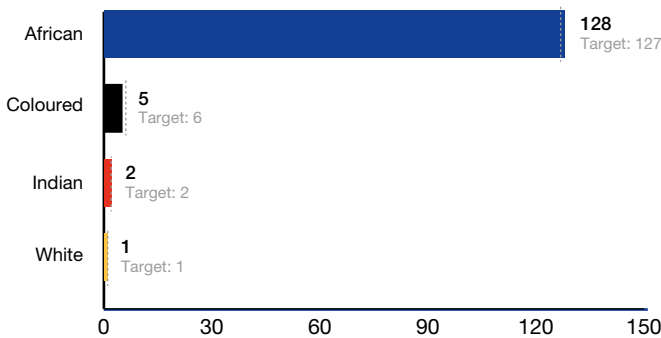


Equity target and employment equity status

As part of measures to redress the disadvantages in employment experienced by designated groups and ensure the equitable representation in all occupation categories and levels within the NLC, we successfully achieved most of our employment equity targets. However, improvement can be made by increasing the percentage of African female senior managers (targeting a 2% improvement). The NLC has exceeded the target for people living with disabilities within the organisation, with 4% of our staff complement consisting of people living with disabilities (2% above the target stipulated in the Employment Equity Act). The NLC endeavours to increase these numbers to encourage diversity within the organisation.

MALE REPRESENTATION

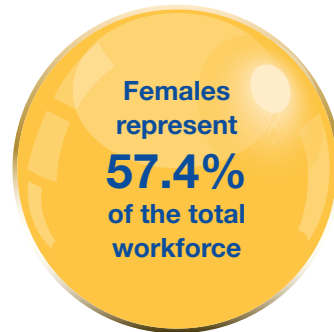
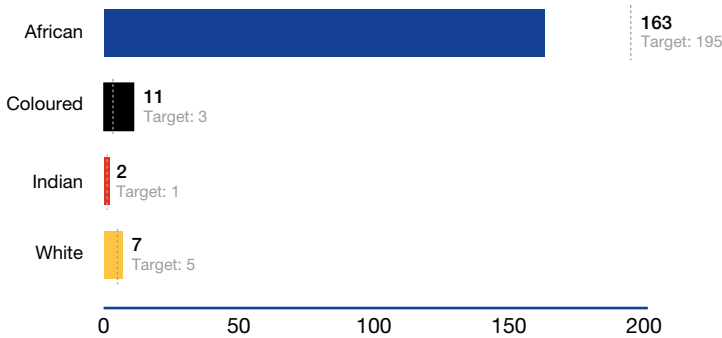
(Number of employees includes interns and fixed-term contracts)



Our target is 50%

FEMALE REPRESENTATION

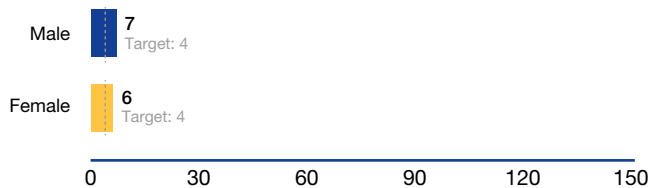
(Number of employees includes interns and fixed-term contracts)



Our target is 50%

PEOPLE LIVING WITH DISABILITY

(Number of employees)



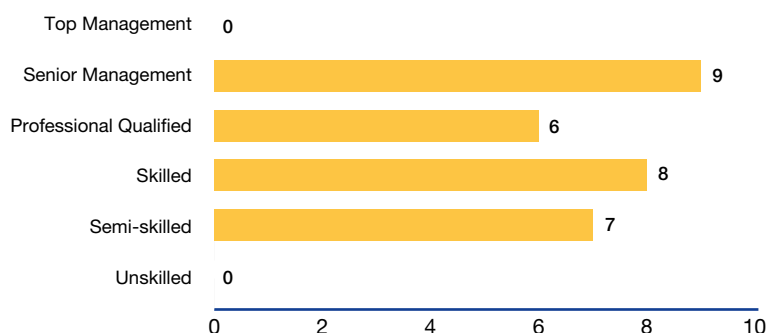
Human capital (continued)

Vacancies

The NLC has nine (9) vacant positions on Senior Management level, eight (8) of the nine (9) are Distributing Agency Members. NLC has adopted an approach of filling openings/vacancies using their own internal succession and development plans.

VACANCIES BY SKILL

(Number of vacancies)



Employment changes

Occupational level	Employment at beginning of period	Appointments	Termination	Employment at end of period
Top Management	7	0	0	7
Senior Management	33	4	1	36
Professional Qualified	44	3	1	46
Skilled	87	2	2	87
Semi-skilled	107	35	16	126
Unskilled	15	3	1	17

Due to the successful implementation of our succession plan and internship programme, the NLC has over the year appointed fewer people from outside the organisation to fill both higher and lower-level positions. Our internship programme ensures that our interns are trained and empowered with the necessary skills, competencies, and experience to prepare them for permanent roles. On professional and Senior Management levels, the NLC makes appointments from both internal and external sources.

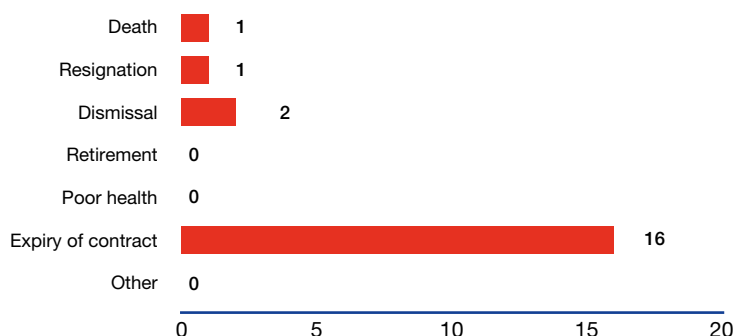
Reasons for staff leaving

The reasons for staff leaving vary:

- Resignation comprises interns not completing their internship programme and employees being appointed by other organisations.
- Interns leave for gainful employment to the external market due to being exposed to meaningful training from the NLC
- The expiry of contract comprises internship and fixed-term contracts (e.g. maternity relief)

STAFF TURNOVER

(Number of people)



Employee performance management framework

Employee performance management is an ongoing process for establishing a shared understanding of what is to be achieved at an organisational level. The focus is on aligning the NLC strategic objectives with the employees' agreed measures, skills, competency requirements, development plans and the delivery of results.

The emphasis is on learning and development in order to create a high-performance culture to support the achievement of the overall business strategy.

The balanced scorecard approach is one of the performance management tools that the NLC utilises to assist line managers in cascading the NLC's strategies into well-structured performance measures. The balanced scorecard offers a common platform for the entire organisation for performance evaluation. It demands a systematic approach for efficiently carrying out the NLC's day-to-day, as well as long-term activities. The process sought to align the whole organisation into one system of descriptors that included inter-departmental assessment, cascading from the Annual Performance Plan through to a divisional performance framework.

NLC's effective performance management process establishes the foundation for excellence by:

- Linking individual employee objectives with the organisation's mission and strategic plans. The employee therefore has a clear concept of how they contribute to the achievement of the overall business objectives.
- Focusing on setting clear performance objectives and expectations through the use of results, actions and behaviours.
- Defining clear development plans as part of the process.

Employee wellness programmes

Since its inception, our employee wellness programme (Zithande) has evolved to be an essential part of our organisation, with its core focus on the physical, mental and financial health of our staff members and their families.

The success of the programme has been demonstrated through the increase in uptake of the programmes and services offered by Zithande, with utilisation of 23.5% at the end of financial year 2019/2020. The most prevalent areas requiring support included personal performance issues and organisational matters. Through robust staff engagement, these areas are addressed to support a conducive working environment for all.

Policy development

The NLC prides itself on its human capital management policies, which are aligned to legislature and supported by SOPs for ease of use. All functions are supported by relevant policies that are in line with NLC strategy and divisional operational strategies. The NLC policies are reviewed annually through the Policy Review Committee to ensure standardisation and alignment.

Achievements 2019/20

HCM has achieved all targets, including attaining quality assurance and conducting workshops on performance scorecards to ensure that these measures were understood on all levels. The leadership development programme was successfully completed and has impacted on the staff interaction across all levels.

As 4IR becomes ever more pervasive, HCM conducted digital readiness assessments and skills audits with the sole aim of assessing the digital readiness of our employees and their attitude towards new technologies. These assessments ensured that the NLC's staff are able to support its regulatory mandate through the use of relevant technological, technical and soft skills.

Implementation of the performance excellences scorecard contributed to the igniting of a high-performance culture in the organisation.

Crete Mashego

As a young man hailing from a dusty and impoverished village, I could not have foreseen the growth that I've been afforded as a member of this organisation.

I joined the NLC as a Finance Officer while on my journey towards achieving my postgraduate degree. The organisation offered me a bursary to complete my BCom Honours, as well as funding my MBA studies thereafter. During this time, I was promoted to a Management Accountant and, after completing my MBA, was given the opportunity to join the Commissioner's Office as a Corporate Performance Manager. The NLC proactively assists employees on the management journey, and

I was therefore further supported while transitioning into my new role through business coaching.

I do not believe that there is an arrival point on this journey. There will always be more learning and growing to do – the sky is the limit. I continue to learn from the best, and for that opportunity, I will forever be grateful.

To all young professionals, I would like to offer something beyond simple platitudes like "work hard", "know what you want", and "be your own advocate". Instead, I would encourage you to focus on developing your unique skills and believe in your potential – the rest will be history.

Human capital (continued)

Performance rewards

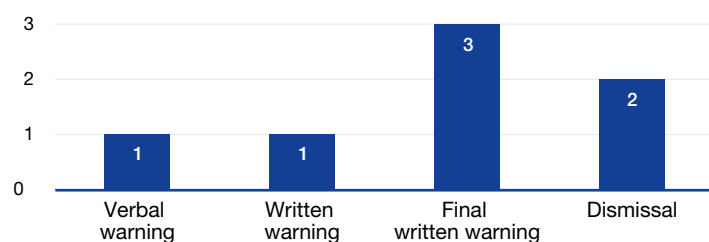
Programme/activity/objective	Performance rewards	Personnel expenditure (R'000)
Top Management	R5 743 015.43	R16 786.00
Senior Management	R10 941 438.48	R82 650.00
Professional Qualified	R6 943 278.00	R72 372.00
Skilled	R11 229 597.09	R99 894.00
Semi-skilled	R719 168.00	R15 087.00
Unskilled	R791 503.00	R15 345.00
TOTAL	R 36 438 000.00	R 302 138.00

Challenges faced by NLC

NLC has seen a fair share of labour relations matters, which are common across all industries. The challenges include, among others, conflict management and change management.

Labour relations: Misconduct and disciplinary action

NATURE OF DISCIPLINARY ACTION



Future human resources goals

HCM has planned to align the organisation to the new technological era by creating a platform that enables an innovation hub. The NLC organisational design has been evolving due to the legislative change and alignment to the grant funding and regulatory compliance operational model, as well as the implementation of the ERP system for efficiency improvement. The focus for the next financial year will be on the following:

- **Future-fit people strategy**

The development and implementation of a future-fit people strategy, which will create an evolving organisation that is human-led and digitally enabled. The focus of the strategy will be on leadership, culture, competencies and the skills needed to facilitate value creation now, and in the future.

- **Competent and credible workforce**

HCM will utilise talent analytics based on business intelligence and business analysis to support the NLC. Upskilling and re-skilling programmes, professionalisation and capacitation of the NLC will be a priority during this financial year.

- **High-performance culture**

As a strategic business partner to all divisions, HCM will introduce programmes that cultivate a high-performance culture by focusing on the following strategic performance areas:

- 180-degree performance management scorecard.
- Implement a total reward model.
- Return on human capital (labour costs, cost per hire and cost per trainee, as well as absenteeism rates) as measurements to manage the people cost.

More effort will be made to propagate and improve a culture of performance within the organisation, as well as to capacitate employees to understand and utilise the scorecard approach.

Personnel cost by salary band

Level	Personnel expenditure (R'000)	% of personnel exp. to total personnel cost	No. of employees	Average personnel cost per employee
Top Management	R16 786.00	7.98	7	R2 398 115.71
Senior Management	R82 650.00	21.82	36	R2 295 849.39
Professional Qualified	R72 372.00	20.58	44	R1 644 839.61
Skilled	R99 894.00	39.2	165	R 605 420.60
Semi-skilled	R15 087.00	4.2	25	R 603 494.00
Unskilled	R15 345.00	6.19	42	R 365 379.05
TOTAL	R 302 138.00	100	319	R 947 141.07

Training costs

Programme/activity/objective	Personnel expenditure (R'000)	Training expenditure	Training expenditure as a % of personnel cost	No. of employees trained	Avg. training cost per employee
Executive	R16 786.00	R879 997.80	5.2	5	R175 999.56
Senior Management	R82 650.00	R1 440 418.53	1.7	15	R96 027.87
Professional qualified	R72 372.00	R2 425 850.39	3.3	38	R63 838.16
Skilled	R99 894.00	R2 504 942.86	3	71	R35 280.88
Semi-skilled/Unskilled	R30 433 270.00	R87 490.42	0.28	36	R2 430.28
TOTAL	R 302,138.00	R 7,338,000.00		165	

Gugulethu Yako

I started at the NLC as a Legal Officer in 2016 and moved to Senior Legal Officer the following year. Thereafter, I was appointed as Legal Manager in February 2020. I've been supported along this journey at every stage through various growth initiatives, such as career coaching and mentoring. Furthermore, I was fortunate to be part of the NLC-funded Wits Business School Managing and Leadership course, as well as an Executive Coaching programme.

Truly, climbing the corporate ladder is not an illusion; it is attainable for all. The NLC has shaped my growth and development at every stage – enabling an incredible personal and professional metamorphosis over time.

Nonkululeko Zondi

I started working for the NLC in 2004 as a temporary employee, filling in when necessary for the receptionist staff and later assisting in the call centre. In September 2008, I was employed full time as a Call Centre Agent.

When I joined the NLC, I did not have any formal qualifications. I started studying towards a Diploma in Public Management in 2010 through the organisation's internal bursary scheme and graduated in 2016. The following year, I was promoted to a Grant Officer position. I later went on to complete a Bachelor of Technology in Public Management and was subsequently promoted to a Monitoring and Evaluation Officer. During this time, I received further training through programmes offered by the University of Stellenbosch enabled through the funding I received from the NLC.

Looking back, I can truly say that I'm proud of the path of growth and development I've crafted over the years through a continual effort towards excellence, coupled with the ongoing support given to me by the NLC.

Henry Maletle and Khanyisile Masikane

Both Henry and Khanyisile completed their diploma qualifications through NLC's bursary scheme. In 2018, they enrolled for the NLC's customised Grant Makers/Professionals training programme. This programme, together with other upskilling initiatives, opened doors, with Henry being promoted from a driver position to a CLO, and Khanyisile progressing to a Grant Officer's role.

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CASE STUDY

Creating broader value through the National Lottery

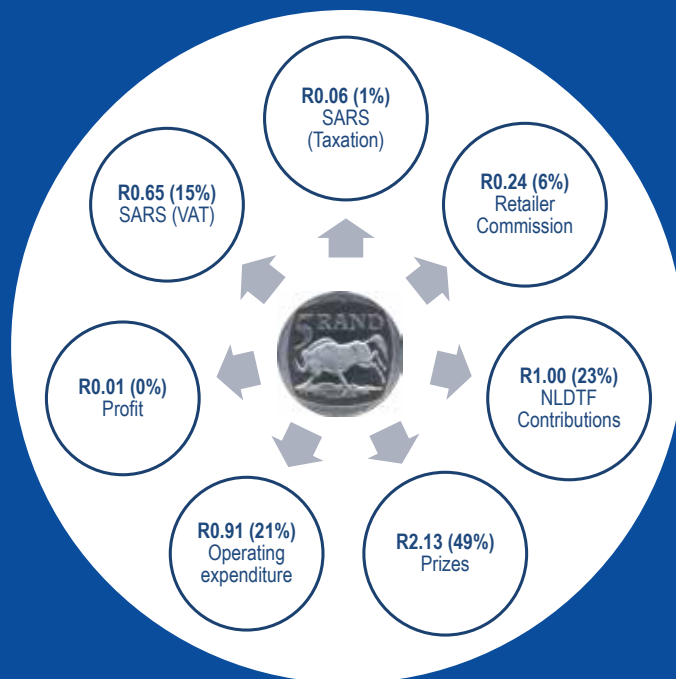


The National Lottery in South Africa was established to generate revenue that could be used to support welfare and other good causes, as opposed to traditional gaming that is focused on generating profits for operators.

Beyond the immense social impact of the NLC's grant funding work, the National Lottery has over the years had a significant impact through job creation, localisation and B-BBEE, as well as through the overnight winners it has produced. In fact, this year saw the National Lottery operator paying out the highest number of lottery winners and creating the most millionaires ever in one year.

The diagram on the right offers a snapshot of the value created for various stakeholders through each ticket purchased.

The National Lottery licence is one of South Africa's income generating assets, which has over the years assisted the NLC in creating value through its regulatory activities. Furthermore, the impact of income generated by the National Lottery supports economic progress, contributing to the country's developmental goals and aspirations.



*Analysis of a Lotto/Powerball ticket sale (one line)
Based on 2019/20 financial statements
R5 includes VAT (represents 115%)*

Chief Financial Officer's review

**NLDTF
recognised
for Excellence in
Public Finance
Management
by SAICA**

Ms Xolile Ntuli CA(SA)
Chief Financial Officer



The NLC was established with the primary mandate of regulating lotteries and sports pools. From that regulatory activity, the NLC is enabled to distribute funds to good causes. In this way, we seek to bring about growth by ensuring that funds are distributed to qualifying beneficiaries to contribute to job creation, rural development, infrastructure development, promoting wellness and social cohesion.

Overview of 2019/20 performance

This inspiring ambition does not come without its challenges, however. In a context characterised by a deteriorating macro-economic environment, we continued to face challenges in meeting the growing demand on the NLDTF. Prior to the onset of the COVID-19 pandemic – which has had a profound effect on revenue, specifically in the 2020/21 financial year – growth remained stagnant in the context of escalating beneficiary needs. From the share of national lottery ticket sales. The contribution to the NLDTF has remained static over the years. During the period under review, NLDTF contribution increased marginally by 0.4% to R1.632 billion, attributable mainly to high jackpots on both Powerball and Powerball plus.

The weighted average ROI exceeded the Annual Performance Plan target of 8%, with the actual return at 8.42%. During the year under review, expired and unclaimed prizes decreased by 4% as a result of the successful campaign by the operator to communicate to participants when prizes are won or are about to expire.

There was a downward trend in the revenue generated from society lotteries, predominantly attributable to the negative economic outlook, which has reduced the sponsorships for prizes that most NPOs depend on when running society schemes.

Pleasingly, grant allocations increased by 3% to R1.347 million as at 31 March 2020 due to the increase in revenue.

Ever-mindful of the challenging economic realities in which we operate, we continue to focus on improving efficiencies to reduce operational costs, where feasible. During the year, many gains were made in this regard, however, given the Board's strategy to reposition the NLC as a regulator, necessary additional funding was directed to creating education and awareness through media coverage on the NLC's regulatory mandate, along with a special campaign launched to mark the NLC's 20th anniversary. Furthermore, we conducted research in various areas, including



matters that relate to the NLC’s regulatory mandate and a study on the impact of our grant funding activities.

During the year, we completed the acquisition and refurbishment of two provincial offices in the Northern and Eastern Cape. These purchases mark the continuation of our property strategy, which was developed following a comparative cost and value analysis between owning or renting the buildings we operate from. Following this analysis, we have pursued our property strategy at a measured pace and have, to date, purchased and refurbished five of our office buildings in the Free state, Mpumalanga, North West, Northern Cape and Eastern Cape provinces.

The Group continues to focus on clean administration and once again received unqualified audit opinions with no findings (clean audits) opinions from the Auditor-General for the consolidated financial statements of the NLC and separate financial statements of the NLC, NLDTF and NLPT.

Furthermore, in March 2020, SAICA recognised the NLC with an Excellence in Public Finance Management award for NLDTF. The criteria used for the recognition included, amongst others, that the organisation must have achieved at least three consecutive clean audits; be financially healthy and have achieved at least 50% of predetermined objectives.

SAICA further states that the criteria indicate that the recognised institutions must have implemented sound financial controls and be sustainable. The criteria also include the achievement of predetermined objectives to ensure that institutions do not chase excellence in public finance management at the expense of service delivery.

Responding strategically to a challenging context

In light of the business implications of COVID-19, we have activated our business continuity plan to ensure the NLC continues to function and deliver on our mandate – even under these unforeseen conditions. The NLC has implemented

appropriate mitigating strategies and initiatives to address risks identified as a consequence of the unfolding pandemic.

The impact of lockdown regulations and the expected loss in revenue for the 2020/21 financial year has resulted in the organisation reviewing its Annual Performance Plan and divisional functional strategies to ascertain the best means of meeting the needs of all our stakeholders, and especially the communities we seek to serve through our grant funding activities. This process involved the strategic reprioritisation of targets for the 2020/21 financial year to realign with highlighted priorities while taking into consideration available resources.

The NLC has assessed the impact of the COVID-19 pandemic on our results. While we cannot be certain of the extent to which the economy will recover in the year ahead, even when the worst-case scenario is applied to forecasted figures, there is no doubt regarding the ability of the NLC to continue as a going concern or the Group’s ability to pay debts as they become due.

Caring for our stakeholders

The NLC remained committed to service delivery and the upliftment of communities through our procurement strategy and expeditious turnaround times to beneficiaries. Our procurement strategy focuses on preferential procurement from designated groups, enterprise supplier development programme for small businesses, localised procurement and expeditious turnaround times of payment to suppliers.

In this financial year, payment to established businesses was made within nineteen (19) days on average and to small to medium businesses within eight (8) days on average (for more information, please see our case study on page 57).

Preferential procurement is an important tool for achieving economic growth and enabling meaningful participation in the economy by previously disadvantaged groups and, in this way, supporting sustainable development. Our preferential procurement strategy is geared towards compliance with the B-BBEE Act. During the financial year under review, the NLC

Chief Financial Officer's review (continued)

ensured that preferential procurement was prioritised in order to stimulate activity. A total of R176 million was procured from businesses owned by designated groups, with the breakdown as follows:

- Ownership by black people – R108.7 million.
- Ownership by black women – R34.7 million.
- Ownership by black youth – R32.2 million.
- Ownership by black people with disabilities – R0.53 million.

Small Businesses represent more than 98% of the firms in South Africa, employing between 50-60% of our workforce across all sectors, and are responsible for a quarter of job growth in the private sector¹. For this reason, the major emphasis of enterprise and supplier development, especially in a COVID-19 context, should be the long-term sustainability of small businesses. We recognise that by enabling small businesses, we are promoting South Africa's future economic growth. The NLC therefore continued to focus on the implementation of its supplier development programme during the year under review. The major emphasis of enterprise and supplier development is the long-term sustainability of small businesses. We recognise that by enabling small businesses we are enabling South Africa's future economic growth. The NLC continued to focus on implementation of its enterprise supplier development programme during the year under review.

99% of procurement was localised within the provinces, and furthermore, once the lockdown was announced, just before year-end, we prioritised the early payment of our suppliers, especially small businesses, understanding the cash flow difficulties that a lockdown could create and the impact that this may have on their ongoing sustainability.

Cash disbursed to beneficiaries amounted to R1.284 billion during the financial year. The NLC continued to fast track payments in line with our ambition of supporting beneficiaries to enable socio-economic development. As at 31 March 2020, 91% of all first tranche payments were paid within the regulated 60 days. On average, beneficiaries were paid within 33 days of receipt of a compliant grant agreement. The nationwide lockdown resulted in payments being temporarily halted in the last week of March 2020 as activity at these organisations ceased. As lockdown eased, however, we were able to evaluate allowed activity levels for each organisation and make funds available accordingly.

Appreciation

I would like to take the opportunity to applaud the people who have made these results possible. To the Board, thank you for your wise counsel and guidance. I would like to thank my fellow executives for their leadership and support. To the finance team, your tireless pursuit of excellence is much appreciated.

Finally, to our shareholder and other stakeholders, thank you for your continued support as we strive to achieve our ultimate ambition of being a catalyst for social upliftment in a context that has only highlighted the importance of our success in this endeavour.



Ms Xolile Ntuli
Chief Financial Officer

¹ How South African SMEs can survive and thrive post COVID | McKinsey <https://www.mckinsey.com/featured-insights/middle-east-and-africa/how-south-african-smes-can-survive-and-thrive-post-covid-19>



Accounting Authority Report for the National Lotteries Commission

for the year ended 31 March 2020

The National Lotteries Commission Accounting Authority presents its 12th annual report, which is supplementary to the audited consolidated annual financial statements of the National Lotteries Commission (NLC), National Lottery Distribution Trust Fund (NLDTF) and National Lotteries Participants Trust (NLPT) for the year ended 31 March 2020.

1. Nature of operations

The NLC is a regulator of the National Lottery as well as other lotteries, including society lotteries to raise funds. Ithuba RF (Pty) Ltd is a private company that currently operates the National Lottery and sports pools under a licence from the government which commenced on 1 June 2015. The Operator pays a percentage of the revenue from ticket sales to the NLDTF in terms of the licence agreement. These proceeds are destined for good causes as stipulated in the Lotteries Act No. 57 of 1997 (Lotteries Act), as amended and allocated to eligible and deserving applicants by Distributing Agencies appointed by the Minister of Trade, Industry and Competition (dtic). Furthermore, the NLC may, upon request by the Minister, Board or on its own initiative in consultation with the Board, conduct research on worthy good causes that may be funded without lodging an application as prescribed in terms of the Lotteries Act.

The NLC Board administers the NLDTF and NLDTF transfers the necessary running costs to the NLC. The NLC withdraws the necessary funds required from the NLDTF, based on the overall annual budget approved by the Minister of dtic.

The National Lotteries Participants Trust (NLPT) was founded by Ithuba Holdings RF (Pty) Ltd in terms of the licence agreement between the dtic, NLC and the Lottery Operator. The main objective of the NLPT is to hold monies in the Trust on behalf of Ithuba for prize winners and monies for advanced plays. Independent Trustees are charged with the responsibility to ensure that monies held in the Trust are safeguarded in terms of the Trust Deed.

2. Statement of responsibility for the financial statements

To the best of our knowledge and belief, we confirm the following:

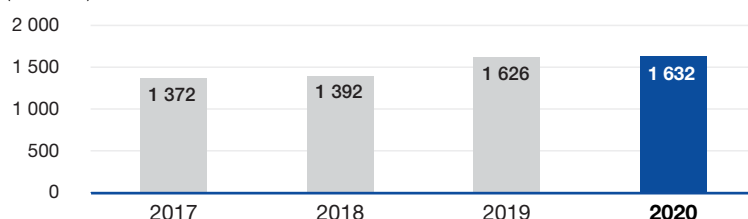
- All information and amounts disclosed in the annual report is consistent with the consolidated annual financial statements audited by the Auditor General. The consolidated annual financial statements are complete, accurate and free from any omissions.
- The annual report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.
- The consolidated and separate annual financial statements have been prepared in accordance with the South African Standards of Generally Recognised Accounting Practice applicable.
- The accounting authority is responsible for the preparation of the consolidated and separate annual financial statements and for the judgements made in the financial statements. The accounting authority is responsible for establishing and implementing a system of internal control that has been designed to provide reasonable assurance to the integrity and reliability of the performance information, the human capital information and the consolidated and separate annual financial statements. The Auditor General is engaged to express an independent opinion on the consolidated and separate annual financial statements. In our opinion, the consolidated and separate annual financial statements fairly reflect the financial affairs of the NLC, NLDTF and NLPT for the financial year ended 31 March 2020.

3. Operating and financial review

Salient comparative information

SHARE OF TICKET SALES

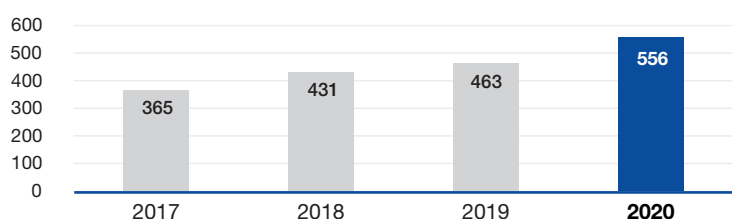
(R'million)



Revenue from share of ticket sales marginally increased by 0.4% to R1.632 billion, attributable mainly to high jackpots on both Powerball and Powerball plus. The lottery operator grossed R7.096 billion (including VAT) from ticket sales.

NLC OPERATING COSTS

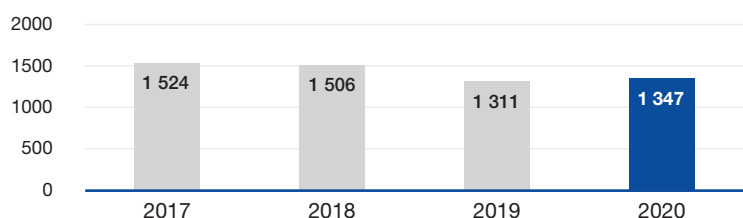
(R'million)



NLC Operating Costs increased by 20% to R556 million. In this financial year the NLC communication strategy focused on creating education and awareness and media coverage on the regulatory mandate and the 20-year NLC campaign. Furthermore, the NLC conducted research in various areas, including matters that relate to the NLC Regulatory function and impact study of NLC funding.

ALLOCATION OF GRANTS

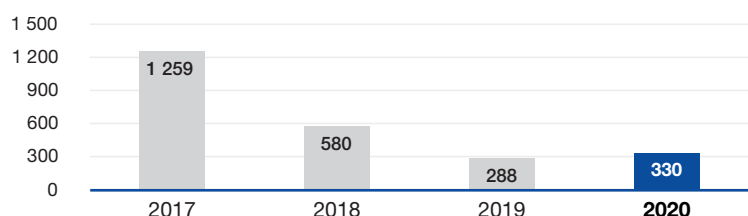
(R'million)



The grants allocation marginally increased by 3% to R1.347 million as at 31 March 2020 due to the increase in revenue.

PROVISION FOR ALLOCATION BY DISTRIBUTING AGENCIES

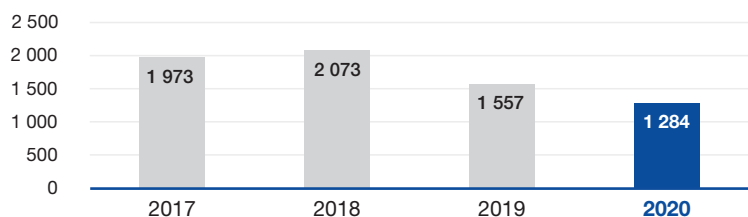
(R'million)



The liability is currently R330 million as at 31 March 2020, an increase of 15% from the previous financial year, due to outstanding second tranche payments which are as a result of outstanding progress reports at year-end.

CASH DISBURSED

(R'million)



Cash disbursed amounts to R1.284 billion. NLC continues to fast-track payments to beneficiaries. As at 31 March 2020 91% of all first tranche payments were paid within the regulated 60 days. On average first tranches were paid within 33 days of receipt of a compliant grant agreement. The nationwide lockdown also resulted in payments being temporarily halted towards the end of the financial year.

Accounting Authority Report for the National Lotteries Commission (continued)

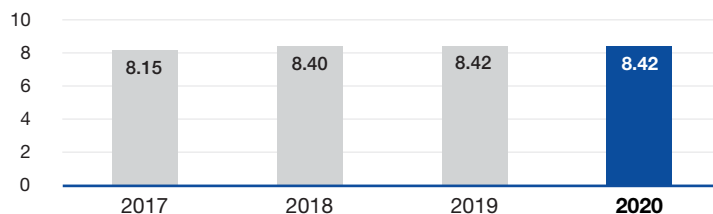
for the year ended 31 March 2020

3. Operating and financial review (continued)

Salient comparative information

WEIGHTED AVERAGE RETURN ON INVESTMENTS

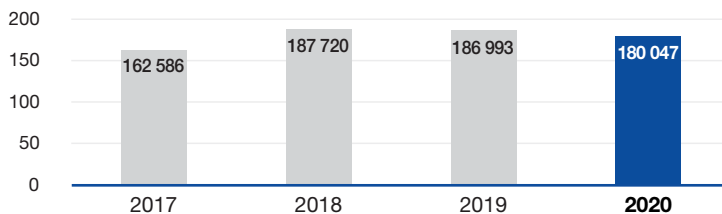
(Percentage)



The weighted average return on investments exceeded the APP target of 8% and the actual return was 8.42%. The RoI was maintained from the prior year.

EXPIRED AND UNCLAIMED PRIZES

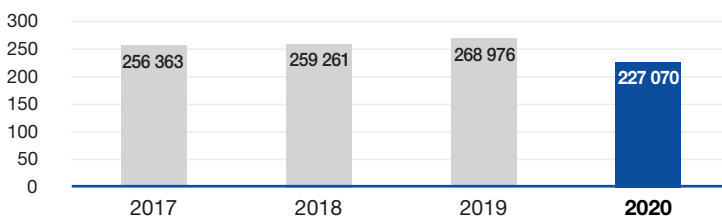
(R'million)



The expired and unclaimed prizes decreased by 4% over the past year as a result of the continuous campaign by the Operator communicating to participants when prizes are won and when prizes are about to expire.

UNCLAIMED PRIZES – WINNERS

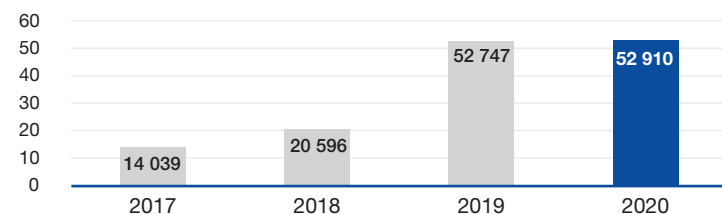
(R'000)



The unclaimed prizes have decreased by 16% over the past year as a result of the continuous campaign by the Operator communicating to participants through various platforms when prizes are won and when prizes are about to expire.

REVENUE RAISED THROUGH SOCIETY LOTTERIES

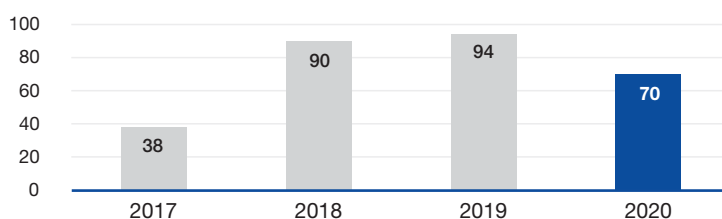
(R'000)



The revenue from fundraising activities by organisations increased by 0,3% due to less schemes conducted in 2019 – 2020 by registered societies as they struggled to raise the projected funds from the schemes.

REGISTRATION OF SOCIETY LOTTERIES

(R'000)



The revenue from society lotteries has decreased by 25% over the past year due to decrease in number of events held by the schemes.

4. Materiality framework in terms of Treasury Regulation 28.1.5

“For purposes of ‘material’ (sections 50(1), 55(2) and 66(1) of the Public Finance Management Act) and ‘significant’ (section 54 (2) of the Public Finance Management Act), the Accounting Authority developed and agreed on a framework of acceptable levels of materiality and significance. Overall materiality for the year under review for consolidated annual financial statements is 1% of the budgeted expenditure and for financial statements for NLC, NLDTF and NLTP is 1% of budgeted operational expenditure, 1% of budgeted grants allocations and 1% of total assets respectively.”

5. Approval of annual financial statements

The annual financial statements set out on pages 114 to 150 for the NLC, pages 154 to 175 for the NLDTF were approved by the Accounting Authority on 29 September 2020 and are signed on their behalf.



Prof. N A Nevhutanda
Chairperson of the Board
30 September 2020

Report of the Auditor-General to Parliament on the National Lotteries Commission

Report on the audit of the consolidated and separate financial statements

Opinion

1. I have audited the consolidated and separate financial statements of the National Lotteries Commission and its subsidiaries set out on pages 114 to 150 which comprise the consolidated and separate statement of financial position as at 31 March 2020, the consolidated and separate statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, as well as the notes to the consolidated and separate financial statements, including a summary of significant accounting policies.
2. In my opinion, the consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of the group as at 31 March 2020, and their financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (Standards of GRAP) and the requirements of the Public Finance Management Act of South Africa, 1999 (Act No. 1 of 1999) (PFMA).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the consolidated and separate financial statements section of this auditor's report.
4. I am independent of the group in accordance with sections 290 and 291 of the *Code of ethics for professional accountants* and parts 1 and 3 of the *International Code of Ethics for Professional Accountants (including International Independence Standards)* of the International Ethics Standards Board for Accountants (IESBA codes) as well as the ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA codes.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter

6. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Restatement of corresponding figures

7. As disclosed in note 26 to the financial statements, the corresponding figures for 31 March 2019 were restated as a result of an error in the financial statements of the group at, and for the year ended, 31 March 2020.

Responsibilities of the accounting authority for the financial statements

8. The accounting authority is responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with Standards of GRAP and the requirements of the PFMA, and for such internal control as the accounting authority determines is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.
9. In preparing the consolidated and separate financial statements, the accounting authority responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the group or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the consolidated and separate financial statements

10. My objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.
11. A further description of my responsibilities for the audit of the consolidated and separate financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

12. In accordance with the Public Audit Act of South Africa 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected strategic objectives presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.

13. My procedures address the usefulness and reliability of the reported performance information, which must be based on the approved performance planning documents of the public entity. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the public entity enabled service delivery. My procedures also do not extend to any disclosures or assertions relating to planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
14. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected strategic objective presented in the annual performance report of the public entity for the year ended 31 March 2020:

Strategic objective	Pages in the annual performance report
Strategic objective 4 – To ensure fair and equitable grant allocations	50

15. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
16. I did not identify any material findings on the usefulness and reliability of the reported performance information for strategic objective 4 – to ensure fair and equitable grant allocations.

Other matters

17. I draw attention to the matters below:

Achievement of planned targets

18. Refer to the annual performance report on pages 43 to 48 for information on the achievement of planned targets for the year and explanations provided for the overachievement of a number of targets.

Adjustment of material misstatements

19. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information of objective 4 – to ensure fair and equitable grant allocations. As management subsequently corrected the misstatements, I did not raise any material findings on the usefulness and reliability of the reported performance information.

Report on the audit of compliance with legislation

Introduction and scope

20. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the public entity’s compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
21. I did not identify any material findings on compliance with the specific matters in key legislation set out in the general notice issued in terms of the PAA.

Other information

22. The accounting authority is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the consolidated and separate financial statements, the auditor’s report and the selected strategic objective presented in the annual performance report that has been specifically reported in this auditor’s report.
23. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
24. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements and the selected strategic objective presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

Report of the Auditor-General to Parliament on the National Lotteries Commission (continued)

25. If based on the work I have performed, I conclude that there is a material misstatement in this other information, I am required to report that fact.
26. I have nothing to report in this regard.

Internal control deficiencies

27. I considered internal control relevant to my audit of the consolidated and separate financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. I did not identify any significant deficiencies in internal control.

Other reports

28. I draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the group's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.
29. Independent consultants were investigating allegations of conflict of interest in the grant funding process of the entity at the request of the DTIC Minister and the NLC Board. As at reporting date, the outcomes of the investigation were not yet finalised.

Auditor-General



AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Pretoria
11 December 2020

Annexure – Auditor-general’s responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the consolidated and separate financial statements and the procedures performed on reported performance information for selected strategic objectives and on the public entity’s compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the consolidated and separate financial statements as described in this auditor’s report, I also:
 - identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control;
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the public entity’s internal control;
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting authority;
 - conclude on the appropriateness of the accounting authority’s use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the National Lotteries Commission and its subsidiaries to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor’s report. However, future events or conditions may cause a public entity to cease operating as a going concern;
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation; and
 - obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

Communication with those charged with governance

3. I communicate with the accounting authority regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also confirm to the accounting authority that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Statement of financial performance

for the year ended 31 March 2020

	Note	GROUP		COMPANY	
		Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
REVENUE		1 980 776	1 990 632	556 302	463 332
Revenue from non-exchange transactions		1 827 632	1 829 069	555 251	461 516
Transfers from NLDTF	1	–	–	552 751	459 016
Fund revenue	2	1 825 132	1 826 569	–	–
Licence fees	3	2 500	2 500	2 500	2 500
Revenue from exchange transactions		153 144	161 563	1 051	1 816
Other operating income	4	5 359	12 015	621	1 443
Fair value adjustment – Investments	5	–	7 969	–	–
Investment and interest income	6	147 785	141 579	430	373
EXPENDITURE		(1 915 019)	(1 755 843)	(556 302)	(463 332)
Fair value adjustment – Investments	5	(9 256)	–	–	–
Allocation of grants	7	(1 326 796)	(1 262 550)	–	–
Employee costs	8	(302 138)	(268 671)	(302 138)	(268 671)
Goods and services	9	(266 712)	(204 129)	(247 332)	(184 284)
Administration expenses	10	(3 285)	(10 115)	–	–
Depreciation, amortisation and impairment	11	(6 805)	(10 192)	(6 805)	(10 192)
Deficit on disposal of property, plant and equipment	12	(27)	(185)	(27)	(185)
Surplus/(deficit) for the year		65 756	234 789	–	–

Statement of financial position

for the year ended 31 March 2020

	Note	GROUP		COMPANY	
		Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
ASSETS					
Non-current assets					
Property, plant and equipment	13	83 987	61 723	83 987	61 723
Intangible assets	14	117 137	114 916	117 137	114 916
Financial Assets – Long Term Investments	15	–	1 507 954	–	–
		201 123	1 684 593	201 124	176 639
Current Assets					
Financial assets – short-term investments	15	1 624 839	–	–	–
Trade and other receivables from exchange transactions	16	3 263	5 182	1 046	2 231
Trade and other receivables from non-exchange transactions	16	42 562	41 663	–	–
Prepayments and deposits	17	6 338	1 428	6 265	1 359
Cash and cash equivalents	18	526 482	575 087	34 968	21 462
		2 203 484	623 360	42 280	25 052
Total assets		2 404 608	2 307 953	243 404	201 691
LIABILITIES					
Non-current liabilities					
Deferred income – Licence fees	19	5 417	7 917	5 417	7 917
		5 417	7 917	5 417	7 917
Current Liabilities					
Current portion of deferred income – Licence fees	19	2 500	2 500	2 500	2 500
Provision for allocation by distributing agencies	20	329 901	287 517	–	–
Trade and other payables from exchange transactions	21	20 678	15 076	20 270	14 807
Trade and other payables from non-exchange transactions	21	259 908	282 523	173 557	142 835
Provisions	22	41 660	33 632	41 660	33 632
		654 647	621 248	237 987	193 774
Total liabilities		660 064	629 165	243 404	201 691
Net assets					
Accumulated funds		1 744 542	1 678 787	–	–
Total net assets and liabilities		2 404 608	2 307 953	243 404	201 691

Statement of changes in net assets

for the year ended 31 March 2020

	Note	GROUP Accumulated surplus R'000
Restated balance as at 31 March 2016		1 351 714
Restated surplus for the year		148 978
Restated surplus for the year reported in 2016/17		150 404
Prior period error	26	(1 426)
Restated balance as at 31 March 2017		1 500 692
Restated surplus for the year		(56 694)
Restated surplus for the year reported in 2017/18		(56 356)
Prior period error	26	(338)
Restated balance as at 31 March 2018		1 443 998
Restated surplus for the year		234 789
Surplus for the year reported in 2018/19		235 868
Prior period error	26	(1 079)
Restated balance as at 31 March 2019		1 678 787
Surplus for the year		65 756
Balance as at 31 March 2020		1 744 543
		COMPANY
Restated balance as at 31 March 2018		–
At the beginning of the year		–
Surplus/(deficit) for the year		–
Balance as at 31 March 2019		–
Surplus/(deficit) for the year		–
Balance as at 31 March 2020		–

Statement of cash flows

for the year ended 31 March 2020

	Note	GROUP		COMPANY	
		Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
Cash flow from operating activities					
Cash receipts					
Transfers and subsidies		–	–	583 473	500 959
Cash received from Ithuba (RF) (Pty) Ltd and other parties		2 016 716	1 855 776	–	–
Interest income		35 131	85 844	429	354
Cash received from beneficiaries and other parties		5 984	5 171	1 308	1 604
		2 057 830	1 946 791	585 209	502 917
Cash payments					
Cash paid to beneficiaries and other parties		(1 534 732)	(1 625 767)	–	–
Employee costs paid		(293 500)	(267 208)	(293 500)	(267 208)
Goods and services		(246 886)	(182 898)	(246 886)	(182 898)
		(2 075 117)	(2 075 873)	(540 386)	(450 106)
Net cash generated (utilised) from operating activities	23	(17 287)	(129 082)	44 823	52 809
Cash flow from investing activities					
Net purchases of property, plant and equipment		(28 912)	(37 096)	(28 912)	(37 096)
Proceeds on disposal of property, plant and equipment		46	60	46	60
Net purchases of intangible assets		(2 452)	(4 296)	(2 452)	(4 296)
Net investment of financial assets		–	210 075	–	–
Net cash flows generated (utilised) from investing activities		(31 317)	168 742	(31 317)	(41 332)
Net increase/(decrease) in cash and cash equivalent		(48 605)	39 660	13 506	11 476
Cash and cash equivalents at the beginning of the year	18	575 087	535 427	21 462	9 986
Cash and cash equivalents at the end of the year	18	526 482	575 087	34 968	21 462

Statement of comparison of budget and actual amounts: Group

for the year ended 31 March 2020

GROUP					
R'000	Approved budget	Adjustments	Final budget	Actual amounts	Difference: Final budget and actual
Revenue and income					
Share of ticket sales	1 610 000	–	1 610 000	1 632 334	22 334
Investment and interest received	125 626	–	125 626	147 785	22 159
Licence fees	2 500	–	2 500	2 500	–
Societies and other lotteries	84	–	84	70	(14)
Revenue from Participants Trust	170 072	–	170 072	192 798	22 726
Revocations	20 000	–	20 000	20 143	143
Sundry Income	1 000	–	1 000	5 289	4 289
Total revenue and income	1 929 282	–	1 929 282	2 000 919	71 637
Expenses					
Employee costs	(299 047)	–	(299 047)	(302 138)	(3 091)
Goods and services	(258 755)	–	(258 755)	(249 465)	9 290
Administrative Expenses	(2 954)	–	(2 954)	(3 285)	(331)
Depreciation and amortisation	(6 788)	–	(6 788)	(6 805)	(17)
Deficit on disposal of property, plant and equipment	–	–	–	(27)	(27)
Fair Value Adjustment	–	–	–	(9 256)	(9 256)
Total expenditure	(567 544)	–	(567 544)	(570 977)	(3 433)
Available for distribution to grant allocations	1 361 738	–	1 361 738	1 429 942	68 205
Allocation of grants	(1 320 383)	(41 355)	(1 361 738)	(1 364 185)	(2 448)
Current year allocations	(1 303 357)	(41 355)	(1 344 712)	(1 346 939)	(2 227)
Professional fees	(17 026)	–	(17 026)	(17 246)	(220)
Surplus/(deficit) for the year	41 355	–	–	65 757	65 757
Capital expenditure					
Capital acquisitions	(52 200)	–	(52 200)	(31 363)	20 837

Statement of comparison of budget and actual amounts: Group (continued)

for the year ended 31 March 2020

Account	Explanation of difference	Amount R'000
Share of ticket sales	There was an over performance in share of ticket sales of 1% as a result of good performance by Powerball, Powerball Plus and Lotto Plus during the financial year under review. The overall performance of Powerball was better than forecast as a result of major jackpots the game enjoyed.	22 334
Investment and interest received	Investment income over performed as a result of interest income from current and call accounts which earned more interest due to higher cash balances in the accounts.	22 159
Revenue from Participants Trust	The variance is due to more expiries from winners who did not claim prizes within the claim period of 365 days. The budget provision for expired and unclaimed prizes is conservative.	22 726
Fair value adjustment	The fair value adjustment is as a result of unfavourable market movements in investments.	(9 256)
Sundry Income	This relates to unused funds that were returned by beneficiaries when their projects were concluded.	4 289
Employee costs	The marginal increase of 1% is within an acceptable threshold of variance.	(3 091)
Revocations	The revocations were in line with budget	143
Current year allocations	The variance of 0,17% was attributable to Arts, Culture and National Heritage Distributing Agency which received a high number of applications during the 2019/20 financial year.	(2 227)
Goods and services	The variance is mainly driven by the items below: Consulting fees – Some research projects were deferred to 2020/21 financial year. Outsource services – Some of the work related to ERP Oracle fusion, business enhancements for some of the modules on Fusion is expected to be completed in the 2020/21 financial year. Travel and Accommodation – The saving in travelling expenditure is mainly attributable to the National Indaba which has been deferred. Advertising and Publicity – The saving in travelling expenditure is mainly attributable to the National Indaba which has been deferred.	9 290
Depreciation and amortisation	Variance is negligible	(17)
Professional fees	Variance is negligible	(220)
Capital acquisitions	There was a change of plan to procure the Oracle Hardware (PCA) servers because the organisation is embarking on a cloud journey. The procurement of the facilities management application and Risk management system will be finalised in the new financial year. Some orders placed for network storage services were not delivered by year end. The network infrastructure for the Western Cape and KwaZulu-Natal provincial office could not be procured and will be procured in the new financial year when construction of the buildings is completed.	20 837

Statement of comparison of budget and actual amounts: Company

for the year ended 31 March 2020

R'000	COMPANY				Difference: Final budget and actual
	Approved budget	Adjustments	Final budget	Actual amounts	
Revenue					
Transfers from NLDTF	560 609	–	560 609	552 751	(7 858)
Licence fees	2 500	–	2 500	2 500	–
Interest income	352	–	352	430	78
Other operating Income	–	–	–	551	551
Societies and other lotteries	84	–	84	70	(14)
Total revenue	563 545	–	563 545	556 302	(7 242)
Expenses					
Employee costs	(299 047)	–	(299 047)	(302 138)	(3 091)
Goods and services	(257 710)	–	(257 710)	(247 332)	10 378
Depreciation and amortisation	(6 788)	–	(6 788)	(6 805)	(17)
Deficit on disposal of property, plant and equipment	–	–	–	(27)	(27)
Total expenditure	(563 545)	–	(563 545)	(556 302)	7 242
Surplus/(deficit) for the year	–	–	–	–	–
Capital expenditure					
Capital acquisitions	(52 200)	–	(52 200)	(31 363)	20 837

Account	Explanation of difference	Amount R'000
Transfers and subsidies received	There was an under recovery in transfers and subsidies as a result of the savings in goods and services in the current financial year. See reasons below.	(7 858)
Employee costs	The marginal increase of 1% is within an acceptable threshold of variance.	(3 091)
Goods and services	The variance is mainly driven by the items below: Consulting fees – Some research projects were deferred to 2020/21 financial year. Outsource services – Some of the work related to ERP Oracle fusion, business enhancements for some of the modules on Fusion is expected to be completed in the 2020/21 financial year. Travel and Accommodation – The saving in travelling expenditure is mainly attributable to the National Indaba which has been deferred. Advertising and Publicity – The saving in travelling expenditure is mainly attributable to the National Indaba which has been deferred.	10 378
Depreciation and amortisation	Variance is negligible	(17)
Capital acquisitions	There was a change of plan to procure the Oracle Hardware (PCA) servers because the organisation is embarking on a cloud journey. The procurement of the facilities management application and Risk management system will be finalised in the new financial year. Some orders placed for network storage services were not delivered by year end. The network infrastructure for the Western Cape and KwaZulu Natal provincial offices could not be procured and will be procured in the new financial year when construction of the provincial offices is completed.	20 837

Summary of significant accounting policies

for the year ended 31 March 2020

The principal accounting policies applied in the preparation of these consolidated and separate financial statements are set out below. These policies have been consistently applied to all the years presented.

1. Basis of preparation

The annual financial statements have been prepared in accordance with South African Generally Recognized Accounting Practice (SA GRAP) as well as the Public Finance Management Act, Act No. 1 of 1999, as amended (PFMA). They have been prepared in accordance with the going concern principle using the historical cost basis except where otherwise stated in the accounting policies below.

The preparation of financial statements in conformity with SA GRAP requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying NLDTF's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are outlined in point 19 of the summary of significant accounting policies.

All monetary information and figures presented in these financial statements are stated in thousands of Rand (R'000), unless otherwise indicated.

New standards, amendments and interpretations approved and not yet effective:

Standard	Scope and potential impact	Effective date
GRAP 34: Separate financial statements	None	1 April 2020
GRAP 35: Consolidated financial Statements	None	1 April 2020
GRAP 36: Investments in associates and joint ventures	None	1 April 2020
GRAP 37: Joint arrangements	None	1 April 2020
GRAP 38: Disclosure of interest in other entities	None	1 April 2020
GRAP 104: Financial instruments	None	No effective date has been determined by the Minister of Finance. Standards will be applied only upon determination of effective date by the Minister where applicable.
GRAP 110: Living and non-living resources	None	1 April 2020
iGRAP 20: Accounting for adjustments to revenue	None	1 April 2020

NLC did not apply any of the standards above. It is not expected that the above standards, amendments and interpretations will have any material impact on the NLC's financial statements on initial application where applicable.

2. Consolidation

The consolidated annual financial statements include the assets, liabilities and results of the operations of the holding company and its controlled entities. The controlling entity is NLC.

2.1 Controlled entities

The NLDTF is a Fund which was established in terms of section 21 of the National Lotteries Act, Act No 57 of 1997, as amended. It was established to administer the distribution of funds to the respective sectors, namely Charities, Sports and Recreation, Arts, Culture and National Heritage. The National Lotteries Participants Trust (NLPT) is founded by the Lottery Operator in terms of the Trust Deed. The main objective of the trust is to hold all monies in trust received from Ithuba Holding by the Trust (including interest accrued thereon) for the benefit of the winners, participants who have made an advance payment for future draws. In September 2018, the Auditor General concluded that the NLC should consolidate the financial statements of NLPT in the financial statements of NLC.

Intra-group transactions, balances and unrealised gains on intra-group transactions are eliminated. Unrealised losses are also eliminated. Controlled entities accounting policies are consistent with the policies adopted by NLC.

3. Revenue recognition

Revenue is the gross inflow of economic benefits or service potential during the reporting period when these inflows result in an increase in net assets. Revenue is recognised when it is probable that future economic benefits will flow to the enterprise and these benefits can be measured reliably.

The NLDTF distinguishes between two forms of revenues, namely revenue from exchange transactions and revenue from non-exchange transactions.

Revenue from exchange transactions is defined as revenue in which NLDTF receives assets or services, or has liabilities extinguished, and directly gives approximately equal value to another entity or party in exchange.

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

3. Revenue recognition (continued)

Revenue from non-exchange transactions is defined as revenue in which NLDTF receives value from another entity or party without directly giving approximately equal value in exchange or gives value to another entity or party without directly receiving approximately equal value in exchange.

3.1 Transfer from NLDTF

Transfers from the NLDTF are initially measured at fair value on date of transfer. Transfers from the NLDTF are measured at the amount of the increase in net assets recognised by the NLC.

The NLC withdraws the amounts as and when required, based on an approved budget by the Minister of Trade and Industry. Income is generally recognised as operating costs are defrayed, the end result being the surrendering of surpluses to (or recovering of any deficit from) the NLDTF, thus not accounting for any accumulated surplus.

3.2 Licence fees

Revenue from licence fees are paid at the inception of the licence by the National Lottery Operator in order to operate the licence. The consideration received is measured at the fair value and amortised over the licence term in the Statement of Financial Performance.

3.3 Investment income

Investment income comprises interest received from assets held at amortised cost and cash and cash equivalents. Interest is accounted for on an accrual basis using the effective interest rate method.

3.4 Share of ticket sales

Revenue from share of ticket sales is accounted for on the accrual basis and is measured as a percentage of ticket sales from the operator as stipulated and agreed in the licence agreement with National Lottery Operator (herein Ithuba).

3.5 Expired and unclaimed prizes

Expired and unclaimed prizes relate to prizes in constituent lotteries (not being an Instant Lottery) for which remain unclaimed for a period of 365 days following the draw in which the prize was won as stipulated in the license agreement with the National Lottery Operator. Such monies are accounted for on an accrual basis. Payments of the funds by Ithuba are through the intermediation of the National Lotteries Participants Trust.

3.6 Interest from National Lotteries Participants Trust

Any interest that remain in the National Lotteries Participants Trust after deduction of the National Lotteries Participants Trust costs are due to the NLDTF as stipulated in the Trust Deed of the National Lotteries Participants Trust. These monies are accounted for on an accrual basis. Payments of the funds by Ithuba are through the intermediation of the National Lotteries Participants Trust.

4. Property, plant and equipment

Property, plant and equipment are tangible items that are expected to be used for more than one reporting year. Property and equipment are stated at historical cost less depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to NLC and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss during the financial year in which they are incurred.

Property and equipment are depreciated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

Furniture and fittings	10 to 17 years
Office equipment	Three to 17 years
Computer equipment	Three to seven years
Network Infrastructure	Shorter of the estimated life or year of the lease, seven years for servers
Leasehold improvements	Shorter of estimated life or year of lease
Land and Buildings	0 to 99 years

The assets' residual values and useful lives are reviewed at each reporting year and adjusted if appropriate. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. The recoverable amount is the higher of the asset's fair value less costs to sell and value-in-use.

Gains or losses on disposals are determined by comparing the proceeds with the carrying amount. These are recorded in profit or loss.

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

5. Intangible assets

Costs associated with maintaining computer software programmes are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by NLC are recognised as intangible assets when the following criteria are met:

- it is technically feasible to complete the software product so that it will be available for use;
- management intends to complete the software product and use or sell it;
- there is an ability to use or sell the software product;
- it can be demonstrated how the software product will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- the expenditure attributable to the software product during its development can be reliably measured.

Directly attributable costs, that are capitalised as part of the software product, include the software development employee costs and an appropriate portion of directly attributable overheads.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent year.

Intangible assets are classified as indefinite on initial acquisition when, based on an analysis of all of the relevant factors, there is no foreseeable limit to the year over which the asset is expected to provide service potential to the entity.

Software licences and systems with indefinite useful lives are capitalised and not amortised. An annual impairment test will be performed on the licences and systems.

Subsequent to initial recognition, intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets with finite useful lives are amortised over the term of the contract.

Intangible assets with indefinite lives consists of:

- websites ; and
- integrated systems.

Intangible assets are depreciated using the straight-line method.

6. Leases

6.1 Operating leases

NLC classifies leases as operating leases where the lessor effectively retains the risks and benefits of ownership. Operating lease payments are recognised in profit or loss on a straight-line basis over the year of the lease.

7. Financial assets

NLC classifies its financial assets in the following categories:

- financial assets at amortised cost; and
- financial assets at fair value.

The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

7.1 Financial assets at amortised cost

Financial assets at amortised cost are non-derivative financial assets that have fixed or determinable payments, excluding those assets that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial assets carried at amortised cost, are initially recognised at fair value plus transaction costs that are directly attributable to the acquisition of the financial asset. These assets are subsequently measured at amortised cost using the effective interest rate method, less provision for impairment.

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

7. Financial assets (continued)

7.1 Financial assets at amortised cost (continued)

NLC will derecognise a financial assets when:

- (a) the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- (b) NLC transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- (c) NLC despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

Financial assets at amortised cost consists of:

- Investments;
- Receivables from exchange transaction; and
- Receivables from non-exchange transaction.

7.2 Financial assets at fair value

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- (a) derivatives;
- (b) combined instruments that are designated at fair value in accordance with paragraphs 20 or 21 of GRAP 104;
- (c) instruments held for trading. A financial instrument is held for trading if:
 - (i) it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
 - (ii) on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking;
- (d) non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition in accordance with paragraph 17; and
- (e) financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Financial assets at fair value consists of cash and cash equivalents and the equity intrinsic value of investments (refer to note 5).

Financial assets at fair value will be initially recognised is at fair value. A gain or loss arising from a change in the fair value of a financial asset measured at fair value shall be recognised in surplus or deficit.

8. Impairment of assets

8.1 Financial assets carried at amortised cost

NLC assesses at each reporting year whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (a 'loss event') and the loss event has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Objective evidence includes one or more of the following events:

- significant financial difficulty of the issuer or debtor;
- a breach of contract, such as default or delinquency in payments;
- becoming probable that the issuer or debtor will enter bankruptcy or other financial reorganisation;
- the disappearance of an active market for that financial asset because of financial difficulties;
- observable data indicating that there is a measurable decrease in the estimated future cash flow from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial assets in NLC, including:
 - adverse changes in the payment status of issuers or debtors of NLC; and
 - national or local economic conditions that correlates with defaults on the assets of NLC.

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

8. Impairment of assets (continued)

8.1 Financial assets carried at amortised cost (continued)

NLC first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant. If NLC determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred on loans and receivables carried at amortised cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss.

If in a subsequent year, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as improved credit rating), the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in profit or loss.

8.2 Impairment of other non-financial assets

Assets, including intangible assets, that are subject to amortisation, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Such indicators include continued losses, changes in technology, market, economic, legal and operating environments.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is measured using the higher of the fair value less costs to sell and the value-in-use. Value-in-use is the present value of projected cash flows covering the remaining useful life of the asset. An impairment charge is recognised as a loss in profit or loss immediately.

9. Financial liabilities

NLC classifies its financial liabilities in the following category:

- financial liabilities at amortised cost

9.1 Financial liabilities at amortised cost

Financial liabilities at amortised cost are non-derivative financial assets that have fixed or determinable payments, excluding those liabilities that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial liabilities carried at amortised cost, are initially recognised at fair value plus transaction costs that are directly attributable to the issue of the financial liability.

Financial liabilities are subsequently measured at amortised cost using the effective interest rate method.

Financial liabilities at amortised cost consists of:

- Provision for allocation by Distributing Agencies; and
- Trade and other payables.

A gain or a loss is recognised in surplus or deficit when the financial liability is derecognised or through the amortisation process.

NLC derecognises financial liability (or a part of a financial liability) from its statement of financial position when, and only when, it is extinguished – i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

10. Cash and cash equivalents

Cash and cash equivalents comprise:

- cash in hand;
- deposits held at call and short notice; and
- balances with banks.

Cash and cash equivalents only include items held for the purpose of meeting short-term cash commitments rather than for investing or other purposes. It comprises cash in hand and deposits held at call with respective banks. Cash and cash equivalents have a maturity of less than three months. Cash and cash equivalents are classified as financial assets at fair value and are carried at cost which due to their short-term nature approximates fair value.

11. Contingent assets

Contingent assets are possible assets that arise from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity. A contingent asset is not recognised in the financial statement, however, it is disclosed where an inflow of economic benefits or service potential is probable. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements.

12. Financial risk management

The Company and Group's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Board manages these risks through a Board Audit and Risk Committee. The Board manages these risks through quarterly reporting of risk management.

12.1 Market risk

The Company and Group's activities as a regulator do not expose it to a significant amount of market risk. Therefore no formal policies have been developed to guard against market risk.

12.2 Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to outstanding receivables and committed transactions.

The Company and Group also follows regulations issued by National Treasury to manage its exposure to credit risk.

12.3 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and cash equivalents to meet the daily demands of the operations.

13. Employee benefits

13.1 Post-employment benefits

The Provident Fund to which employees belong is a defined contribution fund, which provides retirement, death and disability benefits. The Company funds the plan. The contributions are charged to the Statement of Financial Performance in the year to which they relate.

13.2 Provision for leave pay

Company accrues in full the employees' rights to annual leave entitlement in respect of past service. The undiscounted amount is expensed over the year the services are rendered. A provision is made for the estimated liability as a result of services rendered by employees up to balance sheet date. The Company remains liable to pay out an amount equal to the leave balance at current rate of remuneration. Payment of the leave is dependent on when employees resign.

13.3 Provision for bonus

The Company recognises a provision and an expense for bonuses in staff costs, based on a formula where there is a contractual obligation or where there is a past practice that has created a constructive obligation. Bonuses are paid based on the outcome of annual performance assessments and only paid once approval of the Board is obtained. The timing of the approval of the bonus varies from year-to-year.

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

14. Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less from the reporting date. If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method.

15. Provisions

Provisions are recognised when, as a result of past events, the Company has a present legal or constructive obligation of uncertain timing or amount, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

Provisions are measured as the present value of management's best estimate of the expenditure required to settle the obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money. The increase in the provision due to the passage of time is recognised as interest expense.

16. Contingent liabilities

Company and Group discloses a contingent liability when:

- it has a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence;
- of one or more uncertain future events, not wholly within the control of the entity; or
- it has a present obligation that arises from past events but not recognised because;
 - it is not probable that an outflow of resources will be required to settle an obligation; or
 - the amount of the obligation cannot be measured with sufficient reliability.

A contingent liability is not recognised in the financial statements, however, it is disclosed unless the probability of an outflow of economic benefits is remote. Contingent liabilities comprise grants allocated by the Distributing Agencies to beneficiaries on a conditional basis and the stipulated conditions have not been met as at 31 March 2020.

17. Allocation of grants

Allocations are accounted for when applications for assistance from individual organisations are considered and grants are unconditionally awarded by the respective distributing agencies.

Revocations will be triggered if there is a breach of Grant Agreement, voluntary cancellation of the Grant Agreement by the funded organisation due to various reasons; cancellation due to identification and/or determination of irregularities from the organisation.

18. Contractual commitments

A commitment is a contractual arrangement that binds the department to incur future expenditure based on items that are still to be received. Disclosure of commitments entered into before year-end are relevant for the following standards of GRAP:

- GRAP 1 on *Presentation of Financial Statements* (disclosure of unrecognised contractual commitments).
- GRAP 13 on *Leases* (disclosure of the future minimum lease payments).
- GRAP 17 on *Property, Plant and Equipment* (disclosure of contractual commitments for Property, Plant and Equipment).
- GRAP 31 on *Intangible Assets* (disclosure of the contractual commitments for the acquisition of intangible assets).

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

19. Critical accounting estimates and judgements in applying accounting policies

Assumptions and estimates form an integral part of financial reporting and have an impact on the amounts reported. Assumptions are based on historical experience and expectations of future outcomes and anticipated changes in the environment. Assumptions are further regularly reviewed in the light of emerging events and adjusted where required.

19.1 Provision for allocation by Distributing Agencies

Allocations are accounted for when applications for assistance from individual organisations are considered and grants are unconditionally awarded by the respective Distributing Agencies. Disclosures are made for those organisations which were funded by the NLDTF in which Distributing Agencies may have significant interest in. Disclosures made relate to the payments, allocations in the current year and outstanding amounts outstanding at year-end. The impact of the COVID-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels. The extent of the lockdown cannot be reliably estimated, however, the financials have been presented on the basis that management has made an assessment that the majority of the funded organisations would be in a position to implement funded projects six months after the year-end.

19.2 Depreciation

Depreciation is recognised through profit or loss on a straight-line basis over the estimated useful life, or the lease term if shorter, of each asset or component of an item of property, plant and equipment. Land is not depreciated and major repairs and overhauls are depreciated over the remaining useful life of the related asset or to the date of the next major repair or overhaul, if shorter. Depreciation commences when the asset is available for use.

The 80/20 principle is applied to split the initial acquisition cost of the land and buildings, where 80% is buildings and 20% is land of the initial acquisition cost.

19.3 Provision for doubtful debts

A provision for doubtful debt is raised in instances where there are indications that the debt may not be recoverable from the debtor. The assessment of recoverability is done on a individual debt basis.

19.4 Contingent liabilities

Contingent liabilities are not recognised in the financial statements, but are disclosed in the notes to the financial statements unless the probability of occurrence is remote.

19.5 Beneficiaries written-off

Beneficiaries written off are those beneficiaries where all avenues for recovery have been completely exhausted and the outstanding debts are considered not recoverable.

20. Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or *vice versa*, or an entity that is subject to common control, or joint control.

As a minimum, the following are regarded as related parties of the reporting entity:

- (a) A person or a close member of that person's family related to the reporting entity if that person:
 - (i) has control or joint control over the NLC;
 - (ii) has significant influence over the NLC; or
 - (iii) is a member of the management of the NLDTF or NLC.

Related party transactions are transfers of resources, services or obligations between the NLC and a related party, regardless of whether a price is charged.

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

21. Irregular, fruitless and wasteful expenditure

Irregular Expenditure means expenditure incurred in contravention of, or not in accordance with a requirement of any applicable legislation, including:

- The PFMA; or
- the Treasury Regulations;
- a National Treasury Instruction, issued in terms of section 76 of the PFMA; and
- Any legislation providing for procurement procedures.

Fruitless and Wasteful expenditure means expenditure that was made in vain and would have been avoided had reasonable care been exercised.

When confirmed, irregular expenditure must be recorded in the notes to the financial statements. The amount to be recorded in the notes must be equal to the value of the irregular expenditure incurred unless it is impracticable to determine the value thereof. Where such impracticality exists, the reasons therefore must be provided in the notes. Irregular expenditure must be removed from the notes when it is either (a) condoned by the National Treasury or the relevant authority; (b) it is transferred to receivables for recovery; or (c) it is not condoned and is irrecoverable. A receivable related to irregular expenditure is measured at the amount that is expected to be recovered and must be derecognised when the receivable is settled or subsequently written off as irrecoverable. Any irregular expenditure is charged against income in the year in which it is incurred.

Any irregular, fruitless and wasteful expenditure is charged against income in the year in which it is incurred.

22. Budget information

The approved budget is prepared on an accrual basis and presented by economic classification linked to performance outcome objectives. The approved budget covers the financial year from 2018/04/01 to 2020/03/31. The budget for the economic entity includes all the entity-approved budgets under its control. The annual financial statements and the budget are on the same basis of accounting, therefore a comparison with the budgeted amounts for the reporting period has been included in the statement of comparison of budget and actual amounts.

23. Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue.

Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The entity adjusts the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

Notes to the financial statements

for the year ended 31 March 2020

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
1. Transfers from NLDTF				
Payments from fund in respect of expenses	-	-	552 751	459 016
	-	-	552 751	459 016
2. Fund revenue				
Share of ticket sales	1 632 334	1 626 291	-	-
Expired and unclaimed prizes	180 047	186 993	-	-
Interest from the National Lotteries Participants Trust	12 751	13 285	-	-
	1 825 132	1 826 569	-	-
3. Licence fees				
Recognition of lottery licence fees	2 500	2 500	2 500	2 500
	2 500	2 500	2 500	2 500
4. Other operating revenue				
Registration fees – Schemes and Societies	70	94	70	94
Sundry income*	5 039	4 816	551	1 349
Movement in the provision for doubtful debt	250	7 105	-	-
	5 359	12 015	621	1 443
5. Fair value adjustment – investment				
Fair value adjustment – Investment	(9 256)	7 969	-	-
	(9 256)	7 969	-	-
Fair value is a rational and unbiased estimate of the potential market price of the investment. The fair value adjustment relates to the equity-linked note investments.				
6. Investment and interest income				
Call and current accounts	16 287	4 982	430	373
Interest income from investments	126 140	131 582	-	-
Interest income from National Lotteries Participants Trust current accounts	5 358	5 015	-	-
	147 785	141 579	430	373
7. Allocation of grants				
Current year allocations	1 346 939	1 311 277	-	-
Revocations	(20 143)	(48 726)	-	-
	1 326 796	1 262 550	-	-
8. Employee costs				
Salaries, wages and allowances	216 714	197 394	216 714	197 394
Medical aid fund contribution	13 966	12 269	13 966	12 269
Defined provident fund contributions	23 981	21 630	23 981	21 630
Social security levies (Unemployment Insurance Fund, Skills Development Levy)	3 087	2 895	3 087	2 895
Risk Benefit and Management Fees	6 459	5 772	6 459	5 772
Provision for leave pay	1 493	66	1 493	66
Provision for bonus	36 438	28 645	36 438	28 645
	302 138	268 671	302 138	268 671

* Sundry income mainly consists of unspent amounts returned by beneficiaries.

Notes to the financial statements (continued)

for the year ended 31 March 2020

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
9. Goods and services				
Advertising and publicity	60 248	22 718	60 248	22 718
Audit fees	5 009	4 676	4 166	3 642
Bank charges	194	205	81	90
Computer expenses	18 291	17 240	18 291	17 240
Conferences and meetings	4 780	2 122	4 780	2 122
Consulting fees*	24 664	17 701	24 664	17 701
Courier and delivery costs	658	764	658	764
Debtors written off	274		274	
Distributing agency emoluments	1 901	3 824	1 901	3 824
Professional fees	17 246	17 893	–	–
Board member fees including board committees*	7 322	6 102	7 322	6 102
Insurance	1 036	2 008	865	1 918
Legal fees	30 782	20 623	30 544	20 623
Rental – motor vehicles	3 801	2 092	3 801	2 092
Rental – office buildings	22 358	21 061	22 358	21 061
Rental – office equipment	2 117	2 349	2 117	2 349
Outsourcing	14 470	15 754	14 470	15 754
Printing and stationery	2 611	2 984	2 611	2 984
Refreshments and catering	1 885	1 342	1 862	1 342
Repairs and maintenance	1 723	991	1 723	991
Research	1 669	2 734	1 669	2 734
Small assets written off	8	8	8	8
Staff recruitment	558	608	558	608
Staff training	7 338	6 444	7 338	6 444
Staff welfare	3 149	1 790	3 149	1 790
Subscriptions	437	454	437	454
Sundry expenses	6 990	5 481	6 990	5 481
Telephone and internet charges	5 301	6 270	5 301	6 270
Travel and accommodation	15 382	13 882	15 382	13 882
Trustee fees	746	713	–	–
Water and electricity	3 763	3 296	3 763	3 296
	266 712	204 129	247 332	184 284

* An amount of R437 000 has been reclassified from Board Emoluments to Consulting Fees.

10. Administration expenses

Management fees*	3 285	3 160	–	–
Loss from financial instruments#	–	–	–	–
Beneficiaries written off	–	6 955	–	–
	3 285	10 115	–	–

* Beneficiaries written off relates to funds which were initially earmarked for recovery which were not recovered mainly due to prescription.

An amount of R7 200 was reclassified from bank charges to management fees in the previous financial reporting period.

Notes to the financial statements (continued)

for the year ended 31 March 2020

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
11. Depreciation and amortisation				
11.1 Depreciation				
Network infrastructure	1 142	1 194	1 142	1 194
Computer equipment	1 702	2 369	1 702	2 369
Furniture and fittings	1 436	1 416	1 436	1 416
Leasehold improvements	245	3 326	245	3 326
Office equipment	1 804	1 847	1 804	1 847
Buildings	245	25	245	25
	6 574	10 177	6 574	10 177
11.2 Amortisation				
Software	231	15	231	15
	231	15	231	15
Total	6 805	10 192	6 805	10 192
12. Deficit on disposal of property, plant and equipment				
	(27)	(185)	(27)	(185)
	(27)	(185)	(27)	(185)

13. Property, plant and equipment: Group and Company

R'000	Buildings	Network Infra- structure	Computer equipment	Furniture and fittings	Leasehold improve- ments	Office equipment	Total
Year ended 31 March 2020							
Opening carrying amount	33 997	4 878	2 999	7 752	442	11 655	61 723
Additions	25 002	1 385	1 483	644	-	397	28 912
Disposals	-	-	(71)	(2)	-	-	(73)
- Cost	-	-	(480)	(4)	(1 536)	-	(2 020)
- Accumulated Depreciation	-	-	409	2	1 536	-	1 947
Depreciation charge	(245)	(1 142)	(1 702)	(1 436)	(245)	(1 804)	(6 574)
Closing carrying amount	58 754	5 121	2 709	6 958	197	10 248	83 987
At 31 March 2020							
Cost	59 024	12 103	12 184	15 256	8 276	18 926	125 770
Accumulated depreciation	(270)	(6 982)	(9 475)	(8 298)	(8 079)	(8 678)	(41 783)
Carrying amount	58 754	5 121	2 709	6 958	197	10 248	83 987

Notes to the financial statements (continued)

for the year ended 31 March 2020

13. Property, plant and equipment: Group and Company (continued)

R'000	Buildings	Network Infra- structure	Computer equipment	Furniture and fittings	Leasehold improve- ments	Office equipment	Total
Year ended 31 March 2019							
Opening carrying amount	3 824	3 077	3 856	8 469	2 745	13 077	35 048
Additions	30 198	2 995	1 526	861	1 023	493	37 096
Disposals	–	–	(14)	(162)	–	(68)	(245)
– Cost	–	–	(146)	(529)	–	(156)	(832)
– Accumulated Depreciation	–	–	133	367	–	88	587
Depreciation charge	(25)	(1 194)	(2 369)	(1 416)	(3 326)	(1 847)	(10 177)
Closing carrying amount	33 997	4 878	2 999	7 752	442	11 655	61 723
At 31 March 2019							
Cost	34 022	10 718	11 181	14 616	9 812	18 529	98 878
Accumulated depreciation	(25)	(5 840)	(8 182)	(6 864)	(9 370)	(6 874)	(37 156)
Carrying amount	33 997	4 878	2 999	7 752	442	11 655	61 723

14. Intangible assets: Group and Company

R'000	Geographical information system	Enterprise system*	Software**	Grant management system	Website	Total
Year ended 31 March 2020						
Opening carrying amount	1 810	108 602	4 306	–	198	114 916
Additions	–	–	2 452	–	–	2 452
Disposals	–	–	–	–	–	–
– Cost	–	–	–	–	–	–
– Accumulated depreciation	–	–	–	–	–	–
Impairment charge	–	–	–	–	–	–
Amortisation charge	–	–	(231)	–	–	(231)
Closing carrying amount	1 810	108 602	6 527	–	198	117 137
At 31 March 2020						
Cost	1 810	108 602	9 403	6 963	198	126 976
Accumulated amortisation/ impairment	–	–	(2 876)	(6 963)	–	(9 839)
Carrying amount	1 810	108 602	6 527	–	198	117 137
Year ended 31 March 2019						
Opening carrying amount	1 810	108 602	25	–	198	110 635
Additions	–	–	4 296	–	–	4 296
Disposals	–	–	–	–	–	–
– Cost	–	–	–	–	–	–
– Accumulated depreciation	–	–	–	–	–	–
Amortisation charge	–	–	(15)	–	–	(15)
Closing carrying amount	1 810	108 602	4 306	–	198	114 916
At 31 March 2019						
Cost	1 810	108 602	6 951	6 963	198	124 524
Accumulated amortisation/ impairment	–	–	(2 645)	(6 963)	–	(9 608)
Carrying amount	1 810	108 602	4 306	–	198	114 916

* Enterprise system are various applications that are developed for the NLC that support business processes, information flows, reporting and data analytics.

** GMS, Payday and Pastel are carried at zero but still in use.

Notes to the financial statements (continued)

for the year ended 31 March 2020

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
15. Financial assets				
The Group's investment in financial assets are summarised by measurement category below:				
Financial assets at amortised cost:				
– Capital market securities	1 100 000	1 100 000	–	–
– Accrued Interest	534 095	398 698	–	–
Financial assets at fair value				
– Equity intrinsic value		9 256	–	–
– Fair value adjustment to equity intrinsic value	(9 256)			
Total investment	1 624 839	1 507 954	–	–
Current	1 624 839	–	–	–
Non-current	–	1 507 954	–	–
	1 624 839	1 507 954	–	–
Fair value is a rational and unbiased estimate of the potential market price of the investment. The fair value adjustment relates to the equity intrinsic value in the equity linked instrument. The strike price for participation in the equity linked note is an All Share Index Top 40 (ALSI) of 46 979 67 and the ALSI as at 31 March 2020 was 40 738 57.				
16. Trade and other receivables				
16.1 Trade and other receivables from exchange transactions:				
– Study loans and advances	126	461	126	461
– Staff receivables – Payroll	541	706	541	706
– Sundry debtors	330	1 017	330	1 017
Accrued income	2 265	2 998	48	47
– Interest receivable on current and call accounts	2 265	2 998	48	47
Total	3 263	5 182	1 046	2 231
Claims from beneficiaries	–	–	–	–
– Gross amount claimed	1 181	1 431	–	–
– Provision for doubtful claim recovery from beneficiaries	(1 181)	(1 431)	–	–
Current	3 263	5 182	1 046	2 231
	3 263	5 182	1 046	2 231
16.2 Trade and other receivables from non-exchange transactions:				
Accrued income				
– Share of ticket sales from the National Lottery Operator	33 430	36 548	–	–
– Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd	9 132	4 834	–	–
– Advance sales due from Ithuba	–	281	–	–
Total	42 562	41 663	–	–
Current	42 562	41 663	–	–
	42 562	41 663	–	–

Notes to the financial statements (continued)

for the year ended 31 March 2020

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
17. Prepayments and deposits				
Insurance and property rental prepayments	274	778	201	709
Deposits	6 064	650	6 064	650
	6 338	1 428	6 265	1 359

Deposits relate to amounts paid on inception of operating lease contracts entered into by the NLC for the leasing of property (refer to note 24.2 for details of operating lease commitments) and a payment made to attorneys as a result of a court order.

18. Cash and cash equivalents

18.1 Cash at bank

Cash at bank – current account	403 545	392 232	32 032	18 608
Cash at bank – call account	122 909	182 816	2 909	2 816
Cash on hand	27	38	27	38
Fixed deposits with maturity dates less than three months	1	1	–	–
Total cash at bank as per statement of cash flow	526 482	575 087	34 968	21 462

Included in the R2.909 million call account of the NLC is an amount of R2.44 million which is pledged as a guarantee in favour of Growth Point Properties (Pty) Ltd in terms of the NLC lease agreement. The current and call accounts are not pledged.

19. Deferred revenue – licence fees

Opening balance	10 417	12 917	10 417	12 917
Amount charged to Statement of Financial Performance	(2 500)	(2 500)	(2 500)	(2 500)
Closing balance	7 917	10 417	7 917	10 417
Current	2 500	2 500	2 500	2 500
Non-current	5 417	7 917	5 417	7 917
	7 917	10 417	7 917	10 417

20. Provision for allocation by distributing agencies

Opening balance	287 517	582 132	–	–
Additional provision made during the year	1 346 939	1 311 276	–	–
Payments made during the year	(1 284 412)	(1 557 165)	–	–
Revocations	(20 143)	(48 726)	–	–
Closing balance	329 901	287 517	–	–
Current	329 901	287 517	–	–
	329 901	287 517	–	–

Payments refers not only to payments against current year allocations but also to payments relating to commitments owing from previous financial years. Payments against prior year balance are in accordance with duly signed grant agreements. The impact of the COVID-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels. The extent of the lockdown cannot be reliably estimated, however, the financials have been presented on the basis that management has made an assessment that the majority of the funded organisations would be in a position to implement funded projects six months after the year-end.

Notes to the financial statements (continued)

for the year ended 31 March 2020

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
21. Trade and other payables				
21.1 Trade and other payables from exchange transactions				
Supplier payables	309	787	309	787
Accruals	18 435	13 853	18 027	13 584
Payroll creditors	112	1	112	1
Straight-lining of operating lease payments	1 822	435	1 822	435
	20 678	15 076	20 270	14 807
Current	20 678	15 076	20 270	14 807
Non-current	–	–	–	–
	20 678	15 076	20 270	14 807
21.2 Trade and other payables from non-exchange transactions:				
– National Lottery Distribution Trust Fund	–	–	173 557	142 835
– Unallocated funds	–	62	–	–
– Unclaimed prizes – Ithuba Holdings (RF) (Pty) Ltd	227 070	268 976	–	–
– Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd	–	–	–	–
– Advance Sales due to Winners – Ithuba Holdings (RF) (Pty) Ltd	22 114	13 485	–	–
– Advance Sales due to Ithuba Holdings (RF)(Pty) Ltd	10 724	–	–	–
	259 908	282 523	173 557	142 835
22. Provisions				
Leave pay				
Opening balance	4 630	5 183	4 630	5 183
Additional provisions raised	5 649	4 630	5 649	4 630
Used during the year	(493)	(620)	(493)	(620)
Unused amounts reversed	(4 137)	(4 564)	(4 137)	(4 564)
Closing balance	5 649	4 630	5 649	4 630
The leave balance is calculated based on the leave days carried over at year-end.				
Bonus				
Opening balance	29 002	27 130	29 002	27 130
Additional provisions raised	36 011	29 002	36 011	29 002
Used during the year	(29 002)	(26 686)	(29 002)	(26 686)
Unused amounts reversed	–	(445)	–	(445)
Closing balance	36 011	29 002	36 011	29 002
Current	41 660	33 632	41 660	33 632
	41 660	33 632	41 660	33 632

Bonuses are calculated based on the NLC performance management policy.

Notes to the financial statements (continued)

for the year ended 31 March 2020

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
23. Cash flow information				
23.1 Cash generated by operations				
Surplus/(deficit) per the statement of financial performance	65 756	234 789	–	–
Adjusted for:				
Non-cash items:				
Amortisation and impairment	231	15	231	15
Deferred revenue	(2 500)	(2 500)	(2 500)	(2 500)
Depreciation	6 574	10 177	6 574	10 177
Operating lease payments smoothing	1 387	(2 727)	1 387	(2 727)
(Surplus)/deficit on sale of assets	27	185	27	185
Provision for bad debts	(250)	(7 105)	–	–
Bad debts written off	–	6 955	–	–
Fair value adjustment	9 256	(7 969)	–	–
	80 482	231 820	5 720	5 150
Working capital changes				
– Increase/(decrease) in trade and other receivables	(151 217)	(139 313)	(3 721)	91
– Increase/(decrease) in trade and other payables	1 883	71 705	34 798	46 249
– Increase/(decrease) in provisions	8 027	1 319	8 027	1 319
– Increase/(decrease) in provision for allocation of distributing agency	42 384	(294 614)	–	–
Net cash generated/(utilised) from operating activities	(18 442)	(129 082)	44 823	52 809
24. Commitments				
24.1 Capital commitments				
Purchase order commitments	2 569	3 852	2 569	3 852
	2 569	3 852	2 569	3 852

Capital commitments relate to capital acquisitions. Contract commitments are ranging from 12 to 36 months.

24.2 Operating lease commitments

NLC leases buildings for its head office and some of its provincial offices and motor vehicles under operating leases. The remaining years of the leases range from one year to five years. The future minimum commitments in terms of the leases of buildings and motor vehicles are as follows:

Due within one year	20 891	3 009	20 891	3 009
Due within two to five years	27 183	968	27 183	968
Net commitment	48 074	3 977	48 074	3 977

The lease term for Polokwane office ends in 2021, the lease was for five (5) years. The lease in Polokwane escalates at 7% per annum and 9% for Head Office. The lease for Head Office is for three (3) years and expires in March 2022. The lease for the following provincial offices; Mpumalanga expired in November 2019 and Eastern Cape and Northern Cape expired in December 2019.

24.3 Operating commitments

Purchase order commitments	8 512	6 850	8 512	6 850
Contract commitments	17 233	10 393	17 233	10 393
	25 745	17 243	25 745	17 243

Operating commitments relate to purchase order and contract commitments. Contract commitments are for a year ranging from 12 to 36 months.

Notes to the financial statements (continued)

for the year ended 31 March 2020

25. Management of financial risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices and investment return. Market risk that could impact on future cash flows and the value of a financial instrument arises from:

Interest rate risk: The impact of changes in market interest rates.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Liquidity risk is the risk that the Company and Group will encounter difficulty in meeting obligations associated with financial liabilities due to insufficient cash being available to meet commitments as and when they become due.

Financial risks are managed by the Company and Group as follows:

- Review by the internal auditors of compliance with policies and exposure limits on a continual basis and regularly reporting to the Board Audit and Risk Committee.
- Monitoring forecast and accrual cash flows and matching the maturity profiles of financial assets and liabilities.

To assist in the analysis of the financial risks that the Company and Group is exposed to, the statement of financial position has been divided into the following categories:

- Financial assets and liabilities; and
- Non-financial assets and liabilities.

	GROUP			COMPANY		
	Total R'000	Financial assets and liabilities R'000	Non- financial assets and liabilities R'000	Total R'000	Financial assets and liabilities R'000	Non- financial assets and liabilities R'000
As at 31 March 2020						
Financial instruments at amortised cost:						
Unlisted:						
– Capital market securities	1 624 839	1 624 839	–	–	–	–
– Trade and other receivables from exchange transaction	3 263	3 263	–	1 046	1 046	–
– Trade and other receivables from non-exchange transaction	42 562	42 562	–	–	–	–
Financial instruments at fair value:						
– Cash and cash equivalents	526 482	526 482	–	34 968	34 968	–
– Equity intrinsic value	–	–	–	–	–	–
Non-financial assets						
– Other assets	201 123	–	201 123	201 123	–	201 123
– Deposits and prepayments	6 338	–	6 338	6 265	–	6 265
Total assets	2 404 608	2 197 146	207 462	243 403	36 014	207 389
Financial liabilities at amortised cost:						
– Provision for allocation by distributing agencies	329 901	329 901	–	–	–	–
– Trade payables from exchange transactions	20 678	18 856	1 822	20 270	18 448	1 822
– Trade payables from non-exchange transactions	259 908	259 908	–	173 557	173 557	–
Non-financial liability						
– Deferred income – licence fees	7 917	–	7 917	7 917	–	7 917
– Provisions	41 660	–	41 660	41 660	–	41 660
Total liabilities	660 064	608 665	51 399	243 403	192 005	51 399

Notes to the financial statements (continued)

for the year ended 31 March 2020

25. Management of financial risk (continued)

	GROUP			COMPANY		
	Total R'000	Financial assets and liabilities R'000	Non- financial assets and liabilities R'000	Total R'000	Financial assets and liabilities R'000	Non- financial assets and liabilities R'000
As at 31 March 2019						
Financial instruments at amortised cost:						
Unlisted:						
– Capital market securities	1 498 698	1 498 698	–	–	–	–
– Trade and other receivables from exchange transactions	5 182	4 747	435	2 231	1 796	435
– Trade and other receivables from non-exchange transactions	41 663	41 663	–	–	–	–
Financial instruments at fair value:						
– Cash and cash equivalents	575 087	575 087	–	21 462	21 462	–
– Equity intrinsic value	9 256	9 256	–	–	–	–
Non-financial assets						
– Other assets	176 639	–	176 639	176 639	–	176 639
– Deposits and prepayments	1 428	–	1 428	1 359	–	1 359
Total assets	2 307 953	2 129 451	178 502	201 691	23 258	178 433
Financial liabilities at amortised cost:						
– Provision for allocation by distributing agencies	287 517	287 517	–	–	–	–
– Trade payables from exchange transactions	15 076	15 076	–	14 807	14 807	–
– Trade payables from non-exchange transactions	282 523	282 523	–	142 835	142 835	–
Non-financial liability						
– Deferred income – licence fees	10 417	–	10 417	10 417	–	10 417
– Provisions	33 632	–	33 632	33 632	–	33 632
Total liabilities	629 165	585 116	44 049	201 691	157 642	44 049

25.1 Financial assets and liabilities

The Company and Group is exposed to financial risk through the following financial assets and liabilities:

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
Financial instruments at amortised cost:				
Unlisted:				
– Capital market securities	1 624 839	1 498 698	–	–
– Trade and other receivables from exchange transactions	3 263	5 182	1 046	2 231
– Trade and other receivables from non-exchange transactions	42 562	41 663	–	–
Financial instruments at fair value:				
– Cash and cash equivalents	526 482	575 087	34 968	21 462
– Equity intrinsic value	–	9 256	–	–
Total financial assets	2 197 146	2 129 886	36 014	23 693
Financial liabilities at amortised cost:				
– Provision for allocation by distributing agencies	329 901	287 517	–	–
– Trade payables from exchange transactions	20 678	15 076	20 270	14 807
– Trade payables from non-exchange transactions	259 908	282 523	173 557	142 835
Total financial liabilities	610 487	585 116	193 827	157 642

Notes to the financial statements (continued)

for the year ended 31 March 2020

25. Management of financial risk (continued)

25.1 Financial assets and liabilities (continued)

25.1.1 Market risk

(a) Interest rate and market indices risk

Sensitivity to changes in interest rates and market indices relevant to financial assets or financial liabilities due to the risk that future cash flows will fluctuate. The Company and Group invests in instruments that preserve capital are subject to participation of equity-based on the performance of the All Share Index Top 40 (ALSI). The strike price for equity participation is an ALSI 46 979 67. As at 31 March 2020 the ALSI was 40 738 57. This impacts the future cashflows the organisation is expected to realise.

The table below details the specific interest rate risk that the Company and Group is exposed to:

	GROUP			
	Carrying amount R'000	Fixed R'000	Floating R'000	Non-interest-bearing R'000
As at 31 March 2020				
Financial instruments at amortised cost:				
Unlisted:				
– Capital market securities	1 624 839	1 624 839	–	–
– Trade and other receivables from exchange transactions	3 263	–	–	3 263
– Trade and other receivables from non-exchange transactions	42 562	–	–	42 562
Financial instruments at fair value:				
– Cash and cash equivalents	526 482	1	526 454	27
Total financial assets	2 197 146	1 624 840	526 454	45 852
Financial liabilities at amortised cost:				
– Provision for allocation by distributing agencies	329 901	–	–	329 901
– Trade payables from exchange transactions	20 678	–	–	20 678
Total financial liabilities	350 579	–	–	350 579
As at 31 March 2019				
Financial instruments at amortised cost:				
Unlisted:				
– Capital market securities	1 498 698	1 498 698	–	–
– Trade and other receivables from exchange transactions	5 182	–	–	5 182
– Trade and other receivables from non-exchange transactions	41 663	–	–	41 663
Financial instruments at fair value:				
– Cash and cash equivalents	575 087	1	575 048	38
– Equity intrinsic value	9 256	–	–	9 256
Total financial assets	2 129 886	1 498 699	575 048	56 139
Financial liabilities at amortised cost:				
– Provision for allocation by distributing agencies	287 517	–	–	287 517
– Trade payables from exchange transactions	15 076	–	–	15 076
Total financial liabilities	302 593	–	–	302 593

Notes to the financial statements (continued)

for the year ended 31 March 2020

25. Management of financial risk (continued)

25.1 Financial assets and liabilities (continued)

25.1.1 Market risk

	GROUP			
	Carrying amount R'000	Fixed R'000	Floating R'000	Non-interest- bearing R'000
As at 31 March 2020				
Financial instruments at amortised cost:				
– Trade and other receivables from exchange transactions	1 046	–	–	1 046
Financial instruments at fair value:				
– Cash and cash equivalents	34 968	–	34 941	27
Total financial assets	36 014	–	34 941	1 073
Financial liabilities at amortised cost:				
– Trade payables from exchange transactions	20 270	–	–	20 270
Total financial liabilities	20 270	–	–	20 270
As at 31 March 2019				
Financial instruments at amortised cost:				
Unlisted:				
– Trade and other receivables from exchange transactions	2 231	–	–	2 231
Financial instruments at fair value:				
– Cash and cash equivalents	21 462	–	21 424	38
Total financial assets	23 693	–	21 424	2 269
Financial liabilities at amortised cost:				
– Trade payables from exchange transactions	14 807	–	–	14 807
Total financial liabilities	14 807	–	–	14 807

Trade and other payables from exchange transactions were erroneously omitted in the prior year disclosure.

Notes to the financial statements (continued)

for the year ended 31 March 2020

25. Management of financial risk (continued)

25.1 Financial assets and liabilities (continued)

25.1.2 Credit risk

Key areas where the Company and Group is exposed to credit risk:

- Financial investments comprising equity market instruments entered to invest surplus funds.
- Cash and cash equivalents.

The Company and Group is exposed to credit risk in a form of equity market instruments that are invested with the various institutions. As at 31 March 2020 Fitch downgraded financial institutions to a rating of B+ with a negative outlook. NLC aligned the disclosure inline with the decision by the rating agency.

	GROUP					
	Total R'000	A BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at 31 March 2020						
Financial instruments at amortised cost:						
Unlisted:						
– Capital market securities	1 624 839	–	–	–	1 624 839	–
Financial instruments at fair value:						
– Cash and cash equivalents	526 482	–	–	–	526 482	–
– Equity intrinsic value	–	–	–	–	–	–
	2 151 321	–	–	–	2 151 321	–
	GROUP					
	Total R'000	AAA R'000	AA+ AA AA- R'000	A+ A A- R'000	BBB BBB+ R'000	Not rated R'000
As at 31 March 2019						
Financial instruments at amortised cost:						
Unlisted:						
– Capital market securities	1 498 698	–	–	–	1 498 698	–
Financial instruments at fair value:						
– Cash and cash equivalents	575 087	–	–	–	575 087	–
– Equity intrinsic value	9 256	–	–	–	9 256	–
	2 083 041	–	–	–	2 083 041	–

Notes to the financial statements (continued)

for the year ended 31 March 2020

25. Management of financial risk (continued)

25.1 Financial assets and liabilities (continued)

25.1.2 Credit risk (continued)

	COMPANY					
	Total R'000	A BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at 31 March 2020						
Financial instruments at fair value:						
– Cash and cash equivalents	34 968	–	–	–	34 968	–
	34 968	–	–	–	34 968	–
	COMPANY					
	Total R'000	AAA R'000	AA+ AA AA- R'000	A+ A A- R'000	BBB BBB+ R'000	Not rated R'000
As at 31 March 2019						
Financial instruments at fair value:						
– Cash and cash equivalents	21 462	–	–	–	21 462	–
	21 462	–	–	–	21 462	–

Credit risk relating to receivables

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
R'000				
Ithuba (Pty) Ltd	42 562	41 663	–	–
Beneficiaries	1 181	1 431	–	–
Staff receivables and other receivables from exchange transactions	3 263	5 182	1 046	2 231

The receivable for unclaimed prizes due to Ithuba was erroneously omitted in the prior year disclosure.

Notes to the financial statements (continued)

for the year ended 31 March 2020

25. Management of financial risk (continued)

25.1 Financial assets and liabilities (continued)

25.1.2 Credit risk (continued)

The ageing of the components of trade and receivables was:

	GROUP			
	Gross 31 March 2020 R'000	Impairment 31 March 2020 Restated R'000	Gross 31 March 2019 R'000	Impairment 31 March 2019 R'000
Within a year	45 825	–	46 845	–
Later than one year	1 181	(1 181)	1 431	(1 431)
Total	47 006	(1 181)	48 276	(1 431)

	COMPANY			
	Gross 31 March 2020 R'000	Impairment 31 March 2020 R'000	Gross 31 March 2019 R'000	Impairment 31 March 2019 R'000
Within a year	1 046	–	2 231	–
Later than one year	–	–	–	–
Total	1 046	–	2 231	–

The movement in the provision for impairment during the year was as follows:

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
Balance at the beginning of the year	1 431	8 536	–	–
Movement in provision	(250)	(7 105)	–	–
Balance at the end of the year	1 181	1 431	–	–

25.1.3 Liquidity risk

The table below analyses the Company and Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining year at the reporting date to the contractual maturity date.

	GROUP		COMPANY*	
	Total R'000	Within a year R'000	Total R'000	Within a year R'000
As at 31 March 2020				
Provision for allocation by distributing agencies	329 901	329 901	–	–
Trade payables from exchange transactions	18 856	18 856	18 448	18 448
Trade payables from non-exchange transactions	259 908	259 908	–	–
Total	608 665	608 665	18 448	18 448
As at 31 March 2019				
Provision for allocation by distributing agencies	287 517	287 517	–	–
Trade payables from exchange transactions	4 747	4 747	1 796	1 796
Trade payables from non-exchange transactions	41 663	41 663	–	–
Total	333 927	333 927	1 796	1 796

Notes to the financial statements (continued)

for the year ended 31 March 2020

25. Management of financial risk (continued)

25.1 Financial assets and liabilities (continued)

25.1.3 Liquidity risk (continued)

The impact of the COVID-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels. The extent of the lockdown cannot be reliably estimated, however, the financials have been presented on the basis that management has made an assessment that the majority of the funded organisations would be in a position to implement funded projects six months after the year-end.

Trade payables from exchange transactions and trade payables from non-exchange transactions were erroneously omitted in the prior year disclosure.

26. Prior period error

During the current financial year errors were identified relating to the prior years. The nature of the errors are as follows:

- During the current financial year it was discovered that unused funds amounting to R51 096.03 were posted in accounts payable instead of sundry income in 2018/19 financial year.
- During the current financial year it was discovered that there was an over withdrawal of R149 198 for a certain project in 2018/19.
- During the current financial year it was discovered that there were revocations amounting to R1 426 378, R338 000 and R981 289.90 respectively for 2016/17, 2017/18 and 2018/19 that were erroneously revoked.

The financial statements have been retrospectively restated.

The impact of the error are as follows:

	2018/19 R'000	2017/18 R'000	2016/17 R'000
- Increase/(decrease) in other operating income	51	-	-
- (Increase)/decrease in allocations	(1 130)	(338)	(1 426)
- Increase/(decrease) in statement of financial performance	(1 079)	(338)	(1 426)
- (Increase)/decrease in provision for allocation by distributing agencies	(1 079)	(338)	(1 426)
- Increase/(decrease) in net assets	(1 079)	(338)	(1 426)

27. Taxation

The National Lotteries Commission and NLDTF is exempt from income tax in terms of section 10(1)(cA) of the Income Tax Act, 1962.

The National Lotteries Participants Trust is a registered tax payer in terms of section 67 of the Income Tax Act No. 58 of 1962 as amended. The trusts tax reference number is 2332466172. There is no tax payable for the trust.

28. Events after reporting period

28.1 COVID-19 implications

At the time of preparing the annual financial statements the existence of novel coronavirus (COVID-19) was confirmed and had been spreading rapidly across the globe.

During this outbreak, protecting the health and well-being of our staff and other key stakeholders is at the centre of our response plans. NLC has activated its business continuity plan to ensure NLC continues to function and deliver on its mandate even under these unforeseen conditions. The NLC has implemented appropriate mitigating strategies and initiatives to address risks identified as a consequence.

The impact of the Pandemic and the expected loss in revenue for the 2020/21 financial year has resulted in the organisation reviewing its annual performance plan and divisional functional strategies. This process involved the re-prioritisation of targets in the current year to the available resources.

NLC has assessed the impact of the COVID-19 virus on its results. It is not certain to what extent the economy will recover during 2020, however, even when the worst case scenario is applied to forecasted figures, there is no doubt regarding the ability of NLC to continue as a going concern for 12 months after financial year-end, i.e. 1 April 2020 to 31 March 2021. The above would not impact NLC's ability to pay its debts as they become due or create any uncertainty with regards to NLC ability to continue as a going concern. Other than those mentioned below, there are no other material facts or circumstances which occurred between the end of the reporting period and the date when the financial statements are authorised for issue that would require adjustment or disclosure in the financial statements.

Notes to the financial statements (continued)

for the year ended 31 March 2020

28. Events after reporting period (continued)

28.2 Extension of winners prize claim period – Group

During July 2020, the Board approved to grant a concession to allow for all prize claims that expire during lockdown, for all levels of lockdown, to be paid until 31 October 2020 or one calendar month after the end of lockdown, whichever date comes last.

This impacted the annual financial statements and a downward adjustment of R3 485 553 in revenue and accounts receivable to reflect this.

29. Contingent liabilities

As at the end of the financial year, there is an ongoing employee dispute matter for back pay of R44 000 per month from 5 May 2019 pending finalisation of the review by the Labour Court.

30. Contingent asset – Group

During the current financial year, the Board determined that Ithuba breached clause 19 of the licence condition whereby Ithuba incorrectly promoted a jackpot about to expire in the amount of R28 030 736 on 13 February 2019 even though the jackpot was previously claimed by a valid winner. The Board considered Ithuba's representations and concluded that there was no justification for the failure to satisfy requirements of the licence agreement, therefore a penalty of R2 803 073.62 was imposed by the Board. In terms of the licence agreement the operator may make further representation and therefore a contingent asset has been disclosed to this effect.

31. Comparison of approved budget and final budget – Group

The budget and the accounting bases are the same; both are on the accrual basis. The financial statements and the budget are prepared using a classification on the nature of expenses in the statement of financial performance.

	Approved budget R'000	Final budget R'000	Adjustments R'000	Reason for adjustments
Share of ticket sales	1 610 000	1 610 000	–	No adjustments to budget
Revenue from Participants Trust	170 072	170 072	–	No adjustments to budget
Investments and interest received	125 626	125 626	–	No adjustments to budget
Licence fees	2 500	2 500	–	No adjustments to budget
Sundry income	1 000	1 000	–	No adjustments to budget
Society and other lotteries	84	84	–	No adjustments to budget
Revocations	20 000	20 000	–	No adjustments to budget
Employee costs	(299 047)	(299 047)	–	No adjustments to budget
Professional fees	(17 026)	(17 026)	–	No adjustments to budget
Allocation of grants	(1 303 357)	(1 344 712)	(41 355)	The adjustment is as a result of surplus funds that were available for grants allocations in terms of the Lotteries Act
Goods and services	(258 755)	(258 755)	–	No adjustments to budget
Depreciation and amortisation	(6 788)	(6 788)	–	No adjustments to budget
Trust administrators fees	(2 954)	(2 954)	–	No adjustments to budget
Capital acquisitions	(52 200)	(52 200)	–	No adjustments to budget

Notes to the financial statements (continued)

for the year ended 31 March 2020

32. Comparison of approved budget and final budget – Company

The budget and the accounting bases are the same; both are on the accrual basis. The financial statements and the budget are prepared using a classification on the nature of expenses in the statement of financial performance.

	Approved budget R'000	Final budget R'000	Adjustments R'000	Reason for adjustments
Transfers and subsidies received	560 609	560 609	–	No adjustments to budget
Licence fees	2 500	2 500	–	No adjustments to budget
Interest Income	352	352	–	No adjustments to budget
Society lotteries	84	84	–	No adjustments to budget
Employee costs	(299 047)	(299 047)	–	No adjustments to budget
Goods and services	(257 710)	(257 710)	–	No adjustments to budget
Depreciation and amortisation	(6 788)	(6 788)	–	No adjustments to budget
Capital acquisitions	(52 200)	(52 200)	–	No adjustments to budget

33. Distributing agency fees – sports and recreation Group and Company

	Members fees R'000	Travel costs R'000	Professional fees R'000	Total 2020 R'000	Total 2019 R'000
Members					
Dr JH Adams	349	33	168	549	411
Mr RR Mali	351	54	205	610	693
Mr ME Ncula	550	30	365	946	1 032
Ms A Hill	–	–	–	–	439
Ms R Ravele	–	–	–	–	458
Mr TA Sikhosana	–	–	–	–	382
Ms J Krubavathi	–	–	–	–	197
Total	1 250	117	739	2 105	3 612

34. Executive management's emoluments Group and Company

	Basic salary R'000	Provident fund and risk benefit contributions R'000	Travel allowance R'000	Cellphone allowance R'000	Perfor- mance bonus R'000	Total 2020 R'000	Total 2019 R'000
Executives							
Mrs T Mampane Commissioner	3 032	59	144	–	500	3 735	3 596
Mr P Letwaba Chief Operations Officer	2 422	367	120	48	442	3 399	3 353
Ms X Ntuli Chief Financial Officer	1 703	245	–	48	296	2 292	2 181
Mr M Ramusi Chief Information Officer	2 410	365	120	48	440	3 383	3 250
Ms T Nkuna Executive: Regulatory Compliance	1 995	–	156	48	333	2 532	2 471
Mr T Maselwa Executive Manager: Legal	1 581	228	–	48	274	2 131	2 033
Adv M Nene Company Secretary	1 581	228	–	48	275	2 132	2 040
Total	14 724	1 492	540	288	2 560	19 604	18 925

35. Board of trustees' emoluments Group and Company

	Members' fees R'000	Travel costs R'000	Total 2020 R'000	Total 2019 R'000
Members				
Ms MT Ramuedzisi	185	–	185	180
Mr A Mahlalutye	105	–	105	180
Adv. LT Nevondwe	366	90	456	368
Mr P Letwaba*	–	–	–	–
Adv. E Mabuza**	–	–	–	–
Total	656	90	746	728

* Mr P Letwaba is a representative of NLC (as Regulator) and is not remunerated.

** Adv E Mabuza is a representative of Ithuba Holdings RF (Pty) Ltd] (as an Operator) and is not remunerated.

Notes to the financial statements (continued)

for the year ended 31 March 2020

36. Board members' emoluments Group and Company

The following fees were paid to or receivable by the Board of Directors and committee Members during the year under review:

Members	Board meeting fees R'000	Travel costs R'000	Cellphone allowance R'000	Total 2020 R'000	Total 2019 R'000
Prof NA Nevhutanda	1 572	442	21	2 035	1 591
Adv TS Kekana*	–	–	–	–	333
Adv WE Huma	946	159	14	1 119	873
Prof Y Gordhan	1 106	312	14	1 432	1 095
Dr M Madzivhandila	1 111	234	14	1 359	1 193
Ms D Dondur	1 066	298	14	1 378	1 207
Mrs Z Brown^	–	–	–	–	–
Total	5 801	1 445	76	7 322	6 292

^ Ms Brown is the Minister's Nominee. The member is not paid any board fees.

* Adv TS Kekana's term came to an end on 31 August 2018 and as from 1 September she was appointed as an expert advisor to the Board. Fees amounting to a total of R844 962 (2019 R437 155) were paid to her during the financial year.

37. Related party transactions

The NLC is a regulator of the National Lottery, other lotteries and sports pools. Ithuba Holdings (RF) (Pty) Ltd is a private company that currently operates the National Lottery and sports pool under licence from the Government. The Operator pays a share of ticket sales to the NLDTF in terms of the licence agreement. These proceeds are destined for good causes as stipulated in the Lotteries Act. The NLC administers the NLDTF and accounts for all running costs. The NLC withdraws the necessary funds required from the NLDTF, based on an overall annual budget approved by the Minister of Trade and Industry and Competition (dtic). The National Lotteries Participants Trust (NLPT) was founded by the Lottery Operator [herein Ithuba Holdings RF (Pty) Ltd] in terms of the licence agreement between the dtic, NLC and the Lottery Operator. The main objective of the NLPT is to hold monies in the Trust on behalf of Ithuba for prize winners and monies for advance plays.

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000
37.1 Transactions between the NLDTF and other parties				
The NLC is a controlling entity of the NLDTF. The NLDTF is administered by the NLC as stipulated in section 21 of the National Lotteries Act (as amended)				
Transfers to NLDTF	–	–	(552 751)	(459 016)
Add: Trade and other payables from non-exchange transactions (Opening)	–	–	142 835	100 892
Less: Trade and other payables from non-exchange transactions (Closing)	–	–	(173 557)	(142 835)
	–	–	(583 473)	(500 959)
Ithuba Holdings (Pty) Ltd				
Proceeds from Ithuba (Pty) Ltd	1 632 334	1 626 291	–	–
Add: Trade and other receivables from non-exchange (Opening)	36 548	24 745	–	–
Less: Trade and other receivables from non-exchange (Closing)	(33 430)	(36 548)	–	–
Add: Unclaimed prizes and advanced days for Ithuba (Opening)	277 346	(270 829)	–	–
Less: Unclaimed prizes and advanced days for Ithuba (Closing)	(250 776)	(277 346)	–	–
Cash proceeds from Ithuba (Pty) Ltd	1 662 022	1 066 313	–	–

Notes to the financial statements (continued)

for the year ended 31 March 2020

37. Related party transactions (continued)

37.1. Transactions between the NLDTF and other parties (continued)

	GROUP		COMPANY	
	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000
National Lotteries Participants Trust (NLPT)				
Revenue from NLPT	192 798	200 278	-	-
Add: Trade and other receivables from non-exchange transactions (Opening)	68 031	53 664		
Less: Trade and other receivables from non-exchange transactions (Closing)	(57 593)	(68 031)		
Cash proceeds from NLPT	203 236	185 911		

The balances reflected represent cash received from NLPT and have been eliminated on consolidation.

The National Lotteries Participant Trust (NLPT) hold their trustee meetings on the premises of the NLC.

37.2 Controlling entity

The NLC reports to the Department of Trade and Industry and Competition which is a controlling entity. The following transactions took place between the DTIC and the NLC:

The National Department of Trade and Industry and Competition	-	1 290	-	1 290
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37.3 Entities under common control

The following entities are entities under the common control of the Department of Trade Industry and Competition.

No transactions took place between the NLC and these entities.

Companies and Intellectual Property Commission	-	-	-	-
Companies Tribunal	-	-	-	-
National Empowerment Fund	-	-	-	-
Export Credit Insurance Corporation of South Africa	-	-	-	-
SOC Limited	-	-	-	-
South African Bureau of Standards	-	-	-	-
National Credit Regulator	-	-	-	-
National Gambling Board	-	-	-	-
South African National Accreditation System	-	-	-	-
National Consumer Tribunal	-	-	-	-
National Consumer Commission	-	-	-	-
National Metrology Institute of South Africa	-	-	-	-
National Regulator for Compulsory Specifications	-	-	-	-
International Trade Administration Commission	-	-	-	-
Competition Commission	-	-	-	-
B-BBEE Commission	-	-	-	-

Notes to the financial statements (continued)

for the year ended 31 March 2020

38. Provision for allocation by distributing agencies

It is the duty of the distributing agency members to adjudicate applications for funding within their respective sectors. Members who have a conflict that may impact the ability to adjudicate impartially do not adjudicate on the projects, as they recuse themselves whilst these projects are being adjudicated. Listed below are balances and transactions with those organisations which were funded by the NLC and in which Distributing Agencies have significant interest. The transactions were in the ordinary course of business and at arm's-length.

Sector	Name of beneficiary	Distributing agency member	Nature of relationship	Amount granted 2019/20 R'000	Payments 2019/20 R'000	Revocations 2019/20 R'000	Amount owing 2019/20 R'000	Amount owing 2018/19 R'000
SRDA	Athletics South Africa	Dr Adams	Dr Adams: Deputy President of ASA	14 000	8 800	-	5 200	-
SRDA	Athletics Free State	Mr Skhosana and Dr Adams*	Mr Skhosana: President of ASA Dr Adams: Deputy President	-	500	-	-	500
SRDA	Athletics Mpumalanga	Mr Skhosana and Dr Adams	Mr Skhosana: President of ASA Dr Adams: Deputy President	-	-	-	500	500
SRDA	Boland Athletics Western Cape	Dr Adams	President of the organisation	-	-	-	311	311
SRDA	Eastern Provincial Athletics	Mr Skhosana and Dr Adams	The Eastern Provincial Athletics is affiliated to Athletics South Africa which Mr Skhosana is the president and Dr Adams is the Deputy President	-	200	-	-	200

In the instances below members have relatively significant interest even though the interest did not amount to significant control. These have been disclosed for prudence.

SRDA	MAVU	Ms M Ravele and Ms A Hill	Ms M.E Ravele and Ms A Hill* (Chairperson of Assisted Organisation – South African Women and Sports Foundation)	-	2 000	-	-	2 000
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* Term ended on 31 March 2019

Report of the Auditor-General to Parliament on the National Lottery Distribution Trust Fund

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the National Lottery Distribution Trust Fund set out on pages 154 to 175 which comprise the statement of financial position as at 31 March 2020, statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget information with actual information for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the National Lottery Distribution Trust Fund as at 31 March 2020, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accepted Practice (SA Standards of GRAP) and the requirements of the Public Finance Management Act of South Africa, 1999 (Act No. 1 of 1999) (PFMA).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of this auditor's report.
4. I am independent of the fund in accordance with sections 290 and 291 of the *Code of ethics for professional accountants* and parts 1 and 3 of the *International Code of Ethics for Professional Accountants (including International Independence Standards)* of the International Ethics Standards Board for Accountants (IESBA codes) as well as the ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA codes.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter

6. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Restatement of corresponding figures

7. As disclosed in note 17 to the financial statements, the corresponding figures for 31 March 2019 were restated as a result of an error in the financial statements of the fund at, and for the year ended, 31 March 2020.

Responsibilities of the accounting authority for the financial statements

8. The accounting authority is responsible for the preparation and fair presentation of the financial statements in accordance with SA Standards of GRAP and the requirements of the PFMA, and for such internal control as the accounting authority determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
9. In preparing the financial statements, the accounting authority is responsible for assessing the fund's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the fund or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

10. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
11. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report of the Auditor-General to Parliament on the National Lottery Distribution Trust Fund (continued)

Report on the audit of the annual performance report

12. In terms of section 55(2)(a) of the PFMA, the fund is required to prepare an annual performance report. The performance information of the fund was reported in the annual performance report of the National Lotteries Commission. The usefulness and reliability of the reported performance information were tested as part of the audit of the National Lotteries Commission and any audit findings are included in the management and auditor's reports of National Lotteries Commission.

Report on the audit of compliance with legislation

Introduction and scope

13. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the fund's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
14. I did not identify any material findings on compliance with the specific matters in key legislation set out in the general notice issued in terms of the PAA.

Other information

15. The accounting authority is responsible for the other information. The other information comprises the information included in the annual report which includes the audit committee's report. The other information does not include the financial statements, the auditor's report and those selected objectives presented in the annual performance report that have been specifically reported in this auditor's report.
16. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
17. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected objectives presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
18. I have nothing to report in this regard.

Internal control deficiencies

19. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. I did not identify any significant deficiencies in internal control.

Auditor-General

Pretoria
31 October 2020



AUDITOR - GENERAL
SOUTH AFRICA

Auditing to build public confidence

Report of the Auditor-General to Parliament on the National Lottery Distribution Trust Fund (continued)

Annexure – Auditor-general’s responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected objectives and on the fund’s compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor’s report, I also:
 - identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control;
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the fund’s internal control;
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting authority;
 - conclude on the appropriateness of the accounting authority’s use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the National Lottery Distribution Trust Fund to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor’s report. However, future events or conditions may cause a fund to cease operating as a going concern; and
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

3. I communicate with the accounting authority regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also confirm to the accounting authority that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Statement of financial performance

for the year ended 31 March 2020

	Note	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000
REVENUE		1 971 867	1 981 300
Revenue from non-exchange transactions		1 825 132	1 826 568
Fund revenue	1	1 825 132	1 826 568
Revenue from exchange transactions		146 735	154 732
Investment and interest income	2	141 997	136 190
Other operating income	3	4 738	10 572
Fair Value Adjustment – Investment	4	–	7 969
EXPENDITURE		(1 906 111)	(1 746 511)
Fair Value Adjustment – Investment	4	(9 256)	–
Grants allocated	5	(1 326 796)	(1 262 550)
Transfers to the NLC	6	(552 751)	(459 016)
Administrative expenses	7	(61)	(7 051)
Operating expenses	8	(17 246)	(17 893)
Surplus/(deficit) for the year		65 756	234 789

Statement of Financial Position

as at 31 March 2020

	Note	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000
ASSETS			
Non-current Assets			
Financial Assets - Long Term Investments	9	–	1 507 954
Current Assets			
Financial Assets - Short Term Investments	9	1 624 839	–
Trade and other receivables from exchange transactions	10	959	1 274
Trade and other receivables from non-exchange transactions	11	264 580	247 414
Cash and cash equivalents	12	184 067	209 724
		2 074 444	458 412
Total Assets		2 074 444	1 966 367
LIABILITIES			
Current Liabilities			
Provision for allocations by Distributing Agencies	13	329 901	287 517
Trade and other payables from non-exchange transactions	14	–	62
		329 901	287 579
Total Liabilities		329 901	287 579
Net Assets			
Accumulated Funds		1 744 543	1 678 787
Total Net Assets and Liabilities		2 074 445	1 966 367

Statement of Changes in Net Assets

for the year ended 31 March 2020

	Note	Accumulated Surplus R'000
Restated balance as at 31 March 2016		1 351 714
Restated surplus for the year		148 978
Restated surplus for the year reported in 2016/17		150 404
Prior period error	17	(1 426)
Restated balance as at 31 March 2017		1 500 692
Restated surplus for the year		(56 694)
Restated surplus for the year reported in 2017/18		(56 356)
Prior period error	17	(338)
Restated balance as at 31 March 2018		1 443 998
Restated surplus for the year		234 789
Surplus for the year reported in 2018/19		235 868
Prior period error	17	(1 079)
Restated balance as at 31 March 2019		1 678 787
Surplus for the year		65 756
Balance as at 31 March 2020		1 744 543

Statement of Cash Flows

as at 31 March 2020

	Note	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
Cash flow from operating activities			
Cash Receipts			
Cash received from Ithuba (RF)(Pty) Ltd and Participants Trust		1 838 688	1 800 398
Interest income		16 172	70 023
Cash received from beneficiaries and other parties		4 676	3 566
		1 859 535	1 873 987
Cash Payments			
Cash paid to Beneficiaries and other parties		(1 885 193)	(2 076 061)
		(1 885 193)	(2 076 061)
Net cash utilised in operating activities	15	(25 657)	(202 074)
Cash flow from investing activities			
Net redemption/(investment) of financial assets		-	210 075
Net cash flows generated from investing activities		-	210 075
Net increase in cash and cash equivalents		(25 658)	8 001
Cash and cash equivalent at the beginning of the year	12	209 724	201 723
Cash and cash equivalents at the end of the year	12	184 067	209 724

Statement of Comparison of Budget and Actual Amounts

for the year ended 31 March 2020

R'000	Approved budget	Adjustments	Final budget	Actual amounts	Difference: final budget and actual
Revenue					
Share of ticket sales	1 610 000	–	1 610 000	1 632 334	22 334
Investment and interest income	121 339	–	121 339	141 997	20 658
Revenue from Participant Trust	170 072	–	170 072	192 798	22 726
Revocations	20 000	–	20 000	20 143	143
Other operating income	1 000	–	1 000	4 738	3 738
Total revenue	1 922 411	–	1 922 411	1 992 010	69 598
Expenses					
Transfers to NLC	(560 609)	–	(560 609)	(552 751)	7 858
Administrative expenses	(65)	–	(65)	(61)	4
Fair Value Adjustment – Investment	–	–	–	(9 256)	(9 256)
Total expenditure	(560 674)	–	(560 674)	(562 068)	(1 395)
Available for Distribution to Grant Allocations					
Allocation of Grants	1 361 738	–	1 361 738	1 429 942	68 203
Allocation of Grants	(1 320 383)	(41 355)	(1 361 738)	(1 364 185)	(2 447)
Grant Allocations – Current Year	(1 303 357)	(41 355)	(1 344 712)	(1 346 939)	(2 227)
Professional fees	(17 026)	–	(17 026)	(17 246)	(220)
Surplus/(deficit) for the year	41 355	(41 355)	–	65 756	65 756

Line Item	Explanation of difference	Amount R'000
Share of ticket sales	There was an over performance in share of ticket sales of 1% as a result of good performance by Powerball, Powerball Plus and Lotto Plus during the financial year under review. The overall performance of Powerball was better than forecast as a result of major jackpots the game enjoyed.	22 334
Investment Income	Investment income overperformed as a result of interest income from current and call accounts which earned more interest due to higher cash balances in the accounts.	20 658
Fair Value Adjustment – Investment	The fair value adjustment is as a result of unfavourable market movements in investments.	(9 256)
Revenue from Participants Trust	The variance is due to more expiries from winners who did not claim prizes within the claim period of 365 days. The budget provision for expired and unclaimed prizes is conservative.	22 726
Other operating income	This relates to unused funds that were returned by beneficiaries when their projects were concluded.	3 738
Grant Allocations	The variance of 0,17% was attributable to Arts, Culture and National Heritage Distributing Agency which received a high number of applications during the 2019/20 financial year.	(2 227)
Revocations	The revocations were in line with budget provision	143
Operating expenses (Professional fees)	Variance is negligible	(220)
Transfers to NLC	The variance is mainly driven by the items below: Consulting fees – Some research projects were deferred to 2020/21 financial year. Outsource services - Some of the work related to ERP Oracle fusion, business enhancements for some of the modules on Fusion is expected to be completed in the 2020/21 financial year. Travel and Accommodation – The saving in travelling expenditure is mainly attributable to the National Indaba which has been deferred. Advertising and Publicity – The saving in travelling expenditure is mainly attributable to the National Indaba which has been deferred.	7 858

Summary of Significant Accounting Policies

as at 31 March 2020

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

1. Basis of Preparation

The annual financial statements have been prepared in accordance with South African Generally Recognized Accounting Practice (SA GRAP) as well as the Public Finance Management Act, Act No. 1 of 1999, as amended (PFMA). They have been prepared in accordance with the going concern principle using the historical cost basis except where otherwise stated in the accounting policies below.

The preparation of financial statements in conformity with SA GRAP requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying NLDTF's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are outlined in point 11 of the summary of significant accounting policies.

All monetary information and figures presented in these financial statements are stated in thousands of Rand (R' 000), unless otherwise indicated.

New standards, amendments and interpretations approved and not yet effective

Standard	Scope and potential impact	Effective date
GRAP 34: Separate Financial Statements	None	1 April 2020
GRAP 35: Consolidated Financial Statements	None	1 April 2020
GRAP 36: Investments in Associates and Joint Ventures	None	1 April 2020
GRAP 37: Joint Arrangements	None	1 April 2020
GRAP 38: Disclosure of Interest in Other Entities	None	1 April 2020
GRAP 104: Financial instruments		No Effective date has been determined by the Minister of Finance. Standards will be applied only upon determination of effective date by the Minister where applicable.
GRAP 110: Living and Non-living Resources	None	1 April 2020
iGRAP 20: Accounting for Adjustments to Revenue		1 April 2020

NLDTF did not apply any of the standards above. It is not expected that the above standards, amendments and interpretations will have any material impact on the NLDTF's financial statements on initial application where applicable.

2. Revenue recognition

Revenue is the gross inflow of economic benefits or service potential during the reporting period when these inflows result in an increase in net assets. Revenue is recognized when it is probable that future economic benefits will flow to the enterprise and these benefits can be measured reliably.

The NLDTF distinguishes between two forms of revenues namely revenue from exchange transactions and revenue from non-exchange transactions.

Revenue from exchange transactions is defined as revenue in which NLDTF receives assets or services, or has liabilities extinguished, and directly gives approximately equal value to another entity or party in exchange.

Revenue from non-exchange transactions is defined as revenue in which NLDTF receives value from another entity or party without directly giving approximately equal value in exchange or gives value to another entity or party without directly receiving approximately equal value in exchange.

2.1 Investment income

Investment income comprises interest accrued from assets held at amortised cost and cash and cash equivalents. Interest is accounted for on an accrual basis using the effective interest rate method.

Summary of Significant Accounting Policies (continued)

as at 31 March 2020

2.2 Share of ticket sales

Revenue from share of ticket sales is accounted for on the accrual basis and is measured as a percentage of ticket sales as stipulated and agreed in the license agreement with the National Lottery Operator.

2.3 Expired and unclaimed prizes

Expired and unclaimed prizes relate to prizes in constituent lotteries (not being an Instant Lottery) for which remain unclaimed for a period of 365 days following the draw in which the prize was won as stipulated in the license agreement with the National Lottery Operator. Such monies are accounted for on an accrual basis. Payments of the funds are through the intermediation of the National Lotteries Participants Trust.

2.4 Interest from the National Lotteries Participants Trust

Any interest that remain in the National Lotteries Participant's Trust after deduction of the Participant's Trust costs are due to the NLDTF as stipulated in the Trust Deed of the National Lotteries Participant's Trust. These monies are accounted for on an accrual basis. Payments of the funds are through the intermediation of the National Lotteries Participants Trust.

3. Financial Assets

NLDTF classifies its financial assets in the following categories:

- financial assets at amortised cost
- financial assets at fair value

The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

3.1 Financial assets at amortised cost

Financial assets at amortised cost are non-derivative financial assets that have fixed or determinable payments, excluding those instruments that:

- the entity designates at fair value at initial recognition; or
- are held for trading

Financial assets carried at amortised cost, are initially recognized at fair value plus transaction costs that are directly attributable to the acquisition of the financial asset. These assets are subsequently measured at amortised cost using the effective interest rate method, less provision for impairment.

NLDTF's investments are classified at amortised cost and consists of money market securities.

NLDTF will derecognize a financial assets when:

- (a) the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- (b) NLDTF transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- (c) NLDTF despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

Financial assets at amortised cost consists of:

- investments;
- receivables from exchange transaction;
- receivables from non-exchange transaction;

Summary of Significant Accounting Policies (continued)

as at 31 March 2020

3. Financial Assets (continued)

3.2 Financial assets at fair value

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- (a) derivatives;
- (b) combined instruments that are designated at fair value in accordance with paragraphs 20 or 21 of GRAP 104;
- (c) instruments held for trading. A financial instrument is held for trading if:
 - (i) it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
 - (ii) on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
- (d) non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition in accordance with paragraph 17; and
- (e) financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Financial assets at fair value consists of cash and cash equivalents and the equity intrinsic value of investments (refer to note 5)

Financial Assets at fair value will be initially recognized is at fair value. A gain or loss arising from a change in the fair value of a financial asset measured at fair value shall be recognized in surplus or deficit.

4. Impairment of assets

4.1 Financial assets carried at amortised cost

NLDTF assesses at each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (a 'loss event') and the loss event has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Objective evidence includes one or more of the following events:

- significant financial difficulty of the issuer or debtor
- a breach of contract, such as default or delinquency in payments
- it becoming probable that the issuer or debtor will enter bankruptcy or other financial reorganisation
- the disappearance of an active market for that financial asset because of financial difficulties
- observable data indicating that there is a measurable decrease in the estimated future cash flow from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial assets in NLDTF, including:
 - adverse changes in the payment status of issuers or debtors of NLDTF
 - national or local economic conditions that correlates with defaults on the assets of NLDTF

NLDTF first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant. If NLDTF determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognized are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred on loans and receivables carried at amortised cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognized in profit or loss.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized (such as improved credit rating), the previously recognized impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognized in profit or loss.

Summary of Significant Accounting Policies (continued)

as at 31 March 2020

4. Impairment of assets (continued)

4.2 Impairment of other non-financial assets

Assets, including intangible assets, that are subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Such indicators include continued losses, changes in technology, market, economic, legal and operating environments.

An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is measured using the higher of the fair value less costs to sell and the value-in-use. Value-in-use is the present value of projected cash flows covering the remaining useful life of the asset. An impairment charge is recognized as a loss in profit or loss immediately.

5. Cash and cash equivalents

Cash and cash equivalents comprise:

- cash in hand
- deposits held at call and short notice
- balances with banks

Cash and cash equivalents only include items held for the purpose of meeting short-term cash commitments rather than for investing or other purposes. It comprises cash in hand and deposits held at call with respective banks. Cash and cash equivalents have a maturity of less than three months. Cash and cash equivalents are classified as financial assets at fair value and are carried at cost which due to their short-term nature approximates fair value.

6. Financial risk management

The NLDTF's activities expose it to a variety of financial risks: market risk (including fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The Board manages these risks through quarterly reporting of risk management

6.1 Market risk

The NLDTF's activities do not expose it to a significant amount of market risk. Therefore no formal policies have been developed to guard against market risk.

6.2 Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to outstanding receivables and committed transactions. For banks and financial institutions, only banks approved by the Minister of Finance are used.

The NLDTF also follows regulations issued by National Treasury to manage its exposure to credit risk.

6.3 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and cash equivalents to meet the daily demands of the operations.

Management monitors daily balances of cash and cash equivalents as well as investment accounts to ensure that enough funds are available to meet the needs of operations.

7. Provisions

Provisions are recognized when, as a result of past events, NLDTF has a present legal or constructive obligation of uncertain timing or amount, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

Provisions are measured as the present value of management's best estimate of the expenditure required to settle the obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money. The increase in the provision due to the passage of time is recognized as interest expense.

Summary of Significant Accounting Policies (continued)

as at 31 March 2020

8. Contingent liabilities

NLDTF discloses a contingent liability when:

- it has a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity; or
- it has a present obligation that arises from past events but not recognized because
 - it is not probable that an outflow of resources will be required to settle an obligation or
 - the amount of the obligation cannot be measured with sufficient reliability.

A contingent liability is not recognized in the financial statements, however it is disclosed unless the probability of an outflow of economic benefits is remote.

9. Allocation of grants

Allocations are accounted for when applications for assistance from individual organisations are considered and grants are unconditionally awarded by the respective distributing agencies.

Revocations will be triggered if there is a breach of Grant Agreement, voluntary cancellation of the Grant Agreement by the funded organisation due to various reasons; cancellation due to identification and/or determination of irregularities from the organisation.

10. Comparison of the approved budget and actual amounts

The approved budget is prepared on an accrual basis and presented by economic classification linked to performance outcome objectives. The approved budget covers the financial year from 2019/04/01 to 2020/03/31. The budget for the economic entity includes all the entities approved budgets under its control. The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period has been included in the statement of comparison of budget and actual amounts.

11. Critical accounting estimates and judgements in applying accounting policies

Assumptions and estimates form an integral part of financial reporting and have an impact on the amounts reported. Assumptions are based on historical experience and expectations of future outcomes and anticipated changes in the environment. Assumptions are further regularly reviewed in the light of emerging events and adjusted where required.

11.1 Provision for allocation by Distributing Agencies

Allocations are accounted for when applications for assistance from individual organisations are considered and grants are unconditionally awarded by the respective distributing agencies.

Disclosures are made for those organisations which were funded by the NLDTF in which Distributing Agencies may have significant interest in. Disclosures made include payments, allocations in the current year and outstanding amounts outstanding at year end. The impact of the COVID-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels. The extent of the lockdown cannot be reliably estimated however the financials have been presented on the basis that management has made an assessment that the majority of the funded organisations would be in a position to implement funded projects six months after the year end.

11.2 Contingent Liability

Contingent liabilities are not recognised in the financial statements, but are disclosed in the notes to the financial statements unless the probability of occurrence is remote.

11.3 Provision for doubtful debts

A provision for doubtful debt is raised in instances where there are indications that the debt may not be recoverable from the debtor. The assessment of recoverability is done on a individual debt basis.

11.4 Beneficiaries Written Off

Beneficiaries written off are those beneficiaries where all avenues for recovery have been completely exhausted and the outstanding debts are considered not recoverable.

Summary of Significant Accounting Policies (continued)

as at 31 March 2020

12. Irregular Expenditure

Irregular Expenditure means expenditure incurred in contravention of, or not in accordance with a requirement of any applicable legislation, including:

- The PFMA,
- the Treasury Regulations;
- a National Treasury Instruction, issued in terms of section 76 of the PFMA; or
- Any legislation providing for procurement procedures

Fruitless and Wasteful expenditure means expenditure that was made in vain and would have been avoided had reasonable care been exercised.

When confirmed, irregular expenditure must be recorded in the notes to the financial statements. The amount to be recorded in the notes must be equal to the value of the irregular expenditure incurred unless it is impracticable to determine the value thereof. Where such impracticality exists, the reasons therefore must be provided in the notes. Irregular expenditure must be removed from the notes when it is either (a) condoned by the National Treasury or the relevant authority; (b) it is transferred to receivables for recovery; or (c) it is not condoned and is irrecoverable. A receivable related to irregular expenditure is measured at the amount that is expected to be recovered and must be de-recognized when the receivable is settled or subsequently written off as irrecoverable. Any irregular expenditure is charged against income in the period in which it is incurred.

13. Related Parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

As a minimum, the following are regarded as related parties of the reporting entity:

- (a) A person or a close member of that person's family related to the reporting entity if that person:
 - (i) has control or joint control over the NLDTF;
 - (ii) has significant influence over the NLDTF or

Related party transactions are transfers of resources, services or obligations between the NLDTF and a related party, regardless of whether a price is charged.

14. Financial Liabilities

NLDTF classifies its financial liabilities in the following category:

- financial liabilities at amortised cost

14.1 Financial liabilities at amortised cost

Financial liabilities at amortised cost are non-derivative financial assets that have fixed or determinable payments, excluding those liabilities that:

- the entity designates at fair value at initial recognition; or
- are held for trading

Financial liabilities carried at amortised cost, are initially recognized at fair value plus transaction costs that are directly attributable to the issue of the financial liability.

Financial liabilities are subsequently measured at amortised cost using the effective interest rate method.

Financial liabilities at amortised cost consists of:

- Provision for allocation by Distributing Agencies;
- Trade and other payables from non-exchange transactions;

A gain or a loss is recognized in surplus or deficit when the financial liability is derecognised or through the amortization process.

NLDTF derecognises a financial liability (or a part of a financial liability) from its statement of financial position when, and only when, it is extinguished – i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

Notes to the financial statements

for the year ended 31 March 2020

	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
1. Fund Revenue		
Share of ticket sales	1 632 334	1 626 291
Interest earned on unclaimed and expired prizes – National Lotteries Participant Trust	12 751	13 285
Expired and unclaimed prizes	180 047	186 993
	1 825 132	1 826 568
2. Investment and interest income		
Interest from call and current accounts	15 857	4 608
Investment income	126 140	131 582
	141 997	136 190
3. Other operating revenue		
Sundry income*	4 488	3 467
Movement in the provision for doubtful debt	250	7 105
	4 738	10 572
<i>* Sundry income mainly consists of unspent amounts returned by beneficiaries.</i>		
4. Fair value adjustment – Investment		
Fair value adjustment – Investment	(9 256)	7 969
	(9 256)	7 969
Fair value is a rational and unbiased estimate of the potential market price of the investment. The fair value adjustment relates to the equity-linked note investments.		
5. Allocation of grants		
Current year allocations	1 346 939	1 311 277
Revocations	(20 143)	(48 726)
	1 326 796	1 262 550
6. Transfers and subsidies paid to NLC		
Payments from fund in respect of expenses	552 751	459 016
	552 751	459 016
7. Administrative expenses		
Bank Charges	61	89
Debtors written off	–	6 955
Management fees	–	7
	61	7 051
Debtors written off mainly relates to funds which were written off mainly due to prescription period.		
8. Operating expenditure		
Professional fees	17 246	17 893
	17 246	17 893

Notes to the financial statements (continued)

for the year ended 31 March 2020

	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
9. Financial assets		
Investment in financial assets are summarised by measurement category below:		
Financial assets at amortised cost:		
– Capital market securities	1 100 000	1 100 000
– Accrued interest	534 095	398 698
Financial assets at fair value		
– Equity Intrinsic Value	–	9 256
Fair value adjustment to equity intrinsic value	(9 256)	–
Total investment	1 624 839	1 507 954
Current	1 624 839	–
Non-current	–	1 507 954
	1 624 839	1 507 954
Maturity profile:		
Funds are invested at fixed interest rates which vary per institution. The capital market securities comprise investments that are more than 12 months. The weighted average yield to maturity in the 2019 financial year was 8.42%. Equity intrinsic value is a result of fair value adjustments on the equity linked investments. Fair value is a rational and unbiased estimate of the potential market price of the investment. The fair value adjustment relates to the equity intrinsic value in the equity linked instrument. The strike price for participation in the equity linked note is an All Share Index Top 40 (ALSI) of 46 979,67 and the ALSI as at 31 March 2020 was 40 738,57		
10. Trade and other receivables		
Trade and other receivables from exchange transactions:		
Accrued income	959	1 274
– Interest receivable on current and call accounts	959	1 274
Claims from beneficiaries	–	–
– Gross amount claimed	1 181	1 431
– Provision for doubtful claim recovery from beneficiaries	(1 181)	(1 431)
Total	959	1 274
Current	959	1 274
Non-current	–	–
	959	1 274
11. Trade and other receivables from non-exchange transactions:		
Accrued income		
– Interest Receivable from National Lotteries Participants Trust	4 188	21 591
– Expired and unclaimed prizes - National Lotteries Participant Trust	53 405	46 440
– Accounts receivable: NLC	173 557	142 835
– Share of ticket sales	33 430	36 548
Total	264 580	247 414
Current	264 580	247 414
	264 580	247 414

Notes to the financial statements (continued)

for the year ended 31 March 2020

	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
12. Cash and cash equivalents		
Cash at bank – current account	64 067	29 724
Cash at bank – call account	120 000	180 000
Total cash at bank	184 067	209 724
None of the cash balances are pledged or secured.		
13. Provision for allocation by Distributing Agencies		
Opening balance	287 517	582 132
Additional provision made during the period (including increases to existing provisions)	1 346 939	1 311 277
Payments made during the period	(1 284 412)	(1 557 165)
Revocations	(20 143)	(48 726)
Closing balance	329 901	287 517
Current	329 901	287 517
	329 901	287 517
Payments refers not only to payments against current year allocations but also to payments relating to commitments owing from previous financial years. Payments against prior year balance are in accordance with duly signed grant agreements. The impact of the COVID-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels. The extent of the lockdown cannot be reliably estimated however the financials have been presented on the basis that management has made an assessment that the majority of the funded organisations would be in a position to implement funded projects six months after the year end.		
14. Trade and other payables from non-exchange transactions		
Unallocated funds	–	62
	–	62
15. Cash flow information		
Cash generated by operations		
Surplus/(deficit) per the statement of financial performance	65 756	234 789
Adjusted for:		
Non-cash items:		
Provision for bad debts	(250)	(7 105)
Debtors written off	–	6 955
Fair value adjustment – Investment	9 256	(7 969)
	74 762	226 670
Working capital changes		
– (Increase)/Decrease in Trade and other receivables	(142 742)	(134 131)
– Increase/(Decrease) in Provision for allocation of Distribution Agency	42 384	(294 614)
– Increase/(Decrease) in Trade and other payables	(62)	–
	(25 657)	(202 074)

Notes to the financial statements (continued)

for the year ended 31 March 2020

16. Management of Financial Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices and investment return. Market risk that could impact on future cash flows and hence the value of a financial instrument arise from:

- Interest rate risk: The impact of changes in market interest rates.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Liquidity risk is the risk that NLDTF will encounter difficulty in meeting obligations associated with financial liabilities due to insufficient cash being available to meet commitments as and when they become due.

Financial risks are managed by NLDTF as follows:

- Review by the internal auditors of compliance with policies and exposure limits on a continual basis and regularly reporting to the Board Audit and Risk Committee;
- Monitoring forecast and accrual cash flows and matching the maturity profiles of financial assets and liabilities.

To assist in the analysis of the financial risks that NLDTF is exposed to, the statement of financial position has been divided into the following categories:

- Financial assets and liabilities;
- Non-financial assets and liabilities.

	Total R'000	Financial Assets and Liabilities R'000
As at 31 March 2020		
Financial assets at amortised cost:		
Unlisted:		
– Capital market securities	1 624 839	1 624 839
– Trade and other receivables from exchange transactions	959	959
– Trade and other receivables from non-exchange transactions	264 580	264 580
Financial assets at fair value:		
– Cash and cash equivalents	184 067	184 067
Total Assets	2 074 444	2 074 444
Financial liabilities at amortised cost:		
Provision for allocation by Distributing Agencies	329 901	329 901
Total liabilities	329 901	329 901
As at 31 March 2019 (Restated)		
Financial assets at amortised cost:		
Unlisted:		
– Capital market securities	1 498 698	1 498 698
– Trade and other receivables from exchange transactions	1 274	1 274
– Trade and other receivables from non-exchange transactions	247 414	247 414
Financial assets at fair value:		
Cash and cash equivalents	209 724	209 724
Equity intrinsic value	9 256	9 256
Total Assets	1 966 366	1 966 366
Financial liabilities at amortised cost:		
Provision for allocation by Distributing Agencies	287 517	287 517
Trade payables from non-exchange transactions	62	62
Total liabilities	287 579	287 579

Notes to the financial statements (continued)

for the year ended 31 March 2020

16. Management of Financial Risk (continued)

16.1 Financial assets and liabilities

The NLDTF is exposed to financial risk through the following financial assets and liabilities

	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000
Financial assets at amortised cost:		
Unlisted:		
– Capital market securities	1 624 839	1 498 698
– Trade and other receivables from exchange transactions	959	1 274
– Trade and other receivables from non-exchange transactions	264 580	247 414
Financial assets at fair value:		
– Cash and cash equivalents	184 067	209 724
– Equity intrinsic value	–	9 256
Total financial assets	2 074 444	1 966 366
Financial liabilities at amortised cost:		
Provision for allocation by Distributing Agencies	329 901	287 517
Total financial liabilities	329 901	287 517

16.1.1 Market risk

- (a) Interest rate and market indices risk

Sensitivity to changes in interest rates and market indices relevant to financial assets or financial liabilities due to the risk that future cash flows will fluctuate. The Company and Group invests in instruments that preserve capital are subject to participation of equity based on the performance of the All Share Index Top 40 (ALSI). The strike price for equity participation is an ALSI 46 979,67. As at 31 March 2020 the ALSI was 40 738,57. This impacts the future cashflows the organisation is expected to realise.

The table below details the specific interest rate risk that the NLDTF is exposed to:

	Carrying amount R'000	Fixed R'000	Floating R'000	Non- interest bearing R'000
As at 31 March 2020				
Financial assets at amortised cost:				
Unlisted:				
– Capital market securities	1 624 839	1 624 839	–	–
– Trade and other receivable from exchange transactions	959	–	–	959
– Trade and other receivable from non-exchange transactions	91 023	–	–	91 023
Financial assets at fair value:				
– Cash and cash equivalents	184 067	–	184 067	–
– Equity intrinsic value	–	–	–	–
Total financial assets	1 900 887	1 624 839	184 067	91 982
Financial liabilities at amortised cost:				
Provision for allocation by Distributing Agencies	329 901	–	–	329 901
Total financial liabilities	329 901	–	–	329 901

Notes to the financial statements (continued)

for the year ended 31 March 2020

16. Management of Financial Risk (continued)

16.1 Financial assets and liabilities (continued)

16.1.1 Market risk (continued)

	Carrying amount R'000	Fixed R'000	Floating R'000	Non-interest bearing R'000
As at 31 March 2019				
Financial assets at amortised cost:				
Unlisted:				
– Capital market securities	1 498 698	1 498 698	–	–
– Trade and other receivable from exchange transactions	1 274	–	–	1 274
– Trade and other receivable from non-exchange transactions	104 579	–	–	104 579
Financial assets at fair value:				
– Cash and cash equivalents	209 724	–	209 724	–
– Equity intrinsic value	9 256	–	–	9 256
Total financial assets	1 823 531	1 498 698	209 724	115 109
Financial liabilities at amortised cost:				
Provision for allocation by Distributing Agencies	287 517	–	–	287 517
Total financial liabilities	287 517	–	–	287 517

16.1.2 Credit risk

Key areas where NLDTF is exposed to credit risk:

- Financial investments comprising Money Market instruments entered into to invest surplus funds
- Cash and cash equivalents

The Company and Group is exposed to credit risk in a form of equity market instruments that are invested with the various institutions. As at 31 March 2020 Fitch downgraded financial institutions to a rating of B+ with a negative outlook. NLC aligned the disclosure inline with the decision by the rating agency.

	Total R'000	A BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at March 2020						
Financial assets at amortised cost:						
Unlisted:						
– Capital market securities	1 624 839	–	–	–	1 624 839	–
Financial assets at fair value:						
– Cash and cash equivalents	184 067	–	–	–	184 067	–
	1 808 905	–	–	–	1 808 905	–
As at March 2019						
Financial assets at amortised cost:						
Unlisted:						
– Capital market securities	1 498 698	–	–	–	1 498 698	–
Financial assets at fair value:						
– Cash and cash equivalents	209 724	–	–	–	209 724	–
– Equity intrinsic value	9 256	–	–	–	9 256	–
	1 717 678	–	–	–	1 717 678	–

Notes to the financial statements (continued)

for the year ended 31 March 2020

16. Management of Financial Risk (continued)

16.1 Financial assets and liabilities (continued)

16.1.2 Credit risk (continued)

	31 March 2020 R'000	31 March 2019 R'000
Credit risk relating to receivables		
National Lotteries Participants Trust	57 593	68 031
Ithuba Holdings (Pty) Ltd	33 430	36 548
Interest receivable on current and call accounts	959	1 274
	91 982	105 853

The ageing of the components of trade and other receivables was as follows:

	Gross 31 March 2020 R'000	Impairment 31 March 2020 R'000	Gross 31 March 2019 R'000	Impairment 31 March 2019 R'000
Within a year	91 982	–	105 853	–
Later than one year	1 181	(1 181)	1 431	(1 431)
Total	93 163	(1 181)	107 284	(1 431)

The movement in the provision for impairment during the year was as follows:

	31 March 2020 R'000	31 March 2019 R'000
Balance at the beginning of the year	1 431	8 536
Movement in provision	(250)	(7 105)
Balance at the end of the year	1 181	1 431

Interest receivable on current and call accounts were erroneously omitted in the prior year disclosure.

16.1.3 Liquidity risk

The table below analyses the NLDTF's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date.

	Total R'000	Within a year R'000
As at March 2020		
Provision for allocation by Distributing Agencies	329 901	329 901
Total	329 901	329 901
At 31 March 2019		
Provision for allocation by Distributing Agencies	287 517	287 517
Total	287 517	287 517

The impact of the COVID-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels. The extent of the lockdown cannot be reliably estimated however the financials have been presented on the basis that management has made an assessment that the majority of the funded organisations would be in a position to implement funded projects six months after the year end.

Notes to the financial statements (continued)

for the year ended 31 March 2020

17. Prior period error

During the current financial year errors were identified relating to the prior years. The nature of the errors are as follows:

- During the current financial year it was discovered that unused funds amounting to R51 096.03 were erroneously posted in accounts payable instead of sundry income in 2018/19 financial year.
- During the current financial year it was discovered that there was an over withdrawal of R149 198 for a certain project in 2018/19.
- During the current financial year it was discovered that there were revocations amounting to R1 426 378, R338 000 and R981 289.90 respectively for 2016/17, 2017/18 and 2018/19 that were erroneously revoked.

The financial statements have been retrospectively restated.

The impact of the error are as follows:

	2018/19 R'000	2017/18 R'000	2016/17 R'000
- Increase/(Decrease) in Other Operating Income	51	-	-
- (Increase)/Decrease in Allocations	(1 130)	(338)	(1 426)
- Increase/ (Decrease)in Statement of Financial Performance	(1 079)	(338)	(1 426)
- (Increase)/Decrease in Provision for allocation by distributing agencies	(1 079)	(338)	(1 426)
- Increase/(Decrease) in Net Assets	(1 079)	(338)	(1 426)

18. Contingent Liabilities

The claims against NLDTF relate to pending cases against NLDTF by organisations.

	31 March 2020 R'000	31 March 2019 R'000
Claims against the NLDTF	-	-
Contingent liability at the end of the year	-	-

19. Contingent Asset

During the current financial year the Board determined that Ithuba breached clause 19 of the Licence condition whereby Ithuba incorrectly promoted a jackpot about to expire in the amount of R2 803 073.62 on 13 February 2019 even though the jackpot was previously claimed by a valid winner. During July 2020, the Board considered Ithuba's representations and concluded that there was no justification for the failure to satisfy requirements of the Licence Agreement, therefore a penalty of R2 803 073.62 was imposed by the Board. In terms of the Licence Agreement the operator may make further representation and therefore a contingent asset has been disclosed to this effect.

20. Taxation

The National Lottery Distribution Trust Fund is exempt from income tax in terms of Section 10(1)(cA) of the Income Tax Act, 1962.

Notes to the financial statements (continued)

for the year ended 31 March 2020

21. Events after reporting period

21.1 COVID-19 Implications

At the time of preparing the annual financial statements the existence of novel coronavirus (COVID-19) was confirmed and had been spreading rapidly across the globe. During this outbreak, protecting the health and well-being of our staff and other key stakeholders is at the centre of our response plans. NLC has activated its business continuity plan to ensure NLC continues to function and deliver on its mandate even under these unforeseen conditions. The NLC has implemented appropriate mitigating strategies and initiatives to address risks identified as consequence.

The impact of the Pandemic and the expected loss in revenue for the 2020/21 financial year has resulted in the organisation reviewing its Annual Performance plan and divisional functional strategies. This process involved the re-prioritization of targets in the current year to the available resources.

NLC has assessed the impact of the COVID-19 virus on its results. It is not certain to what extent the economy will recover during 2020 however, even when the worst case scenario is applied to forecasted figures, there is no doubt regarding the ability of NLC to continue as a going concern for 12 months after financial year end, i.e. 1 April 2020 to 31 March 2021. The above would not impact NLC's ability to pay its debts as they become due or create any uncertainty with regards to NLC ability to continue as a going concern. Other than those mentioned below, there are no other material facts or circumstances which occurred between the end of the reporting period and the date when the financial statements are authorised for issue that would require adjustment or disclosure in the financial statements.

21.2 Extension of Winners Prize Claim Period

During July 2020, the Board approved to grant a concession to allow for all prize claims that expire during lockdown, for all levels of lockdown, to be paid until 31 October 2020 or one calendar month after the end of lockdown, whichever date comes last. This impacted the Annual financial statements and a downward adjustment of R3 485 553 in revenue and accounts receivable to reflect this.

22. Comparison of Approved Budget and Final Budget

The budget and the accounting bases are the same; both are on the accrual basis. The financial statements and the budget are prepared using a classification on the nature of expenses in the statement of financial performance. The approved budget covers the period from 1 April 2019 to 31 March 2020.

	Approved Budget R'000	Final Budget R'000	Adjustments R'000	Reason for Adjustments
Share of ticket sales	1 610 000	1 610 000	–	No Adjustment to budget
Investment and interest income	121 339	121 339	–	No Adjustment to budget
Revenue from National Lotteries Participant Trust	170 072	170 072	–	No Adjustment to budget
Revocations	20 000	20 000	–	No Adjustment to budget
Other operating income	1 000	1 000	–	No Adjustment to budget
Grant Allocations				The adjustment is as a result of surplus funds that were available for grants allocations in terms of the Lotteries Act
	(1 303 357)	(1 344 712)	(41 355)	
Professional fees	(17 026)	(17 026)	–	No Adjustment to budget
Administrative expenses	(65)	(65)	–	No Adjustment to budget
Transfers to NLC	(560 609)	(560 609)	–	No Adjustment to budget

Notes to the financial statements (continued)

for the year ended 31 March 2020

23. Related Party Transactions

The NLC is a regulator of the National Lottery, other lotteries and sports pools. Ithuba Holdings (RF) (Pty) Ltd is a private company that currently operates the National Lottery under licence from the Government. The Operator pays a share of ticket sales to the NLDTF in terms of the licence agreement. These proceeds are destined for good causes as specified in the Lotteries Act. The NLC administers the NLDTF and accounts for all running costs. The NLC withdraws the necessary funds required from the NLDTF, based on an overall annual budget approved by the Minister of Trade and Industry and Competition. The National Lotteries Participants Trust (NLPT) was established by the Lottery Operator [herein Ithuba Holdings RF (Pty) Ltd] in terms of the licence agreement between the dtic, NLC and the Lottery Operator. The main objective of the NLPT is to hold monies in the Trust on behalf of Ithuba for prize winners and monies for advance plays.

	Year ended 31 March 2020 R'000	Year ended 31 March 2019 Restated R'000
23.1 Transactions between the NLDTF and other parties		
23.1.1 Ithuba Holdings (Pty)Ltd		
Revenue from Ithuba Holdings (Pty) Ltd	1 632 334	1 626 291
Add: Trade and other receivables from non-exchange transactions (Opening)	36 548	24 745
Less: Trade and other receivables from non-exchange transactions (Closing)	(33 430)	(36 548)
Cash proceeds	1 635 452	1 614 487
23.1.2 Entity under common control		
National Lottery Participant Trust (NLPT)		
Revenue from NLPT	192 798	200 278
Add: Trade and other receivables from non-exchange transactions (Opening)	68 031	53 664
Less: Trade and other receivables from non-exchange transactions (Closing)	(57 593)	(68 031)
Cash proceeds	203 236	185 910
23.1.3 Controlling Entity		
The NLC is a controlling entity of the NLDTF. The NLDTF is administered by the NLC as stipulated in section 21 of the National Lotteries Act (as amended)		
Transfers to NLC	(552 751)	(459 016)
Add: Trade and other receivables from non-exchange transactions (Opening)	142 835	100 892
Less: Trade and other receivables from non-exchange transactions (Closing)	(173 557)	(142 835)
Cash proceeds	(583 473)	(500 958)

Notes to the financial statements (continued)

for the year ended 31 March 2020

24. Provision for Allocation by Distributing Agencies

It is the duty of the Distributing Agency Members to adjudicate applications for funding within their respective sectors. Members who have a conflict that may impact the ability to adjudicate impartially do not adjudicate on the projects, as they recuse themselves whilst these projects are being adjudicated. Listed below are balances and transactions with those organisations which were funded by the NLDTF and in which Distributing Agencies have significant interest.

Sector	Name of beneficiary	Distributing agency member	Nature of relationship	Amount granted 2019/20 R'000	Payments 2019/20 R'000	Revocations 2019/20 R'000	Amount owing 2019/20 R'000	Amount owing 2018/19 R'000
SRDA	Athletics South Africa	Dr Adams	Dr Adams: Deputy President of ASA	14 000	8 800	-	5 200	-
SRDA	Athletics Free State	Mr Skhosana and Dr Adams*	Mr Skhosana: President of ASA Dr Adams: Deputy President	-	500	-	-	500
SRDA	Athletics Mpumalanga	Mr Skhosana and Dr Adams	Mr Skhosana: President of ASA Dr Adams: Deputy President	-	-	-	500	500
SRDA	Boland Athletics Western Cape	Dr Adams	President of the organisation	-	-	-	311	311
SRDA	Eastern Provincial Athletics	Mr Skhosana and Dr Adams	The Eastern Provincial Athletics is affiliated to Athletics South Africa which Mr Skhosana is the president and Dr Adams is the Deputy President	-	200	-	-	200

In the instances below members have relatively significant interest even though the interest did not amount to significant control. These have been disclosed for prudence.

SRDA	MAVU	Ms M Ravele and Ms A Hill*	Ms M.E Ravele and Ms A Hill (Chairperson of Assisted Organisation – South African Women and Sports Foundation)	-	2 000	-	-	2 000
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* Terms ended on 31 March 2019

Trustee's Report for the National Lotteries Participants Trust

for the year ended 31 March 2020

The trustees have pleasure in submitting their report on the annual financial statements of the National Lotteries Participants Trust for the year ended 31 March 2020.

1. Nature of the Trust

The trust was founded by the Operator, Ithuba Holdings (RF) (Pty) Ltd, on 29 May 2015 and is constituted for the benefit of the National Lotteries Winners, subject to the terms and conditions of the trust deed to hold and safeguard all monies received for the benefit of the beneficiaries. The beneficiaries are the National Lotteries winners, the licensee Ithuba Holdings (RF) (Pty) Ltd, National Lotteries Players and the National Lottery Distribution Trust Fund.

2. Statement of Responsibility for the Annual Financial Statements

To the best of our knowledge and belief, we confirm the following:

- All information and amounts disclosed in the report are consistent with the annual financial statements audited by the Auditor General of South Africa (AGSA). The annual financial statements are complete, accurate and free from any omissions.
- The annual financial statements have been prepared in accordance with the South African Standards of Generally Recognised Accounting Practice applicable to the National Lotteries Participants Trust.
- The Trustees are responsible for the preparation of the annual financial statements and for the judgements made in the financial statements. The Trustees are responsible for establishing and implementing a system of internal control that has been designed to provide reasonable assurance to the integrity and reliability of the performance information, the human capital information and the financial statements. AGSA is engaged to express an independent opinion on the annual financial statements. In our opinion, the annual financial statements fairly reflect the financial affairs of the National Lotteries Participants Trust for the financial year ended 31 March 2020.

3. Approval of Annual Financial Statements

The annual financial statements set out on pages 180 to 194 for the National Lotteries Participants Trust were approved by the Board of Trustees on 28 September 2020 and are signed on their behalf.



Lufuno Tokyo Nevondwe
Chairperson of the Trust : NLPT

28 September 2020

Report of the Auditor-General to Parliament on the National Lottery Participants Trust

Report on the audit of the consolidated and separate financial statements

Opinion

1. I have audited the financial statements of the National Lotteries Participants Trust set out on pages 180 to 194, which comprise the statement of financial position as at 31 March 2020, statement of financial performance, statement of changes in net assets and statement of cash flows and statement of comparison of budget information with actual amounts for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the National Lotteries Participants Trust as at 31 March 2020 and its financial performance and cash flows for the year then ended in accordance with Standards of Generally Recognised Accounting Practice (Standards of GRAP).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of this auditor's report.
4. I am independent of the trust in accordance with sections 290 and 291 of the *Code of ethics for professional accountants* and parts 1 and 3 of the *International Code of Ethics for Professional Accountants (including International Independence Standards)* of the International Ethics Standards Board for Accountants (IESBA codes) as well as the ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA codes.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of trustees for the financial statements

6. The trustees, are responsible for the preparation and fair presentation of the financial statements in accordance with Standards of GRAP and for such internal control as the trustees determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
7. In preparing the financial statements, the trustees are responsible for assessing the trust's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the governance structure either intends to liquidate the trust or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

8. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
9. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Performance information reporting

10. The trust is not required to prepare a report on its performance against predetermined objectives, as it does not fall within the ambit of the PFMA and such reporting is also not required in terms of the entity's specific legislation.

Report on the audit of compliance with legislation

Introduction and scope

11. In accordance with the Public Audit Act of South Africa 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report material findings on compliance with specific matters in key legislation.
12. The trust does not have to comply with any key legislation and as a result I did not perform any compliance procedures in terms of the PAA.

Report of the Auditor-General to Parliament on the National Lottery Participant's Trust (continued)

Other information

13. The trustees are responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements and the auditor's report.
14. My opinion on the financial statements do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
15. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
16. I did not receive other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if this is corrected this will not be necessary.

Internal control deficiencies

17. I considered internal control relevant to my audit of the financial statements, however, my objective was not to express any form of assurance on it. I did not identify any significant deficiencies in internal control.

Auditor-General



AUDITOR - GENERAL
SOUTH AFRICA

Auditing to build public confidence

Pretoria
30 September 2020

Annexure – Auditor-general’s responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor’s report, I also:
 - identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the trust’s internal control
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees
 - conclude on the appropriateness of the trustees’ use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of National Lotteries Participants Trust to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor’s report. However, future events or conditions may cause a trust to cease operating as a going concern
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

Communication with those charged with governance

3. I communicate with the trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also confirm to the trustees that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Statement of financial performance

for the year ended 31 March 2020

	Note	31 March 2020 R'000	31 March 2019 R'000
REVENUE			
Revenue from exchange transactions			
Interest received	5	5 358	5 015
EXPENDITURE			
Goods and services	6	(2 073)	(1 870)
Administrative expenses	7	(3 285)	(3 146)
Surplus for the year		-	-

Statement of financial position

for the year ended 31 March 2020

	Note	31 March 2020 R'000	31 March 2019 R'000
ASSETS			
Current assets			
Trade and other receivables – from exchange transactions	1	1 258	1 677
Trade and other receivables – from non-exchange transactions	1	9 132	5 115
Prepayments	2	73	69
Cash and cash equivalents	3	307 446	343 900
Total assets		317 909	350 761
LIABILITIES			
Current liabilities			
Trade and other payables – from exchange transactions	4	408	269
Trade and other payables – from non-exchange transactions	4	317 500	350 492
Total liabilities		317 908	350 761
Net assets			
Accumulated funds: Ithuba Holdings (RF) (Pty) Ltd		1	1
Total net assets and liabilities		317 909	350 762

Statement of changes in net assets

for the year ended 31 March 2020

	Accumulated Surplus R'000
Balance as at 31 March 2018	1
Surplus for the year – 31 March 2019	–
Balance as at 31 March 2019	1
Surplus for the year ended 31 March 2020	–
Balance as at 31 March 2020	1

Statement of cash flows

for the year ended 31 March 2020

	Note	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
Cash flow from operating activities			
Cash receipts			
Cash received from Ithuba Holdings (RF) (Pty) Ltd and other parties		381 264	311 877
Interest received		18 530	18 218
		399 793	330 095
Cash payments			
Cash paid to NLDTF, Ithuba Holdings (RF) (Pty) Ltd and other parties		(436 248)	(309 913)
		(436 248)	(309 913)
Net cash generated/(utilised) from operating activities	8	(36 455)	20 182
Net (decrease)/increase in cash and cash equivalents		(36 454)	20 182
Cash and cash equivalents at the beginning of the year	3	343 900	323 718
Cash and cash equivalents at the end of the year	3	307 446	343 900

Statement of comparison of budget and actual amounts

for the year ended 31 March 2020

R'000	Approved budget	Adjustments	Final budget	Actual amounts	Difference: final budget and actual
Revenue and income					
Interest received	3 914	–	3 914	5 358	1 444
Total revenue and income	3 914	–	3 914	5 358	1 444
Expenses					
Goods and services	(960)	–	(960)	(2 073)	(1 113)
Administrative expenses	(2 954)	–	(2 954)	(3 285)	(331)
Total expenditure	(3 914)	–	(3 914)	(5 358)	(1 444)
Surplus/(deficit) for the year	–	–	–	–	–

Account	Explanation of difference	Amount R'000
Interest received	The interest rate is determined by the market ruling rates and funds in the bank.	1 444
Goods and services	There was an under-budget for audit fees and legal fees were not budgeted for.	(1 113)
Administrative expenses	The budget erroneously did not include provision for annual increment of administration fees.	(331)

Summary of significant accounting policies

for the year ended 31 March 2020

The principal accounting policies applied in the preparation of these separate financial statements are set out below. These policies have been consistently applied to all the years presented.

1. Basis of preparation

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP). They have been prepared in accordance with the going concern principle using the historical cost basis except where otherwise stated in the accounting policies below.

The preparation of financial statements in conformity with GRAP requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying National Lotteries Participants Trust's accounting policies.

All monetary information and figures presented in these financial statements are stated in thousands of Rand (R'000), unless otherwise indicated.

New standards, amendments and interpretations approved and not yet effective

Standard	Scope and potential impact	Effective date
GRAP 34: Separate Financial Statements	None	1 April 2020
GRAP 35: Consolidated Financial Statements	None	1 April 2020
GRAP 36: Investments in Associates and Joint Ventures	None	1 April 2020
GRAP 37: Joint Arrangements	None	1 April 2020
GRAP 38: Disclosure of Interest in Other Entities	None	1 April 2020
GRAP 104: Financial instruments	None	No Effective date has been determined by the Minister of Finance. Standards will be applied only upon determination of effective date by the Minister where applicable.
GRAP 110: Living and Non-living Resources	None	1 April 2020
iGRAP 20: Accounting for Adjustments to Revenue	None	1 April 2020

National Lotteries Participants Trust did not apply any of the standards above. It is not expected that the above standards, amendments and interpretations will have any material impact on the National Lotteries Participants Trust's financial statements on initial application where applicable.

2. Revenue recognition

Revenue is the gross inflow of economic benefits or service potential during the reporting period when these inflows result in an increase in net assets. Revenue is recognised when it is probable that future economic benefits will flow to the entity and these benefits can be measured reliably.

The NLPT distinguishes between two forms of revenues namely, revenue from exchange transactions and revenue from non-exchange transactions.

Revenue from exchange transactions is defined as revenue in which NLPT receives assets or services, or has liabilities extinguished, and directly gives approximately equal value to another entity or party in exchange.

Revenue from non-exchange transactions is defined as revenue in which NLPT receives value from another entity or party without directly giving approximately equal value in exchange or gives value to another entity or party without directly receiving approximately equal value in exchange.

2.1 Interest received

Investment income comprises interest received from assets held at amortised cost and cash and cash equivalents. Interest is accounted for on an accrual basis using the effective interest rate method. Interest received is realised to the extent of expenses incurred.

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

3. Financial assets

NLPT classifies its financial assets in the following categories:

- financial assets at amortised cost
- financial assets at fair value

The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

3.1 Financial assets at amortised cost

Financial assets carried at amortised cost, are initially recognised at fair value plus transaction costs that are directly attributable to the acquisition of the financial asset. These assets are subsequently measured at amortised cost using the effective interest rate method, less provision for impairment.

Financial assets at amortised cost consists of:

- Trade and other receivables from exchange transactions

NLPT will derecognise a financial assets when:

- (a) the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- (b) NLPT transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- (c) NLPT despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

3.2 Financial liabilities

National Lotteries Participants Trust classifies its financial liabilities in the following category:

- financial liabilities at amortised cost.

3.2.1 Financial liabilities at amortised cost

Financial liabilities are subsequently measured at amortised cost using the effective interest rate method.

Financial liabilities at amortised cost consists of:

- Trade and other payables.

4. Cash and cash equivalents

Cash and cash equivalents comprise balances with:

Nedbank Private Wealth (Pty) Ltd – Advance and Online Play account

Nedbank Private Wealth (Pty) Ltd – Expired account

Nedbank Private Wealth (Pty) Ltd – Interest account

Nedbank Private Wealth (Pty) Ltd – Prize Money account

Cash and cash equivalents only include items held for the purpose of meeting short-term cash commitments rather than for investing or other purposes. It comprises cash on hand and deposits held at call with respective banks. Cash and cash equivalents have a maturity of less than three months and are classified as financial assets at fair value and are carried at cost which due to their short-term nature approximates fair value.

Summary of significant accounting policies (continued)

for the year ended 31 March 2020

5. Financial risk management

The National Lotteries Participants Trust's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. These risks are managed by the Trustees and Audit and Risk Committee

5.1 Market risk

The National Lotteries Participants Trust's activities do not expose it to a significant amount of market risk. Therefore no formal policies have been developed to guard against market risk.

5.2 Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to outstanding receivables and committed transactions.

5.3 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and cash equivalents to meet the demands of the operations. The Trust monitors quarterly balances of cash and cash equivalents to ensure that enough funds are available to meet the needs of the operation.

6. Trade and other payables

Trade payables are obligations to pay for services that have been acquired in the ordinary course of business from suppliers as well as obligations due to the beneficiaries – National Lotteries Players and the NLDTF and the licensee – Ithuba Holdings (RF) (Pty) Ltd and National Lottery Winners. Accounts payable are classified as current liabilities as they are due and payable within one year or less from the reporting date. No non-current liabilities exist at reporting date. Trade payables are recognised at amortised cost.

- National Lotteries Participants Trust: Expired Funds and Net Interest Income due to the National Lotteries Participants Trust
- Advance Sales due Winners and due to Ithuba Holdings (RF) (Pty) Ltd: Advanced players
- Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd: Funds due to players.
- Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd: Funds due to Licensee

7. Trade and other receivables

Trade receivables are in respect of interest accrued and/or funds due from the Licensee – Ithuba Holdings (RF) (Pty) Ltd in respect of unclaimed funds and prizes. Accounts receivable are classified as current assets as they are due and receivable within one year or less from reporting date. No non-current assets exist at reporting date. Trade receivables are recorded at amortised cost.

8. Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

As a minimum, the following are regarded as related parties of the reporting entity:

- Ithuba Holdings (RF) (Pty) Ltd
- The National Lotteries Distribution Trust Fund (NLDTF)
- The National Lotteries Commission

Related party transactions are transfers of resources or obligations between the National Lotteries Participants Trust and a related party, regardless of whether a price is charged.

9. Budget information

The approved budget is prepared on an accrual basis and presented by economic classification linked to performance outcome objectives. The approved budget covers the financial year from 2019/04/01 to 2020/03/31. The budget for the economic entity includes all the entities approved budgets under its control. The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period has been included in the statement of comparison of budget and actual amounts.

Notes to the financial statements

for the year ended 31 March 2020

	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
1. Trade and other receivables		
Trade and other receivables – from exchange transactions		
Interest Accrued	1 258	1 677
	1 258	1 677
Trade and other receivables – from non-exchange transactions		
Unclaimed Funds – Ithuba Holdings (RF) (Pty) Ltd	9 132	4 834
Advance Sales – Ithuba Holdings (RF)(Pty) Ltd	–	281
	9 132	5 115
2. Prepayments and deposits		
Insurance	73	69
	73	69
3. Cash and cash equivalents		
Nedbank Private Wealth (Pty) Ltd – Expired account	2 701	14 705
Nedbank Private Wealth (Pty) Ltd – Interest account	3 266	20 114
Nedbank Private Wealth (Pty) Ltd – Prize Money account	271 046	295 877
Nedbank Private Wealth (Pty) Ltd – Advance and Online Play account	30 433	13 204
	307 446	343 900
None of the accounts are pledged for security		
4. Trade and other payables		
4.1 Trade and other payables – from exchange transactions		
Accruals	408	269
	408	269
4.2 Trade and other payables – from non-exchange transactions		
National Lottery Distribution Trust Fund	57 593	68 031
Advanced sales due to players	22 114	13 485
Advanced sales due to Ithuba Holdings (RF) (Pty) Ltd	10 724	–
Unclaimed prizes – Winners	227 070	268 976
	317 500	350 492
5. Investment and interest income		
Current accounts	5 358	5 015
	5 358	5 015
6. Goods and services		
Audit fees	843	1 034
Bank charges	52	33
Refreshments and catering	23	–
Legal fees	238	–
Professional indemnity fees – Public officers	171	90
Trustee Fees	746	713
	2 073	1 870
7. Administrative expenses		
Administration fees	3 285	3 146
	3 285	3 146

Notes to the financial statements (continued)

for the year ended 31 March 2020

	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
8. Cash flow information		
8.1 Cash generated by operations		
Surplus/(deficit) per the statement of financial performance	-	-
	-	-
Working capital changes		
- Decrease/(Increase) in trade and other receivables	(3 602)	(5 266)
- (Decrease)/Increase in trade and other payables	(32 853)	25 448
Net cash generated/(utilised) from operating activities	(36 454)	20 182

9. Management of financial risk

The National Lotteries Participants Trust's trustees monitors and manages the financial risks relating to the Trust through quarterly reports

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices and investment return. Market risk that could impact on future cash flows and hence the value of a financial instrument arises from:

Interest rate risk: The impact of changes in market interest rates.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Liquidity risk is the risk that NLPT will encounter difficulty in meeting obligations associated with financial liabilities due to insufficient cash being available to meet commitments as and when they become due.

To assist in the analysis of the financial risks that National Lotteries Participant Trust is exposed to, the statement of financial position has been divided into the following categories:

- Financial assets and liabilities;
- Non-financial assets and liabilities.

	Total R'000	Financial assets and liabilities R'000
As at 31 March 2020		
Financial assets at amortised cost:		
Unlisted:		
- Trade and other receivables from exchange transactions	1 258	1 258
- Trade and other receivables from non-exchange transactions	9 132	9 132
Financial assets at fair value:		
- Cash and cash equivalents	307 446	307 446
Total Assets	317 836	317 836
Financial liabilities at amortised cost:		
Trade and other payables – from exchange transactions	408	408
Trade and other payables – from non-exchange transactions	317 500	317 500
Total liabilities	317 908	317 908

Notes to the financial statements (continued)

for the year ended 31 March 2020

9. Management of financial risk (continued)

	Total R'000	Financial assets and liabilities R'000
As at 31 March 2019		
Financial assets at amortised cost:		
Unlisted:		
– Trade and other receivables from exchange transactions	1 677	1 677
– Trade and other receivables from non-exchange transactions	5 115	5 115
Financial assets at fair value:		
– Cash and cash equivalents	343 901	343 901
Total Assets	350 693	350 693
Financial liabilities at amortised cost:		
Trade and other payables – from exchange transactions	269	269
Trade and other payables – from non-exchange transactions	350 492	350 492
Total liabilities	350 761	350 761

Pre-payments were erroneously included in the prior year disclosure and has since been removed.

9.1 Financial assets and liabilities

The NLPT is exposed to financial risk through the following financial assets and liabilities:

	Year ended 31 March 2020 R'000	Year ended 31 March 2019 R'000
Financial assets at amortised cost:		
Unlisted:		
– Trade and other receivables from exchange transactions	1 258	1 677
– Trade and other receivables from non-exchange transactions	9 132	5 115
Financial assets at fair value:		
– Cash and cash equivalents	307 446	343 901
Total financial assets	317 836	350 693
Financial liabilities at amortised cost:		
Trade and other payables – from exchange transactions	408	269
Trade and other payables – from non-exchange transactions	317 500	350 492
Total financial liabilities	317 908	350 761

Notes to the financial statements (continued)

for the year ended 31 March 2020

9. Management of financial risk (continued)

9.1 Financial assets and liabilities (continued)

9.1.1 Market risk

(a) Interest rate risk

Sensitivity to changes in interest rates is relevant to financial assets or financial liabilities bearing floating interest rates due to the risk that future cash flows will fluctuate. NLPT invests its money market instruments at a fixed rate. There will be no impact on the future cash flows of the entity as a result of changes in interest rates except for cash balances in current and call accounts.

The table below details the specific interest rate risk that the NLPT is exposed to:

	Carrying amount R'000	Fixed R'000	Floating R'000	Non-interest bearing R'000
As at 31 March 2020				
Financial assets at amortised cost:				
Unlisted:				
– Trade and other receivable from exchange transactions	1 258	–	–	1 258
– Trade and other receivable from non-exchange transactions	9 132	–	–	9 132
Financial assets at fair value:				
Cash and cash equivalents	307 446	–	307 446	–
Total financial assets	317 836	–	307 446	10 390
Financial liabilities at amortised cost:				
Trade and other payables – from exchange transactions	408	–	–	408
Trade and other payables – from non-exchange transactions	317 500	–	–	317 500
Total financial liabilities	317 908	–	–	317 908
As at 31 March 2019 (Restated)				
Financial assets at amortised cost:				
Unlisted:				
– Trade and other receivable from exchange transactions	1 677	–	–	1 677
– Trade and other receivable from non-exchange transactions	5 115	–	–	5 115
Financial assets at fair value:				
Cash and cash equivalents	343 901	–	343 901	–
Total financial assets	350 693	–	343 901	6 792
Financial liabilities at amortised cost:				
Trade and other payables – from exchange transactions	269	–	–	269
Trade and other payables – from non-exchange transactions	350 492	–	–	350 492
Total financial liabilities	350 761	–	–	350 761

Notes to the financial statements (continued)

for the year ended 31 March 2020

9. Management of financial risk (continued)

9.1 Financial assets and liabilities (continued)

9.1.2 Credit risk

Key areas where NLPT is exposed to credit risk:

- Financial investments comprising Money Market instruments entered into to invest surplus funds
- Cash and cash equivalents

The Trust is exposed to credit risk in a form of equity market instruments that are invested with the various institutions. As at 31 March 2020 Fitch downgraded financial institutions to a rating of B+ with a negative outlook. NLC aligned the disclosure inline with the decision by the rating agency.

	Total R'000	A BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at March 2020						
Financial assets at fair value:						
– Cash and cash equivalents	307 446	–	–	–	307 446	–
	307 446	–	–	–	307 446	–
As at March 2019						
Financial assets at fair value:						
– Cash and cash equivalents	343 901	–	–	–	343 901	–
	343 901	–	–	–	343 901	–

Credit risk relating to receivables

	31 March 2020 R'000	31 March 2019 R'000
Ithuba Holdings (Pty) Ltd	9 132	5 115
Interest accrued	1 258	1 677
	9 132	5 115

Interest accrued were erroneously omitted in the prior year disclosure.

The ageing of the components of trade and other receivables was as follows:

	Gross 31 March 2020 R'000	Impairment 31 March 2020 R'000	Gross 31 March 2019 R'000	Impairment 31 March 2019 R'000
Within a year	9 132	–	5 115	–
Total	9 132	–	5 115	–

Notes to the financial statements (continued)

for the year ended 31 March 2020

9. Management of financial risk (continued)

9.1 Financial assets and liabilities (continued)

9.1.3 Liquidity risk

The table below analyses the NLPT's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date.

	Total R'000	Within a year R'000
As at 31 March 2020		
Trade and other payables – from exchange transactions	408	408
Trade and other payables – from non-exchange transactions	317 500	317 500
Total	317 908	317 908
At 31 March 2019		
Trade and other payables – from exchange transactions	269	269
Trade and other payables – from non-exchange transactions	350 492	350 492
Total	350 761	350 761

10. Taxation

The National Lotteries Participants Trust is a registered tax payer in terms of Section 67 of the Income Tax Act no. 58 of 1962 as amended. The trusts tax reference number is 2332466172. There is no tax payable for the trust.

11. Comparison of approved budget and final budget

The budget and the accounting bases are the same; both are on the accrual basis. The financial statements and the budget are prepared using a classification on the nature of expenses in the statement of financial performance.

	Approved Budget R'000	Final Budget R'000	Adjustments R'000	Reason for Adjustments
Interest received	3 914	3 914	–	No adjustments
Administrations fees	2 954	2 954	–	No adjustments
Goods and services	960	960	–	No adjustments

12. Events after reporting date

12.1 COVID-19 implications – going concern

The novel coronavirus (COVID-19) pandemic has not had an effect on the going concern status of the NLPT. Adjusting subsequent events are reflected in note 12.2 below.

At the time of preparing the annual financial statements existence of novel coronavirus (COVID-19) was confirmed and had been spreading rapidly across the globe. The country was put under lockdown on 27 March 2020 which has had an effect on the economy. The Trustees performed the going concern assessment and concluded the going concern was appropriate when preparing the annual financial statements.

12.2 Extension of winners prize claim period

During July 2020, the NLC Board (Regulator) approved to grant a concession to allow for all prize claims that expire during lockdown, for all levels of lockdown, to be paid until 31 October 2020 or one calendar month after the end of lockdown, whichever date comes last. This impacted the Annual financial statements and a downward adjustment of R3 485 553 in expired and unclaimed prizes and an upward adjustment in prize winners to reflect this.

Notes to the financial statements (continued)

for the year ended 31 March 2020

13. Trustee's emoluments

Members	Members'		Total	Total
	Fees	Travel Costs	2020	2019
	R'000	R'000	R'000	R'000
Ms MT Ramuedzisi	185	–	185	180
Mr A Mahlalutye	105	–	105	165
Adv LT Nevondwe	366	90	456	368
Mr P Letwaba**	–	–	–	–
Adv E Mabuza***	–	–	–	–
Total	656	90	746	713

** Mr Letwaba is a trustee representing the National Lotteries Commission (the regulator) as per the trust deed. He is not remunerated.

*** Advocate Mabuza is a trustee representing Ithuba Holdings (the operator) as per the trust deed. He is not remunerated.

14. Related party transactions

Key management is defined as individuals with the authority and responsibility for planning, directing and controlling the activities of the National Lotteries Participants Trust. All trustees are regarded as key management. Close family members of key management personnel are considered to be those family members who may be expected to influence, or be influenced by, key management individuals in their dealings with the National Lotteries Participants Trust. An entity is related to the trust if members' of the entity's key management have significant influence in the trust. Other related party transactions are also disclosed in terms of disclosure requirements. Qualitative and quantitative materiality is considered in the disclosure of these transactions.

	31 March 2020 R'000	31 March 2019 R'000
Transactions between NLPT and other parties		
Ithuba Holdings RF (Pty) Ltd		
Trade and other receivables from exchange transactions	9 132	5 115
Trade and other payables from exchange transactions	237 794	268 976
National Lottery Distribution Trust Fund	57 593	68 031

The NLPT held Trustees meetings at NLC offices.

Controlling entity

The NLC is a controlling entity of the NLDTF. The NLDTF is administered by the NLC as stipulated in section 21 of the Lotteries Act No. 57 of 1997 (as amended). For the first time since inception of the NLPT, in 2018 the Auditor-General of South Africa (AGSA) required NLPT to be consolidated in the NLC financial statements and as a result this was effected from the 2018/19 financial year.

Beneficiary list

Allocations 19/20

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ALLOCATIONS 19/20

Date	Sector	Province	Proj No.	Name	Amount
11-Apr-19	Arts	GP	73807	CHILDREN'S RIGHTS VISION (SA)	701 899,00
15-Apr-19	Arts	LP	M12787	KHENSANI NYANGO FOUNDATION	2 500 000,00
15-Apr-19	Sports	GP	32339	United Cricket Board	2 000 800,00
23-Apr-19	Arts	EC	M12795	OKUMYOLI DEVELOPMENT CENTER	283 000,00
23-Apr-19	Arts	KZN	M12816	CARL WILHELM POSSELT ORGANISATION	343 000,00
24-Apr-19	Arts	MP	M12975	MANYAKATANA PRIMARY SCHOOL	200 000,00
24-Apr-19	Arts	WC	M13008	ACTOR TOOLBOX	286 900,00
24-Apr-19	Arts	MP	M12862	QUEEN OF RAIN ORPHANAGE HOME	321 005,00
24-Apr-19	Arts	MP	M12941	GO BACK TO OUR ROOTS	351 025,00
24-Apr-19	Arts	MP	M12835	LAEVELD NATIONALE KUNSTEFEEES	1 903 000,00
29-Apr-19	Charities	FS	M12924	HAND OF HANDS	5 000 000,00
29-Apr-19	Charities	KZN	M13275	SIPHILISIWE	5 000 000,00
29-Apr-19	Charities	EC	M13275	SIPHILISIWE	5 000 000,00
30-Apr-19	Arts	FS	M13031	ABAFAZI BENGOMA	184 500,00
30-Apr-19	Arts	WC	M12945	HOOD HOP AFRICA	330 360,00
30-Apr-19	Arts	FS	M13046	BORN TWO PROSPER	340 884,00
30-Apr-19	Arts	FS	M13021	SA INDUSTRIAL THEATRE OF DISABILITY	1 509 500,00
30-Apr-19	Arts	EC	M12850	NATIONAL ARTS FESTIVAL	3 000 000,00
30-Apr-19	Sports	MP	M12841	Flying Birds Handball Club	126 630,00
30-Apr-19	Sports	KZN	M12879	Ferry Stars Football Club	128 000,00
30-Apr-19	Sports	WC	M12848	Blakes Rugby Football Club	147 961,00
30-Apr-19	Sports	WC	M12930	Riverside Golf Club	200 000,00
30-Apr-19	Sports	MP	M12809	Mpumalanga Rugby Union	800 000,00
30-Apr-19	Sports	WC	M12845	Western Cape Deaf Sport Federation	1 125 176,00
2-May-19	Arts	LP	M12874	NALEDZI YOUTH DEVELOPMENT	289 500,00
2-May-19	Arts	LP	M13074	PILOT COMMUNITY DEVELOPMENT	314 600,00
2-May-19	Arts	KZN	M12875	AGRI VINTAGE	379 000,00
2-May-19	Arts	LP	M12906	AFRICULTURE AND EVENTS	388 000,00
2-May-19	Arts	LP	M13073	NDIMA VISUAL ARTS	400 156,00
3-May-19	Arts	LP	M13146	COMMUNITY CREATIVES NETWORKS	1 570 000,00
6-May-19	Arts	LP	M13204	MAJA CHUENE UNEMPLOYED RURAL	693 500,00
6-May-19	Arts	NC	M13040	GARAGE DANCE ENSEMBLE	762 240,00
6-May-19	Arts	MP	M12815	MBOMBELA ARTS AND CULTURE FORUM	2 262 000,00
6-May-19	Charities	EC	M12976	ZINGISA DAY CARE CENTRE	34 500,00
6-May-19	Charities	MP	M12966	Hlayisekani Creche & Day Care Centre	244 000,00
6-May-19	Charities	KZN	M12779	Siyibo Senior Citizen Club	279 900,00
6-May-19	Charities	KZN	M12807	Pietermaritzburg Benevolent Society	363 902,00
6-May-19	Charities	FS	M13013	Lapologang Old Age Day Centre	674 759,00
6-May-19	Charities	KZN	M12806	Umtapo Centre	926 700,00
6-May-19	Charities	FS	M12794	The Bloemfontein Society for the Prevention of Cruelty to Animals	975 000,00
7-May-19	Arts	WC	M12955	FIRST STEP BALLET	250 000,00
7-May-19	Arts	WC	M12890	THE CAPE TOWN OPERA COMPANY	2 750 000,00
7-May-19	Charities	LP	M13288	Safe Child Day Care	182 045,00
7-May-19	Charities	MP	M13134	Sivusithemba Drop In Centre	338 146,00

Date	Sector	Province	Proj No.	Name	Amount
7-May-19	Charities	LP	M13177	Muila Londolani Home Based Care	460 500,00
7-May-19	Charities	LP	M12838	Londanani Care Centre	500 000,00
9-May-19	Arts	FS	M13147	KGODUMODUMO TSA HANCHABENG	320 000,00
9-May-19	Arts	NC	M13345	MAROTHODI ARTS CENTRE	340 000,00
9-May-19	Arts	NC	M13062	ZTK MUSIC ENTERTAINMENT	343 000,00
9-May-19	Arts	GP	M12772	KASI KREATIVES	420 775,00
10-May-19	Charities	LP	M13215	Kangaroo Mother Care	199 500,00
10-May-19	Charities	LP	M13176	Shalate Drop In Centre	269 800,00
10-May-19	Charities	FS	M13206	Sister Ria Project	271 461,00
10-May-19	Charities	LP	M12928	Tswaing Senethemba Support Group Centre	309 826,00
10-May-19	Charities	LP	M12956	Ramogwerane old Age Club	365 960,00
10-May-19	Charities	LP	M13075	Londanani Home Based Care-Drop in Centre	549 300,00
10-May-19	Charities	NC	M12895	The Tamar Shelter Society	2 830 671,00
14-May-19	Arts	MP	M13388	NYAMAZANE HIGH SCHOOL	200 000,00
14-May-19	Arts	NC	M13023	LIVE.LOVE.BELIEVE	251 000,00
14-May-19	Arts	MP	M13219	MBOKODO PUBLISHERS	319 157,00
14-May-19	Arts	MP	M13113	LEAN ON DANCE THEATRE	1 277 000,00
14-May-19	Arts	GP	M12783	KHWELA THEATRE PRODUCTION	1 906 000,00
14-May-19	Arts	GP	M12798	COLLABORATION CONCEPT PRODUCTION	1 958 000,00
14-May-19	Charities	LP	M13306	Sethwapa Kabula Pre School And Crech-	83 773,00
14-May-19	Charities	LP	M13294	Bokamoso Ke Bophelo Drop In Centre	124 305,00
14-May-19	Charities	WC	M12889	ACVV Huis Malan Jacobs	128 988,00
14-May-19	Charities	LP	M12983	Funanani Community Creche	175 697,00
14-May-19	Charities	FS	M13376	Organisation for African Herbalists	176 000,00
14-May-19	Charities	NC	M12894	Hospice Association of Kimberley	1 097 000,00
14-May-19	Charities	EC	M13066	Callie Evens Lodge	1 323 385,00
14-May-19	Charities	EC	M13099	Masibambane Home For Disabled Children	1 972 000,00
16-May-19	Arts	WC	M13292	SWAHILI LANGUAGE BOARD	193 000,00
16-May-19	Arts	MP	M13372	MZIMBA SECONDARY SCHOOL	200 000,00
16-May-19	Arts	MP	M13452	FLORA PHOPHE PRIMARY	200 000,00
16-May-19	Arts	GP	M12775	ZOLA COMMUNITY ARTS AND DEVELOPMENT PROJECT	268 600,00
16-May-19	Arts	MP	M13183	KUSEKHAYA MULTI TALENTS	280 000,00
16-May-19	Arts	GP	M12778	PERFORMING ARTS AND CULTURE DEVELOPMENT	570 000,00
16-May-19	Arts	GP	M12849	THE LILLIESLEAF TRUST	5 500 000,00
16-May-19	Charities	GP	M12827	Isandla Esihle Charity and Development Projects	84 000,00
16-May-19	Charities	KZN	M12780	SA Riding For Disabled Association	199 238,00
16-May-19	Charities	NC	M12915	Community Rehabilitation Centre	215 994,00
16-May-19	Charities	GP	M12869	UNCHAINEDYOUTH	240 820,00
16-May-19	Charities	MP	M13437	Ithubalethu Old Age Centre	293 295,00
16-May-19	Charities	NC	M13061	Ulonwabo Drop In Centre	349 695,00
16-May-19	Charities	WC	M12884	Grace and Dignity NPC	750 000,00
16-May-19	Charities	MP	M13416	Child Welfare South Africa Nelspruit	1 317 957,00
16-May-19	Charities	FS	M13398	Northern Free State Caregivers	1 600 391,00
16-May-19	Sports	MP	111322	SKHILA SECONDARY SCHOOL	50 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
16-May-19	Sports	KZN	M12876	Shayazonke Football Club	110 000,00
16-May-19	Sports	KZN	M12881	Amaqhawwe Football Club	160 000,00
20-May-19	Charities	EC	M13303	Sizamile Gwaba Educare Centre	158 582,00
20-May-19	Charities	WC	M12916	Helderberg Hospice	252 500,00
20-May-19	Charities	WC	M12927	Helderberg Stroke Support Group	606 399,00
20-May-19	Charities	WC	M12893	Western Cape Cerebral Palsy Association	990 750,00
21-May-19	Charities	NW	106179	WAR_RNA	2 501 410,26
21-May-19	Charities	GP	104919	ZIBSILOR	2 939 717,11
21-May-19	Charities	LP	106182	MUSHUMO USHAVHA ZWANDA	2 989 667,39
21-May-19	Charities	FS	106183	SA YOUTH MOVEMENT	3 610 492,27
21-May-19	Charities	MP	106180	MATIENI COMMUNITY CENTRE	3 751 025,15
21-May-19	Charities	NC	106181	LETHABONG OLD AGE HOME	3 825 063,16
21-May-19	Charities	FS	106183	SA YOUTH MOVEMENT	3 971 336,31
22-May-19	Arts	NC	M13274	PHUTHANANG YOUTH ARTS CENTRE	157 000,00
22-May-19	Arts	NC	M13155	DREAMWORKS FOUNDATIONS	160 000,00
22-May-19	Arts	NC	M13056	ARTS AND CRAFT COMMUNITY PROJECTS	218 000,00
22-May-19	Arts	NC	M13201	MITSWE DEVELOPMENT AGENCY	248 000,00
22-May-19	Arts	NC	M13054	INCREDIBLE ARTS PRODUCTIONS	269 300,00
22-May-19	Arts	NC	M13574	LETS PLAY THEATRE	274 600,00
22-May-19	Arts	NC	M12963	THOBEZILE PRODUCTION	296 000,00
22-May-19	Arts	NC	M12954	PLATFONTEIN ARTS	364 900,00
22-May-19	Arts	GP	M12859	EERSTERUST ARTS AND CULTURE SCHOOL	426 000,00
22-May-19	Arts	GP	M12852	RISA AUDIO VISUAL	2 100 000,00
22-May-19	Charities	NW	M13279	Dithakwana a re Rataneng	344 280,00
22-May-19	Charities	NW	M13540	Itireleng Service Club	365 500,00
22-May-19	Charities	NW	M11885	Tsibogang Christian Action Group	437 600,00
22-May-19	Charities	GP	M12866	LIVEJAM	550 600,00
22-May-19	Charities	NW	M13389	Rustenburg Child & Family & Welfare	663 800,00
22-May-19	Charities	NC	M13076	Ethembeni (Place of Hope) Community Centre	693 000,00
22-May-19	Charities	NC	M13140	Helen Bishop Orthopaedic After Care Home	1 152 000,00
23-May-19	Arts	LP	M12821	GREATER PERFORMANCE MULTIPURPOSE YOUTH GROUP	207 920,00
23-May-19	Arts	LP	M12907	AFRICLEANING HYGIENE	323 000,00
23-May-19	Arts	LP	M12805	CHOMZA COMMUNITY NURSERY	430 234,00
23-May-19	Arts	LP	M12904	KHOMANANI FOUNDATION	1 268 000,00
23-May-19	Arts	LP	M12799	BLUE MOON COMMUNITY DEVELOPMENT	1 323 000,00
23-May-19	Misc	GP	M12802	AKHUMZI FOUNDATION AND ACCIDENT	413 000,00
23-May-19	Misc	LP	M13541	BATAU SECONDARY SCHOOL	706 000,00
23-May-19	Misc	LP	M13517	MOGALE PRIMARY SCHOOL	1 056 000,00
23-May-19	Misc	LP	M12948	SEHLAGANE PRIMARY SCHOOL	1 409 027,20
27-May-19	Charities	WC	M13012	Masakhe Development Centre	332 854,00
27-May-19	Charities	WC	M12980	Atlantic Hope	369 000,00
27-May-19	Charities	GP	M12918	Hands of Compassion	505 000,00
27-May-19	Charities	GP	M12872	Success Development Child and Youth Care Centre	1 653 765,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
28-May-19	Arts	NW	M13478	BAITHAOPI BA MORENA GOSPEL CHOIR	158 676,00
28-May-19	Arts	NW	M13278	NALA ARTS FOUNDATION	268 868,00
28-May-19	Arts	NW	M13464	MMASHIE MOEKETSI GOLDEN HEART FOUNDATION	390 038,00
28-May-19	Arts	KZN	110819	EMPHITHI EMPOWERMENT PROJECT	608 000,00
28-May-19	Charities	MP	M13133	Good Hope Home Based Care	55 499,00
28-May-19	Charities	MP	M13759	Grace Educare Centre	204 000,00
28-May-19	Charities	KZN	M12854	Sekunjalo Project	215 022,00
28-May-19	Charities	LP	M13444	Ntwanano Drop In Centre	320 400,00
28-May-19	Charities	LP	M13378	Santa Mokopane Branch	440 000,00
28-May-19	Charities	GP	M12964	Tembisa Child and Family Welfare Society	1 283 866,00
28-May-19	Sports	KZN	M12950	Khuphuka Children and Youth Fund NPC	48 821,00
28-May-19	Sports	GP	M13005	Mas'dlalani Sports Development Network	50 000,00
28-May-19	Sports	GP	M13058	Mega Sons Football Club	50 000,00
28-May-19	Sports	KZN	M13117	Isicelo Sport Skills	50 000,00
28-May-19	Sports	KZN	M13152	Young Bragaz Football Club	100 000,00
28-May-19	Sports	KZN	M13170	Peace Makers Football Club	100 000,00
28-May-19	Sports	EC	M13315	Sport Heritage Institute	100 000,00
28-May-19	Sports	LP	M13693	Sekgobela Santos	100 000,00
28-May-19	Sports	EC	M13554	Apex United F.C	149 854,78
28-May-19	Sports	EC	M13547	Rainbow Stars Womens Football Club	149 970,35
28-May-19	Sports	GP	M13142	Unirveisity Sports South Africa	1 350 000,00
28-May-19	Sports	GP	M13712	Physical Education Institute of South Africa NPC	12 500 000,00
29-May-19	Sports	LP	M13053	Lethabo Sport Development	50 000,00
29-May-19	Sports	LP	M13048	Dikoting Pubs Football Club	100 000,00
29-May-19	Sports	LP	M13100	Stan Rangers F.C	100 000,00
29-May-19	Sports	LP	M13221	Karee Development Stars F.C	100 000,00
29-May-19	Sports	LP	M13217	Buffelo United F.C	120 000,00
29-May-19	Sports	FS	M13156	Judo South Africa	175 000,00
29-May-19	Sports	EC	M12813	Border Ladies Golf	187 000,00
30-May-19	Arts	EC	M13533	GIVING THEM WING FOUNDATION	258 000,00
30-May-19	Arts	EC	M13161	LHEC ANSWER THE CALL	328 000,00
30-May-19	Arts	EC	M13355	ALFRED NZO COMMUNITY RADIO	758 000,00
30-May-19	Arts	EC	M13180	SOUTH END MUSEUM TRUST	1 920 000,00
30-May-19	Arts	FS	M12981	THE HOUSE OF MERCY	2 200 000,00
30-May-19	Charities	MP	111737	SUCCESSFULL CRECHE AND PARTIALCARE CENTRE	268 000,00
30-May-19	Charities	WC	111763	TEHILLAH FUTURE KIDZ	285 800,00
30-May-19	Charities	LP	107848	MUALUSI DROP IN CENTRE	374 157,00
30-May-19	Charities	MP	111042	SAVF MIDDELBURG	815 400,00
30-May-19	Sports	LP	M12812	Bakgaga Academy Football Club	100 000,00
30-May-19	Sports	GP	M13030	South African Sports Confederation and Olympic Committee	8 000 000,00
3-Jun-19	Charities	FS	M12017	Bopanang Old Age Club	65 090,00
3-Jun-19	Charities	FS	67859	Tshepang Educare Trust	205 210,00
3-Jun-19	Charities	FS	M11064	Goldfields Family Advice Organization	247 000,00
3-Jun-19	Charities	NC	M11735	Re A Ruta Day Care Centre	345 100,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
3-Jun-19	Charities	FS	M11731	Pixies Creche and Playgroup	664 640,00
4-Jun-19	Arts	FS	M13525	BOKAMOSO	120 666,00
4-Jun-19	Arts	FS	M13686	THE MILLION COLOURS OF AFRICA	204 000,00
4-Jun-19	Arts	FS	M13251	SUCCESS FOR AFRICA	208 000,00
4-Jun-19	Arts	FS	M13406	LEOTLELA CULTURAL GROUP	255 586,00
4-Jun-19	Arts	FS	M13682	THE TITAN THEATRE PRODUCTION	441 832,00
4-Jun-19	Arts	FS	M13403	LUZUKO LA BOTLHALE ALBINISM FOUNDATION	457 250,00
4-Jun-19	Arts	FS	M13723	FREE STATE DANCE THEATRE	467 083,00
4-Jun-19	Charities	FS	M11265	Reitumetse Day Care Centre	171 600,00
4-Jun-19	Charities	FS	M11356	THAMID CARE CENTRE	176 000,00
4-Jun-19	Charities	FS	M11219	Tshireletsong Creche	240 500,00
4-Jun-19	Charities	FS	M12314	Ratanang Day Care Centre	247 000,00
4-Jun-19	Charities	FS	M11203	Daily Bread Soup Kitchen	258 200,00
4-Jun-19	Charities	FS	M11089	Re-Arabetswe Day Care Centre	293 800,00
4-Jun-19	Charities	FS	M11099	Dihlabeng Development Initiative	332 315,00
4-Jun-19	Charities	FS	M11210	Jabula Pre-School	407 050,00
4-Jun-19	Charities	FS	M11746	Makeneng Creche	606 000,00
4-Jun-19	Charities	WC	M12973	The Academy for Adults with Autism	883 848,00
5-Jun-19	Arts	KZN	M13166	WEHLUKILE YOUTH DEVELOPMENT	253 284,00
5-Jun-19	Arts	KZN	M13295	MADUNDUBALA ARTS	265 000,00
5-Jun-19	Arts	KZN	M13162	SIYAPHAMBILI THEATRE DRAMA AND DANCERS	268 800,00
5-Jun-19	Arts	KZN	M12921	SIMPHIWE ISABELO ART EDUTAINMENT	388 398,00
5-Jun-19	Charities	KZN	M13119	Child and Youth Care Services	82 400,00
5-Jun-19	Charities	MP	111758	OTHANDWEN STIMULATION CENTRE	219 750,00
5-Jun-19	Charities	WC	M13027	Khanyisa Foundation	258 000,00
5-Jun-19	Charities	KZN	M13038	Zamifundo Day Care Centre	380 325,00
5-Jun-19	Charities	KZN	M13025	Sicelokuhle Creche	473 000,00
5-Jun-19	Charities	WC	M13065	Changeability	754 302,00
5-Jun-19	Charities	EC	M13032	Family Restoration Services	1 466 129,00
6-Jun-19	Arts	KZN	M12855	NQUBEKO COMMUNITY RADIO	230 000,00
6-Jun-19	Arts	KZN	M13004	EMAKHUZENI CULTURAL MUSIC	260 100,00
6-Jun-19	Arts	NW	M12340	MABITILE CULTURAL GROUP	294 264,00
6-Jun-19	Arts	KZN	M12932	UMNOTHO GROWERS	318 300,00
6-Jun-19	Arts	KZN	M12992	ISIGQI ARTS DEVELOPMENT	586 200,00
6-Jun-19	Charities	KZN	M13154	Qinisa Creche	151 000,00
6-Jun-19	Charities	KZN	M13116	Phakamani Creche	159 400,00
6-Jun-19	Charities	GP	M12938	Mamelodi Young Men Christian Service Centre	249 000,00
6-Jun-19	Charities	LP	M13558	Matjedi Drop in Centre	386 000,00
6-Jun-19	Charities	LP	M13675	Happy Faces	431 600,00
6-Jun-19	Charities	KZN	M13212	Empangeni Child and Family Care	659 200,00
6-Jun-19	Charities	EC	M13526	Dimbaza Society For The Aged	1 431 000,00
6-Jun-19	Charities	NW	M13408	Ke Barona Old Age and Disabled Home	1 464 000,00
6-Jun-19	Charities	EC	M13184	Umbono Service Centre For The Aged	3 930 352,00
10-Jun-19	Arts	GP	M13102	MELUSI CLEANING AND ENVIRONMENT	143 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
10-Jun-19	Arts	GP	M12897	SECHABA SE SO YOUTH FOUNDATION	145 000,00
10-Jun-19	Arts	GP	M12968	MONATE HO BATHO	198 000,00
10-Jun-19	Arts	GP	M13095	GAMELISHA COMMUNITY PROJECTS	215 000,00
10-Jun-19	Arts	KZN	M12959	BOMTHO	270 000,00
10-Jun-19	Arts	GP	M12924	HAND TO HAND FOUNDATION	364 134,00
10-Jun-19	Misc	GP	M13017	IMTM NETWORK	481 909,00
11-Jun-19	Arts	GP	M12840	ECALENI COMMUNITY DEVELOPMENT	136 000,00
11-Jun-19	Arts	GP	M12839	TE amo FOUNDATION	138 500,00
11-Jun-19	Arts	GP	M12997	MZILIKAZI KA MASHABANE	166 500,00
11-Jun-19	Arts	GP	M13039	IMPILO ART	171 250,00
11-Jun-19	Arts	GP	M13536	SINDAWONYE PERFORMING ARTS	182 000,00
11-Jun-19	Arts	GP	M12984	ARTS ARISE	198 000,00
11-Jun-19	Arts	GP	M12989	LASTBORN ARTS FOUNDATION	213 000,00
11-Jun-19	Arts	GP	M12920	BUHLE COMMUNITY DEVELOPMENT	234 200,00
11-Jun-19	Arts	EC	M13754	EZASEMBO ARTS AND CRAFT	282 247,00
11-Jun-19	Arts	GP	M12970	RAINBOW TALENTS ARTS AND CULTURE	330 000,00
11-Jun-19	Arts	GP	M13022	CREATIVE MINDS	347 500,00
11-Jun-19	Arts	LP	M12914	NDAA FOUNDATION	1 890 000,00
11-Jun-19	Charities	EC	M13633	Nokanyo Day Care Centre	69 000,00
11-Jun-19	Charities	EC	M13760	Luphindo Day Care Centre	125 850,00
11-Jun-19	Charities	KZN	M13175	Fundisisa Day Care Centre	186 797,00
11-Jun-19	Charities	KZN	M13169	KZN Pride	213 000,00
11-Jun-19	Charities	NC	M13811	Tirisano Mmogo Home Based Care	326 100,00
11-Jun-19	Charities	EC	M13680	Kusile Women Empowerment	441 150,00
11-Jun-19	Charities	EC	M13716	Christelik-Maatskaplike Raad vir die Ring van Humansdorp	1 353 060,00
11-Jun-19	Charities	NC	M13996	Noord Kaap Vigs Forum	1 373 600,00
11-Jun-19	Sports	EC	M12796	Bedford Crusaders Sports Club	180 404,50
11-Jun-19	Sports	GP	M12951	South African Deaf Sports Federation	1 923 550,00
11-Jun-19	Sports	GP	M14304	Prestigious Woman	5 032 595,00
12-Jun-19	Charities	MP	M13809	Kromdraai Multi-Purpose Centre	287 000,00
12-Jun-19	Charities	WC	M13036	Usapho Foundation NPC	292 980,00
12-Jun-19	Charities	WC	M13045	Precious Pebble Foundation	402 600,00
12-Jun-19	Charities	MP	M13701	Hina Twela Vusiwana	455 000,00
12-Jun-19	Charities	NW	M14142	Rusoord Ouetehuis Vryburg	598 855,00
12-Jun-19	Charities	KZN	M13414	Thengani Creche	651 300,00
12-Jun-19	Charities	EC	M13211	Dibashe Special Educare-Inclusive	828 500,00
12-Jun-19	Sports	GP	M12995	Mzwandile Lukhele Foundation	50 000,00
12-Jun-19	Sports	KZN	M13333	Portugal Football Club	65 000,00
12-Jun-19	Sports	KZN	M13342	Ngwanase Red Swallows	65 000,00
12-Jun-19	Sports	KZN	M13167	African Callies Football Club	71 000,00
12-Jun-19	Sports	KZN	M13068	Mabhubhu Football Club	90 000,00
12-Jun-19	Sports	KZN	M13174	Juvenile Football Club	90 000,00
12-Jun-19	Sports	KZN	M13198	Masakhane Football Club	90 000,00
12-Jun-19	Sports	KZN	M13214	Juve Football Club	92 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
12-Jun-19	Sports	KZN	M13216	Mananga Football Club	92 000,00
12-Jun-19	Sports	KZN	M13308	Ivutha Football Club	110 000,00
12-Jun-19	Sports	KZN	M13343	Manguzi Madrid	110 000,00
12-Jun-19	Sports	KZN	M13330	Inkamane Football Club	115 000,00
12-Jun-19	Sports	KZN	M13290	Mtuba Spurs F.C	120 000,00
12-Jun-19	Sports	KZN	M13347	Madlazini Rangers Football Club	125 000,00
12-Jun-19	Sports	KZN	M13350	Young Chiefs (JNR) F.C	125 000,00
12-Jun-19	Sports	GP	M13142	University Sports South Africa	2 065 000,00
13-Jun-19	Charities	GP	M13098	Inkosi Ivumile Community Organisation	313 640,00
13-Jun-19	Charities	GP	M12965	Ekukhanyeni Project for Mental Disable People	449 199,00
13-Jun-19	Charities	WC	M13118	Famsa Outeniqua	601 000,00
13-Jun-19	Charities	GP	M13002	South African Mobility for the Blind Trust	744 605,00
13-Jun-19	Charities	GP	M13097	Laudium Mental Health Society	864 000,00
13-Jun-19	Charities	GP	M13096	Agisanang Domestic Abuse Prevention and Training	988 550,00
13-Jun-19	Charities	GP	M13049	The Down Syndrome Association Gauteng	1 272 000,00
13-Jun-19	Charities	WC	M13148	South African Bone Marrow Registry	1 632 000,00
13-Jun-19	Sports	KZN	M13357	Siyaphambili Netball Club	65 000,00
13-Jun-19	Sports	KZN	M13465	Veronah Football Club	65 000,00
13-Jun-19	Sports	KZN	M13487	White City Football Club	65 000,00
13-Jun-19	Sports	FS	M13788	Free State Chess Academy	77 000,00
13-Jun-19	Sports	EC	M13854	Rising Stars Youth Development Athletic Club	85 000,00
13-Jun-19	Sports	MP	M13491	Mbombela Sports Development	95 000,00
13-Jun-19	Sports	KZN	M13360	Lacoste FC	100 000,00
13-Jun-19	Sports	KZN	M13344	George City	120 000,00
13-Jun-19	Sports	NC	M14214	Shooting Stars	125 000,00
13-Jun-19	Sports	KZN	M13599	PD Heroes Football Club	137 750,00
13-Jun-19	Sports	KZN	M13358	Bright Stars Netball Club	150 000,00
13-Jun-19	Sports	EC	M13557	Site Stars Football Club	150 000,00
13-Jun-19	Sports	EC	M13985	Hungry Lions Football Club	150 000,00
13-Jun-19	Sports	EC	M13979	City Lads Football Club	152 000,00
13-Jun-19	Sports	KZN	M13477	Umlalazi United Football Club	175 000,00
13-Jun-19	Sports	EC	M13480	Eastern Cape Equestrian Federation	298 395,00
13-Jun-19	Sports	EC	M13606	Buffalo City Metro Basket Association	404 400,00
13-Jun-19	Sports	FS	M13916	Griffons Rugby Union	939 530,00
18-Jun-19	Arts	GP	M12917	ASSOCIATION FOR NON PROFIT ORGANISATION	75 500,00
18-Jun-19	Arts	GP	M12996	KHULANOLWAZI SUPPORT GROUP	178 720,00
18-Jun-19	Arts	GP	M12926	YUFORIA	235 900,00
18-Jun-19	Arts	NW	M13790	THE VILLAGE KNOCKOUT FOUNDATION	1 068 000,00
18-Jun-19	Arts	NW	M13551	2745 COMMUNITY PERFORMING ARTS	1 143 100,00
18-Jun-19	Arts	GP	M12853	GOSPEL MUSIC ASSOCIATION	1 560 000,00
18-Jun-19	Charities	KZN	M13584	Sikhula Ngothando Crech and Community Centre	497 827,00
18-Jun-19	Charities	GP	M13143	Vukani Care	757 000,00
19-Jun-19	Arts	EC	M14152	THE AFRICAN SHOW COALITION INSTITUTE	1 200 000,00
19-Jun-19	Charities	LP	M14228	Nkgodisheng Day Care	87 847,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
19-Jun-19	Charities	LP	M14037	Montedi Creche	100 551,00
19-Jun-19	Charities	KZN	M13616	Sikhula Kahle Creche	113 900,00
19-Jun-19	Charities	NC	M13756	Intambo Soup Kitchen	225 505,00
19-Jun-19	Charities	NC	M13524	New Stands Soup Kitchen	241 100,00
19-Jun-19	Charities	LP	M13949	Hitekani Mapapila Home Based Care	281 000,00
19-Jun-19	Charities	LP	M14145	Hanyani Day Care Centre	341 205,00
19-Jun-19	Charities	LP	M14164	Tharollo Day Care Centre	386 000,00
19-Jun-19	Charities	LP	M14017	Mahodiela Place of Care Centre	458 032,00
19-Jun-19	Charities	KZN	M13401	Ziqalele Creche	476 383,00
19-Jun-19	Charities	LP	M14270	Makgofe Creche	499 200,00
19-Jun-19	Charities	GP	M13151	Johannesburg Society for the Prevention of Cruelty to Animals	750 000,00
19-Jun-19	Charities	MP	M13892	Gugulethu St Benedict's Home for the Aged	875 102,00
19-Jun-19	Charities	GP	M13188	Munsieville Care for the Aged	1 184 865,00
20-Jun-19	Arts	MP	M11974	MATHENDELE MNTAMBO FOUNDATION	204 000,00
20-Jun-19	Arts	EC	M13553	EESTERIVIER PROJECT ORGANISATION	312 848,00
20-Jun-19	Arts	KZN	M13230	ISANDLA MULTIMEDIA CENTRE	352 434,00
20-Jun-19	Arts	KZN	M13285	SIYAKHULA DEVELOPMENT PROGRAMME	407 049,00
20-Jun-19	Arts	KZN	M13326	ANAGONA COMMUNITY DEVELOPMENT	492 500,00
21-Jun-19	Arts	EC	M13665	SIYALIMA YOUTH PROJECT	375 724,00
21-Jun-19	Arts	EC	M13542	EKHAYA PRODUCTION	612 000,00
21-Jun-19	Arts	EC	M13608	LISAHLUMA SKILLS DEVELOPMENT	1 000 000,00
21-Jun-19	Arts	EC	M13776	KWACHA DEVELOPMENT	1 278 000,00
25-Jun-19	Charities	KZN	M13909	Mbaliyesizwe Creche	121 000,00
25-Jun-19	Charities	NC	M14031	Thembelihle Advice & Development Agency	236 246,00
25-Jun-19	Charities	MP	M13715	Unity Is The Power Ministry	237 110,00
25-Jun-19	Charities	NC	M13722	Bontsha Lerato Organisation	290 700,00
25-Jun-19	Charities	KZN	M13583	Isabelo Samangwane Creche	432 144,00
25-Jun-19	Charities	KZN	M13784	Sikhethiwe Creche	492 829,00
25-Jun-19	Charities	KZN	M13753	Uthandolwethu Creche	497 842,00
25-Jun-19	Charities	NC	M12898	Thebe ya Kgomotso	500 000,00
25-Jun-19	Charities	NC	M13719	Maggie Samboer Hospice	1 051 500,00
25-Jun-19	Sports	GP	M13255	Cosmo City Community Projects and Development	50 000,00
25-Jun-19	Sports	KZN	M13434	Excited IG's Development Club	65 000,00
25-Jun-19	Sports	GP	M13231	Real Touch Football Club	70 000,00
25-Jun-19	Sports	KZN	M13462	Old Tigers Football Club	75 000,00
25-Jun-19	Sports	GP	M13236	Sedibeng Chess	81 990,00
25-Jun-19	Sports	GP	M13185	Barcelona Eleven Experience Development Club	95 000,00
25-Jun-19	Sports	KZN	M13238	Global Stars Football Academy	100 000,00
25-Jun-19	Sports	NC	M14025	All Blacks FC	105 000,00
25-Jun-19	Sports	KZN	M13407	Iqhawe Football Club	145 675,00
25-Jun-19	Sports	EC	M13975	Stinging Bees Football Club	147 901,18
25-Jun-19	Sports	EC	M14063	Loerie Super Eagles Football Club	149 912,28
25-Jun-19	Sports	EC	M13980	PE Sundowns Football Club	154 667,18
25-Jun-19	Sports	EC	M14059	Evergreens Rugby Club	154 858,80

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
25-Jun-19	Sports	LP	M14258	Nhlangano Athletic Club	205 000,00
25-Jun-19	Sports	EC	M14028	Hankey Football Club	206 000,65
25-Jun-19	Sports	WC	M13354	Sea Point Tennis Club	365 000,00
25-Jun-19	Sports	LP	M13921	Vyeboom Youth Development	10 105 000,00
26-Jun-19	Charities	LP	M13928	Sefomolo Day Care Centre	63 075,00
26-Jun-19	Charities	LP	M13836	Sekgoka Creche	120 000,00
26-Jun-19	Charities	LP	M13937	Mogoshadi Day Care	142 820,00
26-Jun-19	Charities	LP	M13932	Vep Matlala	167 400,00
26-Jun-19	Charities	LP	M13805	Mahlasedi Day Care Centre	174 469,00
26-Jun-19	Charities	LP	M13948	Mamafa Hlatlang Baswa against Drugs and Substance Abuse	179 600,00
26-Jun-19	Charities	LP	M13984	Refiloe Creche	216 733,00
26-Jun-19	Charities	LP	M13762	Ngwana-Mago Drop in Centre	494 365,00
27-Jun-19	Arts	NW	M14324	DIRANG PRIMARY SCHOOL	144 544,00
27-Jun-19	Arts	NW	M14179	TTT FOUNDATION	2 585 400,00
28-Jun-19	Charities	FS	M13787	Botle Ke Thuto Educare Centre	160 990,00
28-Jun-19	Charities	FS	M13758	Khauhelo	238 800,00
28-Jun-19	Charities	FS	M14129	Letlotlo La Bana Aftercare Programme	477 004,00
28-Jun-19	Charities	FS	M13831	Seed Foundation South Afrika	570 450,00
28-Jun-19	Charities	FS	M14084	Qholaqhwe Advice Centre	595 050,00
28-Jun-19	Charities	FS	M14138	Life Line Free State	837 998,00
2-Jul-19	Arts	NC	M13727	BOKHUTLO CREATIVES	208 000,00
2-Jul-19	Arts	NC	M13044	LA RUSCHA CASA DA FAMA	238 000,00
2-Jul-19	Arts	NC	M14040	MAROTHODI A PULA TRADITIONAL DANCE	240 000,00
2-Jul-19	Arts	NC	M13092	ESTEEM PROJECT	306 800,00
2-Jul-19	Arts	NC	M13578	FRIENDS OF THE NORTHERN CAPE THEATRE	323 900,00
2-Jul-19	Arts	NC	M12933	TLHABOLOGO ARTS	327 500,00
2-Jul-19	Arts	FS	M14176	BUSINESS AND ARTS NETWORK	355 490,00
2-Jul-19	Arts	NC	M13791	LEJE LA THUSO	468 000,00
2-Jul-19	Arts	NC	M12953	KGOLAGANO ARTIST DEVELOPMENT	481 775,00
2-Jul-19	Arts	NC	M13307	GHAAP RIVERXTREME	523 000,00
2-Jul-19	Arts	FS	M13967	SIYAPHIKELELA COMMUNITY DEVELOPMENT	1 693 000,00
2-Jul-19	Charities	GP	M12781	Little Feet Kindergarten	87 900,00
2-Jul-19	Charities	GP	M12999	Lwazi's Little Light House Pre-School	129 000,00
2-Jul-19	Charities	GP	M12958	Tip toe School	177 000,00
2-Jul-19	Charities	GP	M13249	Give A Limb	197 058,00
2-Jul-19	Charities	WC	M13260	Missing Children SA	255 000,00
2-Jul-19	Charities	WC	M13181	Phumalela Senior Group	467 637,00
2-Jul-19	Charities	WC	M13136	Newton Diensentrum	573 900,00
2-Jul-19	Charities	WC	M13339	Neighbourhood Old Age Homes	631 471,00
2-Jul-19	Charities	WC	M13171	The Cape Kidney Association NPC	964 466,00
2-Jul-19	Charities	WC	M13168	Mosaic Women's Training Service and Healing Centre NPC	1 230 000,00
3-Jul-19	Arts	FS	M14000	SEGANN NPC	189 900,00
3-Jul-19	Arts	FS	M14316	BATLHODI CULTURAL CENTER	220 029,00
3-Jul-19	Arts	FS	M14114	DIKGUTSANA CULTURAL GROUP	262 700,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
3-Jul-19	Arts	FS	M14311	MADIBA UBUNTU COMMUNITY DEVELOPMENT	275 800,00
3-Jul-19	Arts	FS	M13977	ABANGCWELE PERFORMING ARTS	279 500,00
3-Jul-19	Arts	FS	M13931	SIYAKHUBUCHA YOUTH CLUB	289 550,00
3-Jul-19	Arts	FS	M14313	MANGAUNG COMMUNITY DEVELOPMENT	293 000,00
3-Jul-19	Arts	FS	M13957	BOTSHELO BAKA COMMUNITY DEVELOPMENT	318 680,00
3-Jul-19	Arts	FS	M14185	FORGED BY WOMAN ARTS	330 829,52
3-Jul-19	Arts	FS	M13801	LINDOKUHLE FOUNDATION	357 533,00
3-Jul-19	Arts	FS	M13936	SIYAYA YOUTH CLUB	379 787,00
3-Jul-19	Arts	FS	M14238	CREATE LIVEABLE ENVIRONMENT AROUND NEIGHBOURHOOD	398 140,00
3-Jul-19	Arts	FS	M14148	KGATELOPELE SPORTS ARTS AND CULTURE	410 600,00
3-Jul-19	Arts	FS	M14217	BRIGHT FUTURE COMMUNITY CENTER	431 231,00
3-Jul-19	Arts	FS	M14207	GLOBE ENVIRONMENT CARE	442 080,00
3-Jul-19	Charities	LP	M13812	Mankuonyana Creche	116 500,00
3-Jul-19	Charities	EC	M13930	Nonkqubela Educare Centre	123 500,00
3-Jul-19	Charities	EC	M13726	Noxolo Educare Centre	129 320,00
3-Jul-19	Charities	LP	M13807	Mutshidzi Day Care Centre	204 232,00
3-Jul-19	Charities	LP	M13773	Seoratsatsi Day Care Centre	213 900,00
3-Jul-19	Charities	LP	M13989	St Martin Community Creche	224 118,00
3-Jul-19	Charities	LP	M13966	Mphepele – Ngwana Creche	254 000,00
3-Jul-19	Charities	EC	M13915	Thembeka Child and Youth Center	254 500,00
3-Jul-19	Charities	EC	M13822	Mabhodweni Pre-School	283 500,00
3-Jul-19	Charities	LP	M13786	Maitjeng Day Care Centre	296 750,00
3-Jul-19	Charities	EC	M13800	Nkos' Uthandile Community Development Project	312 000,00
3-Jul-19	Charities	LP	M13679	Loveday Nursery Centre	387 600,00
3-Jul-19	Charities	EC	M14089	Zenzele Umkhombe Development Society	418 002,00
3-Jul-19	Charities	LP	M13685	Tswelopele Day Care Centre	468 500,00
3-Jul-19	Charities	LP	M13976	Mmalefokana Day Care Centre	500 000,00
3-Jul-19	Charities	LP	M13941	Ranoto Drop In Centre	684 400,00
3-Jul-19	Charities	EC	M14166	St mary's development and care centre	761 000,00
3-Jul-19	Charities	EC	M13808	Retina South Africa Eastern Cape Branch	1 227 650,00
3-Jul-19	Charities	EC	M13724	Child Welfare South Africa, Port St Johns	1 494 903,00
3-Jul-19	Sports	GP	M12919	Tau Tsa Thoka	50 000,00
3-Jul-19	Sports	KZN	M13470	Nora Football Club	50 000,00
3-Jul-19	Sports	KZN	M13458	Udonga Sports Academy	55 000,00
3-Jul-19	Sports	WC	M14134	South Africa Endurance Academy NPC	104 600,00
3-Jul-19	Sports	KZN	M13469	Mthonjaneni Football Club	125 000,00
3-Jul-19	Sports	KZN	M13602	Yizo Yizo Football Club	125 000,00
3-Jul-19	Sports	KZN	M13660	Golden Aces F.C	125 000,00
3-Jul-19	Sports	EC	M14006	Shining Stars FC	145 217,45
3-Jul-19	Sports	EC	M14012	Strikers United Football Club	154 629,00
3-Jul-19	Sports	WC	M14206	Vultures Football Club	178 696,00
3-Jul-19	Sports	WC	M13420	Home Stars Football Club	180 010,00
3-Jul-19	Sports	WC	M13441	Manchester Football	185 000,00
3-Jul-19	Sports	WC	M14224	Eden Cycling Association	205 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
3-Jul-19	Sports	GP	M12946	Cricket South Africa	1 500 000,00
3-Jul-19	Sports	LP	M13853	Hangwani Mulaudzi Foundation	3 000 000,00
4-Jul-19	Sports	NC	M14396	Destroyers Sports Club	55 000,00
4-Jul-19	Sports	NC	M14300	Sport4Disabled NPC	85 000,00
4-Jul-19	Sports	LP	M14337	Mighty Blues Football Club	115 000,00
4-Jul-19	Sports	EC	M14015	Excelsior Rugby Club	149 926,65
5-Jul-19	Charities	MP	M13605	Thabile Pre-School and Creche	85 000,00
5-Jul-19	Charities	KZN	M13588	Sakhokuhle Creche	431 666,00
5-Jul-19	Charities	KZN	M13838	Entokozweni Creche	451 005,00
5-Jul-19	Charities	KZN	M13603	Ohlalwini Creche	465 500,00
5-Jul-19	Charities	KZN	M13402	Thuthukani Creche	654 614,00
5-Jul-19	Charities	NW	M14183	Aganang Community Centre	730 260,00
5-Jul-19	Charities	KZN	M12797	1000 Hills Community Helpers	1 469 671,00
8-Jul-19	Arts	WC	M13728	CAPE TOWN HAWKERS	145 000,00
8-Jul-19	Arts	WC	M13033	UKWINDLA	161 000,00
8-Jul-19	Arts	WC	M12868	INTSIKA YAMANYANGE	248 000,00
8-Jul-19	Arts	WC	M12982	UNITED WE STAND COMMUNITY BUILDING PROJECT	320 835,00
8-Jul-19	Arts	WC	M13149	LILITHA COMMUNITY PROJECT	366 900,00
8-Jul-19	Arts	WC	M13196	INTSIKA NPO	372 000,00
8-Jul-19	Arts	WC	M14437	SOIL FOR LIFE	375 000,00
8-Jul-19	Arts	WC	M13059	INDONI DANCE ARTS AND LEADERSHIP ACADEMY	409 000,00
8-Jul-19	Arts	WC	M13624	CAPE MUSIC INSTITUTES	427 800,00
8-Jul-19	Arts	WC	M13443	THE NEW DIRECTION MALE QUARTET	453 196,00
8-Jul-19	Arts	WC	M13309	DANCE FOR ALL	542 000,00
8-Jul-19	Arts	WC	M13899	BRIDGETOWN THEATRE COMPANY	613 000,00
8-Jul-19	Arts	WC	M13896	COLLEGE OF MAGIC	928 029,00
9-Jul-19	Charities	NC	M11516	ROLIHLAHLA OLD AGE TRAINING CENTRE	R 170 000,00
9-Jul-19	Charities	NC	M14578	Women In Action	307 198,00
9-Jul-19	Charities	NC	M12828	ST MATTHEWS DROP IN CENTRE	R 320 760,00
9-Jul-19	Charities	NC	M14048	Masiphile NGO	331 000,00
9-Jul-19	Charities	NC	M14067	Kopanang Soup Kitchen	381 600,00
9-Jul-19	Charities	NC	M14278	Hospice Richtersveld	395 000,00
9-Jul-19	Charities	WC	M13699	Chilanga Riding School for the Disabled	427 465,00
9-Jul-19	Charities	WC	M13405	The Animal Welfare Society of South Africa: Stellenbosch	515 000,00
9-Jul-19	Charities	WC	M13457	The Arthritis Foundation of South Africa	642 899,00
9-Jul-19	Charities	WC	M13539	Nomaxabiso Centre for Children with Special Needs and Inclusive Education	672 260,00
9-Jul-19	Charities	WC	M13834	Breede River Hospice	796 596,00
9-Jul-19	Charities	WC	M13730	The Muscular Dystrophy Foundation Cape	1 136 571,00
9-Jul-19	Charities	WC	M13415	Siyabonga Huis van Dankseging	1 227 900,00
9-Jul-19	Charities	WC	M13484	Woodside Special Care Centre	1 804 400,00
10-Jul-19	Arts	WC	M13944	SIWISA DEVELOPMENT PROJECT	223 000,00
10-Jul-19	Arts	WC	M13135	LIGHT OF LIFE THEATRE ORGANISATION	260 000,00
10-Jul-19	Arts	KZN	M13299	AFRICA TELEVISION MARKET	274 500,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
10-Jul-19	Arts	WC	M13829	OVERBERG DEVELOPMENT AND EMPOWERMENT CENTRE	315 200,00
10-Jul-19	Arts	KZN	M13381	VULIMPILO ORGANISATION	431 690,00
10-Jul-19	Arts	KZN	M12773	WORLDVISION HOUSE FOUNDATION	438 000,00
10-Jul-19	Arts	WC	M13305	KRONENDAL MUSIC ACADEMY	848 000,00
10-Jul-19	Charities	FS	M14310	Meloding Victim Empowerment Centre	113 750,00
10-Jul-19	Charities	LP	M13973	Jilongo Day Care Centre	138 510,00
10-Jul-19	Charities	FS	M13532	Barona Community Based Care And Support Services	257 207,00
10-Jul-19	Charities	MP	M14023	Thandanani Home Based Care	284 700,00
10-Jul-19	Charities	WC	M13893	Ebumnandini Old Age Home	346 600,00
10-Jul-19	Charities	LP	M13194	Ramphagane Creche	391 006,00
10-Jul-19	Charities	LP	M13705	Khosouthopa Day Care Centre	470 659,00
10-Jul-19	Charities	GP	M13298	Ikhaya Lothando Community Centre	1 252 500,00
10-Jul-19	Charities	EC	M13906	Cheshire Home Summerstrand	1 291 510,00
11-Jul-19	Charities	MP	M14369	Vaxumi Community care	59 500,00
11-Jul-19	Charities	NC	M14029	Ditshipa E.L.C	119 614,00
11-Jul-19	Charities	NC	M13934	Neighbour Helping Neighbour	247 800,00
11-Jul-19	Charities	MP	M14203	Bethal SPCA	603 000,00
11-Jul-19	Charities	NC	M14243	Grassroots Edge	637 700,00
11-Jul-19	Charities	NW	M13331	Are Direng Care Givers	639 400,00
11-Jul-19	Charities	NW	M14646	Hospice Matlosana	886 295,00
11-Jul-19	Charities	NW	M13418	Kgaratlho Project for the Blind	1 101 356,00
11-Jul-19	Charities	MP	M12901	SAVF Bethal Maatskaplik	1 216 935,00
11-Jul-19	Charities	WC	M13454	Ilitha Labantu	1 726 082,00
11-Jul-19	Misc	WC	M13254	SOUTH AFRICAN GOLF HERITAGE TRUST	174 556,00
11-Jul-19	Misc	GP	M13334	TECHNOLOGY EDUCATION IN RURAL SCHOOL	345 500,00
11-Jul-19	Misc	GP	M13432	SUPREME CHESS TRUST	700 000,00
11-Jul-19	Misc	LP	M14158	NARE MOHLALERWA PRIMARY	957 000,00
11-Jul-19	Misc	GP	M13291	YOUTH LIFE	1 108 600,00
11-Jul-19	Misc	LP	M13041	ELSIPRO NPC	3 308 000,00
15-Jul-19	Charities	EC	M14296	Lingelethu Care Child Centre	52 200,00
15-Jul-19	Charities	FS	M14314	Katlehong	61 198,00
15-Jul-19	Charities	LP	M14302	Molelekeng Day Care Centre	136 000,00
15-Jul-19	Charities	LP	M14267	Mmatemisha Service Centre For The Aged	177 000,00
15-Jul-19	Charities	KZN	M13276	Khanyisani Day Care Centre	202 000,00
15-Jul-19	Charities	LP	M14266	Khanimamba Disability Centre	218 010,00
15-Jul-19	Charities	FS	M14594	Thuso Old Age Community Non Profit Organisation	245 389,00
15-Jul-19	Charities	LP	M14262	Rethabile Drop in Centre	246 000,00
15-Jul-19	Charities	KZN	M13138	1000 Hills Community Helpers Creche and Pre -School	293 260,00
15-Jul-19	Charities	NW	M13819	Mphatlalatsane Tswelopele	315 600,00
15-Jul-19	Charities	MP	M14460	Sifiso Sethu Home Based Care	325 000,00
15-Jul-19	Charities	FS	M14571	Northern Free State Mental Health Society	360 000,00
15-Jul-19	Charities	EC	M14227	Upper Ncera Old Age and Disabled Centre	396 898,00
15-Jul-19	Charities	LP	M14231	Mapate Fhatani Community Day Care Centre	416 445,00
19-Nov-19	Sports	EC	M16742	Relatives Football Club	205 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
15-Jul-19	Charities	NW	M13626	Itshidileng Bogodi Organisation	498 680,00
15-Jul-19	Charities	LP	M14272	Waterberg Welfare Society	862 000,00
15-Jul-19	Sports	LP	M14193	Mphela Fitness Club	47 089,00
15-Jul-19	Sports	FS	M14595	Peace Brothers Football Club	50 000,00
15-Jul-19	Sports	FS	M14596	Lakeside Football Club	50 000,00
15-Jul-19	Sports	LP	M14347	Manamela Scomboys Football Club	62 830,00
15-Jul-19	Sports	LP	M14277	Lamdasloogt Football Club	65 000,00
15-Jul-19	Sports	MP	M14220	Msogwaba Stars Academy	72 470,00
15-Jul-19	Sports	NC	M14577	Metro Aces Football Club Association	85 450,00
15-Jul-19	Sports	NC	M14749	Seven Stars Football Club	110 000,00
15-Jul-19	Sports	NC	M14742	FC Zamalek United	155 000,00
15-Jul-19	Sports	WC	M13391	Rock 'A'Fellas Football Club	160 000,00
15-Jul-19	Sports	WC	M13917	Mixers Netball Club	161 000,00
15-Jul-19	Sports	WC	M13792	Paravolley South Africa	174 000,00
15-Jul-19	Sports	NC	M14610	F.C Milano United	175 000,00
15-Jul-19	Sports	NC	M14735	Football Club Liverpool Club	186 341,00
15-Jul-19	Sports	NC	M14466	Eudore Swallows F.C	210 000,00
15-Jul-19	Sports	EC	M13721	Hungry Lions Rugby Football Club	400 000,00
15-Jul-19	Sports	WC	M13970	Strand Lopers RF Club	432 453,73
15-Jul-19	Sports	NC	M14534	Gordonpark Tennis Club	479 041,00
16-Jul-19	Arts	KZN	M13612	MAKHUBU FOUNDATION	201 700,00
16-Jul-19	Arts	KZN	M13404	LIOCRETE	221 500,00
16-Jul-19	Arts	KZN	M13579	IGQANAWA COMMUNITY ORGANISATION	234 990,00
16-Jul-19	Arts	KZN	M13385	SIYAPHIKELELA ORGANISATION	261 500,00
16-Jul-19	Arts	KZN	M13514	KHANGILE YOUTH ORGANISATION	287 600,00
16-Jul-19	Arts	KZN	M13380	SENZOKUHLE ORGANISATION	308 120,00
16-Jul-19	Arts	KZN	M13382	ZITHOLE COMMUNITY DEVELOPMENT	311 399,00
16-Jul-19	Arts	KZN	M13455	ISIPHOSKOSI COMMUNITY DEVELOPMENT	346 800,00
16-Jul-19	Arts	KZN	M13301	UMKHAMBATHO CBO	405 049,00
16-Jul-19	Arts	KZN	M13338	ZITHANDE COMMUNITY ORGANISATION	456 580,00
16-Jul-19	Arts	GP	M12896	TAWANDA PRODUCTION	670 000,00
16-Jul-19	Arts	KZN	M13738	RIVER OF LIFE	913 000,00
16-Jul-19	Sports	NC	M13761	De Aar Poolplayers Association	50 000,00
16-Jul-19	Sports	NC	M14076	Players Dream Academy	50 000,00
16-Jul-19	Sports	KZN	M13319	Sesifikile Netball Club	120 000,00
16-Jul-19	Sports	KZN	M13409	Enseleni Netball Club	124 000,00
16-Jul-19	Sports	KZN	M12878	Mfolozi Rangers Football Club	125 000,00
16-Jul-19	Sports	EC	M14239	Kuyasa Gerber United Brothers Football Club	149 774,85
16-Jul-19	Sports	EC	M14274	Nelson Mandela Bay Cricket Club	149 902,50
16-Jul-19	Sports	EC	M14178	Klipfontein United Rugby Club	149 903,65
16-Jul-19	Sports	MP	M14171	Shalom Marathon Club	150 000,00
18-Jul-19	Arts	GP	M13057	MASIVUKE COMMUNITY PROJECT	180 490,00
18-Jul-19	Arts	GP	M13197	UBUHLE BESIZWE THEATRE PRODUCTION	253 846,00
18-Jul-19	Arts	GP	M13173	THEMBISA GOSPEL GROUP	285 520,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
18-Jul-19	Arts	GP	M13235	THE ROYAL YOUTH PROJECTS	290 000,00
18-Jul-19	Arts	GP	M13028	MPOLELENG FILM SCHOOL	332 946,00
18-Jul-19	Arts	GP	M13007	AT ONE BIG TEAM ORGANISATION	393 150,00
18-Jul-19	Arts	GP	M13093	AFRICA HUMAN RIGHTS FILM	483 000,00
18-Jul-19	Arts	MP	M13165	CYRASPEX NPC	1 357 000,00
18-Jul-19	Arts	GP	M13164	ZEVOLI NPC	1 713 000,00
18-Jul-19	Charities	FS	M14869	Ntataise Day Care	60 300,00
18-Jul-19	Charities	FS	M13785	Metsing ECD Centre	155 837,00
18-Jul-19	Charities	KZN	M13586	Mabeka Miltipurpose Centre	393 540,00
18-Jul-19	Charities	FS	M14746	Ithuseng Lucheon Club	450 207,00
18-Jul-19	Charities	KZN	M13322	Macebo Creche	463 361,00
18-Jul-19	Charities	NC	M14761	Remmogo Home Based Care for Older Persons	485 358,00
18-Jul-19	Charities	NW	M15027	Mzamo Service Club	487 400,00
18-Jul-19	Charities	EC	M14282	Thantamisa service centre	500 000,00
18-Jul-19	Charities	NC	M14846	Galeshewe Association for the Care of the Aged and Disabled	1 110 600,00
18-Jul-19	Charities	NW	M15079	Thusanang Trauma Centre	1 285 000,00
19-Jul-19	Arts	GP	M13246	UBUHLE BE IKHONO ARTIST	298 800,00
19-Jul-19	Arts	GP	M13193	BLACK ROOTS PLAYERS	373 000,00
19-Jul-19	Arts	GP	M13233	UBUHLEBESIZWE SUPPORT GROUP	446 820,00
19-Jul-19	Arts	GP	M13047	GLOBAL JEWELRY ACADEMY	573 000,00
19-Jul-19	Arts	GP	M13067	JUDEA HOPE	900 000,00
19-Jul-19	Arts	GP	M13637	EZINTLE SCHOOL OF DANCE	1 113 350,00
19-Jul-19	Charities	FS	M14824	Re Ya Iketsesa Luncheon Club	161 100,00
19-Jul-19	Charities	FS	M14575	Marquard Gemeenskapsoord	793 410,00
19-Jul-19	Charities	GP	M13321	Sukuma Sakhe Development	4 119 000,00
22-Jul-19	Arts	GP	M13141	SISEBENZA KAHLE FOUNDATION	181 000,00
22-Jul-19	Arts	GP	M13132	MASEKELA DANCE CLUB	196 000,00
22-Jul-19	Arts	GP	M13244	RATANDA MALE VOICE	203 200,00
22-Jul-19	Arts	GP	M13225	DARLINGTON MICHAELS PRODUCTION	216 446,00
22-Jul-19	Arts	GP	M13243	VICTOR MAWENI	229 500,00
22-Jul-19	Arts	GP	M13242	POTTERS ARTS PRODUCTION	268 500,00
22-Jul-19	Arts	GP	M13241	LEADERS OF TOMORROW	323 205,00
22-Jul-19	Arts	GP	M13200	MUSIC EDUCATION CENTRE FOR ARTS	350 600,00
22-Jul-19	Arts	GP	M13063	DOLOMITE INTERGRATED NETWORK	2 885 000,00
23-Jul-19	Arts	LP	M13072	MUNHU MUNHU HI VANWANI NPC	269 000,00
23-Jul-19	Arts	NW	M14971	NGWAO YA MOTHAKGA	277 908,00
23-Jul-19	Arts	LP	M13052	MADUTE LEGASA FOUNDATION	285 000,00
23-Jul-19	Arts	LP	M12977	KABU MPHELA RESOURCES	292 300,00
23-Jul-19	Arts	NW	M15178	BAKGETHILWENG GOSPEL CHOIR	314 198,00
23-Jul-19	Arts	NW	M14352	THE FOUNDATION M NPC	332 223,00
23-Jul-19	Arts	LP	M13178	NYAFHASI VISUAL ARTS ALLIANCE	381 233,00
23-Jul-19	Arts	NW	M14986	PHATSIMONG COMMUNITY PROJECT	443 534,99
23-Jul-19	Arts	LP	M13160	ZWA RINE FOUNDATION	475 000,00
23-Jul-19	Arts	NW	M14410	RE AE TSWELETSA CULTURAL GROUP	515 978,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
23-Jul-19	Arts	LP	M13182	ZWARINE CULTURAL PROMOTIONS	846 000,00
23-Jul-19	Arts	LP	M12974	FAME AWARDS LEGACY	1 353 000,00
23-Jul-19	Arts	NW	M14345	VUKA PRODUCTION	1 608 000,00
23-Jul-19	Arts	NW	M13527	MOSEKAPHOFU CULTURAL MULL	1 638 000,00
23-Jul-19	Charities	LP	M14472	Dinare Day Care Centre	54 000,00
23-Jul-19	Charities	EC	M14218	Bavumeleni Day Care	63 000,00
23-Jul-19	Charities	MP	M14372	Ripfumelo Creche	98 000,00
23-Jul-19	Charities	LP	M14834	Mavalani Victim Empowerment Programme	125 000,00
23-Jul-19	Charities	LP	M13946	Matlebjane Aged Club	170 500,00
23-Jul-19	Charities	MP	M13794	Nhlalala Elderly Persons Centre	217 900,00
23-Jul-19	Charities	GP	M13310	Randvaal Tehuis	260 486,00
23-Jul-19	Charities	LP	M14364	Devrede Drop in Centre	574 611,00
23-Jul-19	Charities	GP	M14140	Muscular Dystrophy Foundation Gauteng	714 955,00
23-Jul-19	Charities	FS	M14926	Kidz Care Trust	772 500,00
23-Jul-19	Charities	EC	M14247	Good Samaritan Child and Youth Care Centre	857 500,00
23-Jul-19	Charities	FS	M14822	Vrystaat-Versorging In Aksie Avondvrede Tehuis Vir Bejaardes	1 819 545,00
24-Jul-19	Charities	LP	M14362	Mogaba Pre-School and Creche	64 922,00
24-Jul-19	Charities	LP	M14376	Bodwe Drop In Centre	122 000,00
24-Jul-19	Charities	LP	M14360	Phaweni Day Care Centre	289 111,00
24-Jul-19	Charities	LP	M14411	Bogalatladi Drop in Centre	322 463,00
24-Jul-19	Charities	LP	M14368	Kgonopele Educare Pre-School	353 500,00
24-Jul-19	Charities	LP	M14423	Lombard Day Care Centre	393 712,00
24-Jul-19	Charities	GP	M13283	Reach For A Dream Foundation	668 100,00
24-Jul-19	Charities	GP	M13903	Kanana Mental Health Care Centre	1 000 000,00
24-Jul-19	Charities	GP	M12961	Child Welfare South Africa, Vanderbijlpark	1 064 658,00
24-Jul-19	Charities	GP	M13627	The Johannesburg Childrens Home (Undenominational)	1 874 316,00
25-Jul-19	Charities	LP	M13992	Mtiti Creche	53 000,00
25-Jul-19	Charities	LP	M14215	Mathekwanwe Day Care Centre	75 000,00
25-Jul-19	Charities	GP	M14172	Pfunanani Day Care & Pre- School	79 000,00
25-Jul-19	Charities	GP	M13523	People for Awareness on Disability Issues	480 000,00
25-Jul-19	Charities	GP	M13272	Baby Therapy Centre	500 000,00
25-Jul-19	Charities	NC	M14895	Hospice Moeder Theresa	887 000,00
25-Jul-19	Charities	GP	M14235	Emfuleni Shelter For Boys	922 635,00
25-Jul-19	Charities	NC	M14992	Renosterberg Gemeenskap Projek	1 075 348,00
25-Jul-19	Charities	GP	M13629	Alzheimer's South Africa NPC	1 273 000,00
25-Jul-19	Charities	GP	M13725	Luipaardsvlei Home for the Aged/ Luipaardsvlei tehuis vir Bejaardes	1 976 850,00
1-Aug-19	Arts	LP	M13208	PHAFOGA AFRICA COMMUNITY PROJECT	267 097,00
1-Aug-19	Arts	LP	M13213	ZINGELA ULWAZI TRUST	334 822,00
1-Aug-19	Arts	LP	M13229	VHUTSILA COMMUNITY CRAFTERS CENTRE	400 500,00
1-Aug-19	Charities	KZN	M13617	Ikhaialemba Day Care Centre and Creche	168 300,00
1-Aug-19	Charities	KZN	M13614	Kwa Hilda Ongcwele HIV/AIDS Centre	380 000,00
1-Aug-19	Charities	KZN	M13589	Izithelozemfundo Creche	383 330,00
1-Aug-19	Charities	LP	M14233	Families South Africa Vhembe	435 079,00
1-Aug-19	Sports	KZN	M13642	Amathole Football Club	54 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
1-Aug-19	Sports	KZN	M13826	Azokuhle Football Club	65 000,00
1-Aug-19	Sports	MP	M14681	Lekazi Young Stars Academy	65 000,00
1-Aug-19	Sports	GP	M13832	Daveyton Arsenal Football Club NPC	70 000,00
1-Aug-19	Sports	KZN	M13655	Authority Football Club	75 000,00
1-Aug-19	Sports	WC	M13656	Excelsiors Rugby Club	75 000,00
1-Aug-19	Sports	NC	M14783	NJ Heyns Sports Club	75 000,00
1-Aug-19	Sports	NC	M14433	APD Disability Sports Club	78 853,00
1-Aug-19	Sports	KZN	M13535	Killer Football Club	80 000,00
1-Aug-19	Sports	KZN	M13473	Ngede Football Club	85 000,00
1-Aug-19	Sports	KZN	M13956	Real Celtic Football Club	85 000,00
1-Aug-19	Sports	KZN	M13799	Stayela Football Club	105 442,00
1-Aug-19	Sports	MP	M14782	Sabie Bayern Football Club	120 600,00
1-Aug-19	Sports	KZN	M13577	Peace Makers (JNR) Football Club	125 000,00
1-Aug-19	Sports	KZN	M13652	Eshowe Juventus Football Club	125 000,00
1-Aug-19	Sports	KZN	M13676	Sakhiwo Football Club	125 000,00
1-Aug-19	Sports	KZN	M13681	Invitation Football Club	125 000,00
1-Aug-19	Sports	KZN	M13689	Golden Aces Football Club	125 000,00
1-Aug-19	Sports	NC	M14790	Dikgatlong City Pillars	125 000,00
1-Aug-19	Sports	NC	M14796	Pyramids United F.C	125 000,00
1-Aug-19	Sports	NC	M14802	Black Valley FC	125 000,00
1-Aug-19	Sports	KZN	M13489	Arsenal Football Club	130 675,00
1-Aug-19	Sports	KZN	M13530	Flamingo Football Club	134 000,00
1-Aug-19	Sports	NC	M14615	Magobe Junior Football	134 630,00
1-Aug-19	Sports	MP	M14562	Mzinti Real Madrid F.C	137 668,70
1-Aug-19	Sports	KZN	M13663	Home Boys	139 000,00
1-Aug-19	Sports	KZN	M13601	Bhambatha Football Club	140 000,00
1-Aug-19	Sports	EC	M14299	Real Madrid Football Club	140 723,88
1-Aug-19	Sports	EC	M14290	Showvillage United Brothers Football Club	145 000,00
1-Aug-19	Sports	EC	M14306	Royal Stars Football Club	145 000,00
1-Aug-19	Sports	EC	M14404	Kwaza United Brothers & Sisters Football Club	145 000,00
1-Aug-19	Sports	LP	M14778	Mokgokong Happy Fighters	145 000,00
1-Aug-19	Sports	WC	M14391	Survivors Netball Club	145 413,00
1-Aug-19	Sports	EC	M14263	Bethelsdrop Weightlifting Association	150 000,00
1-Aug-19	Sports	EC	M14430	Progress Rugby Club	154 800,00
1-Aug-19	Sports	KZN	M13600	Umlilo Football Club	165 000,00
1-Aug-19	Sports	KZN	M13482	Udumo Football Club	170 675,00
1-Aug-19	Sports	KZN	M13522	Sweetdreams Football Club	170 675,00
1-Aug-19	Sports	MP	M14553	Born to Win Athletics Club	180 000,00
1-Aug-19	Sports	LP	M14810	Phumelela Football Academy	180 000,00
1-Aug-19	Sports	GP	M14765	Elskaguard NPC	1 000 000,00
2-Aug-19	Arts	EC	M14169	BLAWA ARTS DEVELOPMENT	290 000,00
2-Aug-19	Arts	EC	M15641	TSIPUK FOUNDATION	349 500,00
2-Aug-19	Arts	EC	M14177	MASIYEKUBE GROUP	498 836,00
2-Aug-19	Arts	LP	M13490	HLUVIKANI YOUTH DEVELOPMENT SERVICES	510 835,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
2-Aug-19	Arts	EC	M13950	KAROO DEVELOPMENT FOUNDATION	692 900,00
2-Aug-19	Arts	EC	M14011	UNAKO	2 053 000,00
5-Aug-19	Arts	GP	M12788	NOT YET UHURU COMMUNITY DEVELOPMENT	113 500,00
5-Aug-19	Arts	GP	M12785	VUMA MUSIC AND PROJECTS FOR THE DISABLED	318 729,00
5-Aug-19	Arts	MP	M13304	SENAMILE ORGANISATION	413 000,00
5-Aug-19	Arts	MP	M13289	ERMELO COMMUNITY RADIO STATION	523 000,00
5-Aug-19	Arts	GP	M12784	IMILONJI CREATIVE CONCEPT	545 000,00
5-Aug-19	Arts	GP	M12801	SOUTH AFRICAN INTERNATIONAL BALLET COMPETITION	1 100 000,00
5-Aug-19	Charities	KZN	M13736	Mseshi Creche	493 012,00
6-Aug-19	Arts	GP	M12998	BATHO BA RENA	394 720,00
6-Aug-19	Arts	GP	M12867	SIBIKWA COMMUNITY PROJECT	886 916,00
6-Aug-19	Arts	GP	M12829	NDOFAYA ARTS AND CULTURE COMPANY	982 750,00
6-Aug-19	Charities	WC	M14150	Emmanuel Community Outreach	104 000,00
6-Aug-19	Charities	LP	M14389	Itekeng Old Aged	214 000,00
6-Aug-19	Charities	KZN	M13952	Dayingubo Creche	216 150,00
6-Aug-19	Charities	LP	M14422	Makgothoane Creche and Pre-School	238 900,00
7-Aug-19	Arts	GP	M13000	MUSIC ACADEMY OF GAUTENG	677 000,00
7-Aug-19	Arts	GP	M12971	NATIONAL ARTS AND CULTURE FOUNDATION	900 000,00
7-Aug-19	Arts	GP	M12929	IPELEGENG ARTS AND CULTURE	1 758 000,00
7-Aug-19	Charities	MP	M13323	Families Of South Africa : Highveld Ridge	1 143 592,00
7-Aug-19	Charities	NC	M15153	Women-to-Women	2 318 108,00
8-Aug-19	Arts	KZN	M14853	ITHIMBA LE AFRIKA ENTERTAINMENT NPC	500 000,00
8-Aug-19	Arts	FS	M14882	TS SEDIBE FOUNDATION	1 445 000,00
8-Aug-19	Arts	LP	M13922	DOING IT RIGHT	1 583 000,00
8-Aug-19	Arts	LP	M14400	XITSONGA GMA NPC	2 338 000,00
8-Aug-19	Charities	EC	M14409	Little Kiddo Educare	71 130,00
8-Aug-19	Charities	EC	M14436	EL Gibbo Educare Centre	108 500,00
8-Aug-19	Charities	FS	M15036	Ratang Maqheku Day Care Centre	110 252,00
8-Aug-19	Charities	EC	M14441	Nosondo Bom Old Age Centre	272 121,00
8-Aug-19	Charities	EC	M14402	Lower gqumashe old age centre	346 128,00
8-Aug-19	Charities	NC	M15270	DOCKDA Rural Development Agency	360 200,00
8-Aug-19	Charities	EC	M14405	Nomzamo Home Community Based Care	361 600,00
8-Aug-19	Charities	MP	M14535	Agincourt Community Home Base Care	364 700,00
8-Aug-19	Charities	GP	M13828	Retina South Africa	452 920,00
8-Aug-19	Charities	EC	M14397	Ikhwezi women support centre	1 094 697,00
8-Aug-19	Charities	NC	M15487	Association of and for Persons with Disabilities: Benede Oranje	1 210 618,00
13-Aug-19	Arts	MP	M13417	SPHIWE ARTS AND CULTURE DEVELOPMENT	172 300,00
13-Aug-19	Arts	MP	M13393	THEO SOUTH AFRICA	276 000,00
13-Aug-19	Arts	MP	M13390	LIGHT OF LIFE EDUCATION CENTRE	281 375,00
13-Aug-19	Arts	MP	M13394	SIBONGILE ARTS DEVELOPMENT SOUTH AFRICA	286 000,00
13-Aug-19	Arts	NC	M13622	RWADISANANG MERWALO	310 000,00
13-Aug-19	Arts	MP	M13377	EMATHALENTE TRAINING	370 000,00
13-Aug-19	Arts	MP	M13373	RISE FM NPC	376 000,00
13-Aug-19	Charities	MP	M13625	New Hope Day Care	71 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
13-Aug-19	Charities	FS	M15011	BASADI UNITED WE CARE CENTRE AND INSTITUTE	253 200,00
13-Aug-19	Charities	MP	M14597	Jerusalema Home Based Care	282 800,00
13-Aug-19	Charities	NW	M15874	ACTIVE COMMUNITY ORG	378 239,00
13-Aug-19	Charities	FS	M14956	Mosamaria AIDS Ministry	601 600,00
13-Aug-19	Charities	MP	M13938	Childline Mpumalanga	673 600,00
13-Aug-19	Charities	MP	M12148	Joy Home Based Care Drop In Centre	688 000,00
13-Aug-19	Charities	WC	M14333	Help-Me-Network (CSP)	701 001,00
13-Aug-19	Charities	NC	M15228	VGK Kinder Herberg Trust	1 130 000,00
13-Aug-19	Sports	FS	M14885	Young Starts Skills Development Centre	44 000,00
13-Aug-19	Sports	FS	M13897	Edgar Legoale Foundation	50 000,00
13-Aug-19	Sports	MP	M14879	The Crazy Pioneers Club	50 500,00
13-Aug-19	Sports	KZN	M13544	Masidlale Sonke Development & Sports Academy	55 000,00
13-Aug-19	Sports	EC	M14419	Eastern Cape transplant sports association	73 822,37
13-Aug-19	Sports	NC	M14335	Madiba Park FC	85 000,00
13-Aug-19	Sports	KZN	M13898	Mille FC	85 600,00
13-Aug-19	Sports	GP	M13858	Pretoria Cardinals Football Club	95 000,00
13-Aug-19	Sports	EC	M14273	Ghetto X1 football club	100 000,00
13-Aug-19	Sports	KZN	M13783	Siyabangena Netball Club	105 000,00
13-Aug-19	Sports	KZN	M14132	All Stars Football Club	110 000,00
13-Aug-19	Sports	KZN	M13797	Abaqulusi Junior Football Club	125 000,00
13-Aug-19	Sports	KZN	M13383	Citizen Football Club	138 736,00
13-Aug-19	Sports	WC	M14587	Bafana United Football Club	145 000,00
13-Aug-19	Sports	NC	M14354	Petrusville United Brothers FC	162 498,00
13-Aug-19	Sports	KZN	M13969	Hot Babes Netball Club	205 000,00
13-Aug-19	Sports	WC	M14667	Weltevrede Netball Club	210 000,00
13-Aug-19	Sports	KZN	M13591	KwaZulu-Natal Cricket Union	1 000 000,00
13-Aug-19	Sports	WC	M13651	South African Disabled Golf Association	1 050 000,00
14-Aug-19	Charities	FS	M15069	Re-A-Barata Re Teng (RRT)	381 500,00
14-Aug-19	Charities	LP	M13717	Kgobokanang Bahwabuba ECD Centre	382 161,00
14-Aug-19	Charities	FS	M15195	Pusetso Ya Setjhaba Community Nutrition And Development	460 159,00
14-Aug-19	Charities	FS	M14962	Families South Africa- Bloemfontein , Southern Free State	887 000,00
14-Aug-19	Sports	FS	M15081	KOPANO KE MATLA SPORTS CENTRE	52 875,00
14-Aug-19	Sports	LP	M14930	Baroka Ba Nkwana Foundation	55 000,00
14-Aug-19	Sports	WC	M15171	Rebels FC	70 000,00
14-Aug-19	Sports	LP	M15026	Mandebele Happy Fighter Ladies Team	85 000,00
14-Aug-19	Sports	LP	M14830	Greenside Eagles baseball Club	105 000,00
14-Aug-19	Sports	NC	M15222	Para-Sport Development	105 000,00
14-Aug-19	Sports	FS	M15007	Pro-Mates Football Club	129 000,00
14-Aug-19	Sports	LP	M14889	Rametlwana Diboba F.C.	165 000,00
14-Aug-19	Sports	LP	M14892	Maupye Real Rovers F.C.	165 000,00
14-Aug-19	Sports	NC	M15114	Crusaders Football Club	165 000,00
14-Aug-19	Sports	NC	M15233	Everton United Sports Club	200 000,00
14-Aug-19	Sports	LP	M15034	Masehlong Difofane FC	165 000,00
15-Aug-19	Charities	EC	M14501	Lathitha Ilanga Day Care Centre	57 181,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
15-Aug-19	Charities	EC	M14572	The Ark-Umkhombe	172 400,00
15-Aug-19	Charities	EC	M14482	Khululikhaya Old Age Centre	206 000,00
15-Aug-19	Charities	NC	M15162	Devine Glory Drop In Centre	309 767,00
15-Aug-19	Charities	EC	M14459	Animal Anti-Cruelty League-Port Elizabeth	333 976,00
15-Aug-19	Charities	NC	M15236	Philia Service Centre	421 200,00
15-Aug-19	Charities	WC	M16245	Jelly Beanz Foundation	458 000,00
15-Aug-19	Charities	GP	M13947	Harvest Outreach Centre	674 650,00
15-Aug-19	Charities	GP	M13483	South African National Deaf Association	1 215 000,00
15-Aug-19	Misc	NW	M13015	KGATELOPELE SERVICE CLUB	100 350,00
15-Aug-19	Misc	LP	M14432	NKGAKGAUTHA PRIMARY SCHOOL	700 000,00
15-Aug-19	Misc	LP	M14276	RABALI PRIMARY SCHOOL	957 000,00
15-Aug-19	Sports	KZN	M14356	Nini Football Club	65 000,00
15-Aug-19	Sports	KZN	M14136	Mighty Dribblers Football Club	129 000,00
15-Aug-19	Sports	KZN	M14458	Coronation Netball Club	156 200,00
15-Aug-19	Sports	LP	M14841	Machoane Tigers Football Club	165 000,00
15-Aug-19	Sports	NC	M15258	Namaqualand Cricket Union	320 000,00
19-Aug-19	Arts	GP	M13835	CHARLOTTE MANNYA MAXEKE INSTITUTE	493 000,00
19-Aug-19	Arts	LP	M13280	COME TOGETHER CBO	571 000,00
19-Aug-19	Arts	WC	M14656	VENALOR NPC	2 292 300,00
20-Aug-19	Arts	NC	M14157	SIVUKILE PERFORMING ARTS ORGANITION	268 000,00
20-Aug-19	Arts	NC	M14326	BOGOSI BOATLEGILE TRUST	273 000,00
20-Aug-19	Arts	NC	M14075	INDIGENIOUS HERITAGE COMMUNITY FOUNDATION	280 000,00
20-Aug-19	Arts	NC	M14332	RADIO RIVERSIDE COMMUNITY RADIO	648 000,00
20-Aug-19	Arts	NC	M14361	ARTS SCENE FOUNDATION	1 045 500,00
20-Aug-19	Arts	NC	M14126	TSOGANG GARDEN PROJECT	1 901 327,00
20-Aug-19	Arts	NC	M14156	GALESHEWE THEATRE ORGANISATION	2 133 000,00
20-Aug-19	Charities	MP	M14687	Simunye Home Base Care	329 728,00
20-Aug-19	Charities	KZN	M14321	Tholulwazi Uzivikele	634 613,00
20-Aug-19	Charities	MP	M14758	SAVF Ons Eie Ouetehuis Delmas	776 587,00
21-Aug-19	Charities	WC	M14234	Likhoni Langa Care Centre	98 445,00
21-Aug-19	Charities	EC	M14478	Mbaxa Day Care Centre	104 000,00
21-Aug-19	Charities	WC	M13412	Unity Werksentra deur Gestremdes	480 294,00
21-Aug-19	Charities	WC	M14384	Iris House Children's Hospice	784 630,00
21-Aug-19	Charities	KZN	M14192	Verulam Child and Family Welfare Society	1 651 816,00
21-Aug-19	Misc	GP	M15078	WOMEN OF NOTE EMPOWERMENT NPC	435 000,00
21-Aug-19	Misc	GP	M13926	1ST ENNE DALE COMBINED DIVISION	490 274,00
21-Aug-19	Misc	LP	M12824	DIKOTOPE SECONDARY SCHOOL	900 000,00
21-Aug-19	Misc	LP	M14969	PEZUNGA SECONDARY SCHOOL	1 400 000,00
21-Aug-19	Misc	GP	M15729	SHL SUNSCREEN FOUNDATION	1 431 000,00
21-Aug-19	Misc	MP	M14818	MOKEBE SENIOR SECONDARY SCHOOL	1 500 000,00
22-Aug-19	Arts	KZN	M13019	DREAM CORNER CENTRE	199 000,00
22-Aug-19	Arts	KZN	M13433	INGEDE NPO	213 000,00
22-Aug-19	Arts	NC	M14775	DITHUTO TSA SETSO CULTURAL GROUP	228 000,00
22-Aug-19	Arts	NW	M15170	MPHAMPHETSA THEATRE ORG	239 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
22-Aug-19	Arts	LP	M12986	DANCE PARTICLES	241 250,00
22-Aug-19	Arts	NW	M15264	TSWEBOHLA	268 500,00
22-Aug-19	Arts	NW	M15545	TSHWARAGANO COMMUNITY PROJECT	285 568,00
22-Aug-19	Arts	NC	M14470	ARCH ART	317 000,00
22-Aug-19	Arts	KZN	M13450	ISIBUSISO CHRISTIAN FINISHING SCHOOL	374 785,00
22-Aug-19	Arts	NC	M14474	SISONKE PERFORMANCE ARTS	420 844,00
22-Aug-19	Arts	FS	M15490	NISREC	723 000,00
22-Aug-19	Charities	MP	M14747	Kwenyane Day Care Centre	84 000,00
22-Aug-19	Charities	LP	M14816	Moteku Creche and Pre-School	107 430,00
22-Aug-19	Charities	LP	M14835	Serumulang Disability Centre	153 850,00
22-Aug-19	Charities	MP	M14772	Ligcabho Lemjindi PMTCT Home Based Care	167 000,00
22-Aug-19	Charities	LP	M14842	Balebaledi Disability Centre	207 900,00
22-Aug-19	Charities	MP	M14739	Pfukani Islington Center for People with Disability	239 000,00
22-Aug-19	Charities	LP	M14743	Mphata Sediba Pre School	271 493,00
22-Aug-19	Charities	LP	M14809	South African National Tuberculosis Association Limpopo	324 000,00
22-Aug-19	Charities	EC	M14308	Melani old age centre	334 780,00
22-Aug-19	Charities	MP	M14856	Christelik-Maatskaplike Raad Van Nelspruit	334 868,00
22-Aug-19	Charities	NW	M13139	Brits-Hartbeespoort Hospice	781 100,00
27-Aug-19	Arts	MP	M13316	SILAMBA TRUST	752 400,00
27-Aug-19	Arts	LP	M13752	JAYPOINT NPC	1 203 000,00
27-Aug-19	Arts	NW	M12947	PEELETSO SECHABENG DEVELOPMENT	1 382 000,00
27-Aug-19	Charities	LP	M15299	Lesedi Disability Community Project	109 500,00
27-Aug-19	Charities	FS	M15266	We Care Community Project	175 950,00
27-Aug-19	Charities	MP	M14862	Tibambeleni Luncheon Club	221 653,00
27-Aug-19	Charities	FS	M15528	Engo Family Care Services, Senekal	368 000,00
27-Aug-19	Charities	NW	M15941	Lomanyaneng Community Aids Project	778 732,00
27-Aug-19	Sports	FS	M15412	Londilox NPC	55 000,00
27-Aug-19	Sports	GP	M13545	Emndeni Masters F.C	65 000,00
27-Aug-19	Sports	KZN	M14094	Black Pool Football Club	65 000,00
27-Aug-19	Sports	GP	M14288	Inmate Talent Programme	65 000,00
27-Aug-19	Sports	KZN	M14494	New Action Football Club	65 000,00
27-Aug-19	Sports	FS	M15496	Meqheleng Sports and Rehabilitation Club	67 200,00
27-Aug-19	Sports	FS	M15461	Welkom Aces Soccer And Netball Association	71 000,00
27-Aug-19	Sports	GP	M12990	Futballing Girls NPC	100 000,00
27-Aug-19	Sports	FS	M15268	Bobbies Rugby Club	105 000,00
27-Aug-19	Sports	LP	M15358	Piet Football Club	125 000,00
27-Aug-19	Sports	WC	M15275	Future Stars F.C	130 000,00
27-Aug-19	Sports	FS	M15230	Salvation Army Football Club	140 000,00
27-Aug-19	Sports	KZN	M14580	NATION NETBALL CLUB	155 000,00
27-Aug-19	Sports	NC	M15318	Power Boy's Football Club	159 000,00
27-Aug-19	Sports	NC	M15338	Club Football Casablanca United	170 000,00
27-Aug-19	Sports	LP	M15427	Chokoe United Football Club	170 000,00
27-Aug-19	Sports	NC	M15290	Kgatelopele Football Club	211 000,00
28-Aug-19	Arts	NW	M15957	RURAL TRIBE FOUNDATION	213 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
28-Aug-19	Arts	NW	M15852	DISANENG COMMUNITY NUTRITION AND DEVELOPMENT CENTRE	225 942,00
28-Aug-19	Arts	NW	M16141	PLUTINUM GOSPEL MUSIC AWARDS	254 167,00
28-Aug-19	Arts	LP	M13349	K2019104316	308 900,00
28-Aug-19	Arts	GP	M13320	MARIMBA AND AFRICAN PERCUSSION	330 000,00
28-Aug-19	Arts	NW	M14491	KHUMO IPOPENG LUTHERAN CHURCH CHOIR	349 750,00
28-Aug-19	Arts	NW	M15540	RADEBE DEVELOPMENT TRUST	543 000,00
28-Aug-19	Arts	NW	M12861	BAGOGI BA SECHABA	935 500,00
28-Aug-19	Arts	MP	M13384	JABSI FOUNDATION	1 653 000,00
28-Aug-19	Charities	KZN	M13994	Izinsimbi Community Based organisation	115 500,00
28-Aug-19	Charities	WC	M14476	Christelike Afhanklikheidsdiens (CAD)	436 500,00
28-Aug-19	Charities	FS	M14210	Vrystaat - Versorging in Aksie - Harrismith	729 215,00
28-Aug-19	Charities	KZN	M13905	Sparks Estate Cheshire Home	1 389 141,00
28-Aug-19	Sports	LP	M15672	Tups Sport Federation Limpopo	55 000,00
28-Aug-19	Sports	KZN	M14095	Magwanga Football Club	63 000,00
28-Aug-19	Sports	GP	M14293	The Radebe Football Club And Association	65 000,00
28-Aug-19	Sports	GP	M14713	Bhumba's Football Club	65 000,00
28-Aug-19	Sports	GP	M14833	Umzamo Omhle Foundation	65 000,00
28-Aug-19	Sports	GP	M14081	Blue Diamonds Ladies Sports	85 000,00
28-Aug-19	Sports	NW	M15812	Young Lions Football Club	85 000,00
28-Aug-19	Sports	NC	M15921	Kenilworth Boccia Club	105 000,00
28-Aug-19	Sports	EC	M15060	Despatch/Khayamandi Cycling Club	149 632,25
28-Aug-19	Sports	EC	M15058	Hampshire Rugby Football Club	149 858,80
28-Aug-19	Sports	EC	M14637	Kowie United Rugby Football Club	149 903,65
28-Aug-19	Sports	EC	M15059	Celtic Football Club	149 912,28
28-Aug-19	Sports	EC	M14513	Morning star rugby club	149 926,65
28-Aug-19	Sports	EC	M14611	Roses RFC	149 983,00
28-Aug-19	Sports	WC	M15816	Flamingo Association Football Club	165 000,00
28-Aug-19	Sports	NC	M15659	ZF Mgcawu Netball Federation	180 250,00
28-Aug-19	Sports	EC	M14586	Black Eagles Rugby Football Club	204 876,00
28-Aug-19	Sports	WC	M15515	Young Wesley's Netball Club	205 000,00
28-Aug-19	Sports	WC	M15854	Celtic Nedball Club	205 000,00
28-Aug-19	Sports	EC	M14636	Young Leopard Rugby Football Club	220 000,00
29-Aug-19	Arts	KZN	M14281	THE SUNTUARY	100 000,00
29-Aug-19	Arts	KZN	M13742	ISIBANI	191 000,00
29-Aug-19	Arts	KZN	M14128	INGUNGUBANE AGRICULTURAL PROJECT	242 400,00
29-Aug-19	Arts	KZN	M14554	MONA CP SCHOOL	250 000,00
29-Aug-19	Arts	KZN	M14412	MZILA SP SCHOOL	252 500,00
29-Aug-19	Arts	KZN	M13814	FOUNTAIN OF THE LIVING WATER	252 904,00
29-Aug-19	Arts	KZN	M13636	UNATHI COMMUNITY ORGANISATION	283 950,00
29-Aug-19	Arts	KZN	M13802	WISE VERSA PRODUCTION	353 000,00
29-Aug-19	Arts	GP	M12814	CANTARE CHILDREN CHOIR	793 468,00
29-Aug-19	Arts	MP	M13329	USIZO OLUHLE DISABLE ACTIVITY CENTRE	887 000,00
29-Aug-19	Arts	GP	M12819	MUSIC IN AFRICA FOUNDATION	1 060 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
29-Aug-19	Arts	GP	107516	SHOMANG SEBENZANI DEVELOPMENT INITIATIVE	1 500 000,00
29-Aug-19	Charities	EC	M14705	Luzuko Educare Centre	63 000,00
29-Aug-19	Charities	WC	M14573	St Joseph's Home for Chronic Invalid Children	250 000,00
29-Aug-19	Charities	LP	M14473	Boitumelo wa Risuna Disabled Project	306 400,00
29-Aug-19	Charities	WC	M14574	Vukuhambe Association for the Multi Disabled	346 304,00
29-Aug-19	Charities	LP	M14303	Xongotelo Drop-In Centre	463 601,00
29-Aug-19	Charities	WC	M14490	Uitsig Care Mission	464 650,00
29-Aug-19	Sports	MP	M14805	Matjhiding Sports Development Organisation	70 000,00
29-Aug-19	Sports	EC	M15053	Dower United FC	149 639,68
29-Aug-19	Sports	FS	M15591	Mountain Eagles Football Club	150 000,00
29-Aug-19	Sports	LP	M15254	Tomorrow Stars FC	165 000,00
29-Aug-19	Sports	NC	M15499	Pirates Sports Institute	270 000,00
29-Aug-19	Sports	LP	M15287	Hlahla Jumbers Football Club	451 650,00
2-Sep-19	Arts	GP	M13351	KOPANO BRASS BANK	104 000,00
2-Sep-19	Arts	GP	M13341	TALENT UNLEASHED PRODUCTIONS	223 800,00
2-Sep-19	Arts	GP	M13256	VICTORY AMOHELANG CENTRE	225 130,00
2-Sep-19	Arts	GP	M13296	USHERS OF HIS PRESENCE COMMUNITY CARE CENTRE	267 500,00
2-Sep-19	Arts	GP	M13318	CAMERON WARD FOUNDATION	279 500,00
2-Sep-19	Arts	GP	M13253	ROBA INFO-ENTERTAINMENT	299 250,00
2-Sep-19	Arts	GP	M13359	BOPHELO FOUNDATION	604 000,00
2-Sep-19	Arts	GP	M17448	Moshito Music Conference and Exhibition NPC	3 269 282,69
2-Sep-19	Arts	GP	M14588	Veterans Broadcasters Forum NPC	3 500 000,00
2-Sep-19	Arts	LP	M16693	Tshianeo NGO	4 000 000,00
2-Sep-19	Arts	GP	M16499	The Gospel Movement	5 500 000,00
2-Sep-19	Arts	MP	M17004	Ikosi Senzangakhona Foundation	6 000 000,00
2-Sep-19	Arts	EC	M16689	Governance and Livelihoods Agenda	10 000 000,00
2-Sep-19	Arts	MP	M16691	Twenty First Century For Africa NPO	10 000 000,00
2-Sep-19	Arts	NW	M16984	Council For Black Markets Agents	10 000 000,00
2-Sep-19	Arts	NC	M17383	Pearly	10 000 000,00
2-Sep-19	Arts	NW	M16692	The Samaritan Initiative NPO	13 000 000,00
2-Sep-19	Arts	GP	M12943	Elsipoint NPC	15 000 000,00
2-Sep-19	Charities	FS	M14576	Intuthuko Katleho Secondary School	3 400 000,00
2-Sep-19	Charities	FS	M14579	Evungwini Secondary School	3 400 000,00
2-Sep-19	Charities	MP	M17029	Hlayisani Centre of Hope	13 000 000,00
2-Sep-19	Misc	FS	M17385	Light Up Your World Foundation	10 000 000,00
2-Sep-19	Misc	KZN	M17389	Isandla senhliziyo	10 000 000,00
3-Sep-19	Charities	NW	M15966	THE SHINING STAR KIDDIES ACADEMY	86 156,00
3-Sep-19	Charities	GP	M14201	Kgoro Organisation	189 500,00
3-Sep-19	Charities	LP	M14010	Mokwena Edwisdale Drop in Centre	242 000,00
3-Sep-19	Charities	LP	M14941	Bokamoso Disabled Project	484 385,00
3-Sep-19	Charities	EC	M14814	Down Syndrome Association Amathole	522 429,00
3-Sep-19	Charities	WC	M14616	Emmanuel Dagsorgsentrum	653 000,00
3-Sep-19	Charities	FS	M15535	Southern Freestate Mental Health Society	1 104 399,00
3-Sep-19	Misc	EC	M15094	TOLOFIYENI PRIMARY SCHOOL	340 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
3-Sep-19	Misc	EC	M15173	NQABANE SSS	444 245,00
3-Sep-19	Misc	GP	M14484	THE AFRICAN PRESIDENTIAL LEADERSHIP CENTER	500 000,00
3-Sep-19	Misc	LP	M14978	AURORA PRIMARY SCHOOL	595 467,00
4-Sep-19	Arts	KZN	M14053	ZAMUKULUNGISA SENIOR PRIMARY	100 000,00
4-Sep-19	Arts	KZN	M13468	ISISEKELO COMMUNITY ORGANISATION	180 393,00
4-Sep-19	Arts	KZN	M14485	JABAVU PRIMARY SCHOOL	200 000,00
4-Sep-19	Arts	KZN	M13982	SIZAMINQUBEKO COMBINED SCHOOL	220 000,00
4-Sep-19	Arts	KZN	M13471	ZAMANI COMMUNITY ORGANISATION	250 308,00
4-Sep-19	Arts	KZN	M13857	VUKUSEBENZE PROJECT	268 768,00
4-Sep-19	Arts	KZN	M13640	UKHAHLAMBA YOUTH EMPOWERMENT	269 500,00
4-Sep-19	Arts	GP	M13317	DUMEJELE PROJECT	302 840,00
4-Sep-19	Arts	KZN	M13476	EPIKAYISO COMMUNITY	351 000,00
4-Sep-19	Arts	KZN	M13580	INQUBEKO COMMUNITY ORGANISATION	385 000,00
4-Sep-19	Arts	GP	M13226	FUTURE ARTS	419 500,00
4-Sep-19	Arts	KZN	M13873	VUYOLWETHU COMMUNITY SERVICE	439 700,00
4-Sep-19	Charities	EC	M14923	Cliff Day Care Centre	31 000,00
4-Sep-19	Charities	LP	M14946	Makgake Pre-School and Creche	178 932,00
4-Sep-19	Charities	LP	M14832	Apel intergrated Social Crime Prevention	184 000,00
4-Sep-19	Charities	EC	M14963	Masonwabe Oldies Club	259 120,00
4-Sep-19	Charities	EC	M14990	Save-A-Pet	316 000,00
4-Sep-19	Charities	LP	M14960	Mmotlana Day Care Centre	336 183,00
4-Sep-19	Charities	LP	M14828	Thusani makuya Drop In Centre	410 170,00
4-Sep-19	Charities	EC	M14709	Port St Johns Community Legal Advice Centre	412 710,00
4-Sep-19	Charities	KZN	M14097	Siyanakekela	605 425,00
4-Sep-19	Charities	KZN	M14091	Nokukhanya Creche and Pre-School	674 277,00
4-Sep-19	Charities	KZN	M14033	Thuthukisa Impilo Organization	675 000,00
4-Sep-19	Charities	KZN	M13995	Themba Club	853 800,00
4-Sep-19	Charities	KZN	M14619	Umvoti Aids Centre	995 000,00
5-Sep-19	Arts	LP	M14626	NGOVE YOUTH FOUNDATION	1 924 000,00
5-Sep-19	Arts	NW	M16652	MAGEZA HERITAGE FOUNDATION	2 598 000,00
5-Sep-19	Charities	MP	M14858	God never fails creche	150 300,00
5-Sep-19	Charities	LP	M15243	Banareng Disability Centre	170 423,00
5-Sep-19	Charities	GP	M13628	Ntataise Pre-School & Creche	179 000,00
5-Sep-19	Charities	LP	M15015	Seshego Victim Support Centre	331 500,00
5-Sep-19	Charities	WC	M14648	Elkana Childcare	442 726,00
5-Sep-19	Charities	MP	M14807	Uphephile Home Based Care	536 000,00
5-Sep-19	Charities	GP	M13645	Thusong Centre	705 000,00
5-Sep-19	Charities	WC	M14652	Home from Home Trust	905 593,00
5-Sep-19	Charities	WC	M14653	Hope House Counselling Centre	1 043 875,00
5-Sep-19	Charities	WC	M14612	ACVV Paarl Vallei	1 147 498,00
9-Sep-19	Arts	WC	M13993	MOVING STORIES THEATRE	222 280,00
9-Sep-19	Arts	NC	M12969	NOMZAKASI COMMUNITY DEVELOPMENT	263 000,00
9-Sep-19	Arts	WC	M13999	ZIP ZAP CIRCUS SCHOOL	278 000,00
9-Sep-19	Arts	WC	M14024	ART AND UBUNTU TRUST	336 100,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
9-Sep-19	Arts	MP	M14972	NPT EDUCATION AND DEV INSTITUTE	573 000,00
10-Sep-19	Charities	EC	M15071	Masibambane Community Day Care Centre	93 773,00
10-Sep-19	Charities	NC	M15628	Boitshoko Pre-School	109 000,00
10-Sep-19	Charities	LP	M14991	Makombandlela Day Care Centre	117 000,00
10-Sep-19	Charities	EC	M14989	Simunye Service Centre	268 400,00
10-Sep-19	Charities	LP	M14894	Maanda Nga u Pfana Project	320 200,00
10-Sep-19	Charities	NC	M16273	BathoPele NGO	340 460,00
10-Sep-19	Charities	NC	M12832	Tshepo Ya Sechaba	345 200,00
10-Sep-19	Charities	LP	M14377	Mavhona Kule School for the Disabled and Hospice Centre	355 000,00
10-Sep-19	Charities	NC	M15779	Zenishas Play and Learning Centre	356 000,00
10-Sep-19	Charities	EC	M13687	DUNCAN VILLAGE YOUTH DEVELOPMENTAL INITIATIVE	387 343,00
10-Sep-19	Charities	KZN	M12883	ISETHEMBISO SOUP KITCHEN PROJECT	433 000,00
10-Sep-19	Charities	WC	M14641	The Walking With Brandon Foundation	504 600,00
10-Sep-19	Charities	LP	M15057	Morwakola Drop-In Centre	680 000,00
10-Sep-19	Charities	MP	M14890	Nelspruit Hospice	788 596,00
10-Sep-19	Charities	MP	M14907	Christelike Maatskaplike Raad Van Lydenburg	956 799,00
10-Sep-19	Sports	GP	M14632	Bethuel Sports Development South Africa	55 000,00
10-Sep-19	Sports	FS	M15518	Greater Maokeng Chess Club	55 000,00
10-Sep-19	Sports	KZN	M13961	Wombus Football Club	65 000,00
10-Sep-19	Sports	NC	M15734	Kimberley Sport and Recreational Centre NPC	65 000,00
10-Sep-19	Sports	GP	M15932	My African World Foundation	65 000,00
10-Sep-19	Sports	LP	M15805	Mankwatla Football Club	75 000,00
10-Sep-19	Sports	KZN	M14042	Lwande Sports Club	105 000,00
10-Sep-19	Sports	LP	M15676	Magoai Kopani FC	105 000,00
10-Sep-19	Sports	KZN	M14090	Ibutho Sports	125 000,00
10-Sep-19	Sports	FS	M15829	Trompsburg Football Club	125 000,00
10-Sep-19	Sports	LP	M15907	Mogoto All Stars Football Club	125 000,00
10-Sep-19	Sports	NW	M16113	Tshokolo Gaborone Football Academy	125 000,00
10-Sep-19	Sports	KZN	M13920	Sun City Football Club	165 000,00
10-Sep-19	Sports	LP	M15394	Future Stars F.C	205 000,00
10-Sep-19	Sports	NC	M14213	Okiep Cricket Club	505 000,00
11-Sep-19	Charities	GP	M13623	Emmanuel Fokazi Creche	57 000,00
11-Sep-19	Charities	GP	M13821	Restorative Justice Centre	175 870,00
11-Sep-19	Charities	LP	M15134	Maadibe Child Development Centre	207 475,00
11-Sep-19	Charities	GP	M14198	Kagiso Care For the Aged	588 096,00
11-Sep-19	Charities	GP	M14121	Tshwaranang Centre For People With Disability	600 797,00
11-Sep-19	Sports	NW	M14393	Athletes In Need	55 000,00
11-Sep-19	Sports	GP	M16147	Uphetheni Sports and Recreation	55 000,00
11-Sep-19	Sports	MP	M13538	Kwagga United Football Club	65 000,00
11-Sep-19	Sports	KZN	M14085	UMhlatuzi Citizens Football Club	65 000,00
11-Sep-19	Sports	KZN	M14122	Eleven Men Football Club	65 000,00
11-Sep-19	Sports	KZN	M14205	Magaye Academy Football Club	65 000,00
11-Sep-19	Sports	GP	M15939	Mabutho Stars Football Club	65 000,00
11-Sep-19	Sports	LP	M15903	Kgabo Park Chelsea Football Club	85 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
11-Sep-19	Sports	NC	M16284	Striking Boys Football Club	130 526,00
11-Sep-19	Sports	EC	M15391	Kabah United Rugby Football Club	149 615,00
11-Sep-19	Sports	EC	M15436	Khayelitsha Stars Football Club	149 772,55
11-Sep-19	Sports	EC	M15690	Duka Cosmos Football Club	149 772,55
11-Sep-19	Sports	EC	M15441	Amarhamba United Football Club	149 889,28
11-Sep-19	Sports	EC	M15099	Wallabies Rugby Football Club	149 903,65
11-Sep-19	Sports	EC	M15703	Thistles Sports Club/Rugby Section	149 903,65
11-Sep-19	Sports	EC	M15741	Flamingos Netball Club	149 973,23
11-Sep-19	Sports	NC	M16241	Cassel Table Tennis Club	178 340,00
11-Sep-19	Sports	NC	M15873	Kimberley Diamond Athletic Club	182 000,00
11-Sep-19	Sports	KZN	M14096	Mtuba Blue Birdz Football Club	190 000,00
11-Sep-19	Sports	NC	M16286	Samuel Ranger Football Club	300 000,00
12-Sep-19	Sports	GP	M14560	Volleyball South Africa	3 901 961,00
13-Sep-19	Misc	LP	M12667	TSHIMBUPFE DROP IN CENTRE	6 000 000,00
13-Sep-19	Sports	NC	109204	INQABA YOKULINDA	4 278 000,00
16-Sep-19	Arts	NC	M14831	ON STAGE YOUTH DEVELOPMENT ORGANISATION	153 000,00
16-Sep-19	Arts	MP	M14863	SOUTH AFRICAN SCHOOL OF MUSIC	168 000,00
16-Sep-19	Arts	NC	M14982	ABILITY COHESION NPC	217 400,00
16-Sep-19	Arts	NC	M15043	TEEMANENG DEVELOPMENTAL INITIATIVE	245 500,00
16-Sep-19	Arts	NC	M14993	AGISANANG COMMUNITY ORGANISATION	249 729,00
16-Sep-19	Arts	NC	M14864	KAGO ARTS AND CULTURE	363 900,00
16-Sep-19	Arts	NC	M14825	SAMMU ENVIRONMENT OUTREACH	400 000,00
16-Sep-19	Arts	NC	M15001	TUMI LEEUW PRODUCTIONS	1 118 000,00
16-Sep-19	Arts	NC	M15033	THE SHIELD FOUNDATIONS	2 401 750,00
16-Sep-19	Charities	KZN	M14823	Swelihle Creche and After Care Centre	172 611,00
16-Sep-19	Charities	KZN	M14883	Thulisindlala Home Based Centre	257 900,00
16-Sep-19	Charities	KZN	M14317	Inhlonipho Creche	337 362,00
16-Sep-19	Charities	KZN	M14764	Sibusisiwe Clermont Child & Family Society	1 213 745,00
16-Sep-19	Sports	GP	105346	Nunnovations Africa Foundation	4 165 555,61
17-Sep-19	Arts	WC	M14551	ZIYAWAMO ARTS AND CULTURE PROGRAMME	291 000,00
17-Sep-19	Arts	WC	M14519	UBUNTU YOUTH DEVELOPMENT	350 000,00
17-Sep-19	Arts	WC	M14541	CAPE TOWN ENVIRONMENT EDUCATION TRUST	368 000,00
17-Sep-19	Arts	MP	M14003	PIENAAR PROGRESSIVE MOVEMENT	370 000,00
17-Sep-19	Arts	WC	M14464	LUCY G FOUNDATION	388 160,00
17-Sep-19	Arts	WC	M14500	LUHLABO COMMUNITY DEVELOPMENT PROJECT	419 781,00
17-Sep-19	Arts	WC	M14566	THE MOTHERTONGUE PROJECT	433 000,00
17-Sep-19	Arts	GP	M17433	MINDFUL INDIVIDUALITY	713 000,00
17-Sep-19	Charities	LP	M15180	Makgolongwana Creche	63 340,00
17-Sep-19	Charities	LP	M15032	Sekhesane Child Care Centre	310 000,00
17-Sep-19	Charities	FS	M16119	O Mahau Centre	424 191,00
17-Sep-19	Charities	GP	M13650	Makukhanye Alcohol and Drug Centre	447 700,00
17-Sep-19	Charities	FS	M15533	Virginia Society for the Prevention of Cruelty to Animals	715 000,00
17-Sep-19	Charities	FS	M15961	Good Samaritan Organisation	743 400,00
17-Sep-19	Charities	GP	M13908	Tshwane North Outreach	745 500,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
17-Sep-19	Charities	FS	M15923	Aids Mission Outreach Trust	762 500,00
17-Sep-19	Charities	WC	M14838	Child Welfare South Africa: Grabouw	1 413 610,00
18-Sep-19	Charities	EC	M14599	Ekuphumleni day care centre	83 465,00
18-Sep-19	Charities	FS	M15986	Naledi Day Care Centre	105 240,00
18-Sep-19	Charities	LP	M15203	Nkovani Creche	146 296,00
18-Sep-19	Charities	LP	M15244	Lebaka Disability Centre	201 600,00
18-Sep-19	Charities	LP	M15286	Motetema Community Victim Support Centre	210 750,00
19-Sep-19	Charities	EC	M15443	Nonceba Day Care Centre	50 100,00
19-Sep-19	Charities	EC	M15393	Innocent Little Doves Day Care Centre	57 000,00
19-Sep-19	Charities	GP	M13704	Better-Life Pre-School	67 000,00
19-Sep-19	Charities	LP	M15488	Titibe Creche and Pre-School	126 308,00
19-Sep-19	Charities	FS	M16156	Mamellong Creche	167 677,00
19-Sep-19	Charities	LP	M15143	Haenertsburg Victim Empowerment Centre	211 500,00
19-Sep-19	Charities	FS	M15031	Engo Family Srvices Kroonstad	423 290,00
19-Sep-19	Charities	WC	M14855	Sisters Incorporated	465 000,00
19-Sep-19	Charities	WC	M14932	NID-NATIONAL INSTITUTE FOR THE DEAF	800 000,00
19-Sep-19	Charities	LP	M15090	Tjiane Drop in Centre	1 043 972,00
19-Sep-19	Charities	WC	M14988	The Homestead	1 309 139,00
20-Sep-19	Misc	KZN	113164	NKWAMBAZI PRIMARY SCHOOL	600 000,00
25-Sep-19	Sports	GP	M14651	Galilee Sport and Recreation	55 000,00
25-Sep-19	Sports	NW	M16948	Lucas Mohanoe Golf Foundation	60 000,00
25-Sep-19	Sports	MP	M15593	Mighty Beez FC	65 000,00
25-Sep-19	Sports	NC	M16282	Super Callies Football Club	65 000,00
25-Sep-19	Sports	MP	M15274	Eugill Stars FC	78 750,00
25-Sep-19	Sports	MP	M15217	Matsulu Gijimani Rugby Club	80 000,00
25-Sep-19	Sports	FS	M16261	Mphatlalatsane United Football Club	85 000,00
25-Sep-19	Sports	NW	M15875	Warriors Football Club (Warriors FC)	118 750,00
26-Sep-19	Charities	MP	M15308	Child and Youth Care Services	52 800,00
26-Sep-19	Charities	FS	M15417	Africa Substance Use Disorder Management Clinic	90 900,00
26-Sep-19	Charities	FS	M15093	Rata Batho Drop in Centre	130 000,00
26-Sep-19	Charities	FS	M15847	High On Life Addicts	207 000,00
26-Sep-19	Charities	FS	M15778	Amogelang Bokamosho Child Headed And Vulnerable Families NPO	234 000,00
26-Sep-19	Charities	FS	M15616	Bophelo HIV/AIDS Project St Peters Methodist Church	319 900,00
26-Sep-19	Charities	MP	M14934	Siyasebenza Community Dot Supporters	342 047,00
26-Sep-19	Charities	FS	M15822	Tlamahano Blind Association	409 069,00
26-Sep-19	Charities	MP	M15532	Sisitasive Home Based Care	472 200,00
26-Sep-19	Charities	MP	M15231	Islington Home Community Based Care	605 600,00
26-Sep-19	Charities	MP	M15586	SAVF NELSPRUIT	924 183,00
26-Sep-19	Charities	MP	M15282	The Masikusumeni Trust	966 200,00
26-Sep-19	Sports	KZN	M14487	Veza onakho Sbone	50 000,00
26-Sep-19	Sports	FS	M15851	Masiasiane Sports Development Club	64 000,00
26-Sep-19	Sports	FS	M15848	My Star Sports Foundation	65 000,00
26-Sep-19	Sports	FS	M15954	Bethlehem Hotshots Football Club	65 000,00
26-Sep-19	Sports	EC	M15766	Alpha Hockey Club	76 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
26-Sep-19	Sports	FS	M15956	City Rangers Football Club	84 000,00
26-Sep-19	Sports	FS	M15832	Shooters Table Tennis Academy	85 000,00
26-Sep-19	Sports	MP	M15572	White Hazy Handball Club	103 713,00
26-Sep-19	Sports	KZN	M14287	Leven Stars Football Club	128 000,00
26-Sep-19	Sports	KZN	M14286	Uzalo Football Club	140 000,00
26-Sep-19	Sports	EC	M15665	Rainbow City Football Club	149 790,05
26-Sep-19	Sports	KZN	M14119	Bay United Football Club	185 000,00
26-Sep-19	Sports	KZN	M14848	Blues Football Club	188 845,00
26-Sep-19	Sports	KZN	M14320	Young Starz Football Club	200 000,00
26-Sep-19	Sports	NC	M15524	Diamond Ladies Football Club	305 000,00
26-Sep-19	Sports	LP	M15945	Polatla City Wandourous FC	315 000,00
26-Sep-19	Sports	FS	M10963	Free State Boxing Organisation	411 877,60
26-Sep-19	Sports	NC	M16943	Young Stars Rugby-Voetbalklub	481 710,00
26-Sep-19	Sports	GP	M15091	Tennis South Africa	3 000 000,00
30-Sep-19	Charities	GP	83560	ULANDI KINDERGARDEN	966 667,00
1-Oct-19	Arts	WC	M15272	LITHEMBA COMMUNITY PROJECT	492 000,00
1-Oct-19	Arts	EC	M14640	BATHEHI BA KGOTSO YOUTH ORGANISATION	2 538 000,00
1-Oct-19	Charities	FS	M15886	Forever Living Community Care Project	194 669,00
1-Oct-19	Charities	LP	M15477	Duthuni Community Creche and Pre-School	206 470,00
1-Oct-19	Charities	EC	M15446	Sizis`ukhanyo Old Age Project	276 600,00
1-Oct-19	Charities	GP	M14047	Good Hope Early Learning Centre	299 316,00
1-Oct-19	Charities	GP	M13894	The Society for the Prevention of Cruelty to Animals, Tshwane	491 502,00
1-Oct-19	Charities	EC	M15400	Metro Organisation for the Disabled People	500 000,00
1-Oct-19	Charities	KZN	M14151	Komkhulu Creche	638 473,00
1-Oct-19	Charities	LP	M15603	Mahlafolane Day Care Centre	715 947,00
1-Oct-19	Charities	GP	M14044	North Gauteng Mental Health Society	786 299,00
1-Oct-19	Charities	GP	M13702	Gugulethu Parents For Orphans	999 182,00
1-Oct-19	Charities	WC	M15212	The Chaeli Campaign	1 025 536,00
2-Oct-19	Arts	LP	M13549	MATSHAILE SENIOR SECONDARY SCHOOL	200 000,00
2-Oct-19	Arts	MP	M13861	RETI SECONDARY SCHOOL	200 000,00
2-Oct-19	Arts	MP	M13919	THABAKGOLO PRIMARY SCHOOL	200 000,00
2-Oct-19	Arts	KZN	M13929	BAYABONGA PRIMARY SCHOOL	200 000,00
2-Oct-19	Arts	KZN	M13972	PHUZEMTHONJENI PRIMARY SCHOOL	200 000,00
2-Oct-19	Arts	KZN	M14118	SIKHETHIWE PRIMARY SCHOOL	200 000,00
2-Oct-19	Arts	LP	M14167	KAITSE PRIMARY SCHOOL	200 000,00
2-Oct-19	Arts	KZN	M14184	EZIMANYAMA PRIMARY SCHOOL	200 000,00
2-Oct-19	Arts	KZN	M14195	UNOBHALA HIGH SCHOOL	200 000,00
2-Oct-19	Arts	KZN	M14229	MAGCEKENI PRIMARY SCHOOL	200 000,00
2-Oct-19	Arts	FS	M14130	SIZANANI COMMUNITY PROJECT	280 797,00
2-Oct-19	Arts	LP	M14170	TSWERA ADOPT RIVER	289 000,00
2-Oct-19	Arts	LP	M13537	NGWAKESTSI YOUTH DEVELOPMENT CENTER	471 000,00
2-Oct-19	Charities	WC	M15172	Anethemba Educare	50 940,00
2-Oct-19	Charities	WC	M15098	Kwanda Educare Center	51 140,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
2-Oct-19	Charities	WC	M15118	THE ASAP FOUNDATION (AFRICAN SOLUTIONS TO AFRICAN PROBLEMS)	309 000,00
2-Oct-19	Charities	WC	M15193	Arise And Shine Initiative For People With Disabilities	385 710,00
2-Oct-19	Charities	WC	M15168	Lithemba Children and Youth Care	398 498,00
2-Oct-19	Charities	GP	M13516	Little Eden Society for the Care of Person with Mental Handicap	500 000,00
2-Oct-19	Charities	WC	M15018	The Cart Horse Protection Association	620 000,00
2-Oct-19	Charities	WC	M14973	CHRISTINE REVELL CHILDREN'S HOME TRUST	1 403 000,00
4-Oct-19	Arts	GP	M17972	LOVE ACTS FOUNDATION	2 853 000,00
7-Oct-19	Arts	GP	M13257	MATSHEDISO SWEET MELODIES	208 000,00
8-Oct-19	Arts	GP	M13245	LESEDI SHOW CHOIR	177 000,00
8-Oct-19	Arts	GP	M13252	TECHNICAL IMAGE MUSIC FOUNDATION	188 000,00
8-Oct-19	Arts	GP	M13332	ARTACT NPC	201 500,00
8-Oct-19	Arts	NW	M13209	REKGOROGILE ARTS ORGANISATION	215 000,00
8-Oct-19	Arts	GP	M13312	#THEATRE PRODUCTION	228 000,00
8-Oct-19	Arts	GP	M13247	BOKAMOSO ART CENTRE	236 500,00
8-Oct-19	Arts	GP	M13297	HAPPY ARTS FOUNDATION	248 787,00
8-Oct-19	Arts	GP	M13311	SUN GODDESS FOUNDATION	273 000,00
8-Oct-19	Charities	KZN	M14421	Velaphi Creche	175 800,00
8-Oct-19	Charities	GP	M14349	South Africa Deaf Women Association	303 500,00
8-Oct-19	Charities	KZN	M14147	Isiqalosethu Creche	342 970,00
8-Oct-19	Charities	KZN	M14127	Sibonginlanhla Creche	390 174,00
8-Oct-19	Charities	KZN	M14549	Vukuzame Creche	409 195,00
8-Oct-19	Charities	GP	M13018	Lethabo La Bana Organisation	505 088,00
8-Oct-19	Charities	WC	M14605	Rebuilding and Life Skills Training Centre	788 350,00
9-Oct-19	Arts	LP	M13692	MMATHUPA ARTS DEVELOPMENT FOUNDATION	183 500,00
9-Oct-19	Charities	LP	M13769	Masethwa Day Care Centre	81 075,00
9-Oct-19	Charities	LP	M13940	Nsovo Disability Multi Purpose Centre	291 300,00
9-Oct-19	Charities	GP	M13529	Irene Homes	955 000,00
9-Oct-19	Charities	GP	M14035	The Johannesburg Coronation Foundation	4 753 296,00
9-Oct-19	Sports	WC	M15511	Hope 4 Destiny	55 000,00
9-Oct-19	Sports	FS	M16121	FS SPORT ACADEMY	55 000,00
9-Oct-19	Sports	FS	M17036	PHAHAMA ACADEMY	55 000,00
15-Jul-19	Charities	GP	M13287	Open Disclosure Foundation	456 000,00
9-Oct-19	Sports	EC	M15960	St Francis Bay Tennis Club	57 540,00
9-Oct-19	Sports	KZN	M14455	Hunter Stars Senior Netball Club	65 000,00
9-Oct-19	Sports	KZN	M14462	Mthashana Netball Club	65 000,00
9-Oct-19	Sports	KZN	M14497	New Heroes Football Club	65 000,00
9-Oct-19	Sports	EC	M14516	Kwa langa cycling club	65 000,00
9-Oct-19	Sports	GP	M14013	Super Kids Volleyball Academy	110 000,00
9-Oct-19	Sports	EC	M16102	United Stars Netball Club	116 200,00
9-Oct-19	Sports	KZN	M13595	Zululand City F.C.	120 000,00
9-Oct-19	Sports	EC	M15054	P.E. United Football Club	148 261,25
9-Oct-19	Sports	EC	M15463	Park United F.C.	149 655,25
9-Oct-19	Sports	EC	M15694	Humansdorp Black Valtures Fc	149 896,25

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
9-Oct-19	Sports	EC	M16072	Island City Football Club	150 309,40
9-Oct-19	Sports	EC	M16068	Liverpool Football Club	152 871,03
9-Oct-19	Sports	EC	M15699	Neighbours Netball Club	152 973,23
9-Oct-19	Sports	EC	M14165	Born Fighters Rugby Football Club	153 259,00
9-Oct-19	Sports	EC	M15749	Tyatyora Hard Catch Cricket Club	154 810,50
9-Oct-19	Sports	EC	M16016	Stone Breakers Football Club	154 872,90
9-Oct-19	Sports	EC	M15354	City Style Football Club	159 976,50
9-Oct-19	Sports	EC	M15340	Young Killers Football Club	167 100,00
9-Oct-19	Sports	KZN	M14449	Nquthu Athletics Club	240 000,00
9-Oct-19	Sports	WC	M17344	Youth Sport Organisation	55 000,00
10-Oct-19	Arts	EC	M15493	KIPP INDALO ENVIRONMENTAL SERVICE	375 548,00
10-Oct-19	Arts	MP	M13694	THE FORGOTTEN ANGEL THEATRE COLLABORATION	713 000,00
10-Oct-19	Arts	GP	M15109	ROYALTY SOAPIE FOUNDATION	1 340 000,00
10-Oct-19	Arts	NW	M16496	THE HERITAGE HUB	2 085 837,00
10-Oct-19	Arts	GP	M14763	SELLO MAAKE KA NCUBE FOUNDATION	2 183 000,00
15-Oct-19	Arts	GP	M13293	SIMUNYE QUARTET	153 750,00
15-Oct-19	Arts	EC	M16598	Vukela Community Services	235 000,00
15-Oct-19	Arts	EC	M14935	ARTS PIONEERS	239 777,00
15-Oct-19	Arts	GP	M14226	YOUNG ARTIST UNITE	768 000,00
15-Oct-19	Arts	LP	M14230	VHUILAFURI FOUNDATION	1 123 000,00
15-Oct-19	Arts	EC	M16319	TOP CULTURE EVENTS	1 753 000,00
15-Oct-19	Arts	LP	M17589	THE TSHISIMANI SKILLS FOUNDATION	2 003 000,00
15-Oct-19	Charities	MP	M13520	Tentele Early Learning Centre	92 205,00
15-Oct-19	Charities	MP	M12903	Ikageleng Day Care Centre	160 500,00
15-Oct-19	Charities	NC	M15238	Amathemba Health and Welfare Society	194 614,00
15-Oct-19	Charities	NW	M17088	Kitlano Service Club for the Aged	217 460,00
15-Oct-19	Charities	NW	M16942	Oratile Semunza Disability Centre	292 000,00
15-Oct-19	Charities	NW	M16515	The Mafikeng S P C A	333 000,00
15-Oct-19	Charities	NC	M16497	Bright Lights Child and Youth Care Centre	335 520,00
15-Oct-19	Charities	NW	M16570	Thusano Home Based Care	350 000,00
15-Oct-19	Charities	NW	M16826	Rakatane Place Of Safety	423 520,00
15-Oct-19	Charities	NW	M16916	Lore Lwatshipi Old Age In Action	441 467,00
15-Oct-19	Charities	NW	M16995	Foundation Drop In Centre	449 000,00
15-Oct-19	Charities	MP	M14884	Siyazibambela Home Base Care	540 565,00
15-Oct-19	Charities	NW	M16649	Rorisang Men and Youth Development Services	593 392,00
15-Oct-19	Charities	NW	M16571	Itireleng Project	1 276 160,00
16-Oct-19	Arts	LP	M13374	DIENYWA TSA MOYA PROJECT	273 000,00
16-Oct-19	Arts	LP	M13447	TSALACH 666 YOUTH DEVELOPMENT AGENCY	330 000,00
16-Oct-19	Arts	GP	M13519	MAKARIOS YOUTH CENTRE	912 000,00
16-Oct-19	Charities	NW	M15280	Tirelong Early Childhood Development Centre	59 700,00
16-Oct-19	Charities	NW	M16308	Kamogelo Early Learning Centre	82 506,00
16-Oct-19	Charities	KZN	M14811	Snegugu Community Project	193 641,00
16-Oct-19	Charities	GP	M14283	Empilweni HIV & Aids Projects	252 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
16-Oct-19	Charities	EC	M15767	Sompondo Old Age Centre	277 103,00
16-Oct-19	Charities	NW	M15474	Mpumelelo Home Base Care And Kitchen Soup	278 805,00
16-Oct-19	Charities	NW	M15597	Boitshoko Jwa Bagodi Community Based Organisation	336 500,00
16-Oct-19	Charities	MP	M15325	Langeloo Home Base Care	350 055,00
16-Oct-19	Charities	MP	M15288	Smangaliso Old Age Centre	369 648,00
16-Oct-19	Charities	NW	M15878	Itekeng Social Club for the Aged	464 806,00
16-Oct-19	Charities	LP	M14839	Makgokwana Drop In Centre	633 239,00
17-Oct-19	Arts	LP	M13678	DON'T BLAME GOD MINISTRIES	643 000,00
17-Oct-19	Arts	LP	M13513	GOSPEL EXPLODE	1 103 000,00
17-Oct-19	Arts	MP	M13593	KWAKUHLE KWETHU ART AND CRAFT	1 161 000,00
17-Oct-19	Charities	GP	M13618	Born Again Pre-School & Creche	102 000,00
17-Oct-19	Charities	GP	M13620	Reatlegile Pre-School	155 878,00
17-Oct-19	Charities	GP	M13683	Korwe Multi-Purpose Centre	240 000,00
17-Oct-19	Charities	KZN	M14232	Nomaphenduka Creche	314 195,00
17-Oct-19	Charities	KZN	M14115	Qalubheke Creche	330 924,00
17-Oct-19	Charities	KZN	M13779	Bonokuhle Creche	395 300,00
17-Oct-19	Charities	KZN	M13747	Siyathuthuka Creche	399 791,00
17-Oct-19	Charities	KZN	M14499	Esikhandweni Creche	418 773,00
17-Oct-19	Charities	KZN	M14559	VUMELANI DAY CARE CENTRE	423 339,00
17-Oct-19	Charities	KZN	M14565	Mphakathini Creche	444 014,00
17-Oct-19	Charities	KZN	M14264	Sinothando Creche and Pre-school	465 597,00
17-Oct-19	Charities	KZN	M13804	Mahlungulu Lulube Creche	477 688,00
22-Oct-19	Arts	EC	M13325	ZAZA AND ALAKHE COMMUNITY DEVELOPMENT	402 999,00
22-Oct-19	Arts	FS	M14451	NARAVISION NPC	1 220 000,00
22-Oct-19	Charities	GP	M14329	Thuthukani Creche & Pre-School	58 500,00
22-Oct-19	Charities	GP	M14388	Table of His Grace Kids Centre	61 500,00
22-Oct-19	Charities	GP	M14173	Daphney Masuku Early Child Development Centre	74 340,00
22-Oct-19	Charities	GP	M14371	Lizzy's Day Care Centre	114 000,00
22-Oct-19	Charities	GP	M14246	Entokozweni Pre-School and Creche	204 544,00
22-Oct-19	Charities	GP	M14284	Hlalefang Pre-School	302 316,00
22-Oct-19	Charities	KZN	M15012	Zokulinda Creche and Pre-School	323 346,00
22-Oct-19	Charities	EC	M15514	Simanyane Old Age Centre	331 600,00
22-Oct-19	Charities	KZN	M14219	Amajuba Deaf Association	356 000,00
22-Oct-19	Charities	KZN	M15085	New Beginning Creche	361 474,00
22-Oct-19	Charities	KZN	M14407	QuadPara Association of South Africa	1 025 200,00
22-Oct-19	Charities	GP	M14373	Katleho Home for the Disabled	1 457 942,00
22-Oct-19	Sports	GP	M14518	Infinity Boys Football Club	54 000,00
22-Oct-19	Sports	GP	M14363	Eagle Tumbling Club	55 000,00
22-Oct-19	Sports	NW	M14435	Moduane Youth Sports Development	55 000,00
22-Oct-19	Sports	EC	M14638	Kwanobuhle Cycling Club	55 000,00
22-Oct-19	Sports	KZN	M14698	Thuthuka Mtshezi Sports Development Foundation	55 000,00
22-Oct-19	Sports	GP	M14711	Msenko Community Sports Activities	55 000,00
22-Oct-19	Sports	GP	M14700	Vosloo United Football Club	64 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
22-Oct-19	Sports	GP	M14378	Pule Youth Development Foundation	65 000,00
22-Oct-19	Sports	GP	M14452	Zola United Legends FC	65 000,00
22-Oct-19	Sports	EC	M14517	Buffalo City Metro Draughts Association	65 000,00
22-Oct-19	Sports	KZN	M14703	Arstar Lavistar Football Academy	65 000,00
22-Oct-19	Sports	GP	M14715	Real Bees Sports Academy	65 000,00
22-Oct-19	Sports	KZN	M14827	Queen Space Football Club	65 000,00
22-Oct-19	Sports	KZN	M14461	Young Style Football Club	105 000,00
22-Oct-19	Sports	KZN	M14137	United Football Club	125 000,00
22-Oct-19	Sports	LP	M14850	Polokwane Royals Football Club	125 000,00
22-Oct-19	Sports	EC	M14781	Young Callies Football Club	137 000,00
22-Oct-19	Sports	EC	M14540	Kuyga Rugby Club	149 000,00
22-Oct-19	Sports	EC	M14546	Fairview Rovers FC	149 000,00
22-Oct-19	Sports	EC	M14732	Rosebuds RFC	149 732,00
22-Oct-19	Sports	EC	M14779	Mighty Green RFC	200 000,00
22-Oct-19	Sports	WC	M14679	Ashford Athletic FC	320 000,00
22-Oct-19	Sports	GP	M14851	South African Table Tennis Board	1 073 000,00
22-Oct-19	Sports	WC	M14429	South African Gymnastics Federation	1 505 000,00
23-Oct-19	Arts	MP	M13911	SAMUEL MHLANGA PRIMARY SCHOOL	200 000,00
23-Oct-19	Arts	LP	M13918	PHOMOLA FOUNDATION	283 600,00
23-Oct-19	Arts	LP	M13745	COMPHOLA	293 000,00
23-Oct-19	Arts	LP	M13684	TSEBO FOUNDATION	308 500,00
23-Oct-19	Arts	LP	M13910	OBRIGADO MULTIPURPOSE CENTRE	526 000,00
23-Oct-19	Arts	MP	M13816	GIFT OF LOVE PROJECT	983 000,00
23-Oct-19	Arts	LP	M13803	LIMPOPO THE MUSICAL	987 000,00
23-Oct-19	Arts	LP	M13796	THE BEST ART CENTRE	1 238 000,00
23-Oct-19	Arts	LP	M13410	MVUSULUDZO FOUNDATION	2 559 644,00
23-Oct-19	Charities	GP	M14353	Message of Joy Creche and Pre School	49 440,00
23-Oct-19	Charities	KZN	M14668	Indumiso Creche	78 311,00
23-Oct-19	Charities	NW	M17646	Tshegofatso Early Learning Centre	93 632,00
23-Oct-19	Charities	NW	M16957	Rebana Day Care Project	203 762,00
23-Oct-19	Charities	KZN	M14663	Ndlelanhle Creche	284 728,00
23-Oct-19	Charities	KZN	M14649	Siyanqoba Creche	305 637,00
23-Oct-19	Charities	KZN	M14657	Sidakeni Creche	305 917,00
23-Oct-19	Charities	KZN	M14813	Vukani Creche 8311	335 195,00
23-Oct-19	Charities	KZN	M14618	Ebuhleni Creche	366 474,00
23-Oct-19	Charities	NW	M17733	Moremogolo Service Club	380 007,00
23-Oct-19	Charities	KZN	M14677	Lower South Coast SPCA	429 051,00
23-Oct-19	Charities	KZN	M14738	Masibumbane Creche	514 700,00
23-Oct-19	Charities	NW	M17338	Life Line Mafikeng	1 042 509,00
23-Oct-19	Sports	WC	M15483	Be The Difference Foundation	51 000,00
23-Oct-19	Sports	KZN	M14456	HUNTERS STARS JUNIOR NETBALL CLUB	55 000,00
23-Oct-19	Sports	KZN	M15262	Mihlesports Development NPC	55 000,00
23-Oct-19	Sports	GP	M15263	South African Mini Football Association	55 000,00
23-Oct-19	Sports	GP	M15295	Masibuyesakhe Foundation	55 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
23-Oct-19	Sports	GP	M15300	Umsizi Sports And Recreation	55 000,00
23-Oct-19	Sports	GP	M15311	Sisonke Sports Development	55 000,00
23-Oct-19	Sports	GP	M15378	Rejoice Sports and Recreation	55 000,00
23-Oct-19	Sports	GP	M15384	Naledi Groom Stars Football Club	55 000,00
23-Oct-19	Sports	WC	M15495	Growth And Opportunity Football Community	55 000,00
23-Oct-19	Sports	WC	M15508	Pool 4 Change	55 000,00
23-Oct-19	Sports	WC	M15489	Youth Development Focus	61 000,00
23-Oct-19	Sports	KZN	M14929	Funakoshi Karate International Aquadene Dojo	65 000,00
23-Oct-19	Sports	KZN	M14959	Embothimoni Organisation	65 000,00
23-Oct-19	Sports	WC	M15241	Future Masters FC NPC	65 000,00
23-Oct-19	Sports	EC	M15517	Lovers Lane Netball Club	65 000,00
23-Oct-19	Sports	LP	M14877	Bayern United Football Club	125 000,00
23-Oct-19	Sports	LP	M14881	Moetagare Youth Development Football Club	125 000,00
23-Oct-19	Sports	LP	M15136	Luthuli 9L United Brothers Development	125 000,00
23-Oct-19	Sports	GP	M15205	Dovola United	125 000,00
23-Oct-19	Sports	EC	M15336	Mighty Teenagers Football Club	125 000,00
23-Oct-19	Sports	GP	M15442	Highlands City Football Club	125 000,00
23-Oct-19	Sports	EC	M15465	Arcade Lions Netball Club	125 000,00
23-Oct-19	Sports	EC	M15529	Dynamos Netball Club	149 000,00
23-Oct-19	Sports	EC	M15088	Lily White Rugby Football Club	149 642,60
23-Oct-19	Sports	EC	M15062	City All Stars Football Club	149 912,28
23-Oct-19	Sports	EC	M15189	Bloemendal United Football Club	149 992,78
23-Oct-19	Sports	EC	M15425	Aberdeen Rugby Club	154 000,00
23-Oct-19	Sports	EC	M15377	Callies F.C.	155 000,00
23-Oct-19	Sports	EC	M15055	Mentors JBay Cricket Club	159 000,00
23-Oct-19	Sports	LP	M14880	Tibane Cool Kings Football Club	160 000,00
23-Oct-19	Sports	EC	M15332	Young Pirates Football Club	164 000,00
23-Oct-19	Sports	WC	M15504	Mahlangu Stars Football Club	195 000,00
23-Oct-19	Sports	LP	M15389	Moraro Hungry Lions F.C	200 000,00
23-Oct-19	Sports	KZN	M14847	Bomvini Football Club	205 000,00
23-Oct-19	Sports	LP	M15357	Komane Black Birds F.C.	240 000,00
23-Oct-19	Sports	KZN	M14901	Kwa Zulu Natal Golf Union	270 000,00
24-Oct-19	Charities	FS	80324	Ipopeng Day Care Centre	50 000,00
24-Oct-19	Charities	FS	80346	Tshireletsong Pre-School	50 000,00
24-Oct-19	Charities	FS	80357	Itloltiseng Day Care	50 000,00
24-Oct-19	Charities	FS	80710	Wielie Walie Kleurterskool	50 000,00
24-Oct-19	Charities	FS	80819	Pulane Creche	50 000,00
24-Oct-19	Charities	FS	80935	Reahola Pre Scool	50 000,00
24-Oct-19	Charities	FS	81025	Boitumelo Creche	50 000,00
24-Oct-19	Charities	FS	81034	Tswelopele Day Care Centre	50 000,00
24-Oct-19	Charities	FS	80943	Pulane Pre School	50 000,00
24-Oct-19	Charities	FS	81022	Boiteko Rea Hola Educare	50 000,00
24-Oct-19	Charities	KZN	82554	Khulani Creche and Pre School	50 000,00
24-Oct-19	Charities	KZN	81735	Silethuthando Creche	50 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
24-Oct-19	Charities	KZN	82012	Phindangene Creche	50 000,00
24-Oct-19	Charities	KZN	82862	Power of Prayer	50 000,00
24-Oct-19	Charities	KZN	83218	Khulanathi Day Care Centre	50 000,00
24-Oct-19	Charities	KZN	80937	Thandokhuhle Creche	50 000,00
24-Oct-19	Charities	KZN	80882	Siyamukela Educare Centre	50 000,00
24-Oct-19	Charities	KZN	82001	Masakhane Creche	50 000,00
24-Oct-19	Charities	KZN	82395	Nkwalini Creche	50 000,00
24-Oct-19	Charities	KZN	82623	Icebo Likajehova Care Centre	50 000,00
24-Oct-19	Charities	FS	M15428	Rekgonne Thuto	114 400,00
24-Oct-19	Charities	LP	M15353	Maolinyana Day Care Centre	140 500,00
24-Oct-19	Charities	MP	M14817	Sibadala Old Age Centre	168 500,00
24-Oct-19	Charities	MP	81132	DIKWANENG CRECHE	200 000,00
24-Oct-19	Charities	MP	81872	Sizakancane Day Care Centre	200 000,00
24-Oct-19	Charities	FS	M15360	Lethabo Day Care Centre	213 631,00
24-Oct-19	Charities	NC	80811	Oasis skills Development Centre	220 000,00
24-Oct-19	Charities	WC	M15409	VETSOL TRUST	315 000,00
24-Oct-19	Charities	EC	M14922	Zanempilo Old Age Centre	374 379,00
24-Oct-19	Charities	NC	M15361	Ribra Community Development	387 092,00
24-Oct-19	Charities	EC	M15396	Imizamo Yethu Service Centre	425 380,00
24-Oct-19	Charities	NC	85265	The Association for Sustainable Rural Development	456 000,00
24-Oct-19	Charities	FS	M15097	Engo Sentrum Vir Bejaarde Persone Te Senekal	635 277,00
24-Oct-19	Charities	KZN	M14900	Alcohol & Drug Help Centre - Sanca Zululand	675 857,00
24-Oct-19	Charities	KZN	M14757	South African Food Security and Development Agency	882 000,00
24-Oct-19	Charities	NW	84589	Tshedimotsetso ECD	1 246 596,99
24-Oct-19	Sports	MP	M15657	Thabakgolo Sports Academy	55 000,00
24-Oct-19	Sports	EC	M15720	Real White City Football Club	145 000,00
24-Oct-19	Sports	NC	M15818	Super Eagles FC	145 000,00
24-Oct-19	Sports	EC	M15695	Valencia United Brothers FC	154 000,00
24-Oct-19	Sports	EC	M15731	Red Lions Rugby Club	154 000,00
24-Oct-19	Sports	EC	M15633	Youth For Change Athletics Club	185 000,00
24-Oct-19	Sports	LP	M15839	Mashamaite Home Stars	185 000,00
24-Oct-19	Sports	WC	M15804	Citrusdal Golf Club	249 000,00
29-Oct-19	Charities	LP	M15141	Dingapong Day care Centre	39 000,00
29-Oct-19	Charities	KZN	M14392	Lethokuhle Pre-School and Creche	76 000,00
29-Oct-19	Charities	KZN	M15115	Khanyakusa Creche	90 000,00
29-Oct-19	Charities	GP	M14785	Sally's Day Care Centre	91 500,00
29-Oct-19	Charities	KZN	M14980	Zamokuhle Creche	112 000,00
29-Oct-19	Charities	KZN	M14819	Ndlelenhle Creche	251 116,00
29-Oct-19	Charities	KZN	M15107	Mendu Creche	285 300,00
29-Oct-19	Charities	KZN	M15068	Zimele Creche	292 116,00
29-Oct-19	Charities	KZN	M14662	Kulungile Nkomfe Creche	292 316,00
29-Oct-19	Charities	KZN	M14654	Kwa-Shoba Community Creche	295 116,00
29-Oct-19	Charities	KZN	M15111	Thandukukhanya Creche	295 116,00
29-Oct-19	Charities	KZN	M15080	Ithembalethu Creche	296 116,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
29-Oct-19	Charities	GP	M14708	METT Centre	363 000,00
29-Oct-19	Charities	LP	M15139	Ra Bohale Day Care Centre	393 000,00
29-Oct-19	Charities	WC	M15459	SOUTH AFRICAN MASS ANIMAL STERILISATION TRUST	515 000,00
29-Oct-19	Charities	GP	M14659	Autism South Africa	756 000,00
30-Oct-19	Arts	NW	M17124	QUINCY K FOUNDATIONS	260 000,00
30-Oct-19	Arts	NW	M16403	GALESHEWE HERITAGE ARTS AND CULTURE	277 650,00
30-Oct-19	Arts	NW	M16380	RURAL CLASS FOUNDATION	294 000,00
30-Oct-19	Arts	NW	M16160	SOUTH AFRICAN THEATRE PRACTITIONERS IN ADVANCEMENT	1 810 253,00
30-Oct-19	Charities	KZN	M15110	Bongisipho Edu-care Centre	75 000,00
30-Oct-19	Charities	GP	M14446	Mamas Baby Day Care Centre	89 000,00
30-Oct-19	Charities	LP	M15359	Sekwelebete Drop In Centre	186 000,00
30-Oct-19	Charities	GP	M14479	IKAGENG SELF-HELP ASSOCIATION OF THE BLIND	195 100,00
30-Oct-19	Charities	KZN	M14933	Buhlebemvelo Creche	295 116,00
30-Oct-19	Charities	KZN	M15070	Siwela Creche	295 116,00
30-Oct-19	Charities	KZN	M15074	Isibanisethu Creche	295 116,00
30-Oct-19	Charities	GP	M14442	Phumula Old Age Home	722 450,00
31-Oct-19	Arts	GP	M13813	THE WELL OF THE LIVING COMMUNITY PROJECT	195 000,00
31-Oct-19	Arts	GP	M13990	TSHWARAGANANG FOUNDATION	200 000,00
31-Oct-19	Arts	MP	M14684	BONAKALA SPORTS ARTS AND CULTURE	357 500,00
31-Oct-19	Charities	GP	M14447	Takalane Sesame Creche	148 000,00
31-Oct-19	Charities	GP	M14906	Now Generation Day Care Centre	148 400,00
31-Oct-19	Charities	GP	M14859	Gods Commanded Ravens	194 000,00
31-Oct-19	Charities	NW	M17438	Nthabiseng's Skills Training Centre For The Disabled	264 400,00
31-Oct-19	Charities	NW	M17633	Tshireletso Community Care Service	430 400,00
31-Oct-19	Charities	GP	M14936	AMCARE	921 842,00
31-Oct-19	Charities	GP	M14543	The San Salvador Home for Intellectually Disabled Women	954 000,00
31-Oct-19	Charities	GP	M14804	Kids Haven	1 019 020,00
31-Oct-19	Charities	GP	M14512	Mali Martin Polokegong Centre	1 221 758,00
31-Oct-19	Charities	GP	M14950	Doulos Ministries South Africa	1 464 000,00
4-Nov-19	Arts	MP	M14875	VUSIKASI.COM SOCIAL ELEVATORS AND INNOVATION	180 000,00
4-Nov-19	Arts	GP	M16193	DIPHETOGO BATSHENG	193 000,00
4-Nov-19	Arts	KZN	M15216	AFRICAN INTERNATIONAL PROJECT	198 500,00
4-Nov-19	Arts	KZN	M14701	UMANQOBA SKILLS AND DEVELOPMENT PROJECT	243 300,00
4-Nov-19	Charities	GP	M15016	Tshwaranang Pre-School and Creche	204 544,00
4-Nov-19	Charities	KZN	M15076	Kadekusile Sisebenza Creche	295 268,00
4-Nov-19	Charities	MP	M14903	Wisani Community Project	751 400,00
4-Nov-19	Charities	GP	M15004	Families South Africa	788 030,00
4-Nov-19	Charities	GP	M15072	Kitso Lesedi Community Development	1 280 804,00
5-Nov-19	Charities	FS	M16253	Lethabong Day Care Centre	29 670,00
5-Nov-19	Charities	KZN	M15278	Nsingane Association For The Aged	158 500,00
5-Nov-19	Charities	FS	M16154	Imperanipark Tehuis vir Bejaardes	234 450,00
5-Nov-19	Charities	EC	M15513	Ilingeletu Service Centre	355 000,00
5-Nov-19	Charities	FS	M16263	Thusong Orphans Vulnerable Children Organisation Program	392 557,00
5-Nov-19	Charities	FS	M16728	Child Welfare South Africa: Fouriesburg	595 931,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
5-Nov-19	Sports	NW	M15890	Metshameko Sports And Recreation	50 000,00
5-Nov-19	Sports	GP	M15940	Kopano Kematla Sports Forum	55 000,00
5-Nov-19	Sports	GP	M15949	Phumelela Sports And Creation	55 000,00
5-Nov-19	Sports	GP	M15955	Khabai Youth Sports and Recreation	55 000,00
5-Nov-19	Sports	GP	M15969	International Karate Organisation South Africa Matsushima – Karate Club (DH)	55 000,00
5-Nov-19	Sports	GP	M16091	Malegole Sports and Recreation	55 000,00
5-Nov-19	Sports	MP	M14788	Stucky Stars	60 000,00
5-Nov-19	Sports	KZN	M14943	Cape Town City FC	65 000,00
5-Nov-19	Sports	KZN	M15185	Brazil Football Club	65 000,00
5-Nov-19	Sports	KZN	M15186	Umlilo United Football Club	65 000,00
5-Nov-19	Sports	WC	M16187	Happy Hearts Academy	65 000,00
5-Nov-19	Sports	LP	M14961	Mashashane Community Outreach Programme	81 000,00
5-Nov-19	Sports	LP	M15000	Mashashane Community Outreach Programme	81 000,00
5-Nov-19	Sports	GP	M15937	Zola Executive F.C.	85 000,00
5-Nov-19	Sports	KZN	M15196	Super Eleven Football Club	93 000,00
5-Nov-19	Sports	NC	M16002	Real Diamonds Football Club	100 000,00
5-Nov-19	Sports	KZN	M14902	Mfakubheka Football Club	105 000,00
5-Nov-19	Sports	KZN	M14904	Gazini United	105 000,00
5-Nov-19	Sports	WC	M16192	Gugulethu Phoenix Football Club	125 000,00
5-Nov-19	Sports	NC	M16227	His Desire Soccer Academy	125 000,00
5-Nov-19	Sports	EC	M16033	Kirkwood Bowling Club	137 000,00
5-Nov-19	Sports	WC	M16104	Heideveld Basketball Club	140 000,00
5-Nov-19	Sports	KZN	M15331	Zone 14 Football Club	145 000,00
5-Nov-19	Sports	WC	M16094	ATLANTIS CRICKET CLUB NPC	145 000,00
5-Nov-19	Sports	WC	M16184	Samora Celtics Academy	145 000,00
5-Nov-19	Sports	EC	M16019	Young Romans Football Club	151 000,00
5-Nov-19	Sports	EC	M16025	Charge United Brothers	151 000,00
5-Nov-19	Sports	EC	M16005	Power Lads Football Club	154 000,00
5-Nov-19	Sports	EC	M16040	Well's Estate United Football Club	155 000,00
5-Nov-19	Sports	EC	M16099	Motherwell Athletics Club (Eastern Province)	155 000,00
5-Nov-19	Sports	EC	M16037	Sandrift Cheetahs Rugby Club	156 000,00
5-Nov-19	Sports	KZN	M15192	Zamani Football Club	165 000,00
5-Nov-19	Sports	MP	M15614	Mashamplan Ladies FC	165 000,00
5-Nov-19	Sports	LP	M15574	Mothula Vultures Football Club	180 000,00
5-Nov-19	Sports	LP	M15912	Leweng United Football Club	186 000,00
5-Nov-19	Sports	NC	M16215	Olifantshoek Young Stars FC	205 000,00
5-Nov-19	Sports	KZN	M15265	Ngagara Football Club	210 000,00
5-Nov-19	Sports	WC	M15906	Goldhill Legends Netball Club	310 000,00
5-Nov-19	Sports	WC	M16631	Young Gardens Rugby Football Club	320 000,00
5-Nov-19	Sports	GP	M14776	Zibsiflo NPC	1 710 000,00
6-Nov-19	Arts	MP	M13411	ORATILE ARTS ALIVE ORGANISATIONS	190 080,00
6-Nov-19	Arts	GP	M13446	THEMBISA WEST ARTS AND CULTURE	257 000,00
6-Nov-19	Arts	GP	M13445	FAITH YOUTH TALENT ORGANISATION	269 256,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
6-Nov-19	Arts	GP	M13451	COMMUNITY AND PRISONS ORGANISATION	504 000,00
6-Nov-19	Charities	KZN	M15198	Sifisoethu Creche	82 998,00
6-Nov-19	Charities	GP	M15588	Soweto Deaf Association	205 000,00
6-Nov-19	Charities	LP	M15786	Elandskraal Centre For Victim Empowerment	256 000,00
6-Nov-19	Charities	FS	M16638	Tiisetsang Community Care Givers	305 770,00
6-Nov-19	Charities	LP	M15895	Lotanang Early Childhood Development	399 973,00
6-Nov-19	Charities	FS	M16642	Najaarsrus Tuiste	781 213,00
6-Nov-19	Charities	GP	M15206	Tshwaraganang Le Kgothlelle Munsieville Disabled People Organisation	994 200,00
6-Nov-19	Sports	NC	M16307	Springbok Para-Cycling Club	55 000,00
6-Nov-19	Sports	NC	M16337	Kimberley Polisie Rugby Klub	55 000,00
6-Nov-19	Sports	GP	M16372	Othandweni Community Development	55 000,00
6-Nov-19	Sports	NC	M16464	Black Pantherz Sports Academy	55 000,00
6-Nov-19	Sports	NC	M16474	Junior Birds Football Club	55 000,00
6-Nov-19	Sports	WC	M16516	Total 13 Sports Development	55 000,00
6-Nov-19	Sports	EC	M16561	Koukamma Titans Cricket Club	65 000,00
6-Nov-19	Sports	WC	M16576	KINETIC PRO CYCLING NPC	65 000,00
6-Nov-19	Sports	EC	M16087	Korea United Netball Club	85 000,00
6-Nov-19	Sports	EC	M16106	Mission United Netball Club	85 000,00
6-Nov-19	Sports	LP	M16238	Kgabo Park Newcastle FC	85 000,00
6-Nov-19	Sports	NC	M16277	Olifantshoek Moonlight Eagles Academic	85 000,00
6-Nov-19	Sports	WC	M15920	Computer Stars FC	105 000,00
6-Nov-19	Sports	WC	M16446	Gugulethu Ulibhongoiwethu Sport Development Organisation	105 000,00
6-Nov-19	Sports	EC	M16090	Bloem Stars Sport Club/Netball Section	125 000,00
6-Nov-19	Sports	LP	M16230	Nkgoru Eleven Experience FC	125 000,00
6-Nov-19	Sports	EC	M16558	Kareedouw Tigers Rugby Club	145 000,00
6-Nov-19	Sports	EC	M16514	Bold Tigers Football Club	150 000,00
6-Nov-19	Sports	WC	M16422	Moonlight FC	155 000,00
6-Nov-19	Sports	WC	M16574	Bredarsdorp Krieket Klub	160 000,00
6-Nov-19	Sports	EC	M16280	East London Youth Boxing Clinic	165 000,00
6-Nov-19	Sports	MP	M16334	Marhema Football Club	165 000,00
6-Nov-19	Sports	NC	M16346	Kimberley Rugby Region	190 000,00
6-Nov-19	Sports	WC	M16410	Young Proteas Rugby Football Club	205 000,00
6-Nov-19	Sports	LP	M16233	Schalke 04 FC	210 000,00
6-Nov-19	Sports	WC	M16359	Hawston Rugby Football Club	210 000,00
6-Nov-19	Sports	MP	M16495	Middelburg Tennis Club	320 000,00
7-Nov-19	Arts	LP	M13534	BUNCH CULTURE SPORTS AND DEVELOPMENT	158 000,00
7-Nov-19	Arts	GP	M13631	BONA LESEDI ORGANISATION	182 787,00
7-Nov-19	Arts	GP	M13648	ISIGUNGU COMMUNITY PROJECT	184 000,00
7-Nov-19	Arts	GP	M13543	SIVUSISISWE COMMUNITY DEVELOPMENT	192 000,00
7-Nov-19	Arts	GP	M13596	LITABE YOUTH PROJECT	212 000,00
7-Nov-19	Arts	KZN	M13597	ZIZEZANDE YOUTH DEVELOPMENT	255 000,00
7-Nov-19	Arts	GP	M13460	THE ROSE OF FREEDOM	258 000,00
7-Nov-19	Arts	GP	M13587	CREATIVITY ARTS	267 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
7-Nov-19	Arts	GP	M13463	KINGS COMMUNITY BRASS BAND	270 000,00
7-Nov-19	Arts	KZN	M13644	TSHILIDZI ORGANISATION	273 000,00
7-Nov-19	Arts	GP	M13461	INDIGENIOUS CELEBRATIONS OF SA	294 225,00
7-Nov-19	Arts	GP	M13594	MOROKO PELE SUPPORT GROUP	295 902,00
7-Nov-19	Charities	FS	M16782	Tokoloho Disabled Care Centre	163 766,00
7-Nov-19	Charities	LP	M15132	Makumeke Creche	297 736,00
7-Nov-19	Charities	NC	M16751	Bomme Ke Nako	721 542,00
7-Nov-19	Charities	WC	M15466	CAREL DU TOIT TRUST	746 000,00
7-Nov-19	Charities	WC	M16201	Sunrise Special Care Centre	750 000,00
7-Nov-19	Charities	MP	M15155	Anthol Word of Hope Home Based Care Drop in Centre	1 572 946,00
7-Nov-19	Charities	NW	M17990	Abraham Kriel Children's Home Potchefstroom	2 874 400,00
7-Nov-19	Sports	NC	M16594	Adnitor Trust	55 000,00
7-Nov-19	Sports	GP	M16603	Nokari Chess Club	55 000,00
7-Nov-19	Sports	GP	M16593	Thokoza Karate Club	65 000,00
7-Nov-19	Sports	GP	M16660	Shining Stars Football Club	85 000,00
7-Nov-19	Sports	NC	M16711	Cameroon Football Club	85 000,00
7-Nov-19	Sports	GP	M16659	Ekasi Sports Management	105 000,00
7-Nov-19	Sports	NW	M17743	BIANCA ACADEMY FOOTBALL CLUB	130 000,00
7-Nov-19	Sports	EC	M16661	Busy Bees Rugby Football Club	145 000,00
7-Nov-19	Sports	WC	M16599	Red Tigers Football Club	150 000,00
7-Nov-19	Sports	EC	M16655	Rainbow Stars Football Club	155 000,00
7-Nov-19	Sports	EC	M16619	Daleview Cricket Club	156 000,00
7-Nov-19	Sports	EC	M16602	Wells Open Boxing Club	180 000,00
7-Nov-19	Sports	WC	M16624	Little Golf Trust	210 000,00
7-Nov-19	Sports	WC	M16666	Victorians Cricket Club	210 000,00
7-Nov-19	Sports	KZN	M18542	Sports Trust	4 000 000,00
7-Nov-19	Sports	GP	M16432	Athletics South Africa	11 000 000,00
8-Nov-19	Misc	EC	M16739	SIYAVUYA FOUNDATION	263 000,00
8-Nov-19	Misc	EC	M17156	ECOPOV AFRICA	309 900,00
11-Nov-19	Arts	LP	M13741	LIMPOPO PEOPLE EMPOWERMENT ORGANISATIONS	144 900,00
11-Nov-19	Arts	GP	M13735	MOTHER AND DAUGHTER	181 000,00
11-Nov-19	Arts	GP	M13734	RAINBOW COMMUNITY PROJECT	189 000,00
11-Nov-19	Arts	GP	M13649	SIYAKHULA COMMUNITY DEVELOPMENT	195 000,00
11-Nov-19	Arts	KZN	M13714	SOMBONGANGANI PRIMARY SCHOOL	200 000,00
11-Nov-19	Arts	GP	M13718	FIRE BIBLE CENTRE CHOIR	201 000,00
11-Nov-19	Arts	EC	M17140	MATUZANA WOMEN	400 000,00
11-Nov-19	Arts	EC	M17142	ZIZO EZI FOUNDATION	408 000,00
11-Nov-19	Arts	GP	M13740	STEEL PAN AND MARIMBA YOUTH DEVELOPMENT	563 000,00
11-Nov-19	Arts	NW	M16730	LARMAR RESOURCES	1 301 000,00
11-Nov-19	Arts	GP	M13657	THEMBISA COMMUNITY BASED PROJECT	222 400,00
11-Nov-19	Charities	FS	M16635	Moqhaka	83 500,00
11-Nov-19	Charities	LP	M15310	Morweshodi Day Care Centre	90 827,00
11-Nov-19	Charities	NW	M17901	Reikagile Youth Empowerment	259 000,00
11-Nov-19	Charities	KZN	M14496	Sinenhlanhla Creche	281 116,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
11-Nov-19	Charities	MP	M15448	Sizanani Traditional Home Based Care	318 600,00
11-Nov-19	Charities	NW	M17774	Itumeleng Bagudi	499 800,00
11-Nov-19	Charities	MP	M15546	Hospice White River	635 400,00
11-Nov-19	Charities	EC	M15505	CATCH Projects	673 000,00
12-Nov-19	Arts	MP	M13518	BAPHIKELELI PROJECT	58 217,00
12-Nov-19	Arts	KZN	M13872	EMKHUPHULA PRIMARY SCHOOL	100 000,00
12-Nov-19	Arts	KZN	M13780	TE RADEBE THEATRE FOUNDATION	151 200,00
12-Nov-19	Arts	KZN	M13798	MATHUTSHANA PRIMARY SCHOOL	154 400,00
12-Nov-19	Arts	GP	M13895	NYELETHI YA BAMBO DANCER	155 000,00
12-Nov-19	Arts	GP	M13768	RIVERS OF LIFE ART AND CULTURE	163 000,00
12-Nov-19	Arts	GP	M13771	LWAZI LE LWAZI ARTS AND CULTURE	163 000,00
12-Nov-19	Arts	GP	M13824	TRADITIONAL HEALTH PRACTITIONERS ORGANISATION	164 000,00
12-Nov-19	Arts	GP	M13815	TRUTH AND SALVATION FOUNDATION	202 000,00
12-Nov-19	Arts	GP	M13764	APOSTOLIC FAITH MISSION MINISTRY CHOIR	203 000,00
12-Nov-19	Arts	EC	M14792	MEMEZELA PRESS	329 780,00
12-Nov-19	Arts	KZN	M13900	CLONDE ART AND CRAFTS	407 457,00
12-Nov-19	Arts	GP	M13874	JEWISH NATIONAL FUND,WALTER SISULU ENVIRONMENT CENTRE	410 000,00
12-Nov-19	Charities	NC	M16316	Gontse Pre-School	54 700,00
12-Nov-19	Charities	NC	M16425	Ipetlontle Pre School	109 000,00
12-Nov-19	Charities	EC	M15660	Lilingelethu Service Centre	221 000,00
12-Nov-19	Charities	NW	M18343	Chuchumakgala Support Group	223 758,00
12-Nov-19	Charities	LP	M15775	Mosima Care Centre for the Aged	259 300,00
12-Nov-19	Charities	FS	M16354	Philippolis Community Nutricious Development Centre	260 000,00
12-Nov-19	Charities	LP	M15631	Victory Day Care Centre	314 000,00
12-Nov-19	Charities	MP	M15595	Makungu Old Age Centre	349 300,00
12-Nov-19	Charities	FS	M16741	Phelang	378 550,00
12-Nov-19	Charities	FS	M16114	Khabonina Old Aged Home	428 999,00
12-Nov-19	Charities	NC	M16392	Protiro Care Givers -	1 059 000,00
12-Nov-19	Charities	WC	M14155	INFINITY CULINARY TRAINING	1 127 148,00
12-Nov-19	Charities	NW	M17643	Ntshalleng Le Bana Care Centre	3 732 922,00
13-Nov-19	Arts	GP	M13901	DIVINE COMMUNITY DEVELOPMENT	122 000,00
13-Nov-19	Arts	GP	M13902	USIZO COMMUNITY DEVELOPMENT	122 000,00
13-Nov-19	Arts	GP	M13951	DENNIS BORMAN CHOIR	139 000,00
13-Nov-19	Arts	GP	M13943	BLESSED TOUGH ARTS AND CULTURE	153 000,00
13-Nov-19	Arts	GP	M13942	ZITHOBENI YOUTH INITIATIVE	169 500,00
13-Nov-19	Arts	LP	M13965	YOUNG AGE BIG MINDS	178 534,00
13-Nov-19	Arts	LP	M13971	RATSON YOUTH DEVELOPMENT	195 000,00
13-Nov-19	Arts	LP	M13974	THUTHUWEDZO CULTURAL DEVELOPMENT	199 500,00
13-Nov-19	Arts	GP	M13912	IMPENDULO PRIMARY SCHOOL	200 000,00
13-Nov-19	Arts	KZN	M13953	NYONIYEZWE HIGH SCHOOL	200 000,00
13-Nov-19	Arts	KZN	M13964	MASHESHELENG PRIMARY SCHOOL	200 000,00
13-Nov-19	Arts	KZN	M13981	MDLELANGA PRIMARY SCHOOL	200 000,00
13-Nov-19	Charities	KZN	M15116	Zamukukhanya Creche	77 760,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
13-Nov-19	Charities	GP	M15082	Sefate Day Care Centre & Pre-School	95 936,00
13-Nov-19	Charities	KZN	M15167	Phathane Creche	249 116,00
13-Nov-19	Charities	WC	M15551	All Nations For Christ Believers	341 600,00
13-Nov-19	Charities	GP	M14143	Muscular Dystrophy Foundation of South Africa	914 593,00
13-Nov-19	Charities	GP	M14514	Centurion Raad vir Bejaardes	949 310,00
13-Nov-19	Charities	GP	M15105	Child Welfare Tshwane	968 200,00
13-Nov-19	Charities	GP	M15092	Stepping Stone Hospice & Care Services	2 021 450,00
14-Nov-19	Arts	MP	M14020	HLALAKAHLE PRIMARY SCHOOL	100 000,00
14-Nov-19	Arts	MP	M14021	MUNYAMANA PRIMARY SCHOOL	100 000,00
14-Nov-19	Arts	GP	M14007	ALL NATION COMMUNITY DEVELOPMENT	146 000,00
14-Nov-19	Arts	LP	M14041	TUPS CITY AGRO ECONOMY CENTRE	165 000,00
14-Nov-19	Arts	WC	M14661	PRINCE ALBERT COMMUNITY TRUST	176 903,00
14-Nov-19	Arts	GP	M14046	MANOKA COMMUNITY DEVELOPMENT	188 000,00
14-Nov-19	Arts	MP	M14026	BOOKHIVE	190 000,00
14-Nov-19	Arts	WC	M14945	PENINSULA AND DISTRICT CARNIVAL ASSOCIATION	190 000,00
14-Nov-19	Arts	GP	M14045	LOWLEY COMMUNITY DEVELOPMENT	193 000,00
14-Nov-19	Arts	KZN	M14036	NTABAMHLOPHE PRIMARY SCHOOL	200 000,00
14-Nov-19	Arts	GP	M14016	INKAMVA ARTS PROJECT	209 500,00
14-Nov-19	Arts	WC	M14602	THE ISAAC AND JESSIE KAPLAN JEWISH MUSEUM	244 000,00
14-Nov-19	Arts	WC	M14199	SIVUSELELE DEVELOPMENT ORGANISATION	303 900,00
14-Nov-19	Arts	WC	M14622	1SONGWORSHIP.COM	309 199,00
14-Nov-19	Arts	WC	M14975	DARKROOM CONTEMPORARY	713 000,00
14-Nov-19	Arts	WC	M14784	CAPE CULTURAL CARNIVAL AND EVENTS COMMITTEE	1 410 000,00
14-Nov-19	Charities	GP	M15176	Lesedi Creche and Pre-School	106 772,00
14-Nov-19	Charities	MP	M15611	Pfunekani Home Based Care and Old Age Centre	138 298,00
14-Nov-19	Charities	KZN	M15197	Isibusisoyeza Creche	139 530,00
14-Nov-19	Charities	GP	M15204	Jonase Nkosi Foundation	332 000,00
14-Nov-19	Charities	GP	M15182	ABBA Specialist Adoption & Social Services	451 256,00
14-Nov-19	Charities	KZN	M15226	Thekwane Creche	490 509,00
14-Nov-19	Charities	KZN	M15219	Enjobeni Creche	496 511,00
14-Nov-19	Charities	GP	M15190	Lotsha Support Organisation	625 600,00
14-Nov-19	Charities	GP	M15224	Thandanani Drop In Centre	629 100,00
14-Nov-19	Charities	GP	M15164	Sedibeng Alcohol & Drug Rehabilitation Centre	800 781,00
14-Nov-19	Charities	NW	M17951	Life Line North West Rustenburg Centre	996 379,00
14-Nov-19	Charities	GP	M15235	South African Federation for Mental Health	1 033 500,00
14-Nov-19	Charities	GP	M15183	Mosawathuto Centre for People Living with Disabilities	1 081 100,00
14-Nov-19	Charities	GP	M15253	Tshwane Place of Safety Association	1 496 318,00
14-Nov-19	Charities	GP	M15252	Tshepong Centre For the Disabled	1 714 738,00
18-Nov-19	Arts	MP	M14116	UNITY ART AND CRAFT DEVELOPMENT	126 200,00
18-Nov-19	Arts	MP	M14112	MPUMALNGA COMMITTED PIONEERS	172 285,00
18-Nov-19	Arts	GP	M14120	UBUHLE BEVELO PERFORMING ARTIST	180 000,00
18-Nov-19	Arts	GP	M14133	EERSTERUST YOUTH DEVELOPMENT	496 829,00
19-Nov-19	Arts	MP	M14174	CCIFSA CITY OF MBOMBELA	173 000,00
19-Nov-19	Arts	KZN	M14149	SIBUSISIWE COMMUNITY CHILD CARE FORUM	177 200,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
19-Nov-19	Arts	GP	M14051	LETHABONG COMMUNITY PROJECT	213 000,00
19-Nov-19	Arts	GP	M14190	INTSIKA HERITAGE FOUNDATION	216 000,00
19-Nov-19	Arts	GP	M14182	LETS READ AND WRITE WELL FOUNDATION	229 000,00
19-Nov-19	Arts	GP	M14141	STEPPING STONE CULTURE AND EMPOWERMENT	233 000,00
19-Nov-19	Arts	LP	M14139	SHATADI ARTS AND CULTURE ASSOCIATION	279 000,00
19-Nov-19	Arts	GP	M14503	TS SEDIBE FOUNDATION	445 000,00
19-Nov-19	Arts	GP	M15175	SOUTH AFRICAN FEDERATION OF ARTS CULTURE AND HERITAGE	543 000,00
19-Nov-19	Arts	KZN	M14188	NONDABULA WOMENS CLUB	680 000,00
19-Nov-19	Arts	LP	M14056	KENNY SHIBAMBU TALENT DEVELOPMENT INSTITUTE	823 000,00
19-Nov-19	Charities	GP	M14840	Unity Day Care	79 500,00
19-Nov-19	Charities	GP	M14844	Lehlohonolo Day Care	98 500,00
19-Nov-19	Charities	GP	M14699	Bonang Day Care Centre	103 000,00
19-Nov-19	Charities	GP	M15021	Kopano Ke Matla Day Care	103 000,00
19-Nov-19	Charities	GP	M14965	Bulamadiboho Creche	155 000,00
19-Nov-19	Charities	KZN	M15326	Siyazama Creche	254 116,00
19-Nov-19	Charities	KZN	M15324	Lungisani Creche	298 116,00
19-Nov-19	Charities	KZN	M15303	Zamokuhle Creche	387 512,00
19-Nov-19	Charities	GP	M15261	Crime & Drugs Free Foundation	390 000,00
19-Nov-19	Charities	GP	M15293	Life Line Johannesburg	408 000,00
19-Nov-19	Charities	GP	M15267	Vaal Mental Health	611 220,00
19-Nov-19	Sports	GP	M16961	Ludo South Africa	41 000,00
19-Nov-19	Sports	MP	M14964	Thavhanacle Ultra-Physio Sport Institute	55 000,00
19-Nov-19	Sports	GP	M15933	The Creative Harts Foundation	55 000,00
19-Nov-19	Sports	GP	M16844	Chrieddie Children Development Programme	55 000,00
19-Nov-19	Sports	EC	M16909	Rehabilitation And Skills Development Programme	55 000,00
19-Nov-19	Sports	GP	M16980	Society Sports, Arts, Culture And Recreation	55 000,00
19-Nov-19	Sports	GP	M17021	Without A Doubt Sports Development	55 000,00
19-Nov-19	Sports	NC	M16492	Elcon Sportklub	65 000,00
19-Nov-19	Sports	NC	M16682	Romance Football Club	65 000,00
19-Nov-19	Sports	LP	M16868	Sisters Football Club	65 000,00
19-Nov-19	Sports	GP	M16918	OMCC Calypso Club	65 000,00
19-Nov-19	Sports	LP	M17041	Nkowankowa Sports Academy	65 000,00
19-Nov-19	Sports	EC	M17063	OR Tambo Amature Boxing Organisation	75 000,00
19-Nov-19	Sports	KZN	M15762	Ikhethelo Football Club	85 000,00
19-Nov-19	Sports	GP	M16823	Jozi Nuggets Basketball Club	85 000,00
19-Nov-19	Sports	GP	M16062	Sibusiso Cosmos Zwane NPC	105 000,00
19-Nov-19	Sports	GP	M17032	Soweto Community Sports Development Academy	105 000,00
19-Nov-19	Sports	KZN	M15346	Afribras Football Club	125 000,00
19-Nov-19	Sports	MP	M16292	Bid United Football Club	125 000,00
19-Nov-19	Sports	NC	M16393	Majority Rules FC	125 000,00
19-Nov-19	Sports	NC	M16679	Santos Football Club	125 000,00
19-Nov-19	Sports	EC	M16722	Volcano Football Club	125 000,00
19-Nov-19	Sports	EC	M17070	J-Bay Radio Flyers	135 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
19-Nov-19	Sports	EC	M16712	Humansdorp All Blacks Rugby Cluc	152 000,00
19-Nov-19	Sports	EC	M15061	Auckland – Tigers RFC	155 000,00
19-Nov-19	Sports	KZN	M15600	Amagananda Football Club	160 000,00
19-Nov-19	Sports	KZN	M15468	Boyz to Men	165 000,00
19-Nov-19	Sports	WC	M16795	Citizen FC	170 000,00
19-Nov-19	Sports	WC	M16920	Northerns RFC	190 000,00
9-Oct-19	Sports	WC	M18008	South Western Disticts Cricket (NPC)	600 000,00
19-Nov-19	Sports	KZN	M15743	Qalaks Football Club	210 000,00
19-Nov-19	Sports	KZN	M15880	Jozini United Football Club	210 000,00
19-Nov-19	Sports	NC	M16674	Naughty Boys Football Club	210 000,00
19-Nov-19	Sports	WC	M17117	Essex Cricket Club	370 000,00
19-Nov-19	Sports	EC	M16670	Border Cricket NPC	770 000,00
20-Nov-19	Arts	KZN	M14074	NDWANGU PRIMARY SCHOOL	100 000,00
20-Nov-19	Arts	KZN	M14212	LETHA CP SCHOOL	100 000,00
20-Nov-19	Arts	LP	M14256	PONDO COMBINED SCHOOL	100 000,00
20-Nov-19	Arts	GP	M14279	RADIPABI PRIMARY SCHOOL	100 000,00
20-Nov-19	Arts	GP	M14280	HLOLISISA PRIMARY SCHOOL	100 000,00
20-Nov-19	Arts	LP	M14298	MANKUKELE MULTI PURPOSE SERVICE CENTRE	203 000,00
20-Nov-19	Arts	MP	M14093	TERYPO MAT NPC	210 500,00
20-Nov-19	Arts	GP	M14080	ASIQHUBEKANI PERFORMING ARTS	211 000,00
20-Nov-19	Arts	LP	M14241	DITIRO COMMUNITY DEVELOPMENT	211 000,00
20-Nov-19	Arts	MP	M14252	MATSHIDING COMMUNITY BRASS BAND	221 900,00
20-Nov-19	Arts	EC	93382	ALFA OMEGA YOUTH OUTREACH	227 000,00
20-Nov-19	Arts	GP	M14259	MALINGELA SUPPORT GROUP	246 000,00
20-Nov-19	Arts	KZN	M14088	KHULUSEBENZE COMMUNITY ORGANISATION	252 911,00
20-Nov-19	Arts	GP	M14065	LESEDI AFRICAN WOMEN EMPOWERMENT	256 000,00
20-Nov-19	Arts	GP	M14289	REITHABETSE THEATRE PRODUCTION	258 000,00
20-Nov-19	Arts	KZN	M14249	LWANDLE COMMUNITY DEVELOPMENT	288 264,00
20-Nov-19	Arts	GP	M14079	DORAS DANCERS MULTI PROJECT	500 000,00
20-Nov-19	Arts	GP	M14260	SIMON MOSHIWADIBA FOUNDATION	673 600,00
20-Nov-19	Arts	GP	M14066	IKAGENG CENTRE FOR THE DISABLE	853 000,00
20-Nov-19	Arts	GP	M14248	COMMITTED ARTIST FOR CULTURAL ADVANCEMENT	853 000,00
20-Nov-19	Arts	LP	M14292	LIMPOPO ARTS AND CULTURE YOUTH FORUM	923 000,00
20-Nov-19	Arts	MP	M14086	RISE AND SHINE DEVELOPMENT CENTRE	928 000,00
20-Nov-19	Arts	EC	M12978	GRAHAMSTOWN FOUNDATION	1 450 000,00
20-Nov-19	Charities	KZN	M15337	Mandisuthando Educare Centre	71 956,00
20-Nov-19	Charities	GP	M15356	Atlehang Day Care Centre	155 658,00
20-Nov-19	Charities	KZN	M15375	Sakhiwo Creche	252 215,00
20-Nov-19	Charities	GP	M15429	Christelik-Maatskaplike Raad van Lyttleton	269 369,00
20-Nov-19	Charities	KZN	M15416	Isiphakamiso Creche	295 637,00
20-Nov-19	Charities	KZN	M15344	The Clouds Of Hope NPC	515 000,00
20-Nov-19	Charities	GP	M15330	Lodewyk P Spies Home	688 542,00
20-Nov-19	Charities	WC	M15321	Life Community Services	1 007 120,00
20-Nov-19	Charities	NW	M18099	Japie Kritzinger Home for the Aged	1 155 756,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
20-Nov-19	Sports	LP	M16629	Driefountains social development	47 000,00
20-Nov-19	Sports	WC	M17350	Mfuleni Hotspurs Football Club	50 000,00
20-Nov-19	Sports	EC	M17499	Ngxalathi Community Sports Center NPC	50 000,00
20-Nov-19	Sports	MP	M17637	Lefetsamang Football Club	55 000,00
20-Nov-19	Sports	FS	M17202	NYSP NPC	65 000,00
20-Nov-19	Sports	FS	M17209	Free State Football Academy	65 000,00
20-Nov-19	Sports	WC	M17321	Rocks Netball Club	65 000,00
20-Nov-19	Sports	EC	M17611	Health is Wealth AC	65 000,00
20-Nov-19	Sports	KZN	M16992	Tigers Football Club	85 000,00
20-Nov-19	Sports	EC	M17234	Dream Chasers	85 000,00
20-Nov-19	Sports	LP	M17289	Kabo Development Football Club	85 000,00
20-Nov-19	Sports	KZN	M15828	The St. Chads Sport Youth Entertainment	105 000,00
20-Nov-19	Sports	LP	M16171	Sealene football and Netball Club	105 000,00
20-Nov-19	Sports	WC	M17231	Siyavuselela Sports and Life Skills NPC	105 000,00
20-Nov-19	Sports	GP	M17459	City Rovers Football Club	105 000,00
20-Nov-19	Sports	KZN	M15714	Siyathuthuka Athletics Club	125 000,00
20-Nov-19	Sports	WC	M17237	Napoli Football Club	125 000,00
20-Nov-19	Sports	WC	M17245	BRAVE HEARTS Netball Club	135 000,00
20-Nov-19	Sports	WC	M17653	BLACK EAGLES FOOTBALL CLUB	138 000,00
20-Nov-19	Sports	WC	M17324	YOUNG BLUES FC SOKKER KLUB	145 000,00
20-Nov-19	Sports	EC	M17272	City All Stars Football Club	153 000,00
20-Nov-19	Sports	EC	M17498	Wits Football Club	156 000,00
20-Nov-19	Sports	EC	M17546	Helenvale United Football Club	156 000,00
20-Nov-19	Sports	EC	M17121	Louterwater United Rugby Football Club	160 000,00
20-Nov-19	Sports	KZN	M16144	Dynamic Netball Club	165 000,00
20-Nov-19	Sports	WC	M17446	Roma FC	172 000,00
20-Nov-19	Sports	LP	M16675	Limpopo Deaf Sports Federations	197 000,00
20-Nov-19	Sports	WC	M17434	Young Pirates F.C	201 000,00
20-Nov-19	Sports	KZN	M15534	Clermont Football Academy	215 000,00
20-Nov-19	Sports	WC	M17349	HOPEFIELD RUGBY VOETBAL KLUB	220 000,00
20-Nov-19	Sports	KZN	M15934	The Bees Football Club	228 000,00
20-Nov-19	Sports	WC	M17166	Vredendal Golf Club	250 000,00
20-Nov-19	Sports	LP	M17288	Ditlou Football Club	280 000,00
20-Nov-19	Sports	WC	M17336	Heidelberg Breerivier Boat Angling Club	310 000,00
21-Nov-19	Charities	NW	M16874	Boinelo Early Learning Centre	68 100,00
21-Nov-19	Charities	MP	M14756	Edinburg C Creche	79 500,00
21-Nov-19	Charities	NW	M17585	Kemisetso Day Care Centre	107 430,00
21-Nov-19	Charities	LP	M15367	Baaja Creche	154 466,00
21-Nov-19	Charities	KZN	M15440	Vusanani Creche	251 116,00
21-Nov-19	Charities	NW	M17931	Rekopane Old Age And Disability Centre	760 592,00
21-Nov-19	Charities	NW	M17970	Itirele Day Care Centre	1 164 977,00
21-Nov-19	Charities	NW	M15702	Brits Rusoord Maatskappy	1 412 250,00
21-Nov-19	Sports	WC	M17663	KASI SPORT SUPPORTER	50 000,00
21-Nov-19	Sports	EC	M17696	Queenstown Hotspurs Football Club	65 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
21-Nov-19	Sports	FS	M17623	Heidedal Swimming Club	85 000,00
21-Nov-19	Sports	EC	M17700	Sunrise Boxing Club	125 000,00
21-Nov-19	Sports	FS	M17547	Peace Lovers Football Club	145 000,00
21-Nov-19	Sports	WC	M17322	Lucky Stars Football Club	182 000,00
21-Nov-19	Sports	WC	M17391	DARLING RUGBY KLUB	185 000,00
21-Nov-19	Sports	WC	M17695	Montagu Rugby Football Club	260 000,00
21-Nov-19	Sports	EC	M17699	Buffalo Cricket Club	355 000,00
25-Nov-19	Arts	GP	M14318	PATRICK MASHEGO PRIMARY SCHOOL	100 000,00
25-Nov-19	Arts	KZN	M14328	NTWEKA PRIMARY SCHOOL	100 000,00
25-Nov-19	Arts	GP	M14342	BOKAMOSO THEATRE PRODUCTION	155 500,00
25-Nov-19	Arts	GP	M14312	VHADUVHADZI FOUNDATION	163 000,00
25-Nov-19	Arts	NW	M17253	BAITSANAPE ARTS FOUNDATION	200 000,00
25-Nov-19	Arts	KZN	M14350	EZOMNOTHO YOUTH DEVELOPERS	202 000,00
25-Nov-19	Arts	NW	M16061	HEAVEN ON EARTH MINISTRIES	241 000,00
25-Nov-19	Arts	LP	M15678	MAMUPRU DAY COMMEMORATION	270 000,00
25-Nov-19	Arts	MP	M14555	TJHUGULULA COMMUNITY DEVELOPMENT	277 000,00
25-Nov-19	Arts	KZN	M14323	NGOMUSA CHARITY ORGANISATION	288 500,00
25-Nov-19	Arts	LP	M17956	MBULELWA DEVELOPMENT PROJECT	365 898,00
25-Nov-19	Arts	EC	M17664	EYAMANDONGENI DEVELOPMENT ARTS AND CULTURE	425 000,00
25-Nov-19	Arts	MP	M14117	HELP OUR PEOPLE EXCEL	523 000,00
25-Nov-19	Arts	KZN	M15154	NEW GENERATION YOUTH ORGANISATION	590 000,00
25-Nov-19	Arts	NW	M17470	MAKAPANSTAD RURAL DEVELOPMENT CENTRE	860 000,00
25-Nov-19	Arts	LP	M18508	FUNDUDZI RURAL DEVELOPMENT INITIATIVE	2 400 000,00
26-Nov-19	Arts	KZN	M14382	ENKATHWENI PRIMARY SCHOOL	100 000,00
26-Nov-19	Arts	MP	M14385	TJAKASTAD PRIMARY SCHOOL	100 000,00
26-Nov-19	Arts	KZN	M14413	IMBOYI PRIMARY SCHOOL	100 000,00
26-Nov-19	Arts	KZN	M14415	MAKHANYEZI PRIMARY SCHOOL	100 000,00
26-Nov-19	Arts	KZN	M14416	IWANGU PRIMARY SCHOOL	100 000,00
26-Nov-19	Arts	KZN	M14418	CHWEZI PRIMARY SCHOOL	100 000,00
26-Nov-19	Arts	KZN	M14481	MCITSHENI J.P.SCHOOL	100 000,00
26-Nov-19	Arts	KZN	M14486	DLABESUTHE HIGH SCHOOL	100 000,00
26-Nov-19	Arts	KZN	M14495	STHANDIWE SPECIAL SCHOOL	100 000,00
26-Nov-19	Arts	MP	M14358	CREATIVE YOUTH DEVELOPMENT CENTRE	150 800,00
26-Nov-19	Arts	GP	M14498	ORLANDO DANCE THEATRE	220 000,00
26-Nov-19	Arts	LP	M14366	TO THE THRONE FOUNDATION	222 000,00
26-Nov-19	Arts	MP	M14424	ECUMENICAL AGAPE PRISON MINISTRY	224 500,00
26-Nov-19	Arts	GP	M14401	KWENANTSHO NPC	238 000,00
26-Nov-19	Arts	KZN	M14386	IKHAYA LENTOKOZO	245 000,00
26-Nov-19	Arts	GP	M14431	IZAZI CREATIVE SQUAD	299 000,00
26-Nov-19	Arts	MP	M14909	MAIKAELELO FOUNDATION	380 000,00
26-Nov-19	Arts	GP	M14488	GOD CARES SEWING & EMBROIDING SKILLS DEVELOPMENT	381 000,00
26-Nov-19	Charities	KZN	M15455	Zinakekele HIV/AIDS, TB & Home Base Care Project	192 000,00
26-Nov-19	Charities	KZN	M15536	Mooi River And District Society For The Prevention Of Cruelty To Animals	229 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
26-Nov-19	Charities	KZN	M15525	Entuthwaneni Creche	254 116,00
26-Nov-19	Charities	KZN	M15467	Good Hope Creche	296 137,00
26-Nov-19	Charities	KZN	M15452	Sibusisweni Creche	298 137,00
26-Nov-19	Charities	WC	M15552	Citrusdal Animal Rescue	316 000,00
26-Nov-19	Charities	GP	M15451	Christian Social Council (CSC) Midrand	326 532,00
26-Nov-19	Charities	MP	M15240	Hluvukani Home Based Care Centre	342 800,00
26-Nov-19	Charities	GP	M14928	Tswelopele Frail Care Centre	561 877,00
27-Nov-19	Arts	KZN	M14542	NTANYENI J.P SCHOOL	100 000,00
27-Nov-19	Arts	KZN	M14547	KWAMTSHWILI PRIMARY SCHOOL	100 000,00
27-Nov-19	Arts	KZN	M14556	IMFULE PRIMARY SCHOOL	100 000,00
27-Nov-19	Arts	KZN	M14558	QHUDENI PRIMARY SCHOOL	100 000,00
27-Nov-19	Arts	KZN	M14563	MAGANDA PRIMARY SCHOOL	100 000,00
27-Nov-19	Arts	KZN	M14564	HLAMBANYATHI PRIMARY SCHOOL	100 000,00
27-Nov-19	Arts	MP	M14532	ADZISANI FARMING AND PROJECTS	150 295,00
27-Nov-19	Arts	GP	M14502	THE WORLD X OURS	197 500,00
27-Nov-19	Arts	KZN	M14548	HOME AND CONVICTION COMMUNITY NPC	201 000,00
27-Nov-19	Arts	WC	M17971	HOT SHOT PANTHERS YOUTH DEVELOPMENT	258 950,00
27-Nov-19	Arts	FS	M14591	MPHO YA BOKAMOSO PROJECT	282 700,00
27-Nov-19	Arts	EC	M18368	SIBUYILE NPC	406 000,00
27-Nov-19	Arts	MP	M16870	UMTHOMBO-WOLWAZI ORGANISATION	490 000,00
27-Nov-19	Arts	GP	M14589	NATIONAL CHILDREN THEATRE	610 000,00
27-Nov-19	Arts	GP	M14582	PREMIER NATIONAL CHOIR FESTIVAL	813 000,00
27-Nov-19	Charities	KZN	M15583	Siqalalapha Creche	184 116,00
27-Nov-19	Charities	FS	M15617	Mohaung Educare Centre	46 350,00
27-Nov-19	Charities	EC	M15755	Zwelitsha Vukani Senior Citizens Services Centre for the Aged	222 500,00
27-Nov-19	Charities	EC	M15768	St Buchanan Service Centre For Aged	222 500,00
27-Nov-19	Charities	FS	M15765	Ikaheng Creche	240 000,00
27-Nov-19	Charities	LP	M15667	Xityiyisa Community Project	251 000,00
27-Nov-19	Charities	NC	M16801	Khanyisiwa Soup Kitchen	328 416,00
27-Nov-19	Charities	MP	M15658	Uncedo Home Based Care	469 642,00
27-Nov-19	Charities	LP	M15674	Mamadila Drop in Centre	477 033,00
27-Nov-19	Charities	EC	M15761	Lavelilanga Gender Empowerment Project	488 600,00
27-Nov-19	Charities	EC	M15656	Lake Farm Centre Aid Association	521 280,00
27-Nov-19	Charities	NW	M17979	Basadi Bofang Matheka Organisation	725 580,00
27-Nov-19	Charities	LP	M15671	Mukhomi Pfunakani Drop in Centre	899 000,00
27-Nov-19	Charities	GP	M15576	South African National Tuberculosis Association	956 460,00
27-Nov-19	Charities	KZN	M19481	Centre for Community Justice and Development	1 000 000,00
27-Nov-19	Charities	KZN	M19483	University of KwaZulu-Natal: Community Outreach and Research	1 000 000,00
28-Nov-19	Arts	FS	M15826	BOKANGLEFOKO THEATRE NPC	148 590,00
28-Nov-19	Arts	FS	M15225	TSOHO NON PROFIT ORGANIZATION	160 000,00
28-Nov-19	Arts	FS	M15419	KHALALETSANG COMMUNITY DEVELOPMENT CENTER	192 000,00
28-Nov-19	Arts	FS	M15925	KWEKWE YA MORAO STORYTELLERS	207 500,00
28-Nov-19	Arts	FS	M14905	BONONO AFRIKA PERFORMING ARTS	218 398,00
28-Nov-19	Arts	FS	M15951	FREE STATE WOMENS INTERACTIVE ARTS EXHIBITIONS NPC	225 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
28-Nov-19	Arts	FS	M15491	CARITAS KROONSTAD	243 000,00
28-Nov-19	Arts	FS	M15073	PHUTHANANG COMMUNITY DEVELOPMENT CENTRE	247 000,00
28-Nov-19	Arts	FS	M15008	BOKAMOSO COMMUNITY BASED ORGANIZATION	247 500,00
28-Nov-19	Arts	FS	M15783	PONELO PELE FOUNDATIONS	248 000,00
28-Nov-19	Arts	FS	M15306	SHINE	261 000,00
28-Nov-19	Arts	FS	M15365	BONOLO KE BOKAMOSO	266 720,00
28-Nov-19	Arts	FS	M15592	VISUAL ART CHERRY	273 000,00
28-Nov-19	Arts	FS	M15577	MAOKENG ARTS FORUM	283 500,00
28-Nov-19	Arts	FS	M14754	BOPANANG CLEANING HEALTHY ENVIRONMENT	296 288,00
28-Nov-19	Arts	WC	M15312	THE ZOLANI YOUTH CHOIR	500 000,00
28-Nov-19	Charities	GP	M15618	Future Kid's Pre School	52 500,00
28-Nov-19	Charities	GP	M15619	Bona Lesedi Day Care Centre	67 000,00
28-Nov-19	Charities	KZN	M15623	Khanyisani Creche	77 760,00
28-Nov-19	Charities	LP	M15899	SPCA Polokwane	144 000,00
28-Nov-19	Charities	WC	M15872	ACVV Tak Kaapstad	238 800,00
28-Nov-19	Charities	GP	M15629	Zenzeleni Community Care Centre	285 600,00
28-Nov-19	Charities	GP	M14417	Bambanani HIV Support Group	305 200,00
28-Nov-19	Charities	EC	M15974	Mqanduli Safe Home / Survivor Support	311 064,00
28-Nov-19	Charities	GP	M15632	Itlokomeleng Association for the Care of the Aged and Disabled in Alexandra	646 277,00
2-Dec-19	Arts	EC	M17274	AMATHOLE JAZZ FOUNDATION	31 040,00
2-Dec-19	Arts	FS	M17190	MELITA FOUNDATION	233 000,00
2-Dec-19	Arts	WC	M15462	MARTIN CONNE NPC	260 000,00
2-Dec-19	Arts	EC	M15370	ISAJONISI YOUTH RADIO	309 000,00
2-Dec-19	Arts	FS	M17149	FUTURE TODAY FOUNDATION	350 295,00
2-Dec-19	Arts	EC	M18772	EBUBELENI FESTIVAL PROJECTS	352 800,00
2-Dec-19	Arts	EC	M15100	MASAKHANE MA AFRIKA	368 000,00
2-Dec-19	Arts	WC	M16421	GUGULETHU ARTS FESTIVAL	418 000,00
2-Dec-19	Arts	WC	M15997	ASSITEJ SOUTH AFRICA	663 000,00
2-Dec-19	Arts	WC	M15433	JAZZART DANCE THEATRE	703 500,00
2-Dec-19	Arts	EC	M16059	KOMANI INDEPENDENT ARTISTS	773 000,00
3-Dec-19	Arts	MP	M14791	VUKILE PRIMARY SCHOOL	100 000,00
3-Dec-19	Arts	FS	M16264	KGATO PRIMARY SCHOOL	100 000,00
3-Dec-19	Arts	FS	M16275	KAGO COMMUNITY DEVELOPMENT CENTRE	185 998,00
3-Dec-19	Arts	FS	M14751	SEBABATSO COMMUNITY DEVELOPMENT CENTRE	203 000,00
3-Dec-19	Arts	FS	M16547	VUKA DARKIE YOUTH DEVELOPMENT	222 015,00
3-Dec-19	Arts	NC	M14752	EL KHAYA LE SIZWE	240 960,00
3-Dec-19	Arts	FS	M16471	TSEDINTLE MUSIC AND DANCE PRODUCTION	248 500,00
3-Dec-19	Arts	FS	M16278	THEBLEB ARTS PRODUCTIONS	259 750,00
3-Dec-19	Arts	FS	M16127	B2M TRAINING NPC	271 626,00
3-Dec-19	Arts	NW	M14453	SPHUSHA SONKE YOUTH DEVELOPMENT	463 000,00
3-Dec-19	Arts	GP	M19421	SOUTH AFRICAN ARTS AND DEVELOPMENT ASSOCIATION	690 000,00
3-Dec-19	Charities	KZN	M15681	Velakahle Creche	44 880,00
3-Dec-19	Charities	KZN	M15684	Earlybird Creche	57 560,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
3-Dec-19	Charities	GP	M14925	Boiteko Two Creche	60 000,00
3-Dec-19	Charities	GP	M15692	Tshwane Blind Care and Support	143 246,00
3-Dec-19	Charities	KZN	M15727	Isibanisezwe Creche	254 116,00
3-Dec-19	Charities	KZN	M15663	Sicelinhlanhla Creche	276 570,00
3-Dec-19	Charities	KZN	M15601	Manadini Creche	288 600,00
3-Dec-19	Charities	KZN	M15682	Msizini Creche	354 116,00
3-Dec-19	Charities	KZN	M15664	Slindokuhle Creche	409 874,00
3-Dec-19	Charities	GP	M15602	Lindokuhle Home Based Care	527 932,00
3-Dec-19	Charities	GP	M15713	Horizon Care Centre	660 622,00
3-Dec-19	Charities	GP	M15726	The Love of Christ Ministries	719 282,00
3-Dec-19	Charities	NW	M18131	Silwerjare Home for the Aged/Silwerjare Tehuis vir Bejaardes	935 000,00
3-Dec-19	Charities	GP	M15712	Eersterust Care and Training Centre	1 089 152,00
3-Dec-19	Charities	LP	M15730	Home Tekna Place Of safety Cum Children's Home	1 859 367,00
3-Dec-19	Sports	KZN	M16032	Maphuzana Football Club	55 000,00
3-Dec-19	Sports	GP	M16597	Forza Chess Club	55 000,00
3-Dec-19	Sports	WC	M16877	STELLENBOSCH OAK CITY BASKETBALL CLUB	55 000,00
3-Dec-19	Sports	FS	M17612	FC Royal Remember	55 000,00
3-Dec-19	Sports	FS	M17940	Free State Sport Foundation	55 000,00
3-Dec-19	Sports	KZN	M15723	Amambasha Organisation	65 000,00
3-Dec-19	Sports	KZN	M15725	Intuthuko Organisation	65 000,00
3-Dec-19	Sports	GP	M16149	Siyaphila Sports and Recreation	65 000,00
3-Dec-19	Sports	GP	M16694	Nixon Windi Nkodima Foundation	65 000,00
3-Dec-19	Sports	GP	M17258	Villagers Seven Stars F.C	65 000,00
3-Dec-19	Sports	LP	M17770	CAPRICORN STARS SPORTS DEVELOPMENT CLUB	65 000,00
3-Dec-19	Sports	GP	M17898	West Rand Chess	65 000,00
3-Dec-19	Sports	MP	M17915	Young Cameroon Football Club	65 000,00
3-Dec-19	Sports	GP	M17922	Jabula Ujule Football Club	65 000,00
3-Dec-19	Sports	MP	M16101	Kanyamazane Marathon Club	70 000,00
3-Dec-19	Sports	WC	M17844	Everton Spurs Football Club	75 000,00
3-Dec-19	Sports	GP	M16468	Vaal Italian Hunters	85 000,00
3-Dec-19	Sports	GP	M16900	Diski Nine9 Africa NPC	85 000,00
3-Dec-19	Sports	WC	M17706	Swellendam Rugby Club	85 000,00
3-Dec-19	Sports	EC	M17794	Senshikan Kyokushin Katate Dojo	85 000,00
3-Dec-19	Sports	GP	M17920	Soweto Super Eagles F.C	85 000,00
3-Dec-19	Sports	GP	M17876	Ngwato All Stars Football Club	105 000,00
3-Dec-19	Sports	GP	M17919	Soweto Community Sports and Education Academy	105 000,00
3-Dec-19	Sports	GP	M17254	Be Fit Aerobics Club	116 830,00
3-Dec-19	Sports	KZN	M15435	Future Stars Football Club	125 000,00
3-Dec-19	Sports	EC	M17704	Helenvale United Rugby Club	149 977,33
3-Dec-19	Sports	EC	M17795	Cacadu United FC	153 860,73
3-Dec-19	Sports	EC	M17726	Heathpark Judo Club	154 531,30
3-Dec-19	Sports	EC	M17708	Eastern Jumpers Football Club	155 000,00
3-Dec-19	Sports	EC	M17722	Manchester City Football Club	155 000,00
3-Dec-19	Sports	EC	M17731	Fabs Rugby Football Club	155 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
3-Dec-19	Sports	GP	M16181	No Limits Trampoline Club	165 000,00
3-Dec-19	Sports	WC	M17842	Touwpark Rugby Club	210 000,00
3-Dec-19	Sports	EC	M17900	Xhalanga Blues Football Club	211 000,00
3-Dec-19	Sports	FS	M17627	Oudskoliere Rugby Club	260 000,00
3-Dec-19	Sports	WC	M17717	Marines Rugby Football Club	260 000,00
4-Dec-19	Arts	GP	M19459	ALMEBRITE	6 500 000,00
4-Dec-19	Arts	NW	M19461	ATAROVOX	6 500 000,00
4-Dec-19	Arts	WC	M19458	INSTITUTE FOR THE ADVANCEMENT OF SOUTH AFRICAN DEMOCRACY	6 500 000,00
4-Dec-19	Charities	KZN	M15772	Thembelihle Child Day Care Center	35 803,00
4-Dec-19	Charities	LP	M15817	Matidi Educare Centre	183 000,00
4-Dec-19	Charities	KZN	M15752	Ithembaletu Creche	184 759,00
4-Dec-19	Charities	NC	M16783	Kakanyo Enhle Project	208 073,00
4-Dec-19	Charities	LP	M15806	Tshepho Drop In Centre	210 808,00
4-Dec-19	Charities	KZN	M15747	Bhekimbazo Creche	248 116,00
4-Dec-19	Charities	KZN	M15754	Ubuhlebenkosi Day Care Centre	292 637,00
4-Dec-19	Charities	KZN	M15745	Luthandoluhle Creche	295 128,00
4-Dec-19	Charities	KZN	M15748	Ukukhanya Creche	295 637,00
4-Dec-19	Charities	KZN	M15771	Siyakhula Creche	295 637,00
4-Dec-19	Charities	KZN	M15751	Siyazama Creche	297 637,00
4-Dec-19	Charities	KZN	M15769	Mnteyithume Creche	297 637,00
4-Dec-19	Charities	WC	M15887	SOCIAL TRANSFORMATION ACTION DEFINED	334 000,00
4-Dec-19	Charities	LP	M15807	Ditholong Creche	337 079,00
4-Dec-19	Charities	LP	M15809	Taola Educare Centre	415 902,00
4-Dec-19	Charities	GP	M15791	Forest Farm Centre	719 617,00
4-Dec-19	Charities	MP	M15888	Tholulwazi Multi-Purpose Center	1 136 825,00
4-Dec-19	Misc	EC	M16899	SIYAWELA READY TO SUCCEED	1 121 066,00
4-Dec-19	Sports	MP	M18167	Golden Mountain Football Club	65 000,00
4-Dec-19	Sports	MP	M18120	Gemsbok Classic F.C.	85 000,00
4-Dec-19	Sports	EC	M18253	NELSON MANDELA BAY JUDO DEVELOPMENT	85 000,00
4-Dec-19	Sports	EC	M18047	Walmer Swallows Football Club	105 000,00
4-Dec-19	Sports	EC	M18312	Silakhe Sport Development Organization	105 000,00
4-Dec-19	Sports	WC	M18631	Rockafellas Netball Club	105 000,00
4-Dec-19	Sports	EC	M17988	Gogo Novoti Centre	115 000,00
4-Dec-19	Sports	NW	M18512	Jacob Tshisevhe Foundation	115 000,00
4-Dec-19	Sports	EC	M18050	Sophakama Football Club	125 000,00
4-Dec-19	Sports	MP	M18193	Mdluli United F.C.	130 000,00
4-Dec-19	Sports	WC	M18364	Italie FC	141 580,00
4-Dec-19	Sports	EC	M18194	TJRDP Club	145 000,00
4-Dec-19	Sports	MP	M18215	Zenzeleni Football Club	145 000,00
4-Dec-19	Sports	EC	M18516	Helenvale United Cricket Club	149 944,75
4-Dec-19	Sports	EC	M18309	Humansdorp Cricket Club	154 845,00
4-Dec-19	Sports	GP	M19054	Deaf Sport South Africa	155 000,00
4-Dec-19	Sports	EC	M18290	Rainbow Stars Netball Stars	155 027,45

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
4-Dec-19	Sports	WC	M18549	FC United	158 000,00
4-Dec-19	Sports	WC	M18422	Super Eagles Sport Club	190 000,00
4-Dec-19	Sports	EC	M18188	Young Stars F C	201 051,00
4-Dec-19	Sports	EC	M18195	Hot Spurs Amathole FC	202 051,00
4-Dec-19	Sports	WC	M17941	Tyume RFC	210 000,00
4-Dec-19	Sports	WC	M18441	Mountain Stars Rugby Voetbal Klub	210 000,00
4-Dec-19	Sports	FS	M18102	Mangaung Aquatics	234 000,00
4-Dec-19	Sports	EC	M18318	Red Lion Rugby FC	280 000,00
4-Dec-19	Sports	WC	M18278	Young Eagles RVK	290 000,00
4-Dec-19	Sports	WC	M18291	Westridge Netball Club	290 000,00
4-Dec-19	Sports	WC	M18146	Grabouw Cricket Club	310 000,00
5-Dec-19	Charities	WC	M16048	Institute for Social Concerns	283 100,00
5-Dec-19	Charities	KZN	M14675	Thembela Creche	295 137,00
5-Dec-19	Charities	WC	M15992	Net vir Pret	318 000,00
5-Dec-19	Charities	WC	M15776	St Mary's Home Of Hope	357 000,00
5-Dec-19	Charities	LP	M15140	Kgashane Early Learning Centre	392 000,00
5-Dec-19	Charities	LP	M15042	Hlapetsi Creche	409 251,00
5-Dec-19	Charities	WC	M16028	Eric Miles Cheshire Home	759 508,00
5-Dec-19	Charities	WC	M16006	Usiko Stellenbosch	2 425 000,00
5-Dec-19	Sports	GP	M16247	57 Sport Club NPC	55 000,00
5-Dec-19	Sports	GP	M17819	AZZADVILLE CRICKET CLUB	65 000,00
5-Dec-19	Sports	WC	M17841	Westridge Legends Netball Club	65 000,00
5-Dec-19	Sports	GP	M17899	East Rand Excellent Soccer Academy	65 000,00
5-Dec-19	Sports	NW	M14250	Tlhabologo @ Metshameko Development Project	85 000,00
5-Dec-19	Sports	EC	M17582	Bathande Rural Sport Development	85 000,00
5-Dec-19	Sports	GP	M17398	Imbokodo Women Empowerment	98 960,00
5-Dec-19	Sports	NC	M17323	Real Stars Football Club	165 000,00
5-Dec-19	Sports	WC	M17601	Eden Judo Association	360 000,00
5-Dec-19	Sports	GP	M19150	Vexolog NPC	1 510 000,00
9-Dec-19	Charities	LP	M15390	Lethabile Day Care Centre	65 000,00
9-Dec-19	Charities	GP	M15352	Good Creations Day Care	97 000,00
9-Dec-19	Charities	EC	M16012	Sister Aidan Quinlan Multi-Purpose Centre	250 286,00
9-Dec-19	Charities	MP	M16014	Bushbuckridge Old Age Home Base Care	333 660,00
9-Dec-19	Charities	WC	M16262	The Equinox Trust	342 744,00
9-Dec-19	Charities	EC	M15985	MALIKANYE DAY CARE CENTRE	395 400,00
9-Dec-19	Charities	MP	M16130	LIFELINE NELSPRUIT	481 000,00
10-Dec-19	Sports	NC	M17531	Sports Legends Academy NPC	55 000,00
10-Dec-19	Sports	NC	M17532	Mataleng Pirates Football Club	55 000,00
10-Dec-19	Sports	GP	M17832	Soweto Rugby Schools Academy NPC	55 000,00
10-Dec-19	Sports	NC	M18176	Northern Cape Old Boys Cricket Club	55 000,00
10-Dec-19	Sports	FS	M18221	Intelligent Sports Club	55 000,00
10-Dec-19	Sports	KZN	M16058	Young Sharks F.C.	65 000,00
10-Dec-19	Sports	LP	M16797	C & J United FC	70 000,00
10-Dec-19	Sports	GP	M17648	Vultures Athletics Club	75 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
10-Dec-19	Sports	WC	M18064	Joseph Skills Project NPC	75 000,00
10-Dec-19	Sports	FS	M17778	Senekal Boxing Club	85 000,00
10-Dec-19	Sports	FS	M18367	Valiants Football Club	100 000,00
10-Dec-19	Sports	NC	M17644	Sol Plaatjie Municipality Basketball	105 000,00
10-Dec-19	Sports	FS	M18026	Mighty Reitz Fotball Club	105 000,00
10-Dec-19	Sports	FS	M17754	Dream Team Development Athletics Club	115 000,00
10-Dec-19	Sports	KZN	M15972	Howick Leeds United Football Club	125 000,00
10-Dec-19	Sports	EC	M18053	Royal Peace Foundation And Rural Development	125 000,00
10-Dec-19	Sports	NC	M17536	FC Barcelona	130 000,00
10-Dec-19	Sports	LP	M16298	Young Future Stars Club	145 000,00
10-Dec-19	Sports	KZN	M17135	City Boys Football Club	145 000,00
10-Dec-19	Sports	WC	M17712	F.C BURNDALES 14 NPC	145 000,00
10-Dec-19	Sports	GP	M17752	Kyokushin Karate Club	145 000,00
10-Dec-19	Sports	LP	M15364	Seshego All Stars Football Club	155 000,00
10-Dec-19	Sports	KZN	M16051	Commodos Netball Club	155 000,00
10-Dec-19	Sports	KZN	M16252	Royal Stars Football club	165 000,00
10-Dec-19	Sports	NC	M17895	Black Stars FC	165 000,00
10-Dec-19	Sports	KZN	M16449	Mashona Football Club	175 000,00
10-Dec-19	Sports	WC	M17985	Golden United FC	185 000,00
10-Dec-19	Sports	KZN	M16009	Greytown Country Club	190 000,00
10-Dec-19	Sports	NC	M18119	Kuruman Kicks Football Club	200 000,00
10-Dec-19	Sports	EC	M18324	Kabah United Brothers Football Club	200 000,00
10-Dec-19	Sports	NC	M17892	Upington Bowling Club	260 000,00
10-Dec-19	Sports	EC	M18327	Gonubie Bowling Club	362 000,00
10-Dec-19	Sports	LP	M16183	Makotoka Sports Development	365 000,00
10-Dec-19	Sports	KZN	M16071	Kwa Zulu Natal Cycling	1 650 000,00
11-Dec-19	Charities	MP	M16083	Sijabulile Pre-School	98 000,00
11-Dec-19	Charities	WC	M16198	Nceduluntu Skills Development Training Centre	305 750,00
11-Dec-19	Charities	MP	M16202	Matsulu Home Based Care	340 040,00
11-Dec-19	Charities	EC	M16296	Masonwabisane Care For The Aged Centre	362 000,00
11-Dec-19	Charities	FS	M16268	Thembeni Old Age Club Home Based Care	418 533,00
11-Dec-19	Charities	WC	M16070	Patch-Helderberg Child Abuse Centre	642 319,00
11-Dec-19	Charities	EC	M16013	Uitenhage Child and Family Welfare Society	829 671,00
11-Dec-19	Charities	EC	M16057	Nkosinathi Foundation of and for Blind and Partially Sighted People	967 508,00
11-Dec-19	Sports	GP	M18402	Arlyah Community Centre	52 000,00
11-Dec-19	Sports	EC	M18517	Booyesen Park Judo Club	141 705,48
11-Dec-19	Sports	EC	M18570	City Friends Football Club	154 765,08
11-Dec-19	Sports	GP	M18563	Shumba Football Development	210 000,00
11-Dec-19	Sports	FS	M18555	Softball South Africa	1 580 000,00
11-Dec-19	Sports	GP	M19153	Rowing South Africa	5 088 710,00
11-Dec-19	Sports	GP	M19156	South African Football Association	8 500 000,00
12-Dec-19	Charities	KZN	M14009	M14009 (HIPPO CRECHE)	444 774,00
12-Dec-19	Sports	NW	M19886	New Hope Development Centre	4 500 000,00
12-Dec-19	Sports	MP	M19781	Please Wipe Our Tears Social Base Organisation NPC	4 845 600,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
12-Dec-19	Sports	MP	M19855	Baso Foundation	5 550 000,00
13-Dec-19	Arts	LP	M16947	Kgabomohale Community Development NPC	298 000,00
13-Dec-19	Arts	FS	M16944	Thato Molamu Foundation NPC	333 850,00
13-Dec-19	Arts	FS	M16799	Boleng Community Development NPC	350 000,00
13-Dec-19	Arts	EC	M16978	The Robert Mangaliso Sobukwe Trust	407 870,00
13-Dec-19	Arts	GP	M16368	Somelezi Development and Projects	419 500,00
13-Dec-19	Arts	GP	M19623	The Black Carrot Organisation	500 000,00
13-Dec-19	Arts	LP	M14786	Beyond Disability Outreach NPC	681 500,00
13-Dec-19	Misc	GP	M20027	Kirinox NPC	500 000,00
19-Dec-19	Sports	MP	M19613	Tshedimuso Association NPO	7 000 000,00
14-Jan-20	Sports	MP	M18096	Lion Sports Development	55 000,00
14-Jan-20	Sports	NC	M18712	Northern Cape Blackball Federation	55 000,00
14-Jan-20	Sports	FS	M17766	Kgoitsimodimo Boxing Promotion	55 000,00
14-Jan-20	Sports	NW	M18647	Young Lions Football Club	65 000,00
14-Jan-20	Sports	FS	M19422	Chelsea Football Club	65 000,00
14-Jan-20	Sports	NW	M19798	PORTUGAL BIRDS FOOTBALL CLUB	70 000,00
14-Jan-20	Sports	MP	M18718	The All Stars Football	75 000,00
14-Jan-20	Sports	NC	M18877	Happy Stars Football Club	75 000,00
14-Jan-20	Sports	FS	M18414	Grey Table Tennis Academy	75 000,00
14-Jan-20	Sports	GP	M17667	Eleven Stars Football Club	84 000,00
14-Jan-20	Sports	WC	M17709	Vredenberg Judo	85 000,00
14-Jan-20	Sports	MP	M19541	Young Arsenal Football Club	85 000,00
14-Jan-20	Sports	NC	M16994	Atlantic Stars Football Club	85 000,00
14-Jan-20	Sports	NW	M19456	Brits Soccer Academy	92 000,00
14-Jan-20	Sports	NC	M17905	NC Consciousness Ladies Football Club	105 000,00
14-Jan-20	Sports	NC	M18606	Frances Baard Netball	105 000,00
14-Jan-20	Sports	NC	M16302	Born Chiefs FC	175 390,00
14-Jan-20	Sports	MP	M16270	Junior Pirate Football Club	190 000,00
14-Jan-20	Sports	FS	M18831	Thabong Young Stars Football Club	210 000,00
14-Jan-20	Sports	NW	M19024	Max Junior Dinotshi Football Club	228 754,30
14-Jan-20	Sports	FS	M19019	Nigol Young Stars Football Club	260 000,00
14-Jan-20	Sports	NC	M18449	NCSAPD	260 000,00
14-Jan-20	Sports	WC	M18052	Westridge Football Club	280 660,00
14-Jan-20	Sports	NC	M18880	William Pescod Hockey Club	294 000,00
14-Jan-20	Sports	FS	M18136	Free State Jukskei Federation	610 000,00
15-Jan-20	Charities	GP	M14979	Almighty Day Care Centre	55 500,00
15-Jan-20	Charities	NW	M18467	LEGAE LA TSHOLOFELO	210 586,00
15-Jan-20	Charities	KZN	M15943	Impumelelo Community Health Services	229 000,00
15-Jan-20	Charities	NW	M18303	Care Bear Clinic For Abused Children	464 900,00
15-Jan-20	Charities	NW	M19067	NG Welfare Lichtenburg/NG Welsyn Lichtenburg	499 266,00
15-Jan-20	Charities	NW	M18464	Arise and Shine Centre	546 000,00
15-Jan-20	Charities	NW	M17537	Grace Help Centre	1 345 000,00
15-Jan-20	Sports	WC	M18159	Roxy Davis Foundation NPC	30 000,00
15-Jan-20	Sports	WC	M18678	Lawhill Maritime Educational Trust	50 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
15-Jan-20	Sports	LP	M18590	Majozi Youth Community Centre	55 000,00
15-Jan-20	Sports	EC	M18769	Sibanye FC	55 000,00
15-Jan-20	Sports	WC	M18644	Waka Waka FC Organisation	65 000,00
15-Jan-20	Sports	GP	M18747	African Diaspora Hope	95 000,00
15-Jan-20	Sports	EC	M18748	Bay Tigers F.C.	95 000,00
15-Jan-20	Sports	LP	M18998	Makitla Fast Eleven Football Club	95 000,00
15-Jan-20	Sports	EC	M18730	Dynamos Football Club	105 000,00
15-Jan-20	Sports	WC	M18680	Cape Coastal Rowing Club	115 000,00
15-Jan-20	Sports	EC	M18812	MK Football Club	115 000,00
15-Jan-20	Sports	EC	M19021	Umanyano Stars Football Club	145 257,45
15-Jan-20	Sports	EC	M18827	Ushiro Judo Academy	154 627,65
15-Jan-20	Sports	EC	M18795	Despatch Pioneers Football Club	154 957,70
15-Jan-20	Sports	EC	M18823	Real Aces Football Club	154 967,48
15-Jan-20	Sports	WC	M18153	Thembaletu Cricket Club	200 000,00
15-Jan-20	Sports	EC	M19037	Teenagers Football Club	200 000,00
15-Jan-20	Sports	EC	M18805	Protea Rugby Football Club	220 000,00
15-Jan-20	Sports	WC	M19139	Temperance - Cities Rugby Football Club	220 000,00
15-Jan-20	Sports	WC	M19080	Riverside Rangers Association Football Club	310 000,00
15-Jan-20	Sports	WC	M18607	All Blacks RFC	315 000,00
16-Jan-20	Charities	GP	M15294	Lindulwazi Oluhle Creche	50 386,00
16-Jan-20	Charities	NC	M17914	Oarabile Organisation For The Aged And The Disable	204 779,00
16-Jan-20	Charities	KZN	M15319	Khuladado Day Care Centre	226 163,00
16-Jan-20	Charities	KZN	M15304	Ekujabuleni Day Care Centre	295 637,00
16-Jan-20	Charities	KZN	M15795	Vukuzenzele Creche	295 637,00
16-Jan-20	Charities	KZN	M15798	Inkanyezi Creche	295 637,00
16-Jan-20	Charities	KZN	M15799	Ntukwini Creche	295 637,00
16-Jan-20	Charities	LP	M15673	Makurung Multi-Purpose Centre	319 516,00
16-Jan-20	Charities	KZN	M15802	Ithubalethu Creche	322 229,00
16-Jan-20	Charities	NC	M16848	A C V V Springbok	331 500,00
16-Jan-20	Charities	KZN	M15790	Khulanathi Creche	363 000,00
16-Jan-20	Charities	KZN	M15821	Vulinqondo Creche	398 417,00
16-Jan-20	Charities	KZN	M15815	The Natal Head Injuries Association	427 000,00
16-Jan-20	Charities	LP	M15210	Sediba sa Kgotso Pre School	443 537,00
16-Jan-20	Charities	GP	M15242	SAVF Senatus Dienssentrum	504 324,00
16-Jan-20	Charities	KZN	M15841	Cekeni Creche	524 984,00
16-Jan-20	Charities	GP	M15509	Khanya Family Centre	843 000,00
16-Jan-20	Charities	GP	M15827	Jeugland Home for the Aged/Jeugland Tuiste vir Bejaardes	878 252,00
16-Jan-20	Charities	NC	M16808	Ikhaya'lethu Home for HIV and Abandoned Orphans	987 000,00
16-Jan-20	Sports	WC	M19161	Sport School Development Program	55 000,00
16-Jan-20	Sports	WC	M19165	Masidlale Youth Development Football Project	55 000,00
16-Jan-20	Sports	WC	M19263	Voota Football Club	65 000,00
16-Jan-20	Sports	WC	M19149	Nyanga Cricket Club	85 000,00
16-Jan-20	Sports	WC	M19159	Delft Future Chasers Netball Club	85 000,00
16-Jan-20	Sports	EC	M19521	Black Vultures football club	85 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
16-Jan-20	Sports	WC	M19473	AC Milan Sokkerklub Dysseisdorp	129 447,95
16-Jan-20	Sports	WC	M19280	Real Attackers Football Club	140 000,00
16-Jan-20	Sports	WC	M19260	Durbanville Bellville Rugby Club	145 000,00
16-Jan-20	Sports	LP	M19372	Boss Barcelona Football Club	220 000,00
16-Jan-20	Sports	WC	M19445	Origan Spurs Football Club	220 000,00
16-Jan-20	Sports	WC	M19268	Naledi Stars Football Club	230 000,00
16-Jan-20	Sports	WC	M19701	Never Despair Rugby Football Club	340 000,00
21-Jan-20	Charities	LP	M15877	Tinghwazi Day Care Centre	99 776,00
21-Jan-20	Charities	NC	M17018	Shalom Sanctuary	128 806,00
21-Jan-20	Charities	LP	M15891	Sweethome Day Care Centre	146 000,00
21-Jan-20	Charities	NC	M17211	Tshwaragano Disabled Day Care Centre	158 500,00
21-Jan-20	Charities	KZN	M15881	Tholukukhanya ECD Centre	222 637,00
21-Jan-20	Charities	KZN	M15882	Khayaletu Creche	282 637,00
21-Jan-20	Charities	LP	M15894	Nwaxibakhari Development Organisation	359 000,00
21-Jan-20	Charities	NC	M16951	Phutanang Bagodi For The Aged	360 611,00
21-Jan-20	Charities	NC	M16757	Reatlegile Nutritional Project	378 870,00
21-Jan-20	Charities	NC	M17122	Kopano Community Transformation Organisation	388 700,00
21-Jan-20	Charities	NC	M17235	Sechaba Pele - Soup Kitchen	427 919,00
21-Jan-20	Charities	LP	M15721	Mabulela Creche	428 093,00
21-Jan-20	Charities	LP	M15849	Masekane Pre-School	499 318,00
21-Jan-20	Charities	NC	M17246	Disabled Children's Action Group Northern Cape	600 499,00
21-Jan-20	Charities	NC	M16651	ACVV Calvinia	1 616 000,00
22-Jan-20	Charities	GP	M15896	Kids Ark Day Care Centre	92 778,00
22-Jan-20	Charities	GP	M15902	Pitseng Pre - School	92 778,00
22-Jan-20	Charities	LP	M15919	Fumani Day Care Centre	156 756,00
22-Jan-20	Charities	LP	M15916	Maampsane Community Creche	183 673,00
22-Jan-20	Charities	LP	M15909	Hlayisanani	217 748,00
22-Jan-20	Charities	KZN	M15928	Vulindlela Creche	248 116,00
22-Jan-20	Charities	LP	M15898	Kgoboko Creche	257 983,00
22-Jan-20	Charities	LP	M15911	Mashosho Creche	272 800,00
22-Jan-20	Charities	KZN	M15893	Egugwini Creche	295 137,00
22-Jan-20	Charities	KZN	M15892	Fundekhaya Creche	295 637,00
22-Jan-20	Charities	LP	M15913	Taile Creche	343 059,00
22-Jan-20	Charities	GP	M16364	Nhlosenhle Drug and Substance Abuse Treatment Agency	424 597,00
22-Jan-20	Charities	LP	M15915	Lesedi Day Care Centre	427 490,00
22-Jan-20	Charities	LP	M15900	Refuge Creche	445 079,00
22-Jan-20	Charities	LP	M15918	Katlego Child Day Care Centre	496 760,00
22-Jan-20	Charities	KZN	M15930	Pietermaritzburg Mental Health	947 050,00
22-Jan-20	Charities	LP	M15924	Khumo Early Learning Centre	981 600,00
22-Jan-20	Sports	EC	M18296	Sophakama Ladies Football Club	55 000,00
22-Jan-20	Sports	FS	M18473	Informa Global	65 000,00
22-Jan-20	Sports	FS	M19893	Junior PS Football Club	65 000,00
22-Jan-20	Sports	NC	M16386	Abattoir FC	85 000,00
22-Jan-20	Sports	NC	M19434	Adnitor Netball Academy NPC	85 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
22-Jan-20	Sports	WC	M18040	Rainbow Chiefs Football Club	220 000,00
22-Jan-20	Sports	NC	M19078	Sparrows Football Club	220 000,00
22-Jan-20	Sports	EC	M19082	Young Brothers Rugby Football Club	320 000,00
22-Jan-20	Sports	NC	M18876	DALTON BROTHERS FC	321 548,00
23-Jan-20	Charities	LP	M15948	Dioke Educare Centre	65 000,00
23-Jan-20	Charities	GP	M15982	Neo Kids Club +Pre School	92 778,00
23-Jan-20	Charities	GP	M14665	METSE DAY CARE	100 000,00
23-Jan-20	Charities	NW	M18868	Ambassadors 4 Change	107 000,00
23-Jan-20	Charities	GP	M15963	All Nation Day Care Centre	109 900,00
23-Jan-20	Charities	NW	M18971	Modisa Bagolo Service Centre	181 500,00
23-Jan-20	Charities	NC	M17496	Thebe Ya Tumelo Destitute Children Centre	207 769,00
23-Jan-20	Charities	NC	M17467	Garden of life - (GOL)	243 600,00
23-Jan-20	Charities	KZN	M15967	Zethembe Disabled People Organisation	269 000,00
23-Jan-20	Charities	NW	M19026	Poifo Modimo Centre	282 798,00
23-Jan-20	Charities	KZN	M15996	Vukani Creche	298 637,00
23-Jan-20	Charities	LP	M15950	Crossing Day Care Centre	327 661,00
23-Jan-20	Charities	GP	M15964	KGANYA YABATHO DROPPING CENTRE	391 000,00
23-Jan-20	Charities	NC	M17463	The Little Big Cup Soup Kitchen and Food Security Project	1 247 817,00
23-Jan-20	Charities	GP	M15980	Johannesburg Child Welfare Society	1 335 406,00
23-Jan-20	Sports	MP	M18993	Motibidi Fast Eleven Football Club	55 000,00
23-Jan-20	Sports	FS	M19313	His and Hers Health and Fitness Club	55 000,00
23-Jan-20	Sports	KZN	M16442	Mphathi Football Club	65 000,00
23-Jan-20	Sports	KZN	M16498	Lamont White City FC	65 000,00
23-Jan-20	Sports	FS	M19347	Ikgantshe Football Club	65 000,00
23-Jan-20	Sports	KZN	M16152	Young Stars Netball Club	105 000,00
23-Jan-20	Sports	KZN	M16164	Wild Kitties Netball Club	105 000,00
23-Jan-20	Sports	NW	M17479	Botsilo Community Development	120 000,00
23-Jan-20	Sports	EC	M16627	African Leopards Football Club	149 934,00
23-Jan-20	Sports	WC	M18491	Gansbaai Golf Club	150 000,00
23-Jan-20	Sports	KZN	M16439	Nyamane Football Club	210 000,00
23-Jan-20	Sports	GP	M14381	Jacaranda Callies Youth Academy	300 000,00
23-Jan-20	Sports	MP	M15447	SAFA Enhlanzeni	750 000,00
23-Jan-20	Sports	WC	M16866	Western Cape Cycling	769 300,00
29-Jan-20	Charities	MP	M14740	Mabushe Creche	127 800,00
29-Jan-20	Charities	NC	M17925	Amogelang Victim Empowerment Centre	149 500,00
29-Jan-20	Charities	NC	M17629	Barati Early Learning Centre	199 000,00
29-Jan-20	Charities	KZN	M14567	Nonikela Creche	200 400,00
29-Jan-20	Charities	NC	M17913	Helping Hands	235 000,00
29-Jan-20	Charities	NC	M17797	Katlegong Centre	261 122,00
29-Jan-20	Charities	NC	M17474	Tsenolo Drop In Centre	281 500,00
29-Jan-20	Charities	KZN	M15764	Manzini Creche	295 637,00
29-Jan-20	Charities	NW	M19649	Bontle Jwa Itirelwa Old Age Service Club	340 143,00
29-Jan-20	Charities	EC	M15995	Circle of Hope	414 249,00
29-Jan-20	Charities	NC	M17923	ACVV De Aar	614 271,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
29-Jan-20	Charities	NC	M17725	Prieska Utiliteitsmaatskappy	1 426 198,00
29-Jan-20	Charities	GP	M15549	Tholakele Centre Of Hope	3 735 000,00
29-Jan-20	Sports	LP	M17104	Paravolley Limpopo	55 000,00
29-Jan-20	Sports	LP	M17542	Mpfuneto Youth Development	55 000,00
29-Jan-20	Sports	FS	M18447	Mighty Lions Football Club	55 000,00
29-Jan-20	Sports	GP	M17978	Braamfischer Sports Association	55 000,00
29-Jan-20	Sports	GP	M18498	Young Boys/ Girl Club	55 000,00
29-Jan-20	Sports	EC	M19096	Helenvale Klawerjas Club	55 000,00
29-Jan-20	Sports	GP	M19370	Izintuthwani F.C	55 000,00
29-Jan-20	Sports	GP	M19491	Invincible Academy Sports Centre	55 000,00
29-Jan-20	Sports	MP	M19856	Net So Fitness Movement	55 000,00
29-Jan-20	Sports	GP	M17187	Soweto Young Buffalos Football	65 000,00
29-Jan-20	Sports	WC	M17442	Edgemead Bowling Club	65 000,00
29-Jan-20	Sports	NW	M18915	Ottoshoop Try Again Sports Club NPC	65 000,00
29-Jan-20	Sports	FS	M19350	Paballong Chess Club	65 000,00
29-Jan-20	Sports	LP	M18973	Shooters Netball Club	105 000,00
29-Jan-20	Sports	MP	M19092	Leeds United Football Club	105 000,00
29-Jan-20	Sports	EC	M19527	Really Rovers Netball Club	105 000,00
29-Jan-20	Sports	NW	M19591	Sedibelo Runners Club	115 000,00
29-Jan-20	Sports	FS	M19863	Botshabelo Lynx Football Club	115 000,00
29-Jan-20	Sports	WC	M19346	Wolseley Cricket Club	168 055,00
29-Jan-20	Sports	WC	M18808	Juventus FC	220 000,00
30-Jan-20	Charities	KZN	M16022	Eyethu Sonke Creche	79 840,00
30-Jan-20	Charities	WC	M16217	Friends of Care	137 120,00
30-Jan-20	Charities	WC	M16228	SECOND CHANCES RESTORATION CENTRE	139 500,00
30-Jan-20	Charities	KZN	M15454	Landokuhle Creche	153 579,00
30-Jan-20	Charities	KZN	M16015	Emkhwakhweni Pre-School	233 908,00
30-Jan-20	Charities	EC	M16291	Sinethemba Pre-School	241 187,00
30-Jan-20	Charities	KZN	M16017	Siyaphambili Day Care Centre Creche	255 608,00
30-Jan-20	Charities	KZN	M16020	Embali Day Care Centre	288 576,00
30-Jan-20	Charities	LP	M16174	Shigalo Drop in Centre	318 600,00
30-Jan-20	Charities	NC	M18137	Lebone La Lefika Soup Kitchen	335 811,00
30-Jan-20	Charities	LP	M15548	Lebone Creche	369 839,00
30-Jan-20	Charities	NC	M17989	Kharkams Rainbow Service Centre For The Elderly And Disabled (KRS Centre)	993 010,00
3-Feb-20	Charities	GP	M16137	Tsweletsang Early Learning Centre	39 250,00
3-Feb-20	Charities	GP	M16088	New World for Little Bambinos Day Care	92 778,00
3-Feb-20	Charities	GP	M16089	Professional Pre-School	99 778,00
3-Feb-20	Charities	GP	M16109	Lentswe The Voice of the Voiceless	109 600,00
3-Feb-20	Charities	GP	M16100	Smiley Kids Edu-Care	112 200,00
3-Feb-20	Charities	GP	M16155	Ekukhanyeni Day Care and Pre-School	125 600,00
3-Feb-20	Charities	GP	M16080	The Society for Animals in Distress	400 000,00
3-Feb-20	Charities	KZN	M15494	Lungisisa Indlela Village (RF) NPC	1 405 000,00
4-Feb-20	Charities	GP	M15879	Kebone Lesedi Day Care Centre	78 700,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
4-Feb-20	Charities	GP	M16142	Human Empowering Community & Development Centre	171 000,00
4-Feb-20	Charities	KZN	M16055	Gay and Lesbian Network	209 500,00
4-Feb-20	Charities	GP	M16129	Atteridgeville/Saulsville Association for People with Disabilities	692 000,00
5-Feb-20	Charities	GP	M16157	Special Moments Daycare	88 500,00
5-Feb-20	Charities	EC	M16310	Thembalabantu Day Care Centre	88 500,00
5-Feb-20	Charities	LP	M16312	Matloo Creche	104 750,00
5-Feb-20	Charities	LP	M16175	Keep on Keeping on Foundation	109 000,00
5-Feb-20	Charities	LP	M16251	Mantsi Creche	143 375,00
5-Feb-20	Charities	NW	M20029	Matanya Youth Skills Development	155 980,00
5-Feb-20	Charities	LP	M16182	Glenfernis Drop in Centre	203 000,00
5-Feb-20	Charities	LP	M16235	Mamaremela Day Care	207 015,00
5-Feb-20	Charities	EC	M16355	Zwelitsha Women and Children Support Centre	247 000,00
5-Feb-20	Charities	NC	M18415	Nuwe Hoop Dienssentrum	251 900,00
5-Feb-20	Charities	NC	M18896	Care In Action	258 262,00
5-Feb-20	Charities	MP	M16343	Ntalo Old Age Centre	298 000,00
5-Feb-20	Charities	FS	M16315	Ikaheng Social Development Organization	321 500,00
5-Feb-20	Charities	LP	M15897	Makgobela Creche	337 993,00
5-Feb-20	Charities	NC	M18551	Lesedi Pre School	354 340,00
5-Feb-20	Charities	MP	M16246	Ludlow Home Community Based Care	383 000,00
5-Feb-20	Charities	LP	M16242	SAVF Gesinsorg	411 759,00
5-Feb-20	Charities	WC	M16231	The Spring Foundation	457 098,00
5-Feb-20	Charities	GP	M16249	Brain Life	462 064,00
5-Feb-20	Charities	FS	M16320	Reddersrus Sentrum Vir Bejaardes, Reddersburg	485 000,00
5-Feb-20	Charities	LP	M16229	Mmanapyadi Early Learning Centre	647 374,00
5-Feb-20	Charities	NC	M18283	ACVV Upington	820 017,00
5-Feb-20	Charities	NW	M19355	Lonely Park - Signal Hill Disabled Project	1 018 718,00
5-Feb-20	Sports	NW	M19883	Tshegofatso Mekgoe Foundation	55 000,00
5-Feb-20	Sports	FS	M19891	Dikoena Stars Football Club	55 000,00
5-Feb-20	Sports	FS	M20073	S J Sport Club	55 000,00
5-Feb-20	Sports	FS	M20157	Milo Football Cub	55 000,00
5-Feb-20	Sports	FS	M20588	Amaqawe Real Rovers Football Club	55 000,00
5-Feb-20	Sports	FS	M19957	All Stars Male Netball Club	55 000,00
5-Feb-20	Sports	FS	M19892	The Echo Football Club	65 000,00
5-Feb-20	Sports	FS	M19897	Royal Palace Football Club	65 000,00
5-Feb-20	Sports	WC	M19922	Pinestars Soccer Club	65 000,00
5-Feb-20	Sports	WC	M19933	Diniva Sporting Club	65 000,00
5-Feb-20	Sports	FS	M20051	Barcelona Academy Football Club	65 000,00
5-Feb-20	Sports	GP	M15521	Tups Sport Federation Gauteng	65 000,00
5-Feb-20	Sports	LP	M18121	Monyoaneng Fast XI	75 000,00
5-Feb-20	Sports	LP	M17240	Vlakfontein Sporting Football Club	85 000,00
5-Feb-20	Sports	WC	M19889	Citerians Cricket Club	105 000,00
5-Feb-20	Sports	WC	M19907	Glenthorn A's Softball Club	125 000,00
5-Feb-20	Sports	WC	M19919	Botrivier Dream Team Netball Club	155 000,00
5-Feb-20	Sports	WC	M19937	Hamiltons Softball Club	155 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
5-Feb-20	Sports	FS	M20204	Welkom Amatuer Wrestling Club	155 000,00
5-Feb-20	Sports	WC	M20249	Young Attackers RFC	155 000,00
5-Feb-20	Sports	WC	M20086	Rangers Football Club	160 000,00
5-Feb-20	Sports	WC	M19909	Arcadian Shepherds FC	210 000,00
5-Feb-20	Sports	WC	M19995	Rangers Robertson RVK	210 000,00
5-Feb-20	Sports	LP	M17287	Kgohloane Black Bros F.C.	210 000,00
6-Feb-20	Charities	LP	M16396	Fhatalushaka Community Educare	71 000,00
6-Feb-20	Charities	WC	M16409	Thembeke Educare	71 740,00
6-Feb-20	Charities	GP	M16419	Itekeng Early Childhood Development Centre	83 800,00
6-Feb-20	Charities	LP	M16388	Denzhe Day Care Centre	123 805,00
6-Feb-20	Charities	GP	M16417	Royal Child Nursery And Preschool	140 900,00
6-Feb-20	Charities	LP	M16399	Polokwane Victim Support Centre	143 680,00
6-Feb-20	Charities	LP	M16394	Tshikwarani Day Care Centre	196 990,00
6-Feb-20	Charities	LP	M16390	tshedza Community Creche	201 500,00
6-Feb-20	Charities	LP	M16389	Pax Drop in Centre	255 042,00
6-Feb-20	Charities	MP	M16383	Sandla Somusa Social Development	273 200,00
6-Feb-20	Charities	EC	M16451	Sabela Service Centre for The Aged	285 151,00
6-Feb-20	Charities	LP	M16373	Vonakarisanani Drop In Centre	337 650,00
6-Feb-20	Charities	EC	M16444	Phumalanga Community Development Project For The Aged	485 899,00
6-Feb-20	Charities	GP	M16413	Eersterust Welfare Organisation For the Aged	1 206 757,00
6-Feb-20	Charities	WP	M16377	Cape Town Child Welfare Society	1 427 800,00
6-Feb-20	Charities	WC	M16411	Epilepsy South Afric South Cape/Karoo Branch	1 579 800,00
6-Feb-20	Charities	WC	M16418	HEART AND STROKE FOUNDATION SOUTH AFRICA NPC	1 837 712,00
6-Feb-20	Sports	LP	M18263	Sekhukhune Sports Academy	55 000,00
6-Feb-20	Sports	LP	M18268	Mogalakwena Sports and Skills Training	55 000,00
6-Feb-20	Sports	LP	M18575	Kha Ri Shume Rothe Community Project	55 000,00
6-Feb-20	Sports	NC	M18909	Student Development Forum	55 000,00
6-Feb-20	Sports	NC	M19003	Siyasinda Community Project	55 000,00
6-Feb-20	Sports	EC	M18659	Duncan Village Basketball Association	75 000,00
6-Feb-20	Sports	LP	M18977	Moletjie Soccer Development	85 000,00
6-Feb-20	Sports	EC	M19042	Stallions Cricket Club	85 000,00
6-Feb-20	Sports	WC	M19103	Youth Sport Organisation	210 000,00
6-Feb-20	Sports	LP	M19533	Mabitsela Yellow Birds FC	240 000,00
6-Feb-20	Sports	GP	M20615	Special Olympics South Africa	34 962 000,00
6-Feb-20	Sports	WC	M18148	Hamilton Football Academy SA NPC	55 000,00
11-Feb-20	Charities	GP	M16462	Itireleng Day Care & Pre-school	107 900,00
11-Feb-20	Charities	EC	M16459	Sibambisene Mama's Club	229 000,00
11-Feb-20	Charities	LP	M15430	Ranti Grace Drop In Centre	290 500,00
11-Feb-20	Charities	FS	M16473	Rearabetswe Association for the Blind	343 940,00
11-Feb-20	Charities	EC	M16454	Sinomonde Old Age Club	705 000,00
11-Feb-20	Charities	GP	M16281	Princess Christian Home	1 097 400,00
12-Feb-20	Arts	NW	M20817	LERATO COMMUNITY CARE CENTRE	1 000 000,00
12-Feb-20	Charities	KZN	M15410	Lindelani Creche and Pre-School	152 200,00
12-Feb-20	Charities	LP	M20672	Shikundu Day Care Centre	157 100,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
12-Feb-20	Charities	LP	M15808	Mpai Sekwai Day Care Creche	296 000,00
12-Feb-20	Charities	LP	M20676	Rhandzanani Drop in Centre	324 700,00
12-Feb-20	Charities	EC	M17127	Inkwanca Home Based Care	354 900,00
12-Feb-20	Charities	NW	M18522	Bojanala District Substance Abuse Committee	369 800,00
12-Feb-20	Charities	GP	M17058	The Family Life Centre, Families South Africa, Johannesburg	706 200,00
12-Feb-20	Charities	EC	M16482	Huis Welverdiend	1 950 000,00
12-Feb-20	Sports	FS	M19319	Tswelopele	54 041,00
12-Feb-20	Sports	EC	M19936	Duncan Village Youth Sport Development Agency NPC	55 000,00
12-Feb-20	Sports	EC	M20057	Bukho Samurai Karate Academy	55 000,00
12-Feb-20	Sports	GP	M17256	Chosen one FootBall Club	55 000,00
12-Feb-20	Sports	GP	M19398	Glem Legends F.C	55 000,00
12-Feb-20	Sports	GP	M19672	Manteshe Social & Sports Development	55 000,00
12-Feb-20	Sports	KZN	M16103	Black Warriors Netball Club	55 000,00
12-Feb-20	Sports	LP	M19693	Khalanga Chess Foundation	55 000,00
12-Feb-20	Sports	MP	M19737	Dwarsloop Sports Development Project	55 000,00
12-Feb-20	Sports	NW	M19412	Tiki Taka Sports Academy	55 000,00
12-Feb-20	Sports	NW	M19633	Tswelangelang De'scorpion	55 000,00
12-Feb-20	Sports	EC	M19558	Asiva-Tyhusa Village Sporting Club	65 000,00
12-Feb-20	Sports	EC	M19705	South African Shotokan Karate	65 000,00
12-Feb-20	Sports	EC	M19938	Mdantsane Real Hearts F.C	65 000,00
12-Feb-20	Sports	GP	M18804	Ekujabuleni Kwabantwana Home of Care	65 000,00
12-Feb-20	Sports	GP	M19217	One Goal Development	65 000,00
12-Feb-20	Sports	MP	M19943	Diamond Diggers FC	65 000,00
12-Feb-20	Sports	EC	M19642	Olayi's Netball Club	75 000,00
12-Feb-20	Sports	MP	M19867	Juventus Football Club	85 000,00
12-Feb-20	Sports	GP	M19061	Aaron Mokoena Sports Academy	110 000,00
12-Feb-20	Sports	KZN	M16041	Siyanqoba Football Club	110 000,00
12-Feb-20	Sports	EC	M19627	Jamaican Stars F.C	154 991,00
12-Feb-20	Sports	EC	M19628	St Marks Sports Club	159 770,00
12-Feb-20	Sports	EC	M18063	United Cricket Club	169 914,00
12-Feb-20	Sports	EC	M19640	Hillside United Football Club	200 000,00
12-Feb-20	Sports	EC	M19697	Sunrise Rugby Football Club	200 000,00
12-Feb-20	Sports	EC	M19953	Hamilton R.F.C	270 000,00
12-Feb-20	Sports	EC	M20047	South African Football Association Eastern Cape	400 000,00
12-Feb-20	Sports	NW	M19873	United Brothers Football Club	65 000,00
12-Feb-20	Sports	EC	M19550	Kyokushin Nakamura East London	65 000,00
12-Feb-20	Sports	EC	M19947	Rocklands Swallows FC	172 051,00
13-Feb-20	Charities	EC	M16596	Makukhanye Day Care	37 000,00
13-Feb-20	Charities	WC	M16572	Winelands SPCA	62 000,00
13-Feb-20	Charities	LP	M16580	Thari ya Sechaba Day Care Centre	85 400,00
13-Feb-20	Charities	GP	M16584	Phutoloha Pre-School	88 500,00
13-Feb-20	Charities	GP	M16566	Mpelelele Day Care Centre	91 000,00
13-Feb-20	Charities	GP	M16505	Tswelopele Pre-School & Creche	132 500,00
13-Feb-20	Charities	LP	M16589	Happy Angels Child Development Centre	213 671,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
13-Feb-20	Charities	LP	M16550	Madumelani Early Learning Centre	278 500,00
13-Feb-20	Charities	LP	M16578	Songwozwi Victim Empowerment Programme	288 748,00
13-Feb-20	Charities	LP	M16511	Kopano Drop In Centre	328 200,00
13-Feb-20	Charities	LP	M16538	Mashianoke Creche	471 000,00
13-Feb-20	Charities	GP	M16504	Child Welfare South Africa : Nigel	630 648,00
13-Feb-20	Charities	EC	M16484	Noncedo Community Home Based Care	632 461,00
13-Feb-20	Charities	WC	M16512	Huis Horison Sentrum vir die Versorging van Intellektueel Gestremde Volwasse Mense NPC	697 105,00
13-Feb-20	Charities	GP	M16543	Cancer Association of South Africa	1 031 004,00
13-Feb-20	Charities	WC	M16510	Tulbagh ACVV Dienstak	1 049 168,00
13-Feb-20	Charities	WC	M16506	OSSA RIGHT TO SIGHT TRUST	1 475 000,00
13-Feb-20	Sports	NC	M19619	Northerns Rugby Academy NPC	55 000,00
13-Feb-20	Sports	NC	M20424	Esteem Sports Northern Cape	55 000,00
13-Feb-20	Sports	FS	M20122	Action Spar FC	65 000,00
13-Feb-20	Sports	NC	M19677	Golden Ladies FC	65 000,00
13-Feb-20	Sports	FS	M20153	Mathaithai Football Club	85 000,00
13-Feb-20	Sports	FS	M20775	Atarotrix NPC	4 472 000,00
13-Feb-20	Sports	WC	M20682	YES WE CAN SPORT AND JAZZ NPC	9 100 000,00
17-Feb-20	Charities	GP	M16606	Royal Kids Day Care Centre	62 000,00
17-Feb-20	Charities	FS	M16272	Tshwarahanang Disabled Centre	329 565,00
17-Feb-20	Charities	FS	M16633	ENGO Family Services Eden	546 184,00
17-Feb-20	Charities	LP	M16461	Bosele Dawn drop In Centre	630 508,00
17-Feb-20	Charities	NC	M16500	Longlands Home Community Based	699 400,00
17-Feb-20	Charities	WC	M16621	ACVV Stellenbosch	751 067,00
17-Feb-20	Charities	GP	M16146	Thekganang Support Group	947 000,00
18-Feb-20	Charities	KZN	M16150	Sokhombuthando Creche & Pre-School	39 940,00
18-Feb-20	Charities	LP	M16010	Nhlayisekani Early Learning Centre	136 417,00
18-Feb-20	Charities	LP	M16671	Tubatse Edu Support Group	143 000,00
18-Feb-20	Charities	LP	M15133	Pholong Day Care Centre	173 985,00
18-Feb-20	Charities	FS	M16748	Tiisetsang Old Age club	192 500,00
18-Feb-20	Charities	MP	M16706	Bahle Kithi Care Centre	249 000,00
18-Feb-20	Charities	EC	M16664	Ubuntu Pathways	295 000,00
18-Feb-20	Charities	FS	M16792	K-D-M1216 Community Development Centre	304 496,00
18-Feb-20	Charities	EC	M16700	Sinenjongo Old Age And Disabled Centre	330 119,00
18-Feb-20	Charities	MP	M16078	Masibambisane Drop In Centre	359 920,00
18-Feb-20	Charities	LP	M16668	Ipopeng Bakone Old Age Project	365 387,00
18-Feb-20	Charities	LP	M15800	Rekhuditse Creche	383 877,00
18-Feb-20	Charities	EC	M16702	Ngwegwe Pre-School	401 537,00
18-Feb-20	Charities	LP	M16618	Brilliant life Improvement and Training Development	438 701,00
18-Feb-20	Charities	LP	M15669	Kamogelo Project For the disabled	534 800,00
19-Feb-20	Charities	LP	M16787	Rehoboth Day Care Centre	61 000,00
19-Feb-20	Charities	FS	M16985	Tshireletso Educare Centre	133 500,00
19-Feb-20	Charities	FS	M16804	Kopano Ke Matla Lucehon Club	183 200,00
19-Feb-20	Charities	EC	M16715	Makukhanye Mdantsane HIV/AIDS Community Based Centre	183 500,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
19-Feb-20	Charities	FS	M16818	Bana Ke Bao Le Reng OV Corganisation	219 244,00
19-Feb-20	Charities	EC	M17125	Buyambo Substance Abuse, Youth, HIV/AIDS Programme	255 210,00
19-Feb-20	Charities	MP	M16876	Spelanyani Home Based Care	292 300,00
19-Feb-20	Charities	LP	M16735	Bokgoke Creche	302 494,00
19-Feb-20	Charities	EC	M16727	Ebhenezer 2 Home Community Based Care Project	309 400,00
19-Feb-20	Charities	KZN	M16093	Dabulamanzi Creche & Pre School	311 356,00
19-Feb-20	Charities	KZN	M15756	Ulundi Creche	311 365,00
19-Feb-20	Charities	KZN	M16120	Thembelihle Day Care	327 931,00
19-Feb-20	Charities	LP	M16734	Tiharihani Nsavulani Drop In Centre	336 400,00
19-Feb-20	Charities	KZN	M16112	Ntuthuko Creche	562 752,00
19-Feb-20	Charities	KZN	M16115	Kwashukela Care Organisation	880 000,00
19-Feb-20	Charities	MP	M17567	Sanca: Lowveld Alcohol & Drug Help Centre	938 681,00
19-Feb-20	Sports	KZN	M16395	Sizayo MZM	50 000,00
19-Feb-20	Sports	LP	M16404	Gamalakhe Active Community Club	55 000,00
19-Feb-20	Sports	KZN	M16865	Stressless Foundation NPC	55 000,00
19-Feb-20	Sports	GP	M17921	Referees Sport Academy	55 000,00
19-Feb-20	Sports	GP	M19499	African Resolution NPC	55 000,00
19-Feb-20	Sports	NW	M19647	GHABA AND BISTO NPC	55 000,00
19-Feb-20	Sports	GP	M17981	Sports Movement Organisation	55 500,00
19-Feb-20	Sports	KZN	M16124	Gunners Football Club	65 000,00
19-Feb-20	Sports	KZN	M16904	Bhambanana United Football Club	65 000,00
19-Feb-20	Sports	WC	M19902	Sea Birds FC	65 000,00
19-Feb-20	Sports	KZN	M16169	Siyaphikelela Netball Club	75 000,00
19-Feb-20	Sports	LP	M16239	Berachah Valley FC	75 000,00
19-Feb-20	Sports	GP	M19520	Phelindaba Chess Association	85 000,00
19-Feb-20	Sports	NC	M18726	Richmond United Ladies Football Club	105 000,00
19-Feb-20	Sports	EC	M19513	United Brothers Football Club	105 000,00
19-Feb-20	Sports	WC	M19880	Botrivier Cricket Club	105 000,00
19-Feb-20	Sports	KZN	M16986	Tiger Black Aces	125 000,00
19-Feb-20	Sports	KZN	M16908	Happy Boys Football Club	130 000,00
19-Feb-20	Sports	KZN	M16901	Young Stars Football Club	142 000,00
19-Feb-20	Sports	EC	M20745	Major Chiefs Sport Club	154 949,65
19-Feb-20	Sports	KZN	M16441	Phola Football Club	159 000,00
19-Feb-20	Sports	LP	M15944	Peace United Football Club	175 000,00
19-Feb-20	Sports	KZN	M16438	Shemula Football Club	180 000,00
19-Feb-20	Sports	KZN	M16145	Sail Africa Youth Development Foundation NPC	220 000,00
19-Feb-20	Sports	GP	M18251	Cherebn	220 000,00
19-Feb-20	Sports	LP	M17729	Mabiloane Tunisia Football Club	230 000,00
19-Feb-20	Sports	GP	M17641	Blue Bulls Rugby Union	420 000,00
20-Feb-20	Charities	LP	M16894	Khanana Day Care Centre	128 520,00
20-Feb-20	Charities	WC	M16921	REAL LIFE COMMIT	159 000,00
20-Feb-20	Charities	LP	M16796	Hlaneki Educare Centre	234 900,00
20-Feb-20	Charities	LP	M16883	Maditi Creche	301 262,00
20-Feb-20	Charities	LP	M16802	New Look Child Day Care Centre	328 943,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
20-Feb-20	Charities	LP	M16791	Nakampe Mogale Day Care Centre	487 570,00
20-Feb-20	Charities	WC	M16807	Die Afrikaanse Christlike Vrouevereniging Strand	1 216 522,00
20-Feb-20	Sports	LP	M19988	Mphakati Sports Recreation Centre	55 000,00
20-Feb-20	Sports	NC	M20445	Run Walk for life - Kimberley	65 000,00
20-Feb-20	Sports	NC	M16447	TEBZA-KAY83 Annual Soccer Tournament	65 000,00
20-Feb-20	Sports	NW	M19949	Makaps Giant Killers Football Club	75 859,00
20-Feb-20	Sports	WC	M19929	Villiersdorp Cricket Club	85 000,00
20-Feb-20	Sports	EC	M20052	Uitenhage Golf Club	114 998,20
20-Feb-20	Sports	EC	M16475	Brazil Brothers Football Club	145 000,00
20-Feb-20	Sports	EC	M17703	Juventus Football Club	154 890,50
20-Feb-20	Sports	WC	M19931	Mighty United Sport Club	200 000,00
20-Feb-20	Sports	LP	M20242	Maropeng Football Club	220 000,00
24-Feb-20	Charities	WC	M16672	Ulutho Educare Centre	51 000,00
24-Feb-20	Charities	GP	M16686	Reitumetse Day Care	77 000,00
24-Feb-20	Charities	LP	M16176	Vurhonga	82 500,00
24-Feb-20	Charities	KZN	M16301	Fairleigh Creche and Pre-Primary School	112 500,00
24-Feb-20	Charities	GP	M16608	Little Judy Day Care	121 000,00
24-Feb-20	Charities	GP	M16636	Mmabana Day Care Centre	121 000,00
24-Feb-20	Charities	KZN	M16234	Siyacathula Creche	260 400,00
24-Feb-20	Charities	KZN	M16212	Vulindondo Creche	310 137,00
24-Feb-20	Charities	LP	M16549	Moleke Creche and Pre Day Care	312 982,00
24-Feb-20	Charities	KZN	M16322	Kwakhanya Creche	366 211,00
24-Feb-20	Charities	KZN	M16309	Zizamele Creche	377 365,00
24-Feb-20	Charities	KZN	M16391	Kwavuma Senior Citisens	380 200,00
24-Feb-20	Charities	KZN	M16303	Malangabi Creche	382 156,00
24-Feb-20	Charities	KZN	M16288	Amanzimtoti S.P.C.A	410 000,00
24-Feb-20	Charities	EC	M17265	Masityhileke Service Centre	416 048,00
24-Feb-20	Charities	LP	M20684	Ku Pfuna Community Organisation	439 093,00
24-Feb-20	Charities	KZN	M16213	Child Welfare SA Vryheid	464 700,00
24-Feb-20	Charities	FS	M17106	Engo Ons Woning, Sentrum vir Bejaardes, Petrusburg	633 018,00
24-Feb-20	Charities	GP	M17961	Pretoria Council For The Care Of The Aged	638 014,00
24-Feb-20	Charities	KZN	M16274	The Pevensey Place Association	700 000,00
24-Feb-20	Charities	KZN	M16384	Mshukangubo Association for the Aged	1 015 750,00
25-Feb-20	Arts	NC	106185	Taung Cultural Music and Arts Expo	530 000,00
25-Feb-20	Charities	LP	M16321	Mosenyamahlo Creche Cum Pre-School	142 209,00
26-Feb-20	Sports	LP	M16721	Zapery Sports Development	55 000,00
26-Feb-20	Sports	GP	M17825	The Dreamfields Project	55 000,00
26-Feb-20	Sports	GP	M17829	Lekeba Sports and Recreation	55 000,00
26-Feb-20	Sports	GP	M17837	Deaf Cats Football Club	55 000,00
26-Feb-20	Sports	LP	M20796	Maijane Shooting Stars F.C	55 000,00
26-Feb-20	Sports	LP	M19424	Mabiloane Young Tigers Football Club	65 000,00
26-Feb-20	Sports	EC	M19436	Moonlight Rugby Football Club	65 000,00
26-Feb-20	Sports	WC	M19478	Conquerors Wheelchair Basketball Club	65 000,00
26-Feb-20	Sports	WC	M19955	Monwabisi Boxing Club Entertainment Academic	65 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
26-Feb-20	Sports	WC	M19969	Kadoshi Judokwai	80 000,00
26-Feb-20	Sports	MP	M20774	Super Strikers Ladies FC	85 000,00
26-Feb-20	Sports	EC	M19673	Reseviouir Strikers Football Club	105 000,00
26-Feb-20	Sports	LP	M19979	Xigalo hluvukani Sports Recreation	105 000,00
26-Feb-20	Sports	EC	M19655	Manchester Babes Football Club	159 935,85
26-Feb-20	Sports	EC	M19635	Stokes United Football Club	159 973,48
26-Feb-20	Sports	EC	M19676	Highland Spurs Football Club	159 989,88
26-Feb-20	Sports	NW	M20754	LODILUX NPC	7 000 000,00
26-Feb-20	Sports	GP	M19797	Swimming South Africa	10 000 000,00
27-Feb-20	Arts	MP	M20928	Blue Hue Foundation	1 600 000,00
27-Feb-20	Charities	EC	M17172	Vakalisizimvo Pre School	56 000,00
27-Feb-20	Charities	GP	M16770	Boitshepo Day Care Centre	115 000,00
27-Feb-20	Charities	LP	M16953	Mamphela Ramphela Creche	159 629,00
27-Feb-20	Charities	LP	M16825	Mmangeneng Creche	169 000,00
27-Feb-20	Charities	EC	M17220	Nonceba Multi-Purpose Foundation	205 751,00
27-Feb-20	Charities	MP	M16859	Schulzental Home Based Care	255 150,00
27-Feb-20	Charities	LP	M16987	Mmatswele Old Age Centre	283 100,00
27-Feb-20	Charities	LP	M17092	Sekaole Creche	289 090,00
27-Feb-20	Charities	GP	M16966	Kopano Ke Matla Service Point	302 400,00
27-Feb-20	Charities	MP	M18474	Umalusi Omuhle Drop In Centre	324 600,00
27-Feb-20	Charities	LP	M16981	Mokgaetse Disability Centre	339 566,00
27-Feb-20	Charities	LP	M16946	Amo Pauli Day Care Centre	347 099,00
27-Feb-20	Charities	LP	M16613	Moleko Day Care Centre	357 590,00
27-Feb-20	Charities	LP	M16989	Ntoso Day Care Centre	441 854,00
27-Feb-20	Charities	EC	M17153	Kamvelihle Educare Centre	502 600,00
27-Feb-20	Charities	EC	M17143	Bethany Home	993 492,00
27-Feb-20	Charities	FS	M17007	Maokeng Disabled Childrens Centre	1 072 661,00
28-Feb-20	Charities	EC	M17363	Good Gifts Day Care Centre	77 249,00
28-Feb-20	Charities	FS	M17015	Lesedi Day Care Centre	157 488,00
28-Feb-20	Charities	FS	M17013	Thuso Day Care for Children with Disabilities	192 785,00
28-Feb-20	Charities	GP	M16971	Usizo Healthcare Project	213 500,00
28-Feb-20	Charities	WC	M17003	Siyakhathala (We Care	402 000,00
28-Feb-20	Charities	FS	M17043	Thusanang Advice Centre	555 000,00
2-Mar-20	Charities	GP	M16911	Khutsong Day Care Centre	36 000,00
2-Mar-20	Charities	GP	M16862	Sbonelo Edu-Care	41 640,00
2-Mar-20	Charities	GP	M16850	Kgola Thuto Early Learning Centre	89 800,00
2-Mar-20	Charities	GP	M16861	Tswelopele Day Care Centre	92 778,00
2-Mar-20	Charities	GP	M16881	Child Welfare South Africa Edenvale	248 438,00
2-Mar-20	Charities	MP	M18077	Philisani Drop In Centre	433 400,00
2-Mar-20	Charities	GP	M16841	Thathezakho After Care Centre	667 388,00
3-Mar-20	Charities	LP	M16344	Lesedi Educare Centre	89 800,00
3-Mar-20	Charities	LP	M16375	Phikela Early Learning Centre	99 000,00
3-Mar-20	Charities	LP	M15159	Ithuteng Day Care Centre	102 000,00
3-Mar-20	Charities	LP	M16254	Mokgopo Creche and Pre-School	108 994,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
3-Mar-20	Charities	KZN	M15605	Sekusile Creche	113 640,00
3-Mar-20	Charities	NW	M15990	South African National Deaf Association-North West	229 836,00
3-Mar-20	Charities	LP	M16681	Kgatelopele Day Care Centre	231 335,00
3-Mar-20	Charities	LP	M16747	Mmashwahle Creche	246 244,00
3-Mar-20	Charities	LP	M16794	Mogodu Creche	251 952,00
3-Mar-20	Charities	KZN	M15753	Amanzabomvu Creche	253 116,00
3-Mar-20	Charities	LP	M16214	Madoris Day Care Centre	285 896,00
3-Mar-20	Charities	KZN	M16197	Mxoshwa Creche	361 822,00
3-Mar-20	Charities	LP	M16884	Phungwani Day Care Centre	370 170,00
3-Mar-20	Charities	LP	M16544	Kgapyane Creche	456 763,00
3-Mar-20	Charities	NW	M19667	Ithuso Community Dissability Project	458 610,00
3-Mar-20	Charities	LP	M16179	Jane Furse Victim Empowerment Support	492 000,00
3-Mar-20	Charities	NW	M18742	NG Welfare Zeerust/ NG Welsyn Zeerust	510 843,00
3-Mar-20	Charities	LP	M15670	Maphosa Drop In Centre	538 315,00
3-Mar-20	Charities	LP	M16752	The Bydrift Drop in Centre	589 332,00
4-Mar-20	Charities	EC	M17250	Elukhanyisweni Child Day Care	53 000,00
4-Mar-20	Charities	WC	M17261	Ron's Educare	80 840,00
4-Mar-20	Charities	FS	M17207	Retshepile Day Care Centre	111 390,00
4-Mar-20	Charities	LP	M17222	Mohlaba Creche	148 486,00
4-Mar-20	Charities	LP	M17164	Ntlhavani Drop In Centre	254 456,00
4-Mar-20	Charities	EC	M17721	Siyakhula Home Community Based Care Project	342 400,00
4-Mar-20	Charities	LP	M17131	Magabotse Day Care	447 103,00
4-Mar-20	Charities	GP	M17126	Kagiso Migson Manor Healthcare Organisation	523 000,00
4-Mar-20	Charities	WC	M17232	Overstrand Child & Youth Care Centre	755 206,00
4-Mar-20	Sports	KZN	M17230	Young Diva's Netball Club	50 000,00
4-Mar-20	Sports	KZN	M17559	Abanqobi United Football Club	50 000,00
4-Mar-20	Sports	GP	M17593	New Edition Sport Club	50 000,00
4-Mar-20	Sports	KZN	M17814	Zion Football Club	65 000,00
4-Mar-20	Sports	KZN	M17218	Home Stars Football Club	80 000,00
4-Mar-20	Sports	KZN	M17815	Black Aces Football Club	95 000,00
4-Mar-20	Sports	KZN	M17993	Impala Football Club	95 000,00
4-Mar-20	Sports	MP	M14163	Mbombela Golf Club	105 000,00
5-Mar-20	Charities	LP	M18270	Tivumbeni Merwe A Society For The Aged	333 130,00
5-Mar-20	Charities	EC	M17566	Masibambane Support Group	348 375,00
5-Mar-20	Charities	LP	M17238	Thibologa Creche and Pre-school	355 175,00
5-Mar-20	Charities	WC	M17263	ACVV Swellendam	587 985,00
5-Mar-20	Charities	FS	M17309	Aurora Alcohol And Drug Centre	1 246 087,00
5-Mar-20	Sports	GP	M19112	Soweto Community Brand Ambassadors	50 000,00
5-Mar-20	Sports	NC	M18289	Jon Dakkar United Football Club	50 000,00
5-Mar-20	Sports	GP	M18400	Sikhulisa Isizwe Ngokudlala Foundation	50 000,00
5-Mar-20	Sports	GP	M18454	Soweto Basketball and Recreational Academy	50 000,00
5-Mar-20	Sports	KZN	M18645	Ndiyema Football Club	50 000,00
5-Mar-20	Sports	EC	M18806	Lukhanyiso Rugby Football Club	50 000,00
5-Mar-20	Sports	KZN	M18019	Phumzakhele Football Club	80 000,00

ALLOCATIONS 19/20 (continued)

Date	Sector	Province	Proj No.	Name	Amount
5-Mar-20	Sports	KZN	M18003	Zamalek Football Club	95 000,00
5-Mar-20	Sports	KZN	M18004	Jikabantu Football Club	95 000,00
5-Mar-20	Sports	KZN	M18024	Sibonelo Football Club	95 000,00
5-Mar-20	Sports	KZN	M18554	Msakhies Football Club	95 000,00
9-Mar-20	Charities	NC	M19486	Caritas Kinder-En Jeugsorgsentrum	660 000,00
9-Mar-20	Charities	LP	M15846	Leshoka Day Care Centre	105 000,00
9-Mar-20	Charities	LP	M16607	Mma Otlile Day Care	105 708,00
9-Mar-20	Charities	KZN	M15971	Vukani Creche	372 606,00
9-Mar-20	Charities	LP	M16949	Lambhu-Cheleni Creche	239 446,00
9-Mar-20	Charities	NC	M20473	Ritchie Senior Citizen Club	420 655,00
9-Mar-20	Charities	NC	M20553	Emthanjeni Civil Society Organisation	179 456,00
9-Mar-20	Charities	NC	M20446	Sonskyn Bejaardeklub and Dienssentrum	809 254,00
11-Mar-20	Charities	FS	M16793	BETHEL COMMUNITY CENTRE	190 290,00
11-Mar-20	Charities	KZN	M16026	Siphamandla Creche	378 156,00
11-Mar-20	Charities	WC	M18192	The Saartjie Baartman Centre for Women and Children	489 510,00
11-Mar-20	Charities	NC	M20517	Charas Care NPC	448 450,00
11-Mar-20	Sports	NC	M16590	Tshenolo Disabled Children and Elderly Sports Centre	194 417,00
11-Mar-20	Sports	NC	M17483	Super Eagles Sokker Klub	242 755,00
11-Mar-20	Sports	WC	M19663	Milnerton Surf Lifesaving Club	198 000,00
12-Mar-20	Charities	KZN	106184	UBUSU NC	250 000,00
12-Mar-20	Charities	LP	106182	MUSHUMO USHAVHA ZWANDA	1 578 375,00
12-Mar-20	Charities	NC	106181	LETHABONG OLD AGE HOME	1 578 375,00
12-Mar-20	Charities	LP	113081	ZIBFUSION NPC	800 000,00
18-Mar-20	Sports	GP	M20973	Athletics South Africa	3 000 000,00
18-Mar-20	Sports	GP	M20975	Netball South Africa	1 500 000,00
18-Mar-20	Sports	GP	M20976	South African Table Tennis Board	500 000,00
18-Mar-20	Sports	GP	M20977	Tennis South Africa	500 000,00
18-Mar-20	Sports	WC	M20974	South African Gymnastics Federation	500 000,00
18-Mar-20	Sports	WC	M20674	Paarl Athletics Club	500 000,00
18-Mar-20	Sports	LP	M18272	Tubatse Mighty Aces Football Club Academy	150 000,00
18-Mar-20	Sports	LP	M19788	Nyesa Foundation	60 000,00
18-Mar-20	Sports	EC	M19996	Garden City Football Club	110 000,00
18-Mar-20	Sports	GP	M20573	Gauteng Cricket Board NPC	250 000,00
19-Mar-20	Sports	WC	M20979	South African Rugby Union	1 500 000,00
19-Mar-20	Sports	GP	M20805	The Boy F.C	50 000,00
19-Mar-20	Sports	GP	M20757	Millennium Dream F.C	50 000,00
3-Mar-20	Sports	NC	M16232	Diamond Gay and Lesbian Organisation	521 300,00



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